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Exhibit R-2, RDT&E Budget Item Justification: PB 2022 Army **Date:** May 2021

Appropriation/Budget Activity 2040: <i>Research, Development, Test & Evaluation, Army / BA 4: Advanced Component Development & Prototypes (ACD&P)</i>	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>
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COST (\$ in Millions)	Prior Years	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total	FY 2023	FY 2024	FY 2025	FY 2026	Cost To Complete	Total Cost
Total Program Element	-	9.246	5.712	2.897	-	2.897	-	-	-	-	-	-
610: <i>Food Adv Development</i>	-	3.568	3.028	2.897	-	2.897	-	-	-	-	-	-
C08: <i>Rapid Equipping Force</i>	-	5.678	2.684	-	-	-	-	-	-	-	-	-

A. Mission Description and Budget Item Justification

This Program Element (PE) supports component development and prototyping for organizational equipment, improved individual clothing and equipment that enhance Soldier battlefield effectiveness, survivability, and sustainment. This PE also supports the component development and prototyping of joint service food and combat feeding equipment designed to reduce logistics burden.

B. Program Change Summary (\$ in Millions)	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022 Base</u>	<u>FY 2022 OCO</u>	<u>FY 2022 Total</u>
Previous President's Budget	9.514	5.841	5.954	-	5.954
Current President's Budget	9.246	5.712	2.897	-	2.897
Total Adjustments	-0.268	-0.129	-3.057	-	-3.057
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.268	-0.129			
• Adjustments to Budget Years	-	-	-3.057	-	-3.057

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Appropriation/Budget Activity 2040 / 4					R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>				Project (Number/Name) 610 / <i>Food Adv Development</i>			
COST (\$ in Millions)	Prior Years	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total	FY 2023	FY 2024	FY 2025	FY 2026	Cost To Complete	Total Cost
610: <i>Food Adv Development</i>	-	3.568	3.028	2.897	-	2.897	-	-	-	-	-	-
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

This Project provides for the advanced component development and prototyping of Joint Service combat ration components/platforms and field feeding equipment designed to improve warfighter performance and reduce the logistics burden of subsistence support. Efforts funded in this Project support all four Services, the Special Operations Command, and the Defense Logistics Agency. The Army serves as the Executive Agent for this Department of Defense (DoD) program, with oversight and coordination provided by the DoD Combat Feeding Research and Engineering Board as required by DoD Directive (DoDD) 3235.02E. Centralized execution of the DoD Combat Feeding Research and Engineering Program (CFREP) with Joint Service review and approval eliminates unnecessary duplication of efforts across the Services and maximizes use of common materiel solutions. Prototypes validated within this effort transition to 0604713A/Project 548 for System Development and Demonstration.

B. Accomplishments/Planned Programs (\$ in Millions)

	FY 2020	FY 2021	FY 2022
Title: Joint Service Combat Ration Advanced Development	2.415	1.636	1.564
Description: This effort matures and integrates combat ration technologies and prototypes that enable warfighter maneuver, readiness and effectiveness during highly mobile, dispersed operations. Technologies are transitioned from RDTE Budget Activity 3 projects to provide individual and group combat rations and components with improved capabilities including improved warfighter physical and cognitive performance through optimized nutrition and a reduced logistics burden through weight and cube reduction.			
FY 2021 Plans: Continue to validate and integrate S&T innovations and COTS/NDI candidate items into existing ration platforms to increase operational effectiveness; conduct T&E of technologies for integration into prototype Expeditionary Group Rations (EGRs) to decrease the logistics burden and enable group feeding in austere environments; conduct T&E of non-destructive sampling technologies to meet Defense Health Agency Veterinary Services requirements for rapid detection of contaminants in food; and transition validated prototypes to PE 0604713A/Project 548 for operational testing and evaluation (OT&E).			
FY 2022 Plans: Will continue to validate and integrate S&T innovations and COTS/NDI candidate items into existing ration platforms to increase operational effectiveness; will conduct T&E of technologies for integration into 2nd iteration of the Close Combat Assault Ration (CCAR) as well as prototype EGRs to decrease the logistics burden and enable group feeding in austere environments; will conduct T&E of non-destructive sampling technologies to meet DHA Veterinary Services requirements for rapid detection of contaminants in food; and transition validated prototypes to PE 0604713A/Project 548 for operational testing and evaluation			
FY 2021 to FY 2022 Increase/Decrease Statement:			

