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| Exhibit R-2, RDT&E Budget Item Justification: PB 2014 Air Force                                                                     |                 |         |                      |              |                                                                        |               |         |         |         | DATE: April 2013 |                  |            |
|-------------------------------------------------------------------------------------------------------------------------------------|-----------------|---------|----------------------|--------------|------------------------------------------------------------------------|---------------|---------|---------|---------|------------------|------------------|------------|
| APPROPRIATION/BUDGET ACTIVITY<br>3600: Research, Development, Test & Evaluation, Air Force<br>BA 7: Operational Systems Development |                 |         |                      |              | R-1 ITEM NOMENCLATURE<br>PE 0207605F: Wargaming and Simulation Centers |               |         |         |         |                  |                  |            |
| COST (\$ in Millions)                                                                                                               | All Prior Years | FY 2012 | FY 2013 <sup>#</sup> | FY 2014 Base | FY 2014 OCO <sup>##</sup>                                              | FY 2014 Total | FY 2015 | FY 2016 | FY 2017 | FY 2018          | Cost To Complete | Total Cost |
| Total Program Element                                                                                                               | -               | 5.617   | 5.699                | 5.512        | -                                                                      | 5.512         | 6.031   | 6.146   | 6.124   | 6.233            | Continuing       | Continuing |
| 672888: Distributed Mission Operations Center (DMOC)                                                                                | -               | 5.617   | 5.699                | 5.512        | -                                                                      | 5.512         | 6.031   | 6.146   | 6.124   | 6.233            | Continuing       | Continuing |
| Quantity of RDT&E Articles                                                                                                          |                 | 0       | 0                    | 0            |                                                                        | 0             | 0       | 0       | 0       | 0                |                  |            |

<sup>#</sup> FY 2013 Program is from the FY 2013 President's Budget, submitted February 2012

<sup>##</sup> The FY 2014 OCO Request will be submitted at a later date

**A. Mission Description and Budget Item Justification**

The United States Air Force (USAF) Distributed Mission Operations Center (DMOC) is an Air Combat Command, USAF Warfare Center, 505th Command and Control Wing (505th CCW) organization. It provides joint interoperability training and testing to geographically separated Live, Virtual, and Constructive (LVC) assets--real-world weapon systems, operator-in-the-loop, and computer-driven simulations. Responsibilities include: development and integration of Distributed Mission Operations (DMO) training and test events, networks, scenarios, and databases in support of service, joint, and coalition warfighters. Activities also include studies and analysis to support both current program planning and execution and future program planning.

DMOC is the lead integrator for Air Force DMO and virtual contributions to the Joint National Training Capability (JNTC). Additionally, DMOC is the lead agency for Virtual Flag (VF) exercises and the DMO Multi-Level Security (MLS)/Cross-Domain Solution (CDS) testbed.

This program is in Budget Activity 7, Operational System Development because this budget activity includes development efforts to upgrade systems that have been fielded or have received approval for full rate production and anticipate production funding in the current or subsequent fiscal year.

