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Exhibit R-2, RDT&E Budget Item Justification: PB 2022 Army **Date:** May 2021

Appropriation/Budget Activity 2040: <i>Research, Development, Test & Evaluation, Army / BA 5: System Development & Demonstration (SDD)</i>	R-1 Program Element (Number/Name) PE 0604805A / <i>Command, Control, Communications Systems - Eng Dev</i>
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COST (\$ in Millions)	Prior Years	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total	FY 2023	FY 2024	FY 2025	FY 2026	Cost To Complete	Total Cost
Total Program Element	-	12.077	10.674	20.121	-	20.121	-	-	-	-	-	-
593: <i>Joint Battle Command - Platform (JBC-P)</i>	-	12.077	10.674	20.121	-	20.121	-	-	-	-	-	-

A. Mission Description and Budget Item Justification

This funding line is directly aligned to the Army Network Modernization Strategy LOE 2, Common Operating Environment. Efforts are aligned to support the Network-Cross Functional Team capability set approach to achieve the network modernization strategy.

Joint Battle Command - Platform (JBC-P) supports the N-CFT Line Of Effort (LOE) 2 by utilizing:

- Interoperable data, message, and waveforms
- Integration with Joint Command, Control, Communications, Computers, Combat Systems, Intelligence, Surveillance, and Reconnaissance (C5ISR) and strike capabilities
- Sensors and applications that enable operations across domains

The JBC-P program is the cornerstone of Joint Forces Command and Control (C2) Situational Awareness (SA) and communications. JBC-P includes a network which enables the movement of data and provides secure Blue Force Tracking (BFT) capability in Platforms and Command Posts, providing soldiers and commanders a map-based Common Operating Picture of the battlefield, as a result, reducing fratricide.

PdM JBC-P, under PM Mission Command (MC), is collaborating with the C5ISR Space and Terrestrial Communications Directorate (S&TCD) on evolving the BFT network. Systems engineering efforts continue to develop the evolution path of the BFT network, and the introduction of a Modular Open Systems Approach (MOSA). Using an Other Transaction Authority (OTA) construct, those efforts are intended to inform a BFT-3 full and open solicitation Request for Prototype Proposal (RPP) to industry in FY 2021.

FY 2022 funding supports the BFT-3 standard transceiver and encryption device development contracts, and systems engineering efforts to continue prototype development for BFT-3. Support will include the integration of the BFT modular waveform and line of sight waveform on the transceiver, integration of the transceiver and encryption device to each mounted platform, interoperability with the BFT-2 Satellite Network Control Center (SNCC) and Satellite Ground Station (SGS), and upgrade of the Waveform/Network Virtualization for the BFT network to support the new modular waveform and line of sight waveform. A Preliminary Design Review (PDR) and Critical Design Review (CDR) will also be conducted for the standard transceiver and encryption device development.

JBC-P RDT&E resources are used to improve JBC-P hardware, specifically the transceiver and encryption device, enhancing network performance and resiliency; while Mounted Computing Environment (MCE) RDT&E is used to improve and add software applications.

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Appropriation/Budget Activity		R-1 Program Element (Number/Name)			
2040: <i>Research, Development, Test & Evaluation, Army / BA 5: System Development & Demonstration (SDD)</i>		PE 0604805A / <i>Command, Control, Communications Systems - Eng Dev</i>			
B. Program Change Summary (\$ in Millions)	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total
Previous President's Budget	12.595	11.079	20.370	-	20.370
Current President's Budget	12.077	10.674	20.121	-	20.121
Total Adjustments	-0.518	-0.405	-0.249	-	-0.249
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.518	-0.405			
• Adjustments to Budget Years	-	-	-0.249	-	-0.249

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Appropriation/Budget Activity 2040 / 5					R-1 Program Element (Number/Name) PE 0604805A / <i>Command, Control, Communications Systems - Eng Dev</i>				Project (Number/Name) 593 / <i>Joint Battle Command - Platform (JBC-P)</i>			
COST (\$ in Millions)	Prior Years	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total	FY 2023	FY 2024	FY 2025	FY 2026	Cost To Complete	Total Cost
593: <i>Joint Battle Command - Platform (JBC-P)</i>	-	12.077	10.674	20.121	-	20.121	-	-	-	-	-	-
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

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The JBC-P program is the cornerstone of Joint Forces Command and Control (C2) Situational Awareness (SA) and communications. JBC-P includes a network which enables the movement of data and provides secure Blue Force Tracking (BFT) capability in Platforms and Command Posts, providing soldiers and commanders a map-based Common Operating Picture of the battlefield, as a result, reducing fratricide.

