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**Exhibit R-2, RDT&E Budget Item Justification:** PB 2025 Office of the Secretary Of Defense **Date:** March 2024

<b>Appropriation/Budget Activity</b> 0400: <i>Research, Development, Test &amp; Evaluation, Defense-Wide I BA 7: Operational Systems Development</i>	<b>R-1 Program Element (Number/Name)</b> PE 0305186D8Z I <i>Policy R&amp;D Programs</i>
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COST (\$ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	59.376	10.231	6.263	6.220	-	6.220	6.230	6.237	6.370	6.497	-	-
186: <i>Policy R&amp;D Programs</i>	59.376	10.231	6.263	6.220	-	6.220	6.230	6.237	6.370	6.497	-	-

**Note**

New Start (Y/N): No

**A. Mission Description and Budget Item Justification**

This program supports the Department's initiatives to Defend the Homeland, and Deter Aggression.

The Policy R&D Program supports the National Defense Strategy by providing analysis to overcome military security challenges. Since the global environment is dynamic, research is necessary for continued understanding of military structures, foreign cultures, and ethnic issues. This program examines demographic data, investigates future global security challenges, provides insights to inform critical national security decisions, explores ways to build partnership capabilities to counter organizational warfare, develops foreign military infrastructure, and denies sanctuary to extremist groups. This program blends several disciplines including surveillance, operations, policy, information management, cyber policy, training and technology.

<b>B. Program Change Summary (\$ in Millions)</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025 Base</b>	<b>FY 2025 OCO</b>	<b>FY 2025 Total</b>
Previous President's Budget	10.231	6.263	6.220	-	6.220
Current President's Budget	10.231	6.263	6.220	-	6.220
Total Adjustments	0.000	0.000	0.000	-	0.000
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	0.000	-			
• SBIR/STTR Transfer	-	-			

**Congressional Add Details (\$ in Millions, and Includes General Reductions)**

**Project:** 186: *Policy R&D Programs*

Congressional Add: *Policy Research and Development Programs*

Congressional Add Subtotals for Project: 186

	<b>FY 2023</b>	<b>FY 2024</b>
	3.000	-
	3.000	-

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**Congressional Add Details (\$ in Millions, and Includes General Reductions)**

	<b>FY 2023</b>	<b>FY 2024</b>
Congressional Add Totals for all Projects	3.000	-

**Change Summary Explanation**

No change in FY 2025.

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Office of the Secretary Of Defense										<b>Date:</b> March 2024		
<b>Appropriation/Budget Activity</b> 0400 / 7					<b>R-1 Program Element (Number/Name)</b> PE 0305186D8Z / Policy R&D Programs				<b>Project (Number/Name)</b> 186 / Policy R&D Programs			
<b>COST (\$ in Millions)</b>	<b>Prior Years</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025 Base</b>	<b>FY 2025 OCO</b>	<b>FY 2025 Total</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>	<b>FY 2029</b>	<b>Cost To Complete</b>	<b>Total Cost</b>
186: Policy R&D Programs	59.376	10.231	6.263	6.220	-	6.220	6.230	6.237	6.370	6.497	-	-
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-	-	-

**Note**

New Start (Y/N): No

**A. Mission Description and Budget Item Justification**

Provides analysis to overcome military security challenges. Since the global environment is dynamic, research is necessary for continued understanding of military structures, foreign cultures, and ethnic issues. Examines demographic data, investigates future global security challenges, provides insights to inform critical national security decisions, explores ways to build partnership capabilities to counter organizational warfare, develops foreign military infrastructure, and denies sanctuary to extremist groups. This program blends several disciplines including surveillance, operations, policy, information management, cyber policy, training and technology.