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Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) 610 / <i>Food Adv Development</i>
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B. Accomplishments/Planned Programs (\$ in Millions)	FY 2020	FY 2021	FY 2022
Decrease reflects inflation adjustment and decrement in support of higher Army priorities.			
Title: Joint Service Field Feeding Equipment and Menu Development	1.153	1.392	1.333
Description: This effort matures and integrates field feeding equipment technologies and prototypes in support of the Navy, Air Force, and Marine Corps that reduce the logistics burden, improve efficiency, and decrease operation and support costs as directed by the DoD CFREB. This effort also conducts test and evaluation (T&E) on Navy Standard Core Menu components and preparation techniques to enhance efficiency through standardization across the fleet and reduce labor requirements.			
FY 2021 Plans: Will conduct T&E of energy conservation technologies for USAF BEAR kitchens; will conduct T&E of upgrades to or new developments for expeditionary field kitchens for use by deployed units in austere environments; will continue to conduct T&E of new products and food preparation techniques to enhance menu acceptance and reduce labor requirements; and will transition prototypes to PE 0604713A/Project 548 for operational test and evaluation (OT&E).			
FY 2022 Plans: Will continue T&E of energy conservation and other self-diagnostic technologies for USAF BEAR and other field kitchens; will continue T&E of upgrades to or new developments for Expeditionary Field Kitchens (EFKs) for use by deployed units in austere environments; will continue to conduct T&E of new products and food preparation techniques to enhance menu acceptance and reduce labor requirements; and will transition prototypes to PE 0604713A/Project 548 for OT&E.			
FY 2021 to FY 2022 Increase/Decrease Statement: Decrease reflects inflation adjustment and decrement in support of higher Army priorities.			
Accomplishments/Planned Programs Subtotals	3.568	3.028	2.897

C. Other Program Funding Summary (\$ in Millions)											
<u>Line Item</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u> <u>Base</u>	<u>FY 2022</u> <u>OCO</u>	<u>FY 2022</u> <u>Total</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025</u>	<u>FY 2026</u>	<u>Cost To Complete</u>	<u>Total Cost</u>
• 548: <i>Mil Subsistence Sys</i>	2.295	2.734	1.658	-	1.658	-	-	-	-	-	-

Remarks

D. Acquisition Strategy
Validated prototypes will transition to System Development and Demonstration for operational test and evaluation.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2022 Army												Date: May 2021				
Appropriation/Budget Activity				R-1 Program Element (Number/Name)					Project (Number/Name)							
2040 / 4				PE 0603747A / Soldier Support and Survivability					610 / Food Adv Development							
Management Services (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract	
Combat Feeding Program Management	Allot	CCDC Soldier Center, Natick, MA : Natick, MA	7.492	0.287	Oct 2019	0.319	Oct 2020	0.333	Oct 2021	-		0.333	Continuing	Continuing	Continuing	
DLA Bill Pay (ABO Placeholder)	TBD	Various : Various	2.136	-		-		-		-		-	0.000	2.136	-	
Subtotal			9.628	0.287		0.319		0.333		-		0.333	Continuing	Continuing	N/A	
Product Development (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract	
Joint Service Rations and Combat Feeding Equipment	Various	Various : Various	38.556	3.281	Oct 2019	2.427	Oct 2020	2.273	Oct 2021	-		2.273	Continuing	Continuing	Continuing	
Subtotal			38.556	3.281		2.427		2.273		-		2.273	Continuing	Continuing	N/A	
Test and Evaluation (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract	
Joint Service Rations and Combat Feeding Equipment	Allot	CCDC Soldier Center, Natick, MA : Natick, MA	1.289	-		0.282	Oct 2020	0.291	Oct 2021	-		0.291	Continuing	Continuing	Continuing	
Subtotal			1.289	-		0.282		0.291		-		0.291	Continuing	Continuing	N/A	
Project Cost Totals			49.473	3.568		3.028		2.897		-		2.897	Continuing	Continuing	N/A	
Remarks																