PdM JBC-P, under PM Mission Command (MC), is collaborating with the C5ISR Space and Terrestrial Communications Directorate (S&TCD) on evolving the BFT network. Systems engineering efforts continue to develop the evolution path of the BFT network, and the introduction of a Modular Open Systems Approach (MOSA). Using an Other Transaction Authority (OTA) construct, those efforts are intended to inform a BFT-3 full and open solicitation Request for Prototype Proposal (RPP) to industry in FY 2021.

FY 2022 funding supports the BFT-3 standard transceiver and encryption device development contracts and systems engineering efforts to continue prototype development for BFT-3. Support will include the integration of the BFT modular waveform and line of sight waveform on the transceiver, integration of the transceiver and encryption device to each mounted platform, interoperability with the BFT-2 Satellite Network Control Center (SNCC) and Satellite Ground Station (SGS), and upgrade of the Waveform/Network Virtualization for the BFT network to support the new modular waveform and line of sight waveform. A Preliminary Design Review (PDR) and Critical Design Review (CDR) will also be conducted for the standard transceiver and encryption device development.

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Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0604805A / <i>Command, Control, Comm unications Systems - Eng Dev</i>	Project (Number/Name) 593 / <i>Joint Battle Command - Platform (JBC-P)</i>		
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2020	FY 2021	FY 2022
<p>Title: Software/Systems Engineering</p> <p>Description: Perform Software/Systems Engineering in support of the development of JBC-P capabilities, applications, and services, to include, but not limited to, conducting engineering studies, architecture development (both software and network), system analyses, technical readiness assessments, technical interchange meetings/events, and development of related reports and other deliverables.</p> <p>FY 2021 Plans: Continue to conduct Systems Engineering, and prototype design for BFT-3 transceiver and encryption device, to include the development and integration of the BFT-3 transceiver running the BFT modular waveform, interoperability with the BFT 2 Satellite Network Control Center (SNCC) and Satellite Ground Station (SGS), and upgrade the Waveform/Network Virtualization for the BFT network to support the new modular waveform. Funding will also support the BFT-3 transceiver and encryption device development awards.</p> <p>FY 2022 Plans: Funding supports BFT-3 transceiver and encryption device development contracts and systems engineering efforts to continue prototype development for BFT-3. Support will include the integration of the BFT modular waveform and line of sight waveform on the transceiver, integration of the transceiver and encryption device to each mounted platform, interoperability with the BFT-2 Satellite Network Control Center (SNCC) and Satellite Ground Station (SGS), and upgrade of the Waveform/Network Virtualization for the BFT network to support the new modular waveform and line of sight waveform. A Preliminary Design Review (PDR) and Critical Design Review (CDR) will also be conducted for the transceiver and encryption device development.</p> <p>FY 2021 to FY 2022 Increase/Decrease Statement: Increase to support development contracts and systems engineering efforts to continue BFT-3 transceiver and encryption device prototype development.</p>		10.396	9.475	17.384
<p>Title: Test, Evaluation and Integration</p> <p>Description: Plan and conduct system Integration test and experimentation events, in support of the BFT-3 development, to include Risk Reduction Events, vulnerability testing, and Army Interoperability Certification (AIC) testing.</p> <p>FY 2021 Plans: Will conduct testing enhancements to the BFT/JBC-P network, to include third party component (transceiver) characterization, BFT modular waveform verification and validation, and validation of the Rapid Innovation Funding (RIF) deliverables.</p>		0.616	0.120	0.260

