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**Exhibit R-2, RDT&E Budget Item Justification:** PB 2025 Defense Logistics Agency **Date:** March 2024

<b>Appropriation/Budget Activity</b> 0400: Research, Development, Test & Evaluation, Defense-Wide / BA 5: System Development & Demonstration (SDD)	<b>R-1 Program Element (Number/Name)</b> PE 0605080S / Defense Agencies Initiative (DAI) - Financial System
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COST (\$ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	257.100	27.094	32.629	31.916	-	31.916	31.807	32.067	32.917	33.802	Continuing	Continuing
01: Defense Agencies Initiative - Financial System	257.100	27.094	32.629	31.916	-	31.916	31.807	32.067	32.917	33.802	Continuing	Continuing

**Program MDAP/MAIS Code:**  
**Project MDAP/MAIS Code(s):** 0491

**A. Mission Description and Budget Item Justification**

The Defense Agencies Initiative (DAI) program, a Category I Defense Business System, is an Enterprise Resource Planning (ERP) based program originally created to solve Defense Agency financial management problems through standard end-to-end business processes delivered by commercial off-the-shelf (COTS) software. DAI's mission is to provide an auditable, Chief Financial Officer (CFO) Act compliant business environment for the Defense customer organizations with accurate, timely, and authoritative financial data. DAI supports continued development and fielding of its current Increment 3 baseline. Previous funding for DAI Increments 1 and 2 were documented in the Defense Enterprise Business Systems program element 50605070S00. Increment 3 will deliver new financial capabilities including Defense Working Capital Fund (DWCF) and Re-Sale accounting plus a major application upgrade.

<b>B. Program Change Summary (\$ in Millions)</b>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025 Base</u>	<u>FY 2025 OCO</u>	<u>FY 2025 Total</u>
Previous President's Budget	23.171	32.629	32.524	-	32.524
Current President's Budget	27.094	32.629	31.916	-	31.916
Total Adjustments	3.923	0.000	-0.608	-	-0.608
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.710	-			
• Program Increase	4.633	-	-	-	-
• Program Increase: Non-labor Inflation	-	-	0.064	-	0.064
• Program Decrease	-	-	-0.672	-	-0.672

**Change Summary Explanation**

FY 2025 Program Decrease: Reduction to fund higher DoD priorities.

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Defense Logistics Agency										<b>Date:</b> March 2024		
<b>Appropriation/Budget Activity</b> 0400 / 5					<b>R-1 Program Element (Number/Name)</b> PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>				<b>Project (Number/Name)</b> 01 / <i>Defense Agencies Initiative - Financial System</i>			
<b>COST (\$ in Millions)</b>	<b>Prior Years</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025 Base</b>	<b>FY 2025 OCO</b>	<b>FY 2025 Total</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>	<b>FY 2029</b>	<b>Cost To Complete</b>	<b>Total Cost</b>
01: <i>Defense Agencies Initiative - Financial System</i>	257.100	27.094	32.629	31.916	-	31.916	31.807	32.067	32.917	33.802	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		
<b>Project MDAP/MAIS Code:</b> 0491												

**A. Mission Description and Budget Item Justification**

DAI's mission is to deliver an auditable, CFO Act compliant business environment for Defense customer organizations providing accurate, timely, authoritative financial data supporting the DoD goal of standardizing financial management practices, improving financial decision support, and supporting audit readiness. DAI has replaced multiple non-compliant financial management systems supporting diverse operational functions and the warfighter in decision-making and financial reporting. DAI currently provides the capability to produce timely, auditable reports as noted in seven consecutive annual unmodified System and Organization Controls report (SOC-1).