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Exhibit R-4, RDT&E Schedule Profile: PB 2022 Army			Date: May 2021
Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) 610 / <i>Food Adv Development</i>	

Event Name	FY 2020				FY 2021				FY 2022				FY 2023				FY 2024				FY 2025				FY 2026			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Evaluate individual and group ration enhancements and transition to SDD for OT&E																												
Conduct in-house T&E of CCAR and transition to SDD for OT&E																												
Conduct in-house T&E of optimized MRE and FSR w/ candidate																												
Conduct in-house T&E of OPRATS with improved lipid quality & transition to TDPs																												
Conduct in-house T&E of EGR and transition to SDD for OT&E																												
Conduct I-H T&E of non-destructive sampling technologies for food contamination																												
Provide USN w/CPI, evaluations and menu development to support SDD for OT&E																												
ID and evaluate advanced galley/scullery equipment for the USN																												
Conduct T&E of Galley/Scullery equipment and transition to SDD for OT&E																												
Conduct in-house T&E of JIMKE intuitive equipment and transition to SDD for OT&E																												
Conduct T&E on rapidly deployable refrigeration prototype																												
Conduct in-house T&E of mobile feeding galley and transition to SDD for OT&E																												
Award contract to fabricate IRefS prototype and conduct in-house T&E																												

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Exhibit R-4, RDT&E Schedule Profile: PB 2022 Army			Date: May 2021		
Appropriation/Budget Activity 2040 / 4		R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>		Project (Number/Name) 610 / <i>Food Adv Development</i>	

Event Name	FY 2020				FY 2021				FY 2022				FY 2023				FY 2024				FY 2025				FY 2026			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Conduct in-house T&E of energy conservation technologies for																												
Conduct in-house T&E of EFK upgrades for USMC																												
Conduct in-house T&E of expeditionary kitchen systems for sho																												

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Exhibit R-4A, RDT&E Schedule Details: PB 2022 Army		Date: May 2021
Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) 610 / <i>Food Adv Development</i>

Schedule Details

Events	Start		End	
	Quarter	Year	Quarter	Year
Evaluate individual and group ration enhancements and transition to SDD for OT&E	1	2017	4	2026
Conduct in-house T&E of CCAR and transition to SDD for OT&E	1	2019	4	2020
Conduct in-house T&E of optimized MRE and FSR w/ candidate CCAR components	1	2020	4	2020
Conduct in-house T&E of OPRATS with improved lipid quality & transition to TDPs	1	2022	4	2022
Conduct in-house T&E of EGR and transition to SDD for OT&E	1	2020	4	2022
Conduct I-H T&E of non-destructive sampling technologies for food contamination	1	2021	4	2022
Provide USN w/CPI, evaluations and menu development to support NSCM upgrades	1	2017	4	2026
ID and evaluate advanced galley/scullery equipment for the USN	1	2017	4	2021
Conduct T&E of Galley/Scullery equipment and transition to SDD for OT&E	1	2017	4	2021
Conduct in-house T&E of JSERCS prototype for BEAR Type I kitchen for USAF	1	2017	1	2018
Identify and procure JIMKE prototypes	1	2018	2	2019
Conduct in-house T&E of JIMKE intuitive equipment and transition to SDD for OT&E	2	2019	4	2020
Conduct T&E on rapidly deployable refrigeration prototype	1	2020	4	2020
Award contract for build of prototype mobile galley feeding system for USN	1	2018	1	2019
Conduct in-house T&E of mobile feeding galley and transition to SDD for OT&E	1	2019	1	2020
Award contract to fabricate IRefS prototype and conduct in-house T&E	1	2019	4	2020
Conduct in-house T&E of energy conservation technologies for BEAR Kitchens	1	2020	4	2022
Conduct in-house T&E of EFK upgrades for USMC	1	2022	4	2024
Conduct in-house T&E of expeditionary kitchen systems for shore-based Navy units	1	2020	4	2021