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Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0604805A / <i>Command, Control, Comm unications Systems - Eng Dev</i>	Project (Number/Name) 593 / <i>Joint Battle Command - Platform (JBC-P)</i>		
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2020	FY 2021	FY 2022
Continue to maintain and upgrade BFT network mitigation test lab (operational risk reduction of the currently fielded BFT 1 and BFT 2 network, to include the Satellite Network Control Center (SNCC), Satellite Ground Station (SGS)), and the updated modular waveform virtualization. FY 2022 Plans: Funds support C5ISR lab based internal BFT-3 prototype testing to inform FY22 CDR. Will continue to conduct testing enhancements to the BFT/JBC-P network, to include third party component (transceiver) characterization, and validation, and validation of the initial BFT-3 transceiver and encryption device prototypes. Continue to maintain and upgrade BFT network mitigation test lab (operational risk reduction of the currently fielded BFT 1 and BFT 2 network, to include the Satellite Network Control Center (SNCC), Satellite Ground Station (SGS)), and the updated modular waveform virtualization. FY 2021 to FY 2022 Increase/Decrease Statement: Increase reflects cost to support C5ISR lab based internal BFT-3 prototype testing to inform FY22 CDR.				
Title: PM Support (Matrix & Contractor) Description: JBC-P matrix and contractor support, including technical, logistics, and business staff oversight. FY 2021 Plans: Will continue to provide technical (Satellite Communications (SATCOM), Network, Intel, RF, Cyber, Waveform, Transport) and business oversight for JBC-P architecture sustainment and system engineering activities. Program Management includes funds execution, contract management, and logistical support for the BFT-3 standards body (responsible for configuration management, and new technology insertion into the modular open systems architecture and the modular waveform). FY 2022 Plans: Will fund matrix personnel to support to the development of the BFT-3 transceiver and encryption device prototypes, as well as continue to provide technical (SATCOM, Network, Intel, RF, Cyber, Waveform, Transport) and business oversight for JBC-P architecture sustainment and system engineering activities. Program Management includes funds execution, contract management, and logistical support for the BFT-3 standards body (responsible for configuration management, and new technology insertion into the modular open systems architecture, the modular waveform). FY 2021 to FY 2022 Increase/Decrease Statement: Increase reflects matrix support needed as oversight for the development of new OTA construct.		1.065	1.079	2.477
Accomplishments/Planned Programs Subtotals		12.077	10.674	20.121

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Exhibit R-2A, RDT&E Project Justification: PB 2022 Army	Date: May 2021
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Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0604805A / <i>Command, Control, Comm unications Systems - Eng Dev</i>	Project (Number/Name) 593 / <i>Joint Battle Command - Platform (JBC-P)</i>
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C. Other Program Funding Summary (\$ in Millions)

<u>Line Item</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u> <u>Base</u>	<u>FY 2022</u> <u>OCO</u>	<u>FY 2022</u> <u>Total</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025</u>	<u>FY 2026</u>	<u>Cost To</u> <u>Complete</u>	<u>Total Cost</u>
• W61990: <i>JOINT BATTLE COMMAND - PLATFORM (JBC-P)</i>	282.114	243.850	263.661	-	263.661	-	-	-	-	-	-

Remarks

Procurement funding (Base funding) is designated for the procurement, fielding, and program management of JBC-P. JBC-P will complete procurement of its Army Acquisition Objective (AAO)/Basis of Issue (BOI) in FY24, and reach Full Operational Capability (FOC) in FY25.

D. Acquisition Strategy

The JBC-P Capabilities Development Document in lieu of Capabilities Production Document (CDD ILO CPD) was Joint Requirements Oversight Council (JROC) approved in March 2013. Initial Operational Test & Evaluation (IOT&E), as part of Network Integration Evaluation (NIE) 13.2, was completed in 3Q FY2013. The IOT&E tested the JBC-P system software on existing Force XXI Battle Command Brigade and Below (FBCB2) hardware (non-dismountable vehicle systems) and future production-representative hardware. On completion of Army Interoperability Certification (AIC) and Joint Interoperability Test Certification (JITC), Milestone Decision Authority (MDA) authorized Full Rate Production (FRP) in 1Q FY 2014. First unit equipped (FUE) was successfully conducted 3Q FY 2015.

Beginning in FY 2017, Systems Engineering development began for JBC-P's next generation Blue Force Tracking (BFT) Open Systems Architecture. Development was based on objective requirements in the JBC-P CDD ILO CPD until a follow-on requirements document is finalized. Developmental efforts are being performed through intra-government collaboration. System engineering efforts are being performed by C5ISR's Space and Terrestrial Communications Directorate (S&TCD); Command, Power and Integration (CP&I) and the Intelligence and Information Warfare Directorate (I2WD). Those efforts are intended to inform a BFT-3 full and open solicitation (Request for Prototype Proposal (RPP)) to industry in FY 2021.