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| Exhibit R-2, RDT&E Budget Item Justification: PB 2014 Air Force                                                                                                                                                               |  |                                                                        |         | DATE: April 2013 |             |               |
| APPROPRIATION/BUDGET ACTIVITY<br>3600: Research, Development, Test & Evaluation, Air Force<br>BA 7: Operational Systems Development                                                                                           |  | R-1 ITEM NOMENCLATURE<br>PE 0207605F: Wargaming and Simulation Centers |         |                  |             |               |
| B. Program Change Summary (\$ in Millions)                                                                                                                                                                                    |  | FY 2012                                                                | FY 2013 | FY 2014 Base     | FY 2014 OCO | FY 2014 Total |
| Previous President's Budget                                                                                                                                                                                                   |  | 5.779                                                                  | 5.699   | 5.762            | -           | 5.762         |
| Current President's Budget                                                                                                                                                                                                    |  | 5.617                                                                  | 5.699   | 5.512            | -           | 5.512         |
| Total Adjustments                                                                                                                                                                                                             |  | -0.162                                                                 | 0.000   | -0.250           | -           | -0.250        |
| • Congressional General Reductions                                                                                                                                                                                            |  | -                                                                      | 0.000   |                  |             |               |
| • Congressional Directed Reductions                                                                                                                                                                                           |  | -                                                                      | 0.000   |                  |             |               |
| • Congressional Rescissions                                                                                                                                                                                                   |  | 0.000                                                                  | 0.000   |                  |             |               |
| • Congressional Adds                                                                                                                                                                                                          |  | -                                                                      | 0.000   |                  |             |               |
| • Congressional Directed Transfers                                                                                                                                                                                            |  | -                                                                      | 0.000   |                  |             |               |
| • Reprogrammings                                                                                                                                                                                                              |  | 0.000                                                                  | 0.000   |                  |             |               |
| • SBIR/STTR Transfer                                                                                                                                                                                                          |  | -0.162                                                                 | 0.000   |                  |             |               |
| • Other Adjustments                                                                                                                                                                                                           |  | 0.000                                                                  | 0.000   | -0.250           | -           | -0.250        |
| C. Accomplishments/Planned Programs (\$ in Millions)                                                                                                                                                                          |  |                                                                        |         | FY 2012          | FY 2013     | FY 2014       |
| Title: Distributed Mission Operations (DMO) Capability / Battlespace Systems Development (Mission Rehearsal)                                                                                                                  |  |                                                                        |         | 3.306            | 3.420       | 3.208         |
| Description: Simulation software / hardware development in support of users conducting RDT&E, mission rehearsal, and concepts of operation development.                                                                       |  |                                                                        |         |                  |             |               |
| FY 2012 Accomplishments:<br>Enhanced Red and Blue Air/Ground simulators, initial testing of virtual Contested Degraded Operations (CDO), integrated virtual datalink infrastructure, and enhanced simulator interoperability. |  |                                                                        |         |                  |             |               |
| FY 2013 Plans:<br>Continuing enhancements of Red and Blue Air/Ground/Sea simulators and DMO interoperability tools, development of virtual CDO, and high side operations environment expansion.                               |  |                                                                        |         |                  |             |               |
| FY 2014 Plans:<br>Will continue enhancements of Red and Blue Air/Ground/Sea simulators and DMO interoperability tools, development of virtual CDO, and high side operations environment expansion.                            |  |                                                                        |         |                  |             |               |
| Title: Certification & Accreditation (C&A) and Networkiness (V, V&A)                                                                                                                                                          |  |                                                                        |         | 0.867            | 0.855       | 0.864         |
| Description: Support requirements definition, test support, scenario development, analysis, systems engineering support, and C&A and Networkiness of core systems.                                                            |  |                                                                        |         |                  |             |               |
| FY 2012 Accomplishments:                                                                                                                                                                                                      |  |                                                                        |         |                  |             |               |

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| <b>Exhibit R-2, RDT&amp;E Budget Item Justification:</b> PB 2014 Air Force                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  | <b>DATE:</b> April 2013                                                              |                |                |
| <b>APPROPRIATION/BUDGET ACTIVITY</b><br>3600: <i>Research, Development, Test &amp; Evaluation, Air Force</i><br>BA 7: <i>Operational Systems Development</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  | <b>R-1 ITEM NOMENCLATURE</b><br>PE 0207605F: <i>Wargaming and Simulation Centers</i> |                |                |
| <b>C. Accomplishments/Planned Programs (\$ in Millions)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  | <b>FY 2012</b>                                                                       | <b>FY 2013</b> | <b>FY 2014</b> |
| Initiated the C&A of the Distributed Training Network Guard (DTNG), a DMOC/NAVAIR partnership program. Accomplished some accreditation work for the DMOC Replay Tool, Multinational Information Sharing (MNIS) rule set, and Distributed Interactive Simulation (DIS) Filter.<br><br><b>FY 2013 Plans:</b><br>Continuing C&A efforts for DTNG and other emerging requirements based on technology changes.<br><br><b>FY 2014 Plans:</b><br>Will continue C&A efforts for emerging requirements based on technology changes.                                                                                                                                                                                                                                                                                                                                                                                                                               |  |                                                                                      |                |                |
| <b>Title:</b> Distributed Training Sites & Systems Integration (DMOC Ops)<br><br><b>Description:</b> Establish site/system integration / interoperability between DMOC, operational units, and modeling & simulation facilities.<br><br><b>FY 2012 Accomplishments:</b><br>Integrated external simulators into DMO events and resolved interoperability issues. Enabled first ever integration of weapons systems/trainers for Air Interdiction of Maritime Targets (AIMT) training.<br><br><b>FY 2013 Plans:</b><br>Continuing to integrate new sites and systems into DMO events and resolve interoperability issues. Expand Air Sea Battle distributed training capability. Respond to emerging USAF, Joint, COCOM, and Coalition requirements.<br><br><b>FY 2014 Plans:</b><br>Will continue to integrate new sites and systems into DMO events and resolve interoperability issues based on emerging USAF, Joint, COCOM, and Coalition requirements. |  | 0.884                                                                                | 0.872          | 0.881          |
| <b>Title:</b> Program Management Administrative/Office (PMA/PMO) Support<br><br><b>Description:</b> PMO support costs include travel, supplies, facility sustainment, and support of the Comprehensive Cost and Requirements (CCaR) System, all of which are necessary costs to execute DMOC's three major efforts.<br><br><b>FY 2012 Accomplishments:</b><br>PMO support included travel, supplies, facility sustainment, and support of the Comprehensive Cost and Requirements (CCaR) System, all of which are necessary costs to execute DMOC/s three major efforts.<br><br><b>FY 2013 Plans:</b>                                                                                                                                                                                                                                                                                                                                                     |  | 0.560                                                                                | 0.552          | 0.559          |

