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Exhibit R-2, RDT&E Budget Item Justification: PB 2023 Defense Logistics Agency **Date:** April 2022

Appropriation/Budget Activity 0400: Research, Development, Test & Evaluation, Defense-Wide / BA 5: System Development & Demonstration (SDD)	R-1 Program Element (Number/Name) PE 0605080S / Defense Agencies Initiative (DAI) - Financial System
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COST (\$ in Millions)	Prior Years	FY 2021	FY 2022	FY 2023 Base	FY 2023 OCO	FY 2023 Total	FY 2024	FY 2025	FY 2026	FY 2027	Cost To Complete	Total Cost
Total Program Element	204.561	21.403	31.136	23.171	-	23.171	25.719	25.381	24.975	25.164	Continuing	Continuing
01: Defense Agencies Initiative - Financial System	204.561	21.403	31.136	23.171	-	23.171	25.719	25.381	24.975	25.164	Continuing	Continuing

Program MDAP/MAIS Code:
Project MDAP/MAIS Code(s): 0491

A. Mission Description and Budget Item Justification

The Defense Agencies Initiative (DAI) program, a Category I Defense Business System, is an Enterprise Resource Planning (ERP) based program that was originally created to solve Defense Agency financial management problems through standard end-to-end business processes delivered by commercial off-the-shelf (COTS) software. DAI's mission is to provide an auditable, Chief Financial Officer (CFO) Act compliant business environment for the Defense customer organizations with accurate, timely, and authoritative financial data. DAI supports continued development and fielding of its current Increment 3 baseline. Previous funding for DAI Increments 1 and 2 were documented in the Defense Enterprise Business Systems program element 50605070S00. Increment 3 will deliver new financial capabilities including Defense Working Capital Fund (DWCF) and Re-Sale accounting plus a major application upgrade.

B. Program Change Summary (\$ in Millions)	FY 2021	FY 2022	FY 2023 Base	FY 2023 OCO	FY 2023 Total
Previous President's Budget	20.537	32.254	0.000	-	0.000
Current President's Budget	21.403	31.136	23.171	-	23.171
Total Adjustments	0.866	-1.118	23.171	-	23.171
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	1.578	-			
• SBIR/STTR Transfer	-0.712	-1.118			
• Adjustments to Budget Year	-	-	23.171	-	23.171

Change Summary Explanation

FY 2023 funding increase reflects the fact that the FY 2022 President's Budget request did not include out-year funding.

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Exhibit R-2A, RDT&E Project Justification: PB 2023 Defense Logistics Agency										Date: April 2022		
Appropriation/Budget Activity 0400 / 5					R-1 Program Element (Number/Name) PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>				Project (Number/Name) 01 / <i>Defense Agencies Initiative - Financial System</i>			
COST (\$ in Millions)	Prior Years	FY 2021	FY 2022	FY 2023 Base	FY 2023 OCO	FY 2023 Total	FY 2024	FY 2025	FY 2026	FY 2027	Cost To Complete	Total Cost
01: <i>Defense Agencies Initiative - Financial System</i>	204.561	21.403	31.136	23.171	-	23.171	25.719	25.381	24.975	25.164	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		
Project MDAP/MAIS Code: 0491												

A. Mission Description and Budget Item Justification

DAI mission is to deliver an auditable, CFO Act compliant business environment for Defense customer organizations providing accurate, timely, authoritative financial data supporting the DoD goal of standardizing financial management practices, improving financial decision support, and supporting audit readiness. DAI has replaced multiple non-compliant financial management systems supporting diverse operational functions and the warfighter in decision-making and financial reporting. DAI currently provides the capability to produce timely, auditable reports as noted in four consecutive annual unmodified System and Organization Controls report (SOC-1).