Subsequent to RPP, FY 2022 funding will be placed on newly awarded contracts for prototype development of the BFT-3 standard transceiver and encryption device. FY 2022 performance testing on the BFT-3 transceiver and encryption device will validate preparation of initial FY 2023 prototype deliveries. Beginning in FY 2024, the development of the BFT-3 high resiliency and ground Aviation transceiver variants will begin. This transceiver will provide increased resiliency, leveraging emerging technology, though implementing an additional advanced beyond line of sight capability. RPP and Prototype awards are planned for FY 2024.

The follow-on effort for JBC-P is being established as the Mounted Mission Command (MMC) Family of Systems (FoS). MMC-Transport (MMC-T) is a part of the MMC FoS, and supports development of next generation Blue Force Tracking (BFT) hardware, specifically, the BFT-3 transceivers and encryption device, enhancing network performance and resiliency.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2022 Army **Date:** May 2021

Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0604805A / Command, Control, Comm unications Systems - Eng Dev	Project (Number/Name) 593 / Joint Battle Command - Platform (JBC-P)
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Product Development (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
JBC-P Software Development	Various	Multiple : Multiple	67.463	-		-		-		-		-	Continuing	Continuing	-
JBC-P Software/System Engineering	Various	Multiple (Government and industry) : Multiple	58.930	10.396	Jan 2020	9.475	Nov 2020	17.384	Nov 2021	-		17.384	Continuing	Continuing	-
Subtotal			126.393	10.396		9.475		17.384		-		17.384	Continuing	Continuing	N/A

Remarks
FY 2021 to FY 2022 increase to support development contracts and systems engineering efforts to continue BFT-3 transceiver and encryption device prototype development.

Support (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
PM Support (Matrix / SETA Contractor)	Various	PM JBC-P : Aberdeen Proving Ground (APG), MD	9.330	1.065	Dec 2019	1.079	Nov 2020	2.477	Nov 2021	-		2.477	Continuing	Continuing	-
Subtotal			9.330	1.065		1.079		2.477		-		2.477	Continuing	Continuing	N/A

Remarks
FY 2021 to FY 2022 increase reflects matrix support needed as oversight for the development of new Other Transaction Authority (OTA) construct.

Test and Evaluation (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Develop and Conduct Tests and Assessments	MIPR	Multiple : Multiple	29.658	0.616	Jan 2020	0.120	Oct 2020	0.260	Oct 2021	-		0.260	Continuing	Continuing	-
Subtotal			29.658	0.616		0.120		0.260		-		0.260	Continuing	Continuing	N/A

Remarks
FY 2021 to FY 2022 increase reflects cost to support C5ISR lab based internal BFT-3 prototype testing to inform FY22 Critical Design Review (CDR).

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Exhibit R-4, RDT&E Schedule Profile: PB 2022 Army		Date: May 2021
Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0604805A / Command, Control, Comm unications Systems - Eng Dev	Project (Number/Name) 593 / Joint Battle Command - Platform (JBC-P)

Event Name	FY 2020				FY 2021				FY 2022				FY 2023				FY 2024				FY 2025				FY 2026			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
BFT-3 Systems Engineering Development and Consurtium	CGDC/C5ISR Led With Industry Partners																											
RIF Unit Experimentation	FY20 - Developmental Operations (DevOps)																											
NetModX (Unit Experimentation)	DevOps Test Event																											
BFT-3 Developmental Testing (C5ISR Lab based)	Internal Waveform Testing to Further Inform BFT-3 Development Contract Awards																											
BFT-3 Transceiver Request for Prototype Proposal (RPP)	1 Standard Transceiver RPP																											
BFT-3 Encryption Device RPP	2 Encryption Device RPP																											
BFT-3 Resilient Line of Sight Contract Award	3 Resilient Line of Sight Contract Award (Prototype Development)																											
BFT-3 Transceiver & Encryption Device Contract Awards	4 Standard Transceiver & Encryption Device Contract Awards (Prototype Development)																											
BFT-3 Transceiver & Encryption Developmental Testing (C5ISR Lab based) 2	C5ISR Lab Based Testing To Further Inform Prototype Development																											
BFT-3 Transceiver & Encryption Device Design Review 1	5 Preliminary Design Review (PDR) for Standard Transceiver & Encryption Device																											
BFT-3 Line of Sight Waveform Delivery	6 Initial Delivery of Line of Sight Waveform																											
BFT-3 Soldier Touch Point (STP) 1	Planned DevOps Test Event (11th ACR)																											
BFT-3 Transceiver & Encryption Device Design Review 2	7 Critical Design Review (CDR) Standard Transceiver & Encryption Device																											