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| <b>Exhibit R-2, RDT&amp;E Budget Item Justification:</b> PB 2014 Air Force                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  | <b>DATE:</b> April 2013                                                              |                |                |
| <b>APPROPRIATION/BUDGET ACTIVITY</b><br>3600: <i>Research, Development, Test &amp; Evaluation, Air Force</i><br>BA 7: <i>Operational Systems Development</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  | <b>R-1 ITEM NOMENCLATURE</b><br>PE 0207605F: <i>Wargaming and Simulation Centers</i> |                |                |
| <b>C. Accomplishments/Planned Programs (\$ in Millions)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  | <b>FY 2012</b>                                                                       | <b>FY 2013</b> | <b>FY 2014</b> |
| PMO support includes travel, supplies, facility sustainment, and support of the Comprehensive Cost and Requirements (CCaR) System, all of which are necessary costs to execute DMOC's for three major efforts.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |                                                                                      |                |                |
| <b>FY 2014 Plans:</b><br>Will continue PMO support to include travel, supplies, facility sustainment, and support of the Comprehensive Cost and Requirements (CCaR) System, all of which are necessary costs to execute DMOC's three major efforts.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |                                                                                      |                |                |
| <b>Accomplishments/Planned Programs Subtotals</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  | 5.617                                                                                | 5.699          | 5.512          |
| <b>D. Other Program Funding Summary (\$ in Millions)</b><br>N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |                                                                                      |                |                |
| <b>Remarks</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |                                                                                      |                |                |
| <b>E. Acquisition Strategy</b><br>The Distributed Mission Operations Center (DMOC) supports AF/Joint/Coalition DMO and the Joint National Training Capability (JNTC) through the development and integration of DMO training and test events, networks, scenarios, and databases. Due to ever-changing modeling & simulation technology, the DMOC is an on-going, evolutionary effort to keep pace with those changes by continuously developing/upgrading DMO environment generators, systems, and tools and ensuring integration/interoperability of new systems (i.e. 5th Gen Fighter) into DMO to provide the best warfighter training possible.<br><br>DMOC awards full and open contracts that manage the acquisition, development, testing, and integration of DMO standards, training, modeling and simulation, multi-level security testbed, and exercises on Air Force and Joint DMO networks. |  |                                                                                      |                |                |
| <b>F. Performance Metrics</b><br>Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |                                                                                      |                |                |

