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**Exhibit R-2, RDT&E Budget Item Justification:** PB 2025 Air Force **Date:** March 2024

<b>Appropriation/Budget Activity</b> 3600: <i>Research, Development, Test &amp; Evaluation, Air Force I BA 7: Operational Systems Development</i>	<b>R-1 Program Element (Number/Name)</b> PE 0208099F / <i>Unified Platform (UP)</i>
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COST (\$ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	-	103.792	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	103.792
672281: <i>Foundational Efforts</i>	-	103.792	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	103.792
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-	-	-

**Note**  
 In FY 2024, PE 0208099F, (Unified Platform (UP), Project 672281, (Foundational Efforts)) efforts were transferred to PE 0208099JCY, (Unified Platform (UP), Project CY03, (Unified Platform)), in order to satisfy Congressional requirements in the FY22 NDAA, Section 1507, transferring responsibilities for the planning, programming, budgeting, and execution of the resources to USCYBERCOM.

**A. Mission Description and Budget Item Justification**

Unified Platform provides the Cyber Mission Forces, U.S. Cyber Command (USCYBERCOM), and Service cyber components a Joint cyber operations infrastructure enabling full spectrum cyberspace operations at the operational through tactical levels of warfare as part of USCYBERCOM's Joint Cyber Warfighting Architecture (JCWA). USCYBERCOM requires an interconnected and interoperable cyber infrastructure to conduct integrated planning and execution of cyberspace operations to meet Combatant Commander requirements. Unified Platform delivers this capability through the integration of disparate firing platforms, existing or evolving systems, infrastructure, mission capabilities, data analytics, and programs used for military cyber operations to build interoperable and scalable network for cyber capabilities. Unified Platform allows the DoD to achieve and maintain decision and operational superiority, the key to successful cyber operations within the highly dynamic cyberspace domain.

Foundational Efforts provide for the research, development, prototype maturation, integration, enhancement, delivery, and enduring product support of the Unified Platform capability to ensure responsiveness to warfighter requirements within operationally relevant timeframes. With the government as the lead integrator, Unified Platform Foundational Efforts provide a flexible—yet disciplined—agile development/security/operations (DevSecOps) capability to generate new capabilities, integrate existing and emerging technologies, incorporate rapid prototyping efforts, and evolve the Unified Platform baseline on an agile basis. Foundational efforts include both the management of the DevSecOps capabilities including systems engineering, risk management, contracting, test, and program management as well as the active research and capability development to be conducted for the Unified Platform baseline.

The Secretary of the Air Force leads the Unified Platform effort as Executive Agent on behalf of the Department of Defense. Unified Platform directly supports the Joint Network Attack Initial Capabilities Document (ICD), the National Military Strategy for Cyberspace Operations (NMS-CO), USCYBERCOM operational directives, the latest MAJCOM Offensive Cyberspace Operations System Flight Plan, and other formal requirements documents.

This program element may include necessary civilian pay expenses required to manage, execute, and deliver weapon system capability. The use of such programs funds would be in addition to the civilian pay expenses budgeted in program element 0605827F, 0605828F, 0605829F, 0605831F, 0605832F, 0605833F, 0605898F, or 0606398F. In FY23, \$1.167M was expended for civilian pay expenses in this program element, and in FY24, \$0.000M is forecasted for civilian pay expenses in this program element.

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This program is in Budget Activity 7, Operational System Development because this budget activity includes development efforts to upgrade systems that have been fielded or have received approval for full rate production and anticipate production funding in the current or subsequent fiscal year.