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Exhibit R-4, RDT&E Schedule Profile: PB 2022 Army		Date: May 2021
Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0604805A / <i>Command, Control, Comm unications Systems - Eng Dev</i>	Project (Number/Name) 593 / <i>Joint Battle Command - Platform (JBC-P)</i>

Event Name	FY 2020				FY 2021				FY 2022				FY 2023				FY 2024				FY 2025				FY 2026			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
BFT-3 Transceiver & Encryption Device Initial Deliveries													8															
BFT-3 Transceiver & Encryption Device Developmental Test (DT)																												
BFT-3 Soldier Touch Point (STP) 2																												
BFT-3 Encryption Device Certification																												
BFT-3 Soldier Touch Point (STP) 3																												
BFT-3 Deliveries (Limited Rate Initial Production (LRIP))																												
BFT-3 Transceiver & Encryption Device Initial Operational Test & Evaluation																												
BFT-3 Transceiver & Encryption Device Full Rate Production (FRP) Contract Award																												
BFT-3 Transceiver & Encryption Device Army Interoperability Certification (AIC)																												
BFT-3 Transceiver & Encryption Device First Unit Equipped (FUE)																												

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Exhibit R-4A, RDT&E Schedule Details: PB 2022 Army		Date: May 2021
Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0604805A / <i>Command, Control, Comm unications Systems - Eng Dev</i>	Project (Number/Name) 593 / <i>Joint Battle Command - Platform (JBC-P)</i>

Schedule Details

Events	Start		End	
	Quarter	Year	Quarter	Year
BFT-3 Systems Engineering Development and Consurtium	2	2017	4	2021
RIF Unit Experimentation	3	2020	4	2020
NetModX (Unit Experimentation)	3	2020	3	2020
BFT-3 Developmental Testing (C5ISR Lab based)	1	2021	4	2021
BFT-3 Transceiver Request for Prototype Proposal (RPP)	4	2021	4	2021
BFT-3 Encryption Device RPP	4	2021	4	2021
BFT-3 Resilient Line of Sight Contract Award	4	2021	4	2021
BFT-3 Transceiver & Encryption Device Contract Awards	1	2022	1	2022
BFT-3 Transceiver & Encryption Developmental Testing (C5ISR Lab based) 2	1	2022	4	2022
BFT-3 Transceiver & Encryption Device Design Review 1	2	2022	2	2022
BFT-3 Line of Sight Waveform Delivery	3	2022	3	2022
BFT-3 Soldier Touch Point (STP) 1	3	2022	3	2022
BFT-3 Transceiver & Encryption Device Design Review 2	3	2022	3	2022
BFT-3 Transceiver & Encryption Device Initial Deliveries	1	2023	1	2023
BFT-3 Transceiver & Encryption Device Developmental Test (DT)	2	2023	2	2023
BFT-3 Soldier Touch Point (STP) 2	2	2023	3	2023
BFT-3 Encryption Device Certification	1	2024	1	2024
BFT-3 Soldier Touch Point (STP) 3	1	2024	1	2024
BFT-3 Deliveries (Limited Rate Initial Production (LRIP))	4	2024	4	2024
BFT-3 Transceiver & Encryption Device Initial Operational Test & Evaluation	1	2025	1	2025
BFT-3 Transceiver & Encryption Device Full Rate Production (FRP) Contract Award	2	2025	2	2025
BFT-3 Transceiver & Encryption Device Army Interoperability Certification (AIC)	2	2025	3	2025

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Events	Start		End	
	Quarter	Year	Quarter	Year
BFT-3 Transceiver & Encryption Device First Unit Equipped (FUE)	4	2025	4	2025