The primary goal is to deploy a standardized system solution to improve overall financial management and comply with Business Enterprise Architecture (BEA), Standard Financial Information Structure (SFIS)/Standard Line of Accounting (SLOA), and Office of Federal Financial Management (OFFM) requirements. Common business functions within budget execution include the Department's BEA End-to-End (E2E) business processes: Cost Management; Budget to Report (B2R); Procure to Pay (P2P) with enhancements facilitating SFIS/SLOA and DoD procurement data standards and direct Treasury disbursing; Acquire to Retire (A2R) (real property lifecycle accounting only); Hire to Retire (H2R) (Time and Labor reporting and absence management only); Order to Cash (O2C); Proposal to Reward (P2R) (Grants financial management and accounting only; and a phased implementation of Governance, Risk, and Compliance (GCR) capabilities supporting audit readiness). Future Defense Working Capital Fund accounting, and Re-Sale Accounting (for Defense Commissary Agency (DeCA).

The DAI program modernizes the Defense Agencies' financial management processes by streamlining financial management capabilities, addressing financial reporting material weaknesses, and supporting financial statement auditability for the majority of agencies, field activities and non-Service organizations across the DoD. DAI supports a transformation of budget, finance, and accounting processes across participating defense agencies to help improve the quality of financial information, supporting financial auditability and decision-making. The DAI business solution, once fully implemented, will provide a near real-time, web-based system from a ".mil" environment of integrated business processes that will enable in excess of 84,000 Defense Agency financial managers, program managers, auditors, and Defense Finance and Accounting Service (DFAS) representatives to make sound financial business decisions.

The DAI implementation approach deploys a standardized system solution that is consistent with requirements in the Federal Financial Management Improvement Act (FFMIA) and the DoD Business Enterprise Architecture (BEA), while leveraging the out-of-the-box capabilities of the selected Commercial-Off-the-Shelf (COTS) product, Oracle e-Business Suite (EBS), Release 12.2.8 (R12). DAI implemented an Oracle Office of Management and Budget Financial Systems Integration Office (FSIO) qualified COTS financial management business solution with common business processes and data standards. The Program Management Office (PMO) will not develop any objects that are included in core COTS software or services (i.e. vendor data from Federal authoritative sources).

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Defense Logistics Agency		<b>Date:</b> March 2024
<b>Appropriation/Budget Activity</b> 0400 / 5	<b>R-1 Program Element (Number/Name)</b> PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	<b>Project (Number/Name)</b> 01 / <i>Defense Agencies Initiative - Financial System</i>

DAI supports the FY 2022- 2026 Department of Defense Financial Management Strategy. Strategic Goal 2, Optimize taxpayer dollars for the highest value outcomes; Strategic Goal 3, Increases the integrity of financial results; Strategic Goal 4, Simplify and optimize our end-to-end business environment; and Strategic Goal 5, Empower data-driven, fiscally informed decision making.

DAI is currently implemented at 29 Defense organizations and the Office of the Under Secretary of Defense, Comptroller (OUSD(C)). The program office is also responsible for operational sustainment of the system. The funding requested here is for additional government and contractor support, licenses, maintenance, and hardware to accomplish the remaining capability developments and organizational implementations. From 2017- 2022 DAI received unmodified audit opinions with no comments.

The benefits of DAI are:

- Labor efficiencies (entering data once) and shared across all business processes (modules), workflows and lifecycle in a modern system;
- Reduction in contractor support;
- Financial visibility (Access to real-time financial data transactions);
- Enabling agility and resilience in execution (No silos – anyone/anywhere can backfill and work continues);
- Retiring legacy systems;
- Shared common business processes and employment of Federal/DoD Enterprise data standards (i.e., SFIS, SLOA, Procurement Data Standard (PDS) and Procurement Request Data Standard (PRDS)); and United States Standard General Ledger (USSGL) Chart of Accounts to resolve DoD material weaknesses and deficiencies.
- Reducing reliance on custom Reports, Interfaces, Conversions, Extensions, Forms and Workflows by leveraging application upgrades
- Enhanced Internal controls to ensure accurate data, regulatory compliance and ensuring segregation of duties
- Significantly reduced data reconciliation requirements; and
- Enhanced analysis and decision support capabilities.