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Exhibit R-2A, RDT&E Project Justification: PB 2022 Army **Date:** May 2021

Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) C08 / <i>Rapid Equipping Force</i>
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COST (\$ in Millions)	Prior Years	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total	FY 2023	FY 2024	FY 2025	FY 2026	Cost To Complete	Total Cost
<i>C08: Rapid Equipping Force</i>	-	5.678	2.684	-	-	-	-	-	-	-	-	-
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-	-	-

Note

Equipment mix and configuration may change based on changes in operational environment and circumstances.

A. Mission Description and Budget Item Justification

The REF has no FY22 RDTE funding request due to closure and discontinuation at the end of FY21, dated 30 Sep 2020, subject: HQDA EXORD 233-20 Discontinuation of the Rapid Equipping Force.

The REF is the Army's Quick Reaction Capability (QRC) with the ability to acquire, integrate and sustain Commercial-Off-The Shelf (COTS), Government Off-The-Shelf (GOTS), Non-Developmental Item (NDI), and Non-Standard Equipment (NSE) solutions to meet urgent combat requirements for globally employed forces. It inserts selected future force technologies, capabilities, and surrogate materiel solutions into deployed, deploying, select-prepared to deploy, and transformational forces for operational evaluation, assessment, and evolutionary development. The REF assesses the provided capabilities to improve future solutions to inform materiel development for the future Army capability requirements and to potentially transition the capability to an Army acquisition program.

The REF is an enduring organization (Base funded) per Memorandum, Under Secretary of the Army, 30 Jan 2014, subject: Implementation Plan for Stabilization of the Rapid Equipping Force (REF).

The REF bridges the gap between the Army's traditional acquisition process and immediate equipping needs. The REF pursues tangible solutions that can be equipped rapidly with a goal of 180 days. The REF focuses on finding immediate and effective game-changing capabilities to increase Soldier Readiness, effectiveness, protection, and lethality in any operational environment. The REF 10-Liner process provides the ability to react quickly to an ever-changing enemy who changes in days and months, not years in a complex world. The REF coordinates with the Combatant Command (COCOMs) and Army Service Component Command (ASCCs) in theater to fully understand their urgent needs, for which the REF acquisition capability may identify, procure, deliver, and sustain solutions to the deployed units. Although the REF works directly with Operational Commanders at all levels, it focuses on Brigade level and below to equip solutions to identified capability gaps.

The Army Acquisition Executive designated Program Executive Office (PEO) Soldier as the Milestone Decision Authority (MDA) to institutionalize the acquisition authorities in support of the REF and to provide proper acquisition oversight while enhancing visibility of these efforts. The MDA will ensure flexibility and speed focused on the Soldier's needs serviced by the dedicated REF Program Management Office (PMO). This establishes a formal acquisition reporting chain that leverages existing reporting venues to ensure appropriate Assistant Secretary of the Army (Acquisition, Logistics and Technology) (ASA(ALT)) visibility, oversight, and direction.

The REF capabilities cross all Warfighter Functions:

1. Mission Command

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Exhibit R-2A, RDT&E Project Justification: PB 2022 Army	Date: May 2021
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Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) C08 / <i>Rapid Equipping Force</i>
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- 2. Movement and Maneuver
- 3. Intelligence
- 4. Fires
- 5. Sustainment
- 6. Protection

The RDT&E funding also provides the REF the flexibility to invest in near-term, and innovative solutions. RDT&E funds are necessary in the majority of all REF projects. Most importantly, REF requires RDT&E funds to conduct safety certification (testing) for non-standard equipment before it is equipped to the Soldier. This critical requirement exists to ensure that REF-provided equipment is safe for Soldiers to use and that any risks are identified and documented. The REF also requires RDT&E funds to integrate several different COTS/GOTS and NDI technologies into one capability that solves the tougher and more complex problems.

