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Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Army **Date:** March 2024

Appropriation/Budget Activity 2040: <i>Research, Development, Test & Evaluation, Army / BA 5: System Development & Demonstration (SDD)</i>	R-1 Program Element (Number/Name) PE 0605047A / <i>Contract Writing System</i>
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COST (\$ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	-	13.220	16.355	9.276	-	9.276	-	0.253	-	-	Continuing	Continuing
FA7: <i>Contract Writing System</i>	-	13.220	16.355	9.276	-	9.276	-	0.253	-	-	Continuing	Continuing

A. Mission Description and Budget Item Justification

The Army Contract Writing System (ACWS) will be the Army's next-generation, enterprise-wide contract writing, management, execution, and close-out software system. ACWS will facilitate the standardization of Army Procurement business processes and streamline the integration with Army Enterprise Resource Planning (ERP) systems. As a financial feeder system, ACWS will meet the full scope of Army contracting requirements, including those in secure and non-secure locations, those supporting combat or noncombat contingencies, those within or outside the borders of the Continental United States, those supporting grants and assistance agreements, and those performing weapons systems, construction, installation, other specialized contracting activities, and the Federal Financial Management Improvement Act of 1996.

Based on Army Senior leadership direction, the Army pivoted to a Portfolio Approach that leverages existing technologies, maximizes share-ability and reuse across the DoD, and includes iterative design, development and testing for the remaining capability required for Army users. The overall approach includes on boarding United States Department of Agriculture's (USDA) resources to act as the system integrator (SI), leveraging an Interagency Agreement (IAA) and using existing capabilities across DoD in order to minimize the development effort. To meet requirements, ACWS leverages functionality from Air Force's Contracting Information Technology (CON-IT), Army's Virtual Contracting Enterprise (VCE), DoD's Procurement Integrated Enterprise Environment (PIEE), GSA's System for Award Management (SAM), and other existing Robotic Process Automation (RPA) programs for an integrated Army system to enable decommission of Standard Procurement System (SPS) and Procurement Automated Data and Document System (PADDS). This approach enables contracting business intelligence and analysis.

The Army is collaborating with the USDA Enterprise Application Services using IAAs to support development and delivery. The program has transitioned to the Agile development framework and conducted a discovery (risk reduction) effort in 2022, which informed development and resource requirements. The pivot implements Continuous Integration Continuous Delivery (CI/CD) to support iterative development, testing and deployment to provide a flexible system responsive to warfighter needs.

FY 2025 Base funding in the amount of \$9.276 million supports development of required functionality for source selection, vendor portal, Foreign Military Sales, Workload assignment & Strategic sourcing, and additional functionality for pre and post award management. This functionality is required to complete functional stakeholder requirements for full deployment, expand system use to remaining National Guard Users and Joint Base Activities, Corps of Engineers, Army Contracting Centers, as well as Depot users in FY 2025, and to sunset the legacy SPS and PADDS.

UNCLASSIFIED

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B. Program Change Summary (\$ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	13.742	16.355	0.000	-	0.000
Current President's Budget	13.220	16.355	9.276	-	9.276
Total Adjustments	-0.522	0.000	9.276	-	9.276
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-0.020	-			
• SBIR/STTR Transfer	-0.502	-			
• Adjustments to Budget Years	-	-	9.276	-	9.276

Change Summary Explanation

Increase in funding supports the Contract Writing System development efforts.

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Appropriation/Budget Activity 2040 / 5					R-1 Program Element (Number/Name) PE 0605047A / <i>Contract Writing System</i>				Project (Number/Name) FA7 / <i>Contract Writing System</i>			
COST (\$ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
FA7: <i>Contract Writing System</i>	-	13.220	16.355	9.276	-	9.276	-	0.253	-	-	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

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B. Accomplishments/Planned Programs (\$ in Millions)