**B. Accomplishments/Planned Programs (\$ in Millions)**

	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
<b>Title:</b> Future Security Challenges	4.024	2.563	2.520
<p><b>Description:</b> Provides program management oversight and technical support to identify current and emerging future security challenges to the Department, and for international cooperation activities with Allies and international partners to confront these challenges. Anticipates exploitation of technology, including available and advanced capabilities, and work with the international commercial sector and academia concerning adversary's application of technology. Program explores processes and policy to integrate international capabilities across the spectrum of security challenges.</p> <p><b>FY 2024 Plans:</b> Continue efforts to include:</p> <ul style="list-style-type: none"> <li>• The INDO-PACOM AOR remains an area with increased emphasis and the program will continue to perform trend analysis and developing mitigation options.</li> <li>• Develop opportunities to apply risk management methodologies to identified program areas.</li> <li>• Working with our international partners, develop net-centric enterprise technologies to remove international sharing barriers identified with maritime information, intelligence, and data being collected by DoD and foreign governments.</li> <li>• Research military competition among nations in the Far and Middle East and highlight potential capabilities and policies each nation may utilize in future armed conflicts.</li> <li>• Continue to enhance strategies and relationships with European nations based on the exchange of information through education opportunities and existing policies.</li> <li>• Research and analyze particular Far (China) and Middle East countries as it relates to their decision-making process, financial position, leadership, political dynamics, technical abilities and internal social tensions and stability.</li> </ul>			

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Office of the Secretary Of Defense	<b>Date:</b> March 2024
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<b>Appropriation/Budget Activity</b> 0400 / 7	<b>R-1 Program Element (Number/Name)</b> PE 0305186D8Z / Policy R&D Programs	<b>Project (Number/Name)</b> 186 / Policy R&D Programs
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<b>B. Accomplishments/Planned Programs (\$ in Millions)</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
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<ul style="list-style-type: none"> <li>• Continue research efforts within the Services and Combatant Commands to better analyze and demonstrate enduring counterinsurgency operational capabilities.</li> </ul> <p><b>FY 2025 Plans:</b> Continue FY 2024 efforts to include:</p> <ul style="list-style-type: none"> <li>• The INDO-PACOM AOR remains an area with increased emphasis and the program will continue to perform trend analysis and developing mitigation options.</li> <li>• Develop opportunities to apply risk management methodologies to identified program areas.</li> <li>• Working with our international partners, develop net-centric enterprise technologies to remove international sharing barriers identified with maritime information, intelligence, and data being collected by DoD and foreign governments.</li> <li>• Research military competition among nations in the Far and Middle East and highlight potential capabilities and policies each nation may utilize in future armed conflicts.</li> <li>• Continue to enhance strategies and relationships with European nations based on the exchange of information through education opportunities and existing policies.</li> <li>• Research and analyze particular Far (China) and Middle East countries as it relates to their decision-making process, financial position, leadership, political dynamics, technical abilities and internal social tensions and stability.</li> <li>• Continue research efforts within the Services and Combatant Commands to better analyze and demonstrate enduring counterinsurgency operational capabilities.</li> </ul> <p><b>FY 2024 to FY 2025 Increase/Decrease Statement:</b> FY 2025 decrease will be offset by reduced overhead expenses.</p>			
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<p><b>Title:</b> Long Term Competitions (LTC) Program</p> <p><b>Description:</b> Request supports the Long Term Competitions (LTC) program which is an analytical effort chartered to provide the DoD senior leadership with an understanding of key long-term developments and dynamics in specific areas of the global security environment, and to develop competitive strategies for their consideration as the Department seeks to address these long term challenges. The LTC Program will provide rigorously analyzed competitive strategy recommendations to these senior DoD leaders, and will require the support of organizations and experts outside of government to deliver the highest quality analysis, concepts and recommendations. Funding for the LTC program will be used to: bring outside experts into Task Force working groups and strategy review teams; contract studies; support wargaming and workshops; conduct analytical studies of key developments and dynamics, and their impact on the future security environment and U.S. military capabilities in that environment; and explore new approaches to addressing key analytical requirements. Assessments of the ability of future forces to achieve objectives at the campaign level. These assessments include wargaming, qualitative, and quantitative analytic methods. They will both inform and be informed by the Support for Strategic Analysis (SSA)</p>	2.507	3.000	3.000
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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Office of the Secretary Of Defense	<b>Date:</b> March 2024
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<b>Appropriation/Budget Activity</b> 0400 / 7	<b>R-1 Program Element (Number/Name)</b> PE 0305186D8Z / Policy R&D Programs	<b>Project (Number/Name)</b> 186 / Policy R&D Programs
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<b>B. Accomplishments/Planned Programs (\$ in Millions)</b>	FY 2023	FY 2024	FY 2025
defense planning scenarios (DPS). They will identify risk and potential trade-space among force structure, capabilities, and readiness to inform senior leader decision-making.			
<b>FY 2024 Plans:</b> Specific efforts are classified.			
<b>FY 2025 Plans:</b> Specific efforts are classified.			
<b>FY 2024 to FY 2025 Increase/Decrease Statement:</b> No change in FY 2025.			
<b>Title:</b> Defense Planning Scenarios Activities	0.700	0.700	0.700
<b>Description:</b> This program is classified.			
<b>FY 2024 Plans:</b> Specific efforts are classified.			
<b>FY 2025 Plans:</b> Specific efforts are classified.			
<b>FY 2024 to FY 2025 Increase/Decrease Statement:</b> No change in FY 2025.			
<b>Accomplishments/Planned Programs Subtotals</b>	7.231	6.263	6.220