The primary goal is to deploy a standardized system solution to improve overall financial management and comply with BEA, Standard Financial Information Structure (SFIS)/Standard Line of Accounting (SLOA), and Office of Federal Financial Management (OFFM) requirements. Common business functions within budget execution include the Department’s BEA End to End (E2E) business processes: Cost Management; Budget to Report (B2R); Procure to Pay (P2P) with enhancements facilitating SFIS/SLOA and DoD procurement data standards and direct Treasury disbursing; Acquire to Retire (A2R) (real property lifecycle accounting only); Hire to Retire (H2R) (Time and Labor reporting and absence management only); Order to Cash (O2C); Proposal to Reward (P2R) (Grants financial management and accounting only; and a phased implementation of Governance, Risk, and Compliance (GCR) capabilities supporting audit readiness. Future Defense Working Capital Fund accounting, and Re-Sale Accounting (for Defense Commissary Agency (DeCA).

The DAI program modernizes the Defense Agencies’ financial management processes by streamlining financial management capabilities, addressing financial reporting material weaknesses, and supporting financial statement auditability for the majority of agencies, field activities and non-Service organizations across the DoD. DAI supports a transformation of budget, finance, and accounting processes across participating defense agencies to help improve the quality of financial information, supporting financial auditability and decision-making. The DAI business solution, once fully implemented, will provide a near real-time, web-based system from a “.mil” environment of integrated business processes that will enable in excess of 84,000 Defense Agency financial managers, program managers, auditors, and Defense Finance and Accounting Service (DFAS) representatives to make sound financial business decisions.

The DAI implementation approach deploys a standardized system solution that is consistent with requirements in the Federal Financial Management Improvement Act (FFMIA) and the DoD Business Enterprise Architecture (BEA), while leveraging the out-of-the-box capabilities of the selected Commercial-Off-the-Shelf (COTS) product, Oracle e-Business Suite (EBS), Release 12.2.8 (R12). DAI implemented an Oracle Office of Management and Budget Financial Systems Integration Office (FSIO) qualified COTS financial management business solution with common business processes and data standards. The Program Management Office (PMO) will not develop any objects that are included in core COTS software or services (i.e. vendor data from Federal authoritative sources).

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Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	Project (Number/Name) 01 / <i>Defense Agencies Initiative - Financial System</i>
<p>DAI supports the FY22-26 Department of Defense Financial Management Strategy. Strategic Goal 2, Optimize taxpayer dollars for the highest value outcomes; Strategic Goal 3, Increases the integrity of financial results; Strategic Goal 4, Simplify and optimize our end-to-end business environment; and Strategic Goal 5, Empower data-driven, fiscally informed decision making.</p> <p>DAI is currently implemented at 26 Defense organizations and the Office of the Under Secretary of Defense, Comptroller (OUSD(C)). The program office is also responsible for operational sustainment of the system. Funds are required for additional government and contractor support, licenses, maintenance, and hardware to accomplish the remaining capability developments and organizational implementations. In 2017, 2018, 2019, and 2020, DAI received unmodified audit opinions with no comments.</p> <p>The benefits of DAI are:</p> <ul style="list-style-type: none"> • Labor efficiencies (entering data once) and shared across all business processes (modules), workflows and lifecycle in a modern system; • Reduction in contractor support; • Financial visibility (Access to real-time financial data transactions); • Enabling agility and resilience in execution (No silos – anyone/anywhere can backfill and work continues); • Retiring legacy systems; • Shared common business processes and employment of Federal/DoD Enterprise data standards (i.e., SFIS, SLOA, Procurement Data Standard (PDS) and Procurement Request Data Standard (PRDS)); and United States Standard General Ledger (USSGL) Chart of Accounts to resolve DoD material weaknesses and deficiencies. • Reducing reliance on custom Reports, Interfaces, Conversions, Extensions, Forms and Workflows by leveraging application upgrades • Enhanced Internal controls to ensure accurate data, regulatory compliance and ensuring segregation of duties • Significantly reduced data reconciliation requirements; and • Enhanced analysis and decision support capabilities. <p>The DAI PMO also provides system integration services that include: acquisition/financial management, project management; configuration management; developing required Reports, Interfaces, Conversions, Extensions, Forms and Workflows (RICE-FW) objects; testing (cyber security, integration, functional, performance, conversion, user acceptance, operational); training (train the trainer/change management preparing the users for the cross functional skills and awareness needed to perform well with an integrated enterprise resource planning system); system deployment; data conversion; information assurance; database administration; as well as studies, coordination/analysis support.</p> <p>DLA provides the Milestone Decision Authority (MDA), DLA Acquisitions (J7), and DLA Information Operations provides the Program Executive Officer (PEO), program manager, and PMO staff. The DAI PMO relies on DLA Acquisitions for most contracting support. Defense Information Systems Agency (DISA) data centers provide production, test and development, as well as Continuity of Operations (COOP) hosting, and the Joint Interoperability Test Command (JITC) for interoperability and performance testing. The DAI PMO serves as systems integrator.</p>		