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| <b>Exhibit R-3, RDT&amp;E Project Cost Analysis: PB 2014 Air Force</b>                                                                                       |                                   |                                                    |                        |                |                   |                                                                                      |                   |                     |                   |                    |                   | <b>DATE:</b> April 2013                                                       |                         |                   |                                 |
| <b>APPROPRIATION/BUDGET ACTIVITY</b><br>3600: <i>Research, Development, Test &amp; Evaluation, Air Force</i><br>BA 7: <i>Operational Systems Development</i> |                                   |                                                    |                        |                |                   | <b>R-1 ITEM NOMENCLATURE</b><br>PE 0207605F: <i>Wargaming and Simulation Centers</i> |                   |                     |                   |                    |                   | <b>PROJECT</b><br>672888: <i>Distributed Mission Operations Center (DMOC)</i> |                         |                   |                                 |
| <b>Product Development (\$ in Millions)</b>                                                                                                                  |                                   |                                                    |                        | <b>FY 2012</b> |                   | <b>FY 2013</b>                                                                       |                   | <b>FY 2014 Base</b> |                   | <b>FY 2014 OCO</b> |                   | <b>FY 2014 Total</b>                                                          |                         |                   |                                 |
| <b>Cost Category Item</b>                                                                                                                                    | <b>Contract Method &amp; Type</b> | <b>Performing Activity &amp; Location</b>          | <b>All Prior Years</b> | <b>Cost</b>    | <b>Award Date</b> | <b>Cost</b>                                                                          | <b>Award Date</b> | <b>Cost</b>         | <b>Award Date</b> | <b>Cost</b>        | <b>Award Date</b> | <b>Cost</b>                                                                   | <b>Cost To Complete</b> | <b>Total Cost</b> | <b>Target Value of Contract</b> |
| Distributed Mission Operations (DMO) Capability / Battlespace Systems Development (Mission Rehearsal)                                                        | C/CPFF                            | Lockheed Martin:Kirtland AFB, NM                   | -                      | 2.612          | Mar 2012          | 2.736                                                                                | Mar 2013          | 2.516               | Mar 2014          | -                  |                   | 2.516                                                                         | Continuing              | Continuing        | TBD                             |
| Certification & Accreditation (C&A) and Networthiness (V, V&A)                                                                                               | C/CPFF                            | Lockheed Martin:Kirtland AFB, NM                   | -                      | 0.694          | Mar 2012          | 0.684                                                                                | Mar 2013          | 0.692               | Mar 2014          | -                  |                   | 0.692                                                                         | Continuing              | Continuing        | TBD                             |
| Distributed Training Sites & Systems Integration (DMOC Ops)                                                                                                  | C/CPFF                            | Lockheed Martin:Kirtland AFB, NM                   | -                      | 0.278          | Mar 2012          | 0.274                                                                                | Mar 2013          | 0.277               | Mar 2014          | -                  |                   | 0.277                                                                         | Continuing              | Continuing        | TBD                             |
| <b>Subtotal</b>                                                                                                                                              |                                   |                                                    | 0.000                  | 3.584          |                   | 3.694                                                                                |                   | 3.485               |                   | 0.000              |                   | 3.485                                                                         |                         |                   |                                 |
| <b>Support (\$ in Millions)</b>                                                                                                                              |                                   |                                                    |                        | <b>FY 2012</b> |                   | <b>FY 2013</b>                                                                       |                   | <b>FY 2014 Base</b> |                   | <b>FY 2014 OCO</b> |                   | <b>FY 2014 Total</b>                                                          |                         |                   |                                 |
| <b>Cost Category Item</b>                                                                                                                                    | <b>Contract Method &amp; Type</b> | <b>Performing Activity &amp; Location</b>          | <b>All Prior Years</b> | <b>Cost</b>    | <b>Award Date</b> | <b>Cost</b>                                                                          | <b>Award Date</b> | <b>Cost</b>         | <b>Award Date</b> | <b>Cost</b>        | <b>Award Date</b> | <b>Cost</b>                                                                   | <b>Cost To Complete</b> | <b>Total Cost</b> | <b>Target Value of Contract</b> |
| Technical requirements development, integration/ acceptance testing, and engineering support                                                                 | C/CPFF                            | Modern Technology Solutions, Inc.:Kirtland AFB, NM | -                      | 1.473          | Sep 2012          | 1.453                                                                                | Sep 2013          | 1.469               | Sep 2014          | -                  |                   | 1.469                                                                         | Continuing              | Continuing        | TBD                             |
| <b>Subtotal</b>                                                                                                                                              |                                   |                                                    | 0.000                  | 1.473          |                   | 1.453                                                                                |                   | 1.469               |                   | 0.000              |                   | 1.469                                                                         |                         |                   |                                 |
| <b>Test and Evaluation (\$ in Millions)</b>                                                                                                                  |                                   |                                                    |                        | <b>FY 2012</b> |                   | <b>FY 2013</b>                                                                       |                   | <b>FY 2014 Base</b> |                   | <b>FY 2014 OCO</b> |                   | <b>FY 2014 Total</b>                                                          |                         |                   |                                 |
| <b>Cost Category Item</b>                                                                                                                                    | <b>Contract Method &amp; Type</b> | <b>Performing Activity &amp; Location</b>          | <b>All Prior Years</b> | <b>Cost</b>    | <b>Award Date</b> | <b>Cost</b>                                                                          | <b>Award Date</b> | <b>Cost</b>         | <b>Award Date</b> | <b>Cost</b>        | <b>Award Date</b> | <b>Cost</b>                                                                   | <b>Cost To Complete</b> | <b>Total Cost</b> | <b>Target Value of Contract</b> |
| <b>Subtotal</b>                                                                                                                                              |                                   |                                                    | 0.000                  | 0.000          |                   | 0.000                                                                                |                   | 0.000               |                   | 0.000              |                   | 0.000                                                                         | 0.000                   | 0.000             | 0.000                           |