<b>B. Program Change Summary (\$ in Millions)</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025 Base</b>	<b>FY 2025 OCO</b>	<b>FY 2025 Total</b>
Previous President's Budget	106.916	0.000	0.000	0.000	0.000
Current President's Budget	103.792	0.000	0.000	0.000	0.000
Total Adjustments	-3.124	0.000	0.000	0.000	0.000
• Congressional General Reductions	0.000	0.000			
• Congressional Directed Reductions	0.000	0.000			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds	0.000	0.000			
• Congressional Directed Transfers	0.000	0.000			
• Reprogrammings	0.000	0.000			
• SBIR/STTR Transfer	-3.124	0.000			
• Other Adjustments	0.000	0.000	0.000	0.000	0.000

<b>C. Accomplishments/Planned Programs (\$ in Millions)</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
<p><b>Title:</b> Foundational Efforts</p> <p><b>Description:</b> Foundational Efforts ensure the perpetual capability development, integration, and delivery of the Unified Platform capability through the rapid and agile development of requirements via a DevSecOps pipeline. Unified Platform requirements are warfighter-derived under the framework of validated Unified Platform requirement documents and met using agile development teams, integration of Service and U.S. Cyber Command capabilities, or external prototyping activities.</p> <p>Unified Platform capabilities are developed within the government-lead Unified Platform Continuous Integration/Continuous Deployment DevSecOps pipeline, leveraging a common pipeline baseline maintained by Platform One. This pipeline provides a common system development, integration, and staging environment to permit collaborative development. Developmental efforts will be continuously verified for security compliance and continually tested to ensure development meets established security and performance criteria.</p> <p>Foundational Efforts also include program office expertise at multiple operating locations in the areas of cyberspace, systems engineering, risk management framework, scaled agile framework, contracting, and program management to ensure that agile acquisition development planning and frequent customer engagement is accomplished.</p> <p><b>FY 2024 Plans:</b></p>	103.792	0.000	0.000

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<b>C. Accomplishments/Planned Programs (\$ in Millions)</b>	FY 2023	FY 2024	FY 2025
N/A			
<b>FY 2025 Plans:</b> N/A			
<b>FY 2024 to FY 2025 Increase/Decrease Statement:</b> Funding transferred to USCYBERCOM in accordance with FY22 NDAA Section 1507.			
<b>Accomplishments/Planned Programs Subtotals</b>	103.792	0.000	0.000

<b>D. Other Program Funding Summary (\$ in Millions)</b>											
<u>Line Item</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025</u> <u>Base</u>	<u>FY 2025</u> <u>OCO</u>	<u>FY 2025</u> <u>Total</u>	<u>FY 2026</u>	<u>FY 2027</u>	<u>FY 2028</u>	<u>FY 2029</u>	<u>Cost To</u> <u>Complete</u>	<u>Total Cost</u>
• OPAF 03 834320: C3 Countermeasures	5.013	0.000	0.000	-	0.000	0.000	0.000	-	-	0.000	5.013

**Remarks**

**E. Acquisition Strategy**  
Unified Platform represents a flexible, interoperable, and scalable warfighter capability to be employed by the Army, Navy, Marine Corps, and Air Force in conjunction with U.S. Cyber Command (USCYBERCOM). In order to match the speed of need of the highly dynamic cyberspace domain, the Service-agnostic Unified Platform implements an agile development framework to facilitate the rapid development, integration, and fielding of capabilities to remain responsive to evolving warfighter requirements. The Unified Platform program develops capability in response to requirements provided by the Army, Navy, Marine Corps, Air Force, and USCYBERCOM stakeholders in accordance with the prioritization provided by the multi-Service Unified Platform governance structure.

The initial Unified Platform capability delivered a minimum viable product (MVP) for immediate deployment and operational use by the Cyber Mission Force. Subsequent build iterations continue to deliver enhanced capabilities, incrementally building the Unified Platform capability to match warfighter needs and requirements to achieve cyberspace dominance. Development of the Unified Platform baseline capability relies agile software sprints to analyze integration constraints and opportunities of Service-specific cyber capabilities to realize the Unified Platform MVP and inform the future Unified Platform baseline an enduring foundational Unified Platform thrust area supports the development and maturation of Unified Platform baseline, integrates successful prototyping activities, and implements an agile development/security/operations (DevSecOps) construct to rapidly evolve and enhance the Unified Platform capability to match warfighter requirements.