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B. Accomplishments/Planned Programs (\$ in Millions)	FY 2021	FY 2022	FY 2023
<p>Title: Defense Agencies Initiative (DAI) - Financial System</p> <p>Description: In FY 2021, the DAI PMO accomplished:</p> <ul style="list-style-type: none"> • Obtained 5th consecutive annual Unmodified Opinion by an Independent Public Auditor (best outcome). • Deployed DAI Increment 3 Rel 3, to existing organizations and to Defense Commissary Agency, the Joint Staff and National Defense University. • Deployed DAI Time & Labor Release to Unites States Marine Corps, (over 17K new personnel) based on a Department of Navy request. • Developed/Tested agency unique requirements and completed the study of 4th Estate common/core capabilities. • Studied Agency unique requirements for Defense Finance and Accounting Service and Naval Special Warfare Command. • Developed necessary work instructions and training materials. • Supported the Financial Management (FM) & time/labor operations for over 71K users at 27 organizations. • Supported the DoD RMF process to support actions included in the Authorizing Official's (AO) required Plan of Actions and Milestones including an independent FISCAM Test of Design/Test of Effectiveness to result in an AO decision to award an Authority to Operate. • Continued to mature the GRC capabilities by expanding Enterprise controls: Configuration, Access, Prevention & Transactions supporting audit findings, recommendations & CAPs. • Maintained the technical operations including: application of DISA Security Technical Implementation Guides, hardware & software currency for servers operating systems, middleware & applications including patches; overseeing internal processes within the Data Center enclaves; & the daily operation of several interfaces with external systems leveraging DLA Defense Automated Addressing System (DAAS), as well as established Federal Enterprise system web services. • Conducted regular adversarial assessments, Risk Management Framework (RMF) continuous monitoring including code scans, and a Cooperative Vulnerability and Penetration Assessment. • Obtained an interim Interoperability Certification or an Authority to Connect to the DoD Global Information Grid. • The Defense Logistics Agency contracted for an independent public accounting firm to conduct the annual FFMIA and SSAE 18 assessments and conduct Cyber security assessments on the system. • Updated interfaces with 38 other systems: (Bi-directional (25), Inbound (6), & Outbound (7)). • Expanded the utility of Robotic Process Automation to include repetitive PMO functions. <p>FY 2022 Plans: In FY 2022, the DAI PMO will:</p> <ul style="list-style-type: none"> • Deploy Release 4 to the existing customer organization, along with United States Marine Corps. • Develop and deploy Release 4.1, Time and Labor, to existing using organizations and the new DFAS and Naval Special Warfare Command (NSWC) organizations in June 2022. 	21.403	31.136	23.171

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B. Accomplishments/Planned Programs (\$ in Millions)