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| <b>Exhibit R-3, RDT&amp;E Project Cost Analysis:</b> PB 2014 Air Force                                                                                       |  |  |  |  |  |                                                                                      |  |  |  |                                                                               |  | <b>DATE:</b> April 2013 |  |  |
| <b>APPROPRIATION/BUDGET ACTIVITY</b><br>3600: <i>Research, Development, Test &amp; Evaluation, Air Force</i><br>BA 7: <i>Operational Systems Development</i> |  |  |  |  |  | <b>R-1 ITEM NOMENCLATURE</b><br>PE 0207605F: <i>Wargaming and Simulation Centers</i> |  |  |  | <b>PROJECT</b><br>672888: <i>Distributed Mission Operations Center (DMOC)</i> |  |                         |  |  |

| <b>Management Services (\$ in Millions)</b> |                                   |                                           |                        | <b>FY 2012</b> |                   | <b>FY 2013</b> |                   | <b>FY 2014 Base</b> |                   | <b>FY 2014 OCO</b> |                   | <b>FY 2014 Total</b> |                         |                   |                                 |  |
|---------------------------------------------|-----------------------------------|-------------------------------------------|------------------------|----------------|-------------------|----------------|-------------------|---------------------|-------------------|--------------------|-------------------|----------------------|-------------------------|-------------------|---------------------------------|--|
| <b>Cost Category Item</b>                   | <b>Contract Method &amp; Type</b> | <b>Performing Activity &amp; Location</b> | <b>All Prior Years</b> | <b>Cost</b>    | <b>Award Date</b> | <b>Cost</b>    | <b>Award Date</b> | <b>Cost</b>         | <b>Award Date</b> | <b>Cost</b>        | <b>Award Date</b> | <b>Cost</b>          | <b>Cost To Complete</b> | <b>Total Cost</b> | <b>Target Value of Contract</b> |  |
| Program Management Office Support           | Various                           | 705 CTS:Kirtland AFB, NM                  | -                      | 0.560          | Oct 2011          | 0.552          | Oct 2012          | 0.558               | Oct 2013          | -                  |                   | 0.558                | Continuing              | Continuing        | TBD                             |  |
| <b>Subtotal</b>                             |                                   |                                           | 0.000                  | 0.560          |                   | 0.552          |                   | 0.558               |                   | 0.000              |                   | 0.558                |                         |                   |                                 |  |

|                            |  |  | <b>All Prior Years</b> | <b>FY 2012</b> |  | <b>FY 2013</b> |  | <b>FY 2014 Base</b> |  | <b>FY 2014 OCO</b> |  | <b>FY 2014 Total</b> | <b>Cost To Complete</b> | <b>Total Cost</b> | <b>Target Value of Contract</b> |
|----------------------------|--|--|------------------------|----------------|--|----------------|--|---------------------|--|--------------------|--|----------------------|-------------------------|-------------------|---------------------------------|
| <b>Project Cost Totals</b> |  |  | 0.000                  | 5.617          |  | 5.699          |  | 5.512               |  | 0.000              |  | 5.512                |                         |                   |                                 |

**Remarks**

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Exhibit R-4, RDT&E Schedule Profile: PB 2014 Air Force

DATE: April 2013

## APPROPRIATION/BUDGET ACTIVITY

3600: Research, Development, Test & Evaluation, Air Force  
BA 7: Operational Systems Development