	FY 2023	FY 2024
<b>Congressional Add:</b> Policy Research and Development Programs	3.000	-
<b>FY 2023 Accomplishments:</b> Supports off-shore wind energy research and development in coordination with OUSD(R&E). Funds were reprogrammed to OUSD(R&E) to fund the research and development.		
<b>Congressional Adds Subtotals</b>	3.000	-

**C. Other Program Funding Summary (\$ in Millions)**

N/A

**Remarks**

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<b>Appropriation/Budget Activity</b>	<b>R-1 Program Element (Number/Name)</b>	<b>Project (Number/Name)</b>
0400 / 7	PE 0305186D8Z / <i>Policy R&amp;D Programs</i>	186 / <i>Policy R&amp;D Programs</i>

**D. Acquisition Strategy**  
N/A

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**Exhibit R-3, RDT&E Project Cost Analysis:** PB 2025 Office of the Secretary Of Defense **Date:** March 2024

<b>Appropriation/Budget Activity</b> 0400 / 7	<b>R-1 Program Element (Number/Name)</b> PE 0305186D8Z / Policy R&D Programs	<b>Project (Number/Name)</b> 186 / Policy R&D Programs
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Product Development (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Policy R&D Programs	Various	National Defense Univ, FFRDCs : Various	59.376	10.231		6.263		6.220		-		6.220	Continuing	Continuing	N/A
<b>Subtotal</b>			59.376	10.231		6.263		6.220		-		6.220	Continuing	Continuing	N/A

**Remarks**  
The Policy R&D Program provides analysis to overcome military challenges and for continued understanding of military structures, foreign cultures and ethnic issues.

	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
<b>Project Cost Totals</b>	59.376	10.231	6.263	6.220	-	6.220	Continuing	Continuing	N/A

**Remarks**  
NA

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**Exhibit R-4, RDT&E Schedule Profile:** PB 2025 Office of the Secretary Of Defense **Date:** March 2024

<b>Appropriation/Budget Activity</b> 0400 / 7	<b>R-1 Program Element (Number/Name)</b> PE 0305186D8Z / <i>Policy R&amp;D Programs</i>	<b>Project (Number/Name)</b> 186 / <i>Policy R&amp;D Programs</i>
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FY 2023				FY 2024				FY 2025				FY 2026				FY 2027				FY 2028				FY 2029			
1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4

*The Policy R&D Program provides analysis to overcome military challenges and for continued understanding of military structures, foreign cultures and ethnic issues*

Policy R&D Program

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**Exhibit R-4A, RDT&E Schedule Details:** PB 2025 Office of the Secretary Of Defense **Date:** March 2024

<b>Appropriation/Budget Activity</b> 0400 / 7	<b>R-1 Program Element (Number/Name)</b> PE 0305186D8Z / <i>Policy R&amp;D Programs</i>	<b>Project (Number/Name)</b> 186 / <i>Policy R&amp;D Programs</i>
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Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
<i>The Policy R&amp;D Program provides analysis to overcome military challenges and for continued understanding of military structures, foreign cultures and ethnic issues</i>				
Policy R&D Program	1	2023	4	2029