	FY 2021	FY 2022	FY 2023
<ul style="list-style-type: none"> • Develop Release 5, Full Financials, to deploy to existing organizations along with DFAS and NSWC in Oct 2022. • Conduct pre-deployment planning and Business Process Re-engineering (BPR) with new Agencies, Inc 3 Rel 5 Agency mocks and SE technical reviews. Support a shortened implementation schedule for NSWC. • Support 29 organizations as they undergo audit by helping them with answering auditor RFIs and helping them locate required artifacts to maintain consistency of approach with all that use DAI. • Support the Office of Secretary of Defense (OSD) Reform Initiatives including DTM and G-Invoicing Support includes monthly progress meetings and some coding. • Maintain Application User Licenses to support additional users and increased data storage costs based on application data growth. • Conduct a service provider, independent audit, SSAE-19, and support DLA Audit Readiness Office in developing an assertion package supporting DLA SOC 1 and resolve any identified NOFs. • Have DISA data centers maintain all the operations s/w and h/w in the suite. DAI PMO will use data centers' SSAE 19 SOC 1 Report as the basis for its input for the annual DLA SOC 1 Report. • Conduct BEA compliance assessment against the current version (v10.0 for compliance) document results in the Department's assessment portal and conduct BPR for newly joining agencies. • Resolve critical software errors and critical statutory/regulatory enhancements that impact operations and incorporate changes identified during BPR, BEA compliance assessment and the Audit generated corrective action plans. • Support RMF process, maintaining activity to support actions included in the AO's required Plan of Action & Milestone (POA&M) to maintain the Authorization to Operate (ATO). • Expand use of Robotic Process Automation (RPA) scripts to increase speed of data entry, ensuring data accuracy from data entry through the entire requisition life cycle. • On-going efforts to support departmental efforts for Identity, Credential, and Access Management (ICAM) access control intuitive. <p>FY 2023 Plans:</p> <ul style="list-style-type: none"> • Will deploy Release 5 to the existing customer organization, along with DFAS and NSWC. • Will develop Release 6, Full Financials, to deploy to existing organizations along with DISA DWCF in Oct 2023. • Will conduct pre-deployment planning and BPR, Inc 3 Rel 6 Organization mocks and SE technical reviews. • Will support 29 organizations as they undergo audit by helping them with answering auditor RFIs and helping them locate required artifacts to maintain consistency of approach with all that use DAI. • Will support the OSD Reform Initiatives including DTM and G-Invoicing Support includes monthly progress meetings and some coding. • Will maintain Application User Licenses to support additional users and increased data storage costs based on application data growth. 			

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Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	Project (Number/Name) 01 / <i>Defense Agencies Initiative - Financial System</i>

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2021	FY 2022	FY 2023
<ul style="list-style-type: none"> • Will conduct a service provider, independent audit, SSAE-19, and support DLA Audit Readiness Office in developing an assertion package supporting DLA SOC 1 and resolve any identified NOFs. • Will have DISA data centers maintain all the operations software and hardware in the suite. DAI PMO will use data centers' SSAE 19 SOC 1 Report as the basis for its input for the annual DLA SOC 1 Report. Support development of some cloud hosting activities in preparation for migration. • Will conduct BEA compliance assessment against the current version (v10.0 for compliance) document results in the Department's assessment portal and conduct BPR for newly joining agencies. • Will resolve critical software errors and critical statutory/regulatory enhancements that affect operations and incorporate changes identified during BPR, BEA compliance assessment and the Audit generated corrective action plans. • Will support RMF process maintaining activity to support actions included in the AO's required POA&M to maintain the ATO. • Will expand the use of RPA scripts to increase speed of data entry, ensuring data accuracy from data entry through the entire requisition life cycle. • On-going efforts to support departmental efforts for ICAM access control intuitive. <p><i>FY 2022 to FY 2023 Increase/Decrease Statement:</i> The decrease from FY 2022 to FY 2023 is due to additional funding appropriated in FY 2022 for DAI deploying financial capabilities to United States Marine Corps (USMC) and continuing maturation of DWCF accounting capabilities necessary to meet Defense Finance and Accounting Service (DFAS) requirements.</p>			
Accomplishments/Planned Programs Subtotals	21.403	31.136	23.171

C. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

D. Acquisition Strategy

DAI is developed and implemented using an evolutionary/incremental strategy including major annual software releases to accommodate upgrades as required by changes to the Department's BEA including new laws, regulations and policies as governed by its Functional Sponsor.