The REF requires RDT&E funds to modify, test, and evaluate existing technologies that were developed for one purpose, however may be suitable to solve another problem. REF will also fund deliberate projects in support of technology-solution-scouting to meet anticipated Army needs and to mitigate operational gaps. These efforts measure and identify current technologies, and provide information to better inform Army Training and Doctrine Command (TRADOC) and other communities of interest, with the intent of enlightening future Army requirements. Example efforts that may require RDTE include the following projects: Tactical Satellite Communications (SATCOM) and communications systems; tactical and small Combat Out Post/Forward Operating Base (COP/FOB) Intelligence, Surveillance, and Reconnaissance (ISR) and Force Protection systems; Counter Unmanned Aerial Systems (CUAS); Electronic Warfare (EW) systems; Non-Tactical Vehicles (NTV); Persistent Duration UAS, and Subterranean (SubT) Operations.

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2020	FY 2021	FY 2022
<p>Title: Rapid Equipping Force</p> <p>Description: Funding is provided for the following effort.</p> <p>FY 2021 Plans: The REF will focus on discontinuation.</p> <p>FY 2021 to FY 2022 Increase/Decrease Statement: The REF has no FY22 RDTE funding request due to closure and discontinuation at the end of FY21, dated 30 Sep 2020, subject: HQDA EXORD 233-20 Discontinuation of the Rapid Equipping Force.</p>	5.678	2.684	-
Accomplishments/Planned Programs Subtotals	5.678	2.684	-

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Exhibit R-2A, RDT&E Project Justification: PB 2022 Army		Date: May 2021
Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) C08 / <i>Rapid Equipping Force</i>

C. Other Program Funding Summary (\$ in Millions)

<u>Line Item</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025</u>	<u>FY 2026</u>	<u>Cost To</u>	<u>Total Cost</u>
			<u>Base</u>	<u>OCO</u>	<u>Total</u>					<u>Complete</u>	
• M80101: <i>Rapid Equipping Soldier Support Equipment</i>	27.877	17.129	-	-	-	-	-	-	-	-	-

Remarks

The REF has no FY22 OPA funding request due to closure and discontinuation at the end of FY21, dated 30 Sep 2020, subject: HQDA EXORD 233-20 Discontinuation of the Rapid Equipping Force.

D. Acquisition Strategy

The Rapid Equipping Force (REF) harnesses current and emerging technologies to provide rapid solutions to the urgently required capabilities of U.S. Army Forces employed globally. The REF focus is on rapidly placing capabilities into Soldiers' hands. This mission is accomplished in one of two ways: 1) rapidly adapting COTS/ GOTS/NDI equipment to meet operational needs, and 2) utilizing emerging deployable capabilities via interaction with research and development organizations and academia. All capabilities are safety tested prior to insertion into operational environments. Training and sustainment are provided for every capability until it is transitioned to an approved acquisition program or terminated through an approved Army process. Operational assessments are conducted to provide feedback in support of Army requirements generation and future capability development. REF capabilities routinely serve as a bridge to specific Operational Needs Statement, Joint Urgent Operational Need Statement and Joint Emergent Operational Needs Statement (ONS, JUONS, and JEONS) gaps to meet urgent operational requirements.

The REF has no FY22 RDTE funding request due to closure and discontinuation at the end of FY21, dated 30 Sep 2020, subject: HQDA EXORD 233-20 Discontinuation of the Rapid Equipping Force.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2022 Army **Date:** May 2021

Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) C08 / <i>Rapid Equipping Force</i>
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Management Services (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
FY 2020 SBIR/STTR Transfer	TBD	Various : Various	-	0.126		-		-		-		-	0.000	0.126	-
Subtotal			-	0.126		-		-		-		-	0.000	0.126	N/A

