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Exhibit R-2, RDT&E Budget Item Justification: PB 2015 Office of Secretary Of Defense	Date: March 2014
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Appropriation/Budget Activity 0400: <i>Research, Development, Test & Evaluation, Defense-Wide I BA 7: Operational Systems Development</i>	R-1 Program Element (Number/Name) PE 0305186D8Z I <i>Policy R&D Programs</i>
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COST (\$ in Millions)	Prior Years	FY 2013	FY 2014	FY 2015 Base	FY 2015 OCO #	FY 2015 Total	FY 2016	FY 2017	FY 2018	FY 2019	Cost To Complete	Total Cost
Total Program Element	6.718	5.414	4.210	7.065	-	7.065	5.213	4.257	4.494	4.776	Continuing	Continuing
186: <i>Policy R&D Programs</i>	6.718	5.414	4.210	7.065	-	7.065	5.213	4.257	4.494	4.776	Continuing	Continuing

The FY 2015 OCO Request will be submitted at a later date.

A. Mission Description and Budget Item Justification

Provide analysis to overcome military security challenges. Since the global environment is dynamic, research is necessary for continued understanding military structures, foreign cultures, and ethnic issues. Examines demographic data, investigates future global security challenges, provides insights to inform critical national security decisions, explores ways to build partnership capabilities to counter organizational warfare, develop foreign military infrastructure, and deny sanctuary to extremist groups. Program blends several disciplines including surveillance, operations, policy, information management, cyber policy, training and technology.

B. Program Change Summary (\$ in Millions)	FY 2013	FY 2014	FY 2015 Base	FY 2015 OCO	FY 2015 Total
Previous President's Budget	6.360	3.210	8.042	-	8.042
Current President's Budget	5.414	4.210	7.065	-	7.065
Total Adjustments	-0.946	1.000	-0.977	-	-0.977
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-0.682	-			
• Congressional Rescissions	-0.008	-			
• Congressional Adds	-	1.000			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.254	-			
• Strategic Efficiency Reduction	-	-	-0.977	-	-0.977
• Other Program Adjustment	-0.002	-	-	-	-

Change Summary Explanation

FY 2014 program funding has been rephased to FY15 and FY16 to support Department higher priorities.

FY 2014 Congressional add is in accordance with § 427 of the FY2014 NDAA. Funding supports the Conflict Records Research Center.

FY 2015 efficiencies adjustment to support Department higher priorities.

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Exhibit R-2A, RDT&E Project Justification: PB 2015 Office of Secretary Of Defense									Date: March 2014			
Appropriation/Budget Activity 0400 / 7					R-1 Program Element (Number/Name) PE 0305186D8Z / Policy R&D Programs				Project (Number/Name) 186 / Policy R&D Programs			
COST (\$ in Millions)	Prior Years	FY 2013	FY 2014	FY 2015 Base	FY 2015 OCO #	FY 2015 Total	FY 2016	FY 2017	FY 2018	FY 2019	Cost To Complete	Total Cost
186: Policy R&D Programs	6.718	5.414	4.210	7.065	-	7.065	5.213	4.257	4.494	4.776	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		
# The FY 2015 OCO Request will be submitted at a later date.												
A. Mission Description and Budget Item Justification												
Provide analysis to overcome military security challenges. Since the global environment is dynamic, research is necessary for continued understanding military structures, foreign cultures, and ethnic issues. Examines demographic data, investigates future global security challenges, provides insights to inform critical national security decisions, explores ways to build partnership capabilities to counter organizational warfare, develop foreign military infrastructure, and deny sanctuary to extremist groups. Program blends several disciplines including surveillance, operations, policy, information management, cyber policy, training and technology.												
B. Accomplishments/Planned Programs (\$ in Millions)									FY 2013	FY 2014	FY 2015	
Title: Future Security Challenges									2.447	2.420	3.590	
Description: Provides program management oversight and technical support to identify current and emerging future security challenges to the Department, and for international cooperation activities to understand and confront with Allies and partners with international partners to confront these challenges. Anticipates exploitation of technology, including available and advanced capabilities, and works with the international commercial sector and academia concerning adversary's application of technology. Program explores processes and policy to integrate international capabilities across the spectrum of security challenges.												
FY 2013 Accomplishments:												
• Researched and analyzed particular Far and Middle East countries as it relates to their decision-making process, financial position, leadership, political dynamics, technical abilities and internal social tensions and stability.												
• Continued Development of net-centric enterprise technologies to remove international sharing barriers identified with maritime information, intelligence, and data being collected by DoD and foreign governments.												
• Researched efforts within the Services and Combatant Commands to better analyze and demonstrate enduring counterinsurgency operational capabilities.												
• Researched military competition among nations in the Far and Middle East and highlight potential capabilities and policies each nation may utilize in future armed conflicts.												
FY 2014 Plans:												
• FY 2014 Congressional add is in accordance with § 427 of the FY2014 NDAA. Funding will support the establishment of the Conflict Records Research Center. The purposes of which are to establish a digital research database including translations and to facilitate research and analysis of records captured from countries, organizations, and individuals, now or once hostile to the United States, with rigid adherence to academic freedom and integrity.												
• Perform trend analysis and develop mitigation options for addressing program risks.												