The DAI PMO also provides system integration services that include: acquisition/financial management, project management; configuration management; developing required Reports, Interfaces, Conversions, Extensions, Forms and Workflows (RICE-FW) objects; testing (cyber security, integration, functional, performance, conversion, user acceptance, operational); training (train the trainer/change management preparing the users for the cross functional skills and awareness needed to perform well with an integrated enterprise resource planning system); system deployment; data conversion; information assurance; database administration; as well as studies, coordination/analysis support.

DLA Acquisition (J7) serves as the DAI Milestone Decision Authority (MDA), and DLA Information Operations (J6) provides the Program Executive Officer (PEO), program manager, and PMO staff. The DAI PMO relies on J7 for most contracting support. Defense Information Systems Agency (DISA) data centers provide production, test and development, as well as Continuity of Operations (COOP) hosting, and the Joint Interoperability Test Command (JITC) provides interoperability and performance testing. The DAI PMO serves as systems integrator.

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Defense Logistics Agency		<b>Date:</b> March 2024
<b>Appropriation/Budget Activity</b> 0400 / 5	<b>R-1 Program Element (Number/Name)</b> PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	<b>Project (Number/Name)</b> 01 / <i>Defense Agencies Initiative - Financial System</i>

<b>B. Accomplishments/Planned Programs (\$ in Millions)</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
<p><b>Title:</b> Defense Agencies Initiative (DAI) - Financial System</p> <p><b>Description:</b> In FY 2023, the DAI PMO accomplished:</p> <ul style="list-style-type: none"> <li>• Deployed in 29 organizations at over 4,500 locations worldwide, including 121K personnel and over 90K active users.</li> <li>• Obtained seven consecutive Unmodified Opinions for the FY 2023 DAI Statement on Standards for Attestation Engagements (SSAE) 18 Audit from auditors Ernst and Young at the FY23 DLA SSAE-18 Exit Conference (best outcome).</li> <li>• Deployed Release 5 to over 75K legacy users on 22 October.</li> <li>• Deployed full financial capability to the Defense Finance and Accounting Service (DFAS) and the Naval Special Warfare Command (NSW) on 25 October.</li> <li>• Developed necessary work instructions and training materials.</li> <li>• Supported the DoD RMF process to support actions included in the Authorizing Official's (AO) required Plan of Actions and Milestones including an independent FISCAM Test of Design/Test of Effectiveness to result in an AO decision to award an Authority to Operate. Authority to Operate (ATO) awarded on 2 February.</li> <li>• Continued maturity the GRC capabilities by expanding Enterprise controls: Configuration, Access, Prevention &amp; Transactions supporting audit findings, recommendations &amp; CAPs.</li> <li>• Maintained technical operations including application of DISA Security Technical Implementation Guides, hardware &amp; software currency for servers operating systems, middleware &amp; applications including patches; overseeing internal processes within the Data Center enclaves; &amp; the daily operation of several interfaces with external systems leveraging DLA Defense Automated Addressing System (DAAS), as well as established Federal Enterprise system web services.</li> <li>• Obtained an interim Interoperability Certification for Release 5.0.</li> <li>• Conducted regular adversarial assessments, Risk Management Framework (RMF) continuous monitoring including code scans, and a Cooperative Vulnerability and Penetration Assessment.</li> <li>• Transitioned to the Cloud Hosting: On 9 Dec 2021 the DAI Functional Sponsor, OUSD(C) signed a decision memo directing the migration of DAI hosting from DISA Data Centers to a commercial cloud hosting solution by October 2023. This migration is expected to increase scalability of DAI for future customer expansion and improve system performance. Conducted an application assessment to prepare for cloud migration in October 2024.</li> <li>• The DAI PMO partnered with the Office of Under Secretary of Defense (OUSD), Comptroller's Robotic Process Automation (RPA) Team, and DAI user organizations to develop automations for many routine financial management entries - reducing clicks and process deviations among users. These automations have increased data quality and decreased process errors, thereby increasing DAI's auditability, reducing the number of Help Desk tickets received, and freeing DAI PMO sustainment resources to work on higher-value tasks. During FY23 the DAI RPA team developed and deployed eighteen (18) attended and unattended automation.</li> </ul> <p><b>FY 2024 Plans:</b></p>	27.094	32.629	31.916