	FY 2023	FY 2024	FY 2025
Title: Program Office	2.732	2.660	1.636

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B. Accomplishments/Planned Programs (\$ in Millions)		FY 2023	FY 2024	FY 2025
<p>Description: These resources in the ACWS Program Management Office include Government, matrixed, and SETA contractor support for capability development, enterprise architecture, contract management, management analysis, capital/ financial planning, life cycle planning, risk management, and schedule management.</p> <p>FY 2024 Plans: FY2024 funding for program management support in the ACWS Government Program Management Office includes contractor support, and CECOM for resource planning, capability development, life cycle planning, risk management, schedule management, and facilities. FY2024 will continue to focus on planning and execution of the solution implementation.</p> <p>FY 2025 Plans: FY 2025 funding for program management support in the ACWS Government Program Management Office includes contractor support, and CECOM for resource planning with multiple delivery teams, agile life cycle planning, agile execution, risk management, schedule management, and facilities. FY 2025 will focus on execution of the solution implementation, deployment, and transition to long term sustainment in conjunction with the CI/CD pipeline.</p> <p>FY 2024 to FY 2025 Increase/Decrease Statement: FY 2025 funding decreases by \$1.024 million to align management activities with the current planned system development effort.</p>				
<p>Title: Product Development</p> <p>Description: Product development is responsible for design and development of the solution for Army contract writing using Agile development methodologies. This cross-functional team of Government and contractor staff analyzes and designs the requirements to efficiently ensure completeness in satisfying system requirements and in accordance with Army standards. Efforts required by system interface partners, hosting infrastructure and managed services are also included as a requirement of the solution for Army contract writing.</p> <p>FY 2024 Plans: FY2024 RDTE funding builds required functionality leveraging the IAA with USDA, including grants and agreements capabilities, continues on-board of USDA resources, furthers construction contracting, financial system integration and standards, contract administration and contract award, systems integration with CEFMS, Resident Management System (RMS), Logistics Modernization Program (LMP) and audit compliance. The system will add additional capability for complex weapons system contracting. This area also includes functional support for business process re-engineering and resources to support agile software development.</p> <p>FY 2025 Plans: FY 2025 RDTE funding builds required functionality using Agile development practices and leveraging the IAA with USDA, including source selection, vendor portal, Foreign Military Sales, Workload assignment & Strategic sourcing, and additional</p>		8.527	11.937	7.148

UNCLASSIFIED

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B. Accomplishments/Planned Programs (\$ in Millions)		FY 2023	FY 2024	FY 2025
<p>functionality for pre and post award management. This area also includes functional support for business process re-engineering and resources to support agile software development.</p> <p>FY 2024 to FY 2025 Increase/Decrease Statement: FY 2025 funding decreases \$4.789 million due to completion of functional requirements in prior years and aligns the current planned system development effort.</p>				
<p>Title: Security</p> <p>Description: Security related costs include Information Assurance (IA)/ Risk Management Framework (RMF) activities, Accreditation & Inspection (A&I), and cyber security support for the Cloud Solution Provider's government approved hosting environment complementing the Interim Authorization to Test (IATT) and Authority to Operate (ATO) controls.</p> <p>FY 2024 Plans: FY2024 funding supports the maintenance of the accreditation and compliance with cyber security regulations for the new strategy.</p> <p>FY 2024 to FY 2025 Increase/Decrease Statement: No funding provided in FY 2025 as program leverages DLA to complete Authority to Operate (ATO) and Assess & Incorporate (A&I). OMA resources will support security sustainment.</p>		0.892	0.264	-
<p>Title: Test & Evaluation</p> <p>Description: Costs associated with the test and evaluation function to validate and inspect capability requirements ensuring they are satisfactorily addressed through design analysis and development of test scripts. This funding also supports the implementation of a CI/CD pipeline with automated testing capability.</p> <p>FY 2024 Plans: FY2024 resources supports continuous testing and deployment of the new solution, including facilitating operational assessments in coordination with field users. This funding also supports the implementation of a CI/CD pipeline with automated testing capability.</p> <p>FY 2025 Plans: FY 2025 resources support continuous testing and deployment of the new solution, including facilitating operational assessments in coordination with field users. This funding also leverages the implementation of a CI/CD pipeline with automated testing capability.</p> <p>FY 2024 to FY 2025 Increase/Decrease Statement:</p>		1.069	1.494	0.492

UNCLASSIFIED

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Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0605047A / <i>Contract Writing System</i>	Project (Number/Name) FA7 / <i>Contract Writing System</i>

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2023	FY 2024	FY 2025
FY 2025 funding decreases \$1.002 million due to use of automated testing align with the current planned system development effort.			
Accomplishments/Planned Programs Subtotals	13.220	16.355	9.276

C. Other Program Funding Summary (\$ in Millions)

Line Item	FY 2023	FY 2024	FY 2025	FY 2025	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Cost To	
			Base	OCO	Total					Complete	Total Cost
• B66001: <i>Contract Writing System</i>	4.020	6.061	1.667	-	1.667	-	0.183	0.185	-	0.000	12.116
• OMA - 423612000 / 5T0: <i>ACWS Sustainment OMA</i>	6.602	11.426	14.217	-	14.217	15.873	16.637	13.458	10.833	0.000	89.046

Remarks

FY 2025 OPA funds support training material development and dedicated training support personnel.

