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Exhibit R-2, RDT&E Budget Item Justification: PB 2022 Air Force **Date:** May 2021

Appropriation/Budget Activity 3600: <i>Research, Development, Test & Evaluation, Air Force I BA 7: Operational Systems Development</i>	R-1 Program Element (Number/Name) PE 0708610F / <i>Logistics Information Technology (LOGIT)</i>
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COST (\$ in Millions)	Prior Years	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total	FY 2023	FY 2024	FY 2025	FY 2026	Cost To Complete	Total Cost
Total Program Element	0.000	10.133	33.186	7.071	0.000	7.071	-	-	-	-	-	-
675207: <i>Logistics IT System Modernization</i>	0.000	10.133	33.186	7.071	0.000	7.071	-	-	-	-	-	-
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-	-	-

A. Mission Description and Budget Item Justification

The AF requires an integrated logistics capability that provides timely, accurate and reliable information to decision makers at all levels of command and across the full range of military operations.

Log IT is a portfolio of programs that currently addresses Transformation, Remediation, and Modernization of Operational Systems. Transformation focuses on transforming the Logistics IT enterprise to a more efficient, cost-effective integrated IT infrastructure. Remediation entails modifying operational Logistics software systems to address congressionally-mandated Financial Improvement & Audit Readiness requirements and remediating critical IT risks through the Logistics Strike Teams (consolidation, re-hosting, analytics). Modernization concentrates on software upgrades for operational systems to increase functional capabilities, reduce sustainment costs, meet statutory IT compliance requirements and improve user performance.

FIAR and Software Upgrades:

- The remediation and modification of core logistics systems is necessary for the AF to meet statutory Financial Improvement Audit Readiness (FIAR) requirements and align with the Joint Chiefs of Staff J-4 Concept for Logistics, and the AF Portfolio Board's approved Logistics Flight Plan. The AF must concurrently sustain and modify identified logistics systems to achieve FIAR remediation by the statutory deadline; execute software upgrades to reduce high operating costs and meet evolving operational demands; implement statutory compliance requirements; improve system performance; and enable system consolidation efforts that lower the cyber threat space and reduce long-term portfolio costs.

- Identified systems include, but are not limited to, the Integrated Logistics System-Supply (ILS-S), Enhanced Technical Information Management System (ETIMS), Integrated Maintenance Data System (IMDS), and Reliability and Maintainability Information System (REMIS). Additional logistics systems may be included as financial audits are completed and system consolidation efforts mature.

Transformation:

- The AF must transform its logistics business processes and transition away from using numerous custom stovepipe systems and processes that perform similar tasks. Eliminating process redundancies across the logistics enterprise will enable the AF to execute more secure, resilient, efficient, cost-effective and integrated logistics. The