Product Development (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Mission Command	C/FFP	Various : Various	0.207	0.019		0.010		-		-		-	0.000	0.236	-
Movement and Maneuver	C/FFP	Various : Various	0.387	0.081		0.030		-		-		-	0.000	0.498	-
Intelligence	C/FFP	Various : Various	0.358	0.139		0.050		-		-		-	0.000	0.547	-
Fires	C/FFP	Various : Various	0.014	0.004		0.005		-		-		-	0.000	0.023	-
Sustainment	C/FFP	Various : Various	0.254	0.050		0.011		-		-		-	0.000	0.315	-
Protection	C/FFP	Various : Various	0.582	0.181		0.071		-		-		-	0.000	0.834	-
Dismounted Improvised Explosive Device (IED) Defeat	C/FFP	Various : Various	2.889	-		-		-		-		-	Continuing	Continuing	Continuing
Dismounted Operations Support	C/FFP	Various : Various	4.796	-		-		-		-		-	Continuing	Continuing	Continuing
Intelligence, Surveillance, and Reconnaissance (ISR) Shortfalls in Environmentally Inhospitable OEs	C/FFP	Various : Various	5.951	-		-		-		-		-	Continuing	Continuing	Continuing
Small Combat Outpost (COP) / Patrol Base (PB) Force Protection and Sustainment	C/FFP	Various : Various	3.738	-		-		-		-		-	Continuing	Continuing	Continuing
Other-REF RIPL Priorities (5-10)	C/FFP	Various : Various	8.778	-		-		-		-		-	Continuing	Continuing	-
Other	C/FFP	Various : Various	2.208	-		-		-		-		-	0.000	2.208	-

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2022 Army												Date: May 2021			
Appropriation/Budget Activity				R-1 Program Element (Number/Name)				Project (Number/Name)							
2040 / 4				PE 0603747A / Soldier Support and Survivability				C08 / Rapid Equipping Force							
Product Development (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Base: Various Projects-Protect the Force in Counter Insurgency	C/FFP	Various : Various	11.841	-		-		-		-		-	0.000	11.841	-
Small Combat Outpost (COP)/Patrol Base (PB) Sustainment	C/FFP	Various : Various	1.506	-		-		-		-		-	0.000	1.506	-
Base: Various Projects-Enhance Intelligence Surveillance Recon	C/FFP	Various : Various	9.009	-		-		-		-		-	0.000	9.009	-
Small Combat Outpost (COP)/Patrol Base (PB) Force Protection	C/FFP	Various : Various	2.093	-		-		-		-		-	0.000	2.093	-
Dismounted Blue Force Tracking and Mission Command	C/FFP	Various : Various	0.528	-		-		-		-		-	0.000	0.528	-
Base: Various Projects-Logistics/Medical in Counterinsurgency Ops	C/FFP	Various : Various	1.639	-		-		-		-		-	0.000	1.639	-
Base: Various Projects-Timeliness of Analysis and Information Dissemination	C/FFP	Various : Various	6.961	-		-		-		-		-	0.000	6.961	-
Congressional Add-Squad Mission Support System (SMSS)	C/FFP	Various : Various	1.600	-		-		-		-		-	0.000	1.600	-
SSTR/Economic Assumptions/FFRDC and SBIR	C/FFP	Various : Various	1.090	-		-		-		-		-	0.000	1.090	-
OCO: Rapid Equipping Force	C/FFP	Various : Various	19.190	-		-		-		-		-	0.000	19.190	-
Subtotal			85.619	0.474		0.177		-		-		-	Continuing	Continuing	N/A

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Exhibit R-4, RDT&E Schedule Profile: PB 2022 Army			Date: May 2021
Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) C08 / <i>Rapid Equipping Force</i>	

Event Name	FY 2020				FY 2021				FY 2022				FY 2023				FY 2024				FY 2025				FY 2026			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Rapid Equipping Force																												

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Exhibit R-4A, RDT&E Schedule Details: PB 2022 Army		Date: May 2021
Appropriation/Budget Activity 2040 / 4	R-1 Program Element (Number/Name) PE 0603747A / <i>Soldier Support and Survivability</i>	Project (Number/Name) C08 / <i>Rapid Equipping Force</i>

Schedule Details

Events	Start		End	
	Quarter	Year	Quarter	Year
Rapid Equipping Force	2	2021	4	2024