DAI Increments 1 and 2 are in sustainment. When Increment 3, Release 1 went live in October 2018, it subsumed Increment 2; therefore, only one DAI production baseline exists at any point in time.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2023 Defense Logistics Agency **Date:** April 2022

Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S / Defense Agencies Initiative (DAI) - Financial System	Project (Number/Name) 01 / Defense Agencies Initiative - Financial System
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Product Development (\$ in Millions)				FY 2021		FY 2022		FY 2023 Base		FY 2023 OCO		FY 2023 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
DAI Application Development Support Services	C/CPFF	Application Development support to DAI : Virginia	-	-		19.876	Mar 2022	18.474	Mar 2023	-		18.474	Continuing	Continuing	-
Requirements Management (RM) Support	MIPR	DISA : Fort Meade, MD	1.534	0.256	Oct 2020	0.378	Oct 2021	0.389	Oct 2023	-		0.389	Continuing	Continuing	Continuing
DCPDS/DAI Interface File Changes	MIPR	DLA Finance : Fort Belvoir, VA	0.045	0.008	Feb 2021	0.193	Feb 2022	-		-		-	Continuing	Continuing	Continuing
Prior Year Contracts	Option/Various	MULTI : MULTI	174.443	17.832		0.000		-		-		-	-	-	N/A
Subtotal			176.022	18.096		20.447		18.863		-		18.863	Continuing	Continuing	N/A

Remarks
 Prior Year Contracts include: Global Model Infrastructure C/FFP CACI: Chantilly, VA \$20.594 million; Global Model Implementation C/FFP CACI: Chantilly, VA \$39.580 million; Global Model Compliance C/FFP CACI: Chantilly, VA \$41.422 million; Global Model P2P C/FFP IBM: Bethesda, MD \$32.018 million; Global Model A2R C/CPFF CACI Inc Federal: Chantilly, VA \$18.845 million; DAI Data Conversion Support Option/FFP Terathink: Reston, VA \$2.857 million; Oracle Time & Labor Software License and Maintenance C/FP Mythics, Inc: Virginia Beach, VA \$1.020 million; Global Model CAD C/CPFF CSC: Falls Church, VA \$3.205 million; Jaws Professional Licenses C/FFP Immix: McLean, VA \$0.017 million; Oracle Advanced Compression Licenses \$1.622 million; Oracle Contract Lifecycle Management Licenses C/FFP Mythics Inc: Virginia Beach, VA \$7.408 million; Oracle Licenses MIPR DISA: Pensacola, FL \$5.446 million; Kurzweil 5000 508 Assistive Tech Licenses C/FFP Envision Technology Inc: Bethesda, MD \$0.008 million; Dragon Naturally Speaking 508 C/FFP Red River Computer Co: Claremont, NH \$0.007 million; DISA/DITCO Delinquent Balance MIPR DISA DITCO: Scott AFB, IL \$0.017 million; and DBTA Section 1553 MIPR DFAS: Columbus, OH \$0.377 million.

Support (\$ in Millions)				FY 2021		FY 2022		FY 2023 Base		FY 2023 OCO		FY 2023 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
Estimated SBIR/STTR:	TBD	TBD : TBD	3.653	0.712	Jun 2021	1.118	Jun 2022	0.817	Jun 2023	-		0.817	Continuing	Continuing	Continuing
Subtotal			3.653	0.712		1.118		0.817		-		0.817	Continuing	Continuing	N/A

Remarks
 SIBR/SITTR Tax is taken off the topline

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2023 Defense Logistics Agency **Date:** April 2022

Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S / Defense Agencies Initiative (DAI) - Financial System	Project (Number/Name) 01 / Defense Agencies Initiative - Financial System
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Test and Evaluation (\$ in Millions)				FY 2021		FY 2022		FY 2023 Base		FY 2023 OCO		FY 2023 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
DISA Hosting: Test and Development	MIPR	DISA : Pensacola, FL	16.077	2.000	Oct 2021	6.773	Oct 2021	3.000	Oct 2022	-		3.000	Continuing	Continuing	Continuing
Interoperability	MIPR	JITC : Fort Meade, MD	4.200	0.200	May 2021	1.226	Oct 2021	0.079	Oct 2022	-		0.079	Continuing	Continuing	Continuing
Performance and Regression Testing	MIPR	JITC : Fort Huachuca, AZ	4.280	0.300	Nov 2020	1.422	Oct 2021	0.412	Oct 2022	-		0.412	Continuing	Continuing	Continuing
DCPS Testing	MIPR	DFAS : Indianapolis, IN	0.329	0.095	Oct 2020	0.150	Oct 2021	-		-		-	Continuing	Continuing	Continuing
Subtotal			24.886	2.595		9.571		3.491		-		3.491	Continuing	Continuing	N/A

Remarks

Previous MIPR actions: Operational Test and Evaluation, \$4.742

	Prior Years	FY 2021	FY 2022	FY 2023 Base	FY 2023 OCO	FY 2023 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals	204.561	21.403	31.136	23.171	-	23.171	Continuing	Continuing	N/A

Remarks

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Exhibit R-4, RDT&E Schedule Profile: PB 2023 Defense Logistics Agency