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<p>objective of transformation is to conduct Business Process Re-engineering (BPR) to identify and eliminate overlaps in business processes across core logistics systems and, where appropriate, implement new IT systems that employ best commercial practices and modern cloud-based architectures.</p> <p>- The AF will take full advantage of the flexibilities provided by DoDI 5000.75, Business Systems Requirements and Acquisition guidance, as well as Agile development methodologies to identify requirements across the spectrum of Doctrine, Organization, Training, Materiel, Leadership and Education, Personnel, Facilities and Policy (DOTMLPF-P); and to acquire and deploy approved material solutions in the most efficient and effective manner possible utilizing the 5-phased Business Capability Acquisition Cycle (BCAC). These phases are structured to optimize a joint responsibility of functional and acquisition activities, leading to the successful delivery of the business capability. There will be an emphasis placed on acquisition of business systems aligned to commercial best practices utilizing commercial off-the-shelf (COTS), government off-the-shelf (GOTS) solutions, and modern platforms that support continuous integration and continuous deployment (CI/CD) following a development, security, and operations (DevSecOps) methodology.</p> <p>- The AF logistics enterprise is comprised of multiple overarching functional areas, to include base and depot-level maintenance, end-to-end supply chain management, and predictive analysis and forecasting. The AF will standardize its business processes within each major logistics functional area through Transformational Capability Initiatives (TCIs). These TCIs include, but are not limited to: Maintenance, Repair and Overhaul Initiative (MROi PE 0708055F), Foundational Logistics Information Technology Enterprise System (FLITES) (formerly known as Item Master Logistics Capability Initiative (IMLCI)), Supply Capability Initiative, Air Force Product Lifecycle Management Capability Initiative (AF-PLM), and Field Maintenance Capability Initiative. There may be one or more specific initiatives aligned to each of the major CI areas referenced above.</p> <p>Transformation Capability Initiatives (TCI):</p> <p>- TCI Foundational Logistics Information Technology Enterprise System (FLITES) (formerly Item Master Logistics Capability Initiative (IMLCI)) provides the capability to manage comprehensive, accurate, reliable item master data (e.g., accurate identification and authorization of owners and users of items). FLITES is a key component of the Air Force (AF) Logistics Capability Transformation Plan. It will provide Item standardization and configuration management from a single authoritative source, ensuring foundational logistics processes are executed in concert to support the A4 logistics baseline. It will enable key integration and transformation capabilities, including Item Unique Identification (IUID) association to business transactions; streamlined management of part item attributes across supply, finance, engineering, technology, transportation, maintenance, and vendor communities; and provide translation capabilities between functional and technical business communities and systems.</p> <p>The program name was changed from Item Master Logistics Capability Initiative (IMLCI) to Foundational Logistics Information Technology Enterprise System (FLITES) in order to avoid Trademark confusion with Oracle's product "Oracle Item Master".</p> <p>- TCI Supply Capability Initiative is focused on enabling simplified, standardized processes to fundamentally enhance the business operations and provide total asset visibility across the supply chain. These improvements have been identified in the USAF Logistics Capabilities Transformation Plan.</p>		

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- TCI Field Maintenance will improve the AF field maintenance capabilities across Mission Generation Network (MGN) and Repair Network (RN) (e.g. propulsion, avionics, command and control (C2) enabler systems, cyber systems, communications–electronics & simulation, Precision Measurement Equipment Laboratory (PMEL), etc.) including the planning, scheduling, execution and oversight of functional deficiencies incurred over the past 10 years due to lack of prioritized funding and failure of the previous enterprise-wide modernization approach.

- Funds will be used to perform studies, analysis, and innovative integration efforts for common technology capabilities such as cloud migration, technology development and mobile applications that cross and support all of the aforementioned initiatives.

- This program element may include necessary civilian pay expenses required to manage, execute, and deliver AF integrated logistics integration capability. The use of such programs funds would be in addition to the civilian pay expenses budgeted in program element 0605831F. In FY20 0.000M was expended for civilian pay expenses in this program element, and in FY21 0.000M is forecasted for civilian pay expenses in this program element

- This requirement supports performance of a full financial audit as required by title 10 U.S.C. Chapter 9A, Sec 240-D.

This program is in Budget Activity 7, Operational System Development because this budget activity includes development efforts to upgrade systems that have been fielded or have received approval for full rate production and anticipate production funding in the current or subsequent fiscal year.

B. Program Change Summary (\$ in Millions)	FY 2020	FY 2021	FY 2022 Base	FY 2022 OCO	FY 2022 Total
Previous President's Budget	16.065	35.225	45.735	0.000	45.735
Current President's Budget	10.133	33.186	7.071	0.000	7.071
Total Adjustments	-5.932	-2.039	-38.664	0.000	-38.664
• Congressional General Reductions	0.000	0.000			
• Congressional Directed Reductions	0.000	-2.039			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds	0.000	0.000			
• Congressional Directed Transfers	0.000	0.000			
• Reprogrammings	-5.385	0.000			
• SBIR/STTR Transfer	-0.547	0.000			
• Other Adjustments	0.000	0.000	-38.664	0.000	-38.664

Change Summary Explanation

FY22 funding was decreased to fund higher Air Force priorities.

FY21 funding was increased to support the Logistics Strike Team effort to collapse an additional 80+ logistics systems in FY21.