FY 2025 OMA funds will be used for sustainment of sites that have already been deployed, license maintenance, hosting, sustainment, cyber security posture activities, and service desk activities.

D. Acquisition Strategy

The Army Contract Writing System (ACWS) will be the Army's next-generation, enterprise-wide contract writing, management, execution, and close-out software system. ACWS will facilitate the standardization of Army Procurement business processes and streamline the integration with Army Enterprise Resource Planning (ERP) systems. As a financial feeder system, ACWS will meet the full scope of Army contracting requirements, including those in secure and non-secure locations, those supporting combat or noncombat contingencies, those within or outside the borders of the Continental United States, those supporting grants and assistance agreements, and those performing weapons systems, construction, installation, other specialized contracting activities, and the Federal Financial Management Improvement Act of 1996.

Based on Army Senior leadership direction, the Army pivoted to a Portfolio Approach that leverages existing technologies, maximizes share-ability and reuse across the DoD, and includes iterative design, development and testing for the remaining capability required for Army users. The overall approach includes on boarding United States Department of Agriculture's (USDA) to act as the system integrator (SI), leveraging an Interagency Agreement (IAA) and using existing capabilities across DoD in order to minimize the development effort. These capabilities include use of functionality within the Air Force's Contracting- Information Technology (CON-IT), Army's Virtual Contracting Enterprise (VCE), DoD Procurement Integrated Enterprise Environment (PIEE), System for Award Management (SAM), and other existing Robotic Process Automation (RPA) programs for an integrated system to begin decommissioning of SPS and PADDs and enables contracting business intelligence analysis.

The Army is collaborating with the USDA Enterprise Application Services using Interagency Agreements (IAAs) to support development and delivery. The program has transitioned to the Agile development framework and conducted a discovery (risk reduction) effort in 2022, which informed development and resource requirements. The

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<p>pivot implements Continuous Integration Continuous Delivery (CI/CD) to support iterative development, testing and deployment to provide a flexible system responsive to warfighter needs.</p> <p>In FY 2022, the program refined its acquisition plan following the risk reduction to include epic development based on existing requirements, program staff training and realignment for agile execution, establishment of a schedule for incremental delivery, training and deployment, user license procurement, and cloud infrastructure selection and stand-up.</p> <p>In FY 2023, the Army established an IAA with Defense Logistics Agency (DLA) to deliver an Army instance of ACWS software in the PIEE which supported efficiencies for cloud hosting, accreditation, and Identity Credential Access Management (ICAM) requirements. Additionally, the program procured an Appian core contract writing license to support developer and user access. The Army established a separate IAA with USDA to support long term sustainment. The program established an agreement with cARMY for hosting to explore IL6/ Secure contracting requirements. IL6 exceeds the current security level for DLA PIEE.</p> <p>In FY 2024, the program continues to leverage separate IAAs with USDA and DLA PIEE. USDA provides development and sustainment support. DLA PIEE provides cloud hosting. The program plans to exercise its option to Appian for user license maintenance.</p> <p>In FY 2025, the program will reach the conclusion of the IAA with USDA. ACWS will evaluate all options for future development and sustainment.</p>		

UNCLASSIFIED

Exhibit R-3, RDT&E Project Cost Analysis: PB 2025 Army **Date:** March 2024

Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0605047A / Contract Writing System	Project (Number/Name) FA7 / Contract Writing System
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Management Services (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Program Office	Various	PdM ACWS : Arlington, VA	34.667	2.732	Oct 2022	2.660		1.636	Oct 2024	-		1.636	0.000	41.695	-
Subtotal			34.667	2.732		2.660		1.636		-		1.636	0.000	41.695	N/A

Product Development (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Product Development	Various	PdM ACWS : Arlington, VA	88.546	8.527	Nov 2022	11.937		7.148	Mar 2025	-		7.148	0.000	116.158	-
Subtotal			88.546	8.527		11.937		7.148		-		7.148	0.000	116.158	N/A

Support (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Security	Various	PdM ACWS : Arlington, VA	7.416	0.892	May 2023	0.264		-		-		-	0.000	8.572	-
Subtotal			7.416	0.892		0.264		-		-		-	0.000	8.572	N/A

Test and Evaluation (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Test and Evaluation	Various	ATEC & JTIC & PdM ACWS : Arlington, VA	7.753	1.069	Nov 2022	1.494		0.492	Oct 2024	-		0.492	0.000	10.808	-
Subtotal			7.753	1.069		1.494		0.492		-		0.492	0.000	10.808	N/A