The Unified Platform program office utilizes Concept, Development, Risk management, Production, and Deployment Plans as part of a streamlined approach to agile acquisition planning. All plans contain sufficient information to inform acquisition decisions (i.e., authorities to proceed), within the agile framework, to determine readiness to enter into the applicable phase of the acquisition process. Unified Platform will utilize both new and existing contractual vehicles, such as Government-Wide Acquisition Contract (GWAC) vehicles (Alliant, Encore II, Solutions for Enterprise-Wide Procurement IV (SEWP IV), and General Services Administration (GSA)

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**Appropriation/Budget Activity**  
3600: *Research, Development, Test & Evaluation, Air Force I BA 7: Operational Systems Development*

**R-1 Program Element (Number/Name)**  
PE 0208099F / *Unified Platform (UP)*

Federal Supply Schedules, a Cyber Indefinite Delivery Indefinite Quantity (IDIQ) contract, Other Transaction Authority (OTA), DoD Enterprise Software Initiative (ESI), Commercial Solution Openings (CSO), Partnership Intermediary Agreements (PIA), Small Business Innovative Research (SBIR) contracts, and Small Disadvantaged Business 8(a) contracts. The use of multiple-award contractual vehicles will provide a wide range of commercially-available products and services that will meet any future requirements related to Unified Platform.

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**Exhibit R-3, RDT&E Project Cost Analysis: PB 2025 Air Force** **Date:** March 2024

<b>Appropriation/Budget Activity</b> 3600 / 7	<b>R-1 Program Element (Number/Name)</b> PE 0208099F / <i>Unified Platform (UP)</i>	<b>Project (Number/Name)</b> 672281 / <i>Foundational Efforts</i>
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<b>Product Development (\$ in Millions)</b>				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
UP System Technical Coordination Follow On	C/T&M	TBD : San Antonio, TX	-	5.496	Oct 2022	-		-		-		-	0.000	5.496	5.426
UP Cloud Compute and Store	Various	TBD : San Antonio, TX	-	10.559	Oct 2022	-		-		-		-	0.000	10.559	14.554
UP Agile Capability Development	Various	Multiple: Various : TBD	-	34.226	Oct 2022	-		-		-		-	0.000	34.226	50.356
UP Distributed Common Computing Environment	Various	Multiple: Various : TBD	-	30.551	Feb 2023	-		-		-		-	0.000	30.551	12.325
<b>Subtotal</b>			-	80.832		-		-		-		-	0.000	80.832	N/A

<b>Support (\$ in Millions)</b>				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
UP Direct Cite Authority Civilian Pay	TBD	Not specified. : TBD	-	1.167	Oct 2022	-		-		-		-	0.000	1.167	-
<b>Subtotal</b>			-	1.167		-		-		-		-	0.000	1.167	N/A

<b>Test and Evaluation (\$ in Millions)</b>				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
UP Test and Evaluation	Various	Multiple: Various : TBD	-	1.041	Jan 2023	-		-		-		-	0.000	1.041	1.700
<b>Subtotal</b>			-	1.041		-		-		-		-	0.000	1.041	N/A

<b>Management Services (\$ in Millions)</b>				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
UP Systems Engineering	Various	Various : TBD	-	9.167	Dec 2022	-		-		-		-	0.000	9.167	11.082
UP Acquisition Support	Various	Various : TBD	-	7.295	Dec 2022	-		-		-		-	0.000	7.295	3.167



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**Exhibit R-4, RDT&E Schedule Profile: PB 2025 Air Force** **Date:** March 2024

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FY 2023				FY 2024				FY 2025				FY 2026				FY 2027				FY 2028				FY 2029			
1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4

<b><i>Foundational Efforts</i></b>	
UP System Technical Coordination	
UP Agile Capability Development	
Distributed Common Computing Environment	

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<b>Exhibit R-4A, RDT&amp;E Schedule Details:</b> PB 2025 Air Force		<b>Date:</b> March 2024
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Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
<b><i>Foundational Efforts</i></b>				
UP System Technical Coordination	1	2023	4	2023
UP Agile Capability Development	1	2023	4	2023
Distributed Common Computing Environment	1	2023	4	2023