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Defense Logistics Agency		<b>Date:</b> March 2024
<b>Appropriation/Budget Activity</b> 0400 / 5	<b>R-1 Program Element (Number/Name)</b> PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	<b>Project (Number/Name)</b> 01 / <i>Defense Agencies Initiative - Financial System</i>

<b>B. Accomplishments/Planned Programs (\$ in Millions)</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
<p>In FY 2024, the DAI PMO plans to transition to the application from an on-premise DISA hosted environment to a commercial cloud hosting environment which will provide improved system performance and enable cost-effective scalability to respond to future potential customer growth. For FY 2024 and beyond DAI will also continue to develop and deploy Departmental initiatives to include G-Invoicing, MyTravel Implementation, Travel Payment Gateway, and Identity Credential Access Management (ICAM).</p> <p><b>FY 2025 Plans:</b> In FY 2025, the DAI PMO will:</p> <ul style="list-style-type: none"> <li>• Deploy Release 7 to the existing customer organizations.</li> <li>• Will develop Release 8 to deploy to customer organizations in Oct 2025.</li> <li>• Will develop Release 9 to deploy to customer organizations in Oct 2026.</li> <li>• Support 30 organizations as they undergo audit by helping them with answering auditor RFIs and helping them locate required artifacts to maintain consistency of approach with all that use DAI.</li> <li>• Support the OSD Reform Initiatives including ICAM access control and G-Invoicing Support, includes monthly progress meetings and some coding.</li> <li>• Maintain Application User Licenses to support additional users and increased data storage costs based on application data growth.</li> <li>• Conduct a service provider, independent audit, SSAE-18, and support DLA Audit Readiness Office in developing an assertion package supporting DLA SOC 1 and resolve any identified NOFs.</li> <li>• Conduct BEA compliance assessment against the current version (v11.2 for compliance) document results in the Department's assessment portal and conduct BPR for newly joining agencies.</li> <li>• Resolve critical software errors and critical statutory/regulatory enhancements that affect operations and incorporate changes identified during BPR, BEA compliance assessment and the Audit generated corrective action plans.</li> <li>• Support RMF process maintaining activity to support actions included in the AO's required POA&amp;M to maintain the ATO in both on-premise and Cloud environments.</li> <li>• Expand the use of RPA scripts to increase speed of data entry, ensuring data accuracy from data entry through the entire requisition life cycle.</li> </ul> <p><b>FY 2024 to FY 2025 Increase/Decrease Statement:</b> FY 2025 baseline was reduced to fund higher DoD priorities.</p>			
<b>Accomplishments/Planned Programs Subtotals</b>	27.094	32.629	31.916

<b>C. Other Program Funding Summary (\$ in Millions)</b> N/A
<b>Remarks</b>

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<b>Exhibit R-2A, RDT&amp;E Project Justification:</b> PB 2025 Defense Logistics Agency		<b>Date:</b> March 2024
<b>Appropriation/Budget Activity</b> 0400 / 5	<b>R-1 Program Element (Number/Name)</b> PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	<b>Project (Number/Name)</b> 01 / <i>Defense Agencies Initiative - Financial System</i>

**D. Acquisition Strategy**

DAI is developed and implemented using an evolutionary/incremental strategy including major annual software releases to accommodate upgrades as required by changes to the Department's BEA including new laws, regulations and policies as governed by its Functional Sponsor.

DAI Increments 1 and 2 are in sustainment. When Increment 3, Release 1 went live in October 2018, it subsumed Increment 2; therefore, only one DAI production baseline exists at any point in time.