UNCLASSIFIED

Exhibit R-4, RDT&E Schedule Profile: PB 2025 Army **Date:** March 2024

Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0605047A / <i>Contract Writing System</i>	Project (Number/Name) FA7 / <i>Contract Writing System</i>
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Event Name	FY 2023				FY 2024				FY 2025				FY 2026				FY 2027				FY 2028				FY 2029			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Acquisition, Testing, and Deployment Phase																												
Requirements & Acquisition Planning and Cloud Infrastruc...																												
Business Process Reengineering																												
Development Sprint Execution																												
Authority to Proceed (ATP): MVP																												
MVP Release																												
Installation and Expeditionary Contracting (Incremental ...																												
Construction Contracting (Incremental Capability Delivery)																												
Grants & Agreements (Incremental Capability Delivery)																												
Depots & Logistics (Incremental Capability Delivery)																												
Major System Procurement (Incremental Capability Delivery)																												
Universal Capability (Incremental Capability Delivery)																												
Secure Environment Contracting (Incremental Capability D...																												

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Exhibit R-4, RDT&E Schedule Profile: PB 2025 Army **Date:** March 2024

Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0605047A / <i>Contract Writing System</i>	Project (Number/Name) FA7 / <i>Contract Writing System</i>
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Event Name	FY 2023				FY 2024				FY 2025				FY 2026				FY 2027				FY 2028				FY 2029			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
IAA: Solutions Integration & Capabilities Development																												
Solution Training, Deployment and Fielding																												
Core Contract Writing License Procurement (non-user based)																												
Core Contract Writing License																												
Continuous Integration / Continuous Deployment (CI/CD) P...																												

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Exhibit R-4A, RDT&E Schedule Details: PB 2025 Army **Date:** March 2024

Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0605047A / <i>Contract Writing System</i>	Project (Number/Name) FA7 / <i>Contract Writing System</i>
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Schedule Details

Events	Start		End	
	Quarter	Year	Quarter	Year
RFP Release ADM (Material Solution Analysis Phase)	3	2016	3	2016
ATP-1 (MS A) / Contract Award - Task Order 0001	3	2017	3	2017
Risk Reduction Activities	3	2017	4	2018
Acquisition, Testing, and Deployment Phase	3	2016	3	2023
IOC Design, Development, and Test	4	2018	2	2022
Baseline ATP / Contract Award - MVS/IOC Release Task Order	4	2018	4	2018
MVS Pilot Release Limited Deployment ATP	1	2021	1	2021
MVS/IOC User Acceptance Testing (UAT) Events Complete	4	2020	4	2020
IOC Pilot Release Limited Deployment ATP/ IOC Capability Evaluation	2	2022	2	2022
Pivot to Portfolio Approach	2	2022	2	2022
Operational Assessment	1	2022	3	2022
Acquisition Planning	2	2022	3	2022
Decision Point: Change in Solution Strategy	3	2022	3	2022
Inter Agency Agreement (IAA): Risk Reduction	3	2022	4	2022
IAA: Initial Implementation	4	2022	4	2022
Requirements & Acquisition Planning and Cloud Infrastructure Development	4	2022	3	2023
Business Process Reengineering	1	2023	3	2023
Development Sprint Execution	2	2023	2	2026
Authority to Proceed (ATP): MVP	4	2023	4	2023
MVP Release	4	2023	4	2023
Installation and Expeditionary Contracting (Incremental Capability Delivery)	2	2023	1	2024
Construction Contracting (Incremental Capability Delivery)	4	2023	2	2024
Grants & Agreements (Incremental Capability Delivery)	3	2024	2	2025

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Exhibit R-4A, RDT&E Schedule Details: PB 2025 Army **Date:** March 2024

Appropriation/Budget Activity 2040 / 5	R-1 Program Element (Number/Name) PE 0605047A / <i>Contract Writing System</i>	Project (Number/Name) FA7 / <i>Contract Writing System</i>
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Events	Start		End	
	Quarter	Year	Quarter	Year
Depots & Logistics (Incremental Capability Delivery)	2	2025	3	2025
Major System Procurement (Incremental Capability Delivery)	2	2024	4	2024
Universal Capability (Incremental Capability Delivery)	3	2024	4	2025
Secure Environment Contracting (Incremental Capability Delivery)	1	2024	1	2026
IAA: Solutions Integration & Capabilities Development	4	2023	4	2023
Solution Training, Deployment and Fielding	1	2023	2	2026
License Procurement	4	2022	4	2022
Development License Purchase	4	2022	4	2022
Core Contract Writing License Procurement (non-user based)	2	2023	2	2023
Core Contract Writing License	2	2023	2	2027
Continuous Integration / Continuous Deployment (CI/CD) Pipeline Execution	3	2023	2	2032