## R-1 ITEM NOMENCLATURE

PE 0207605F: Wargaming and Simulation Centers

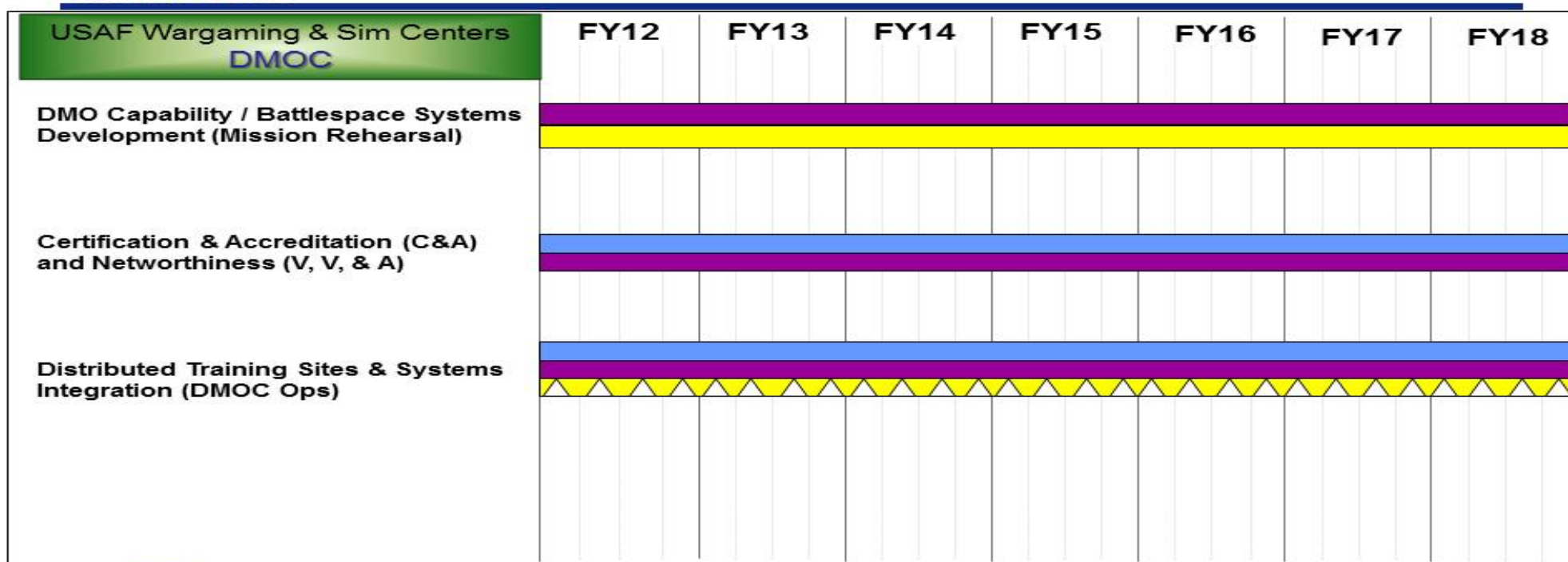
## PROJECT

672888: Distributed Mission Operations Center (DMOC)



# PE 27605F – Wargaming & Sim Centers Distributed Mission Operations Center (672888) Schedule

U.S. AIR FORCE



■ Concept activities     ■ Design / development     ■ Integration / test  
■ Production / fielding     ■ Operations / sustainment     △ ◇ Key events

*Integrity - Service - Excellence*

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| <b>Exhibit R-4A, RDT&amp;E Schedule Details:</b> PB 2014 Air Force                                                                                           |                                                                                      |                                                                               | <b>DATE:</b> April 2013 |
| <b>APPROPRIATION/BUDGET ACTIVITY</b><br>3600: <i>Research, Development, Test &amp; Evaluation, Air Force</i><br>BA 7: <i>Operational Systems Development</i> | <b>R-1 ITEM NOMENCLATURE</b><br>PE 0207605F: <i>Wargaming and Simulation Centers</i> | <b>PROJECT</b><br>672888: <i>Distributed Mission Operations Center (DMOC)</i> |                         |

Schedule Details

| Events                                                               | Start   |      | End     |      |
|----------------------------------------------------------------------|---------|------|---------|------|
|                                                                      | Quarter | Year | Quarter | Year |
| DMO Capability / Battlespace Systems Development (Mission Rehearsal) | 1       | 2012 | 4       | 2018 |
| Certification & Accreditation (C&A) and Networthiness (V, V, & A)    | 1       | 2012 | 4       | 2018 |
| Distributed Training Sites & Systems Integration (DMOC Ops)          | 1       | 2012 | 4       | 2018 |