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C. Accomplishments/Planned Programs (\$ in Millions)		FY 2020	FY 2021	FY 2022
<p>Title: Integrated Logistics Support - Supply Enhancements (ILS-S Enhancements)</p> <p>Description: Modify ILS-S to meet existing and future compliance requirements. Support Logistics Application Rationalization. Modifications may include system changes to subsume functionality of other systems in support of terminating duplicate capability and systems, as well as enhancements to meet compliance requirements such as Item Unique Identification (IUID), Defense Logistics Marking Standards (DLMS), and enhancements for information technology modernization.</p> <p>FY 2021 Plans: - Effort complete in FY20</p> <p>FY 2022 Plans: N/A</p>		2.600	0.000	0.000
<p>Title: Enhanced Technical Information Management System Enhancements (ETIMS Enhancements)</p> <p>Description: Modify ETIMS to meet existing and future compliance requirements. Support Logistics Application Rationalization. Modifications may include system changes to subsume functionality of other systems in support of terminating duplicate capability and systems, as well as enhancements to meet compliance requirements, and enhancements for information technology modernization.</p> <p>FY 2021 Plans: - Begin Logistics directed subsumption activities and enhancements</p> <p>FY 2022 Plans: - Will begin Increment 2 of Logistics directed subsumption activities and enhancements</p> <p>FY 2021 to FY 2022 Increase/Decrease Statement: - Funding decreased to support higher Air Force priorities.</p>		0.000	4.600	0.300
<p>Title: Enhanced Technical Information Management System Software Upgrade (ETIMS SUP)</p> <p>Description: Modify ETIMS software to integrate additional enhancements satisfying requirements contained in the Functional Requirements Document(FRD). ETIMS requires modernization to incorporate enhancements into the AF Enterprise Technical Order (TO) Management System, and the current ETIMS release that is being worked falls into this category. ETIMS is a dev/mod effort that will satisfy the Management of Computer Program Identification Number (CPINs), archive digital TOs, interface the system of record Time Compliance Technical Order (TCTO) data with REMIS, manage and track to change requests, and store and distribute Interactive Electronic Technical Manuals (IETMs).</p> <p>FY 2021 Plans:</p>		0.622	0.000	0.000

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C. Accomplishments/Planned Programs (\$ in Millions)		FY 2020	FY 2021	FY 2022
- Effort complete in FY20. FY 2022 Plans: N/A				
Title: Logistics Enhancements Description: Modify programs to meet existing and future compliance requirements. Support Logistics Application Rationalization. Modifications may include system changes to subsume functionality of other systems in support of terminating duplicate capability and systems, as well as enhancements to meet compliance requirements, such as Item Unique Identification (IUID), Defense Logistics Marking Standards (DLMS), and enhancements for information technology modernization. Programs include but are not limited to Integrated Maintenance Data System (IMDS), Reliability and Maintainability Information System (REMIS), and Integrated Logistics Support - Supply (ILS-S). FY 2021 Plans: N/A FY 2022 Plans: - Will begin Logistics directed subsumption activities and enhancements FY 2021 to FY 2022 Increase/Decrease Statement: - Effort is not planned to begin until FY22.		0.000	0.000	0.050
Title: Transformation Capability Initiative -Foundational Logistics Information Technology Enterprise System (FLITES) (formerly Item Master Logistics Capability Initiative (IMLCI)) Description: FLITES will provide comprehensive Item Catalog and Provisioning functions for the Logistics business systems, and will replace the Item Management Control System (IMCS) suite of legacy systems, at a minimum. It will be the central repository for the Item core business objects, providing standardization of Item cataloging processes, structure, attributes, propagation, and standardized views for all applicable Item types. Additionally, FLITES will receive product structure input from an engineering Product Lifecycle Management (PLM) type system. FLITES will contain the Item data that is the core underlying information for each Transformation Capability Initiative (TCI), and as such will integrate with many logistics enterprise systems. FLITES is a pilot program within NDAA Section 873, "Agile or Iterative Development Methods to Tailor Major Software-Intensive Warfighting Systems and Defense Business Systems pilot program." FY 2021 Plans: - Complete installation and tuning commercial platform on Cloud-One and Dev/Test environments - Begin configuration of commercial platform to provide foundational cataloging capability		6.911	20.507	5.850