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<b>Exhibit R-3, RDT&amp;E Project Cost Analysis: PB 2025 Defense Logistics Agency</b>												<b>Date: March 2024</b>		
<b>Appropriation/Budget Activity</b> 0400 / 5				<b>R-1 Program Element (Number/Name)</b> PE 0605080S / Defense Agencies Initiative (DAI) - Financial System					<b>Project (Number/Name)</b> 01 / Defense Agencies Initiative - Financial System					

<b>Product Development (\$ in Millions)</b>				<b>FY 2023</b>		<b>FY 2024</b>		<b>FY 2025 Base</b>		<b>FY 2025 OCO</b>		<b>FY 2025 Total</b>			
<b>Cost Category Item</b>	<b>Contract Method &amp; Type</b>	<b>Performing Activity &amp; Location</b>	<b>Prior Years</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
DAI Application Development Support Services	C/CPFF	Application Development support to DAI : Virginia	19.876	18.474	Mar 2023	27.629	Mar 2024	30.216	Mar 2025	-		30.216	Continuing	Continuing	-
Requirements Management (RM) Support	MIPR	DISA : Fort Meade, MD	2.168	0.389	Oct 2023	-		-		-		-	Continuing	Continuing	Continuing
DCPDS/DAI Interface File Changes	MIPR	DLA Finance : Fort Belvoir, VA	0.246	-		-		-		-		-	Continuing	Continuing	Continuing
Prior Year Contracts	Option/Various	MULTI : MULTI	192.275	-		-		-		-		-	-	-	N/A
<b>Subtotal</b>			214.565	18.863		27.629		30.216		-		30.216	Continuing	Continuing	N/A

**Remarks**  
 Prior Year Contracts include: Global Model Infrastructure C/FFP CACI: Chantilly, VA \$20.594 million; Global Model Implementation C/FFP CACI: Chantilly, VA \$39.580 million; Global Model Compliance C/FFP CACI: Chantilly, VA \$41.422 million; Global Model P2P C/FFP IBM: Bethesda, MD \$32.018 million; Global Model A2R C/CPFF CACI Inc Federal: Chantilly, VA \$18.845 million; DAI Data Conversion Support Option/FFP Terathink: Reston, VA \$2.857 million; Oracle Time & Labor Software License and Maintenance C/FP Mythics, Inc: Virginia Beach, VA \$1.020 million; Global Model CAD C/CPFF CSC: Falls Church, VA \$3.205 million; Jaws Professional Licenses C/FFP Immix: McLean, VA \$0.017 million; Oracle Advanced Compression Licenses \$1.622 million; Oracle Contract Lifecycle Management Licenses C/FFP Mythics Inc: Virginia Beach, VA \$7.408 million; Oracle Licenses MIPR DISA: Pensacola, FL \$5.446 million; Kurzweil 5000 508 Assistive Tech Licenses C/FFP Envision Technology Inc: Bethesda, MD \$0.008 million; Dragon Naturally Speaking 508 C/FFP Red River Computer Co: Claremont, NH \$0.007 million; DISA/DITCO Delinquent Balance MIPR DISA DITCO: Scott AFB, IL \$0.017 million; and DBTA Section 1553 MIPR DFAS: Columbus, OH \$0.377 million.

<b>Support (\$ in Millions)</b>				<b>FY 2023</b>		<b>FY 2024</b>		<b>FY 2025 Base</b>		<b>FY 2025 OCO</b>		<b>FY 2025 Total</b>			
<b>Cost Category Item</b>	<b>Contract Method &amp; Type</b>	<b>Performing Activity &amp; Location</b>	<b>Prior Years</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
Estimated SBIR/STTR:	TBD	TBD : TBD	5.483	0.710	Jun 2023	-		-		-		-	Continuing	Continuing	Continuing
<b>Subtotal</b>			5.483	0.710		-		-		-		-	Continuing	Continuing	N/A

**Remarks**  
 SIBR/SITTR Tax is taken off the topline  
  
 DAI is currently looking for alternative solutions of testing, where we may no longer require services from JITC come FY2025.