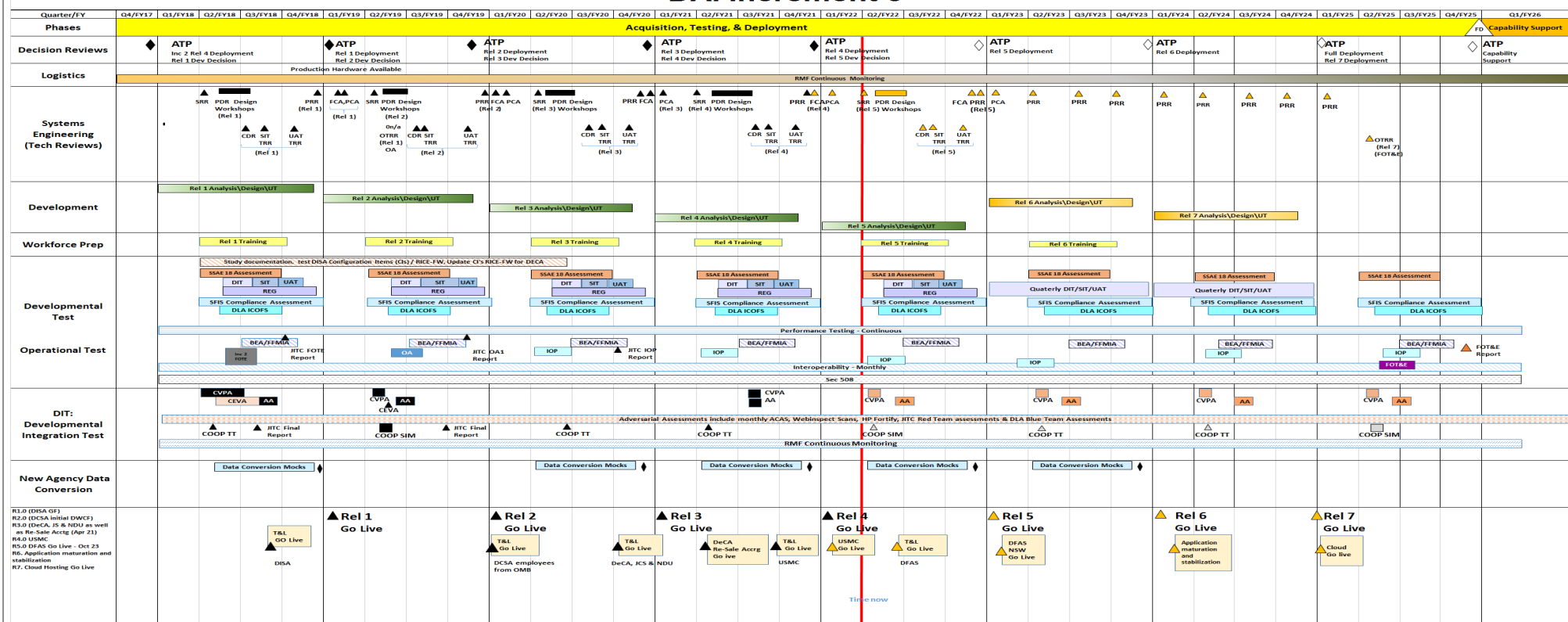
Date: April 2022

Appropriation/Budget Activity
0400 / 5

R-1 Program Element (Number/Name)
PE 0605080S / Defense Agencies Initiative
(DAI) - Financial System

Project (Number/Name)
01 / Defense Agencies Initiative - Financial
System

DAI Increment 3



508: Section 508/Disability Test
 AA: Adversarial Assessment
 ACAS: Assured Compliance Assessment Solution
 ATO: Authority to Operate (Includes Production & COOP)
 ATP: Authority to Proceed Decision Review
 BEA: Business Enterprise Architecture
 CCM: Center for Countermeasures
 CDR: Critical Design Review
 CEVA: Cyber Economic Vulnerability Assessment
 COOP: Continuity of Operations Testing
 CVPA: Cooperative Vulnerability & Penetration Assessment

DCSA: Defense Counterintelligence and Security Agency
 DECA: Defense Commissary Agency
 DISA: Defense Information Security Agency
 DT: Development Test
 FCA: Functional Configuration Audit
 FD: Full Deployment
 FF: Full Financials
 FFFMIA: Federal Financial Management Information Act
 FOT&E: Follow on Operational Test & Evaluation
 GRC: Governance, Risk and Compliance
 IA: Information Assurance

ICOFIS: Internal Controls over Financial Systems
 IOT&E: Initial Operational Test & Evaluation
 JCS: Joint Chiefs of Staff
 JITC: Joint Interoperability Test Command
 MS: Milestone
 NSW: Naval Special Warfare Command
 OA: Operational Assessment
 OTA: Operational Test Authority
 OTRR: Operational TRR
 P2P: Procure to Pay
 PCA: Physical Configuration Audit
 PDR: Preliminary Design Review
 PER: Performance Test
 PIR: Post Implementation Review

PROD: Production
 R: Release
 R12: Oracle E-Business Suite, Release 12
 REG: Regression Test
 RMF: Risk Management Framework
 SFIS-CA: Standard Financial Information Structure - Compliance Assessment
 SIM: Simulation
 RMF: Risk Management Framework
 SFIS-CA: Standard Financial Information Structure - Compliance Assessment
 SIM: Simulation
 SIT: Systems Integration Test
 SOD: Segregation of Duties

SRR: Software Requirements Review
 SSAE 18: Statement of Standards for an Attestation Engagement
 StDS: Standards
 T&D: Test and Development
 T&L: Time & Labor
 TRR: Test Readiness Review
 TT: Tabletop
 UAT: User Acceptance Testing
 USMC: United States Marine Corps
 USSGL: United States Standard General Ledger
 UT: Unit Test
 WHS: Washington Headquarters Service

Updated March 8th, 2022

***Note:** WHS deployment included OSD Secretariat offices, Pentagon Force Protection Agency, Defense Test Resources Management Center (DTRMC), Defense Legal Services Agency (DLSA) & US Court of Appeals For Armed Services.

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Exhibit R-4A, RDT&E Schedule Details: PB 2023 Defense Logistics Agency		Date: April 2022
Appropriation/Budget Activity 0400 / 5	R-1 Program Element (Number/Name) PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	Project (Number/Name) 01 / <i>Defense Agencies Initiative - Financial System</i>

Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
<i>Defense Agencies Initiative (DAI)</i>				
DAI - - See schedule exhibit for more details	1	2018	4	2025