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B. Accomplishments/Planned Programs (\$ in Millions)			FY 2013	FY 2014	FY 2015
• Finalize and apply risk management methodologies to identified program areas. • Develop net-centric enterprise technologies to remove international sharing barriers identified with maritime information, intelligence, and data being collected by DoD and foreign governments. • Research military competition among nations in the Far and Middle East and highlight potential capabilities and policies each nation may utilize in future armed conflicts. • Enhance strategies and relationships with European nations based on the exchange of information through education opportunities and existing policies • Research and analyze particular Far and Middle East countries as it relates to their decision-making process, financial position, leadership, political dynamics, technical abilities and internal social tensions and stability. • Continue research efforts within the Services and Combatant Commands to better analyze and demonstrate enduring counterinsurgency operational capabilities. FY 2015 Plans: • Perform trend analysis and develop mitigation options for addressing program risks. • Finalize and apply risk management methodologies to identified program areas. • Develop net-centric enterprise technologies to remove international sharing barriers identified with maritime information, intelligence, and data being collected by DoD and foreign governments • Research military competition among nations in the Far and Middle East and highlight potential capabilities and policies each nation may utilize in future armed conflicts • Enhance strategies and relationships with European nations based on the exchange of information through education opportunities and existing policies • Research and analyze particular Far and Middle East countries as it relates to their decision-making process, financial position, leadership, political dynamics, technical abilities and internal social tensions and stability. • Continue research efforts within the Services and Combatant Commands to better analyze and demonstrate enduring counterinsurgency operational capabilities.					
Title: Long Term Competitions (LTC) Program Description: Request supports the Long Term Competitions (LTC) program which is an analytical effort chartered to provide the DoD senior leadership with an understanding of key long-term developments and dynamics in specific areas of the global security environment, and to develop competitive strategies for their consideration as the Department seeks to address these long term challenges. The LTC Program will provide rigorously analyzed competitive strategy recommendations to these senior DoD leaders, and will require the support of organizations and experts outside of government to deliver the highest quality analysis, concepts and recommendations. Funding for the LTC program will be used to: bring outside experts into Task Force working groups and strategy review teams; contract studies; support wargaming and workshops; conduct analytical studies of key			1.590	0.940	1.815

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B. Accomplishments/Planned Programs (\$ in Millions)		FY 2013	FY 2014
developments and dynamics, and their impact on the future security environment and U.S. military capabilities in that environment; and explore new approaches to addressing key analytical requirements.			
FY 2013 Accomplishments: Specific efforts are classified.			
FY 2014 Plans: Specific efforts are classified.			
FY 2015 Plans: Specific efforts are classified.			
Title: Defense Planning Scenarios Activities		1.377	0.850
Description: This program is classified.			
FY 2013 Accomplishments: Specific efforts are classified.			
FY 2014 Plans: Specific efforts are classified.			
FY 2015 Plans: Specific efforts are classified.			
Accomplishments/Planned Programs Subtotals		5.414	4.210
C. Other Program Funding Summary (\$ in Millions)			
N/A			
Remarks			
D. Acquisition Strategy			
N/A			
E. Performance Metrics			
N/A			