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<b>Exhibit R-3, RDT&amp;E Project Cost Analysis: PB 2025 Defense Logistics Agency</b>											<b>Date: March 2024</b>				
<b>Appropriation/Budget Activity</b> 0400 / 5						<b>R-1 Program Element (Number/Name)</b> PE 0605080S / Defense Agencies Initiative (DAI) - Financial System					<b>Project (Number/Name)</b> 01 / Defense Agencies Initiative - Financial System				

<b>Test and Evaluation (\$ in Millions)</b>				<b>FY 2023</b>		<b>FY 2024</b>		<b>FY 2025 Base</b>		<b>FY 2025 OCO</b>		<b>FY 2025 Total</b>			
<b>Cost Category Item</b>	<b>Contract Method &amp; Type</b>	<b>Performing Activity &amp; Location</b>	<b>Prior Years</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Award Date</b>	<b>Cost</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
DISA Hosting: Test and Development	MIPR	DISA : Pensacola, FL	24.850	7.030	Oct 2022	4.000	Oct 2023	0.700	Oct 2025	-		0.700	Continuing	Continuing	Continuing
Interoperability	MIPR	JITC : Fort Meade, MD	5.626	0.079	Oct 2022	0.200	Oct 2023	0.300	Oct 2025	-		0.300	Continuing	Continuing	Continuing
Performance and Regression Testing	MIPR	JITC : Fort Huachuca, AZ	6.002	0.412	Oct 2022	0.800	Oct 2023	0.700	Oct 2025	-		0.700	Continuing	Continuing	Continuing
DCPS Testing	MIPR	DFAS : Indianapolis, IN	0.574	-		-		-		-		-	Continuing	Continuing	Continuing
<b>Subtotal</b>			37.052	7.521		5.000		1.700		-		1.700	Continuing	Continuing	N/A

**Remarks**  
Previous MIPR actions: Operational Test and Evaluation, \$4.742

	<b>Prior Years</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025 Base</b>	<b>FY 2025 OCO</b>	<b>FY 2025 Total</b>	<b>Cost To Complete</b>	<b>Total Cost</b>	<b>Target Value of Contract</b>
<b>Project Cost Totals</b>	257.100	27.094	32.629	31.916	-	31.916	Continuing	Continuing	N/A

**Remarks**

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<b>Exhibit R-4, RDT&amp;E Schedule Profile:</b> PB 2025 Defense Logistics Agency		<b>Date:</b> March 2024
<b>Appropriation/Budget Activity</b> 0400 / 5	<b>R-1 Program Element (Number/Name)</b> PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	<b>Project (Number/Name)</b> 01 / <i>Defense Agencies Initiative - Financial System</i>

FY 2016				FY 2017				FY 2018				FY 2019				FY 2020				FY 2021				FY 2022			
1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4

<b>Defense Agencies Initiative (DAI)</b>	
DAI - - See schedule exhibit for more details	

FY 2023				FY 2024				FY 2025				FY 2026				FY 2027				FY 2028				FY 2029			
1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4

<b>Defense Agencies Initiative (DAI)</b>	
DAI - - See schedule exhibit for more details	

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<b>Exhibit R-4A, RDT&amp;E Schedule Details:</b> PB 2025 Defense Logistics Agency		<b>Date:</b> March 2024
<b>Appropriation/Budget Activity</b> 0400 / 5	<b>R-1 Program Element (Number/Name)</b> PE 0605080S / <i>Defense Agencies Initiative (DAI) - Financial System</i>	<b>Project (Number/Name)</b> 01 / <i>Defense Agencies Initiative - Financial System</i>

Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
<b><i>Defense Agencies Initiative (DAI)</i></b>				
DAI - - See schedule exhibit for more details	1	2018	4	2025