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C. Accomplishments/Planned Programs (\$ in Millions)		FY 2020	FY 2021	FY 2022
<ul style="list-style-type: none"> - Conduct recurring cyber-security and system performance testing concurrent with configuration - Develop and test interfaces and data exchanges to other Logistics Systems - Prepare and begin fielding capability to pre-production environment for user familiarization and feedback following agile methodology over multiple sprints <p>FY 2022 Plans:</p> <ul style="list-style-type: none"> - Will continue to conduct recurring cyber-security and system performance testing concurrent with configuration - Will continue to develop and test interfaces and data exchanges to other Logistics Systems - Will prepare and begin fielding capability to production following agile methodology over multiple sprints <p>FY 2021 to FY 2022 Increase/Decrease Statement:</p> <ul style="list-style-type: none"> - Funding decreased to support higher Air Force priorities. 				
<p>Title: Emerging Financial Improvement and Audit Readiness (Emerging FIAR)</p> <p>Description: Modify operational Logistics software systems to incorporate emerging FIAR requirements. These requirements are the result of on-going analysis of the Treasury Financial Management (TFM) Chapter 9500, as directed by OMB A-123 appendix D, and the DoD FMR volume 1, chapter 3. The results are identified and documented systems deficiencies that can only be satisfied via a material solution.</p> <p>FY 2021 Plans:</p> <p>Begin FIAR remediation efforts for the Reliability and Maintainability Information System (REMIS), specifically the management of the REMIS User Access Table, as well as code changes to address conflicting user access through a Lookback process. Effort will convert REMIS user access from group privileges to role-based user access privileges to reduce the potential for assigning users conflicting system functions and capabilities and simplify tracking the activities of individual users. The Lookback process will also become more simplified with these code changes as it consolidates the data into one data repository. This will provide for the ability to create reports without needing to perform manual cross references that are done today.</p> <p>FY 2022 Plans:</p> <ul style="list-style-type: none"> -Will continue FIAR remediation efforts for REMIS. <p>FY 2021 to FY 2022 Increase/Decrease Statement:</p> <ul style="list-style-type: none"> - Funding decreased because FIAR remediation efforts for REMIS User Access Table and Lookback process will complete in early FY22. Follow on FIAR remediation efforts will begin later in the FY. 		0.000	1.500	0.371
Title: Logistics Strike Teams (Strike Teams)		-	6.579	0.500

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C. Accomplishments/Planned Programs (\$ in Millions)		FY 2020	FY 2021	FY 2022
<p>Description: Effort to collapse remaining 270 of original 359 logistic systems and enhance logistics analytics by applying more accurate methodologies that will 1) improve command and control, 2) enhance logistics data analytics and forecasting, and 3) eliminate redundancy and duplication 4) inject modern technologies (e.g. cloud). Enhance logistics data analytics environment with machine learning, predictive, and prognostic capabilities; incorporate automated tools for rapid consolidation of duplicative analytics capabilities.</p> <p>FY 2021 Plans: Continue efforts to collapse remaining 270 of original 359 systems and enhance logistics analytics by applying more accurate methodologies that will:</p> <ul style="list-style-type: none"> - improve command and control - enhance logistics data analytics and forecasting - eliminate redundancy and duplication - inject modern technologies (e.g. cloud) - Enhance logistics data analytics environment by: - machine learning - predictive, and prognostic capabilities - incorporate automated tools for rapid consolidation of duplicative analytics capabilities <p>FY 2022 Plans: Will continue efforts to collapse remaining 270 of original 359 systems and enhance logistics analytics by applying more accurate methodologies that will:</p> <ul style="list-style-type: none"> - improve command and control - enhance logistics data analytics and forecasting - eliminate redundancy and duplication - inject modern technologies (e.g. cloud) - Enhance logistics data analytics environment by: - machine learning - predictive, and prognostic capabilities - incorporate automated tools for rapid consolidation of duplicative analytics capabilities <p>FY 2021 to FY 2022 Increase/Decrease Statement: - Funding decreased to support higher Air Force priorities.</p>				
Accomplishments/Planned Programs Subtotals		10.133	33.186	7.071

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D. Other Program Funding Summary (\$ in Millions)

<u>Line Item</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u> <u>Base</u>	<u>FY 2022</u> <u>OCO</u>	<u>FY 2022</u> <u>Total</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025</u>	<u>FY 2026</u>	<u>Cost To</u> <u>Complete</u>	<u>Total Cost</u>
• OPAF 03 Line Item 834430: <i>Global Combat Support System-Air Force (GCSS-AF)</i>	11.226	0.000	3.959	-	3.959	-	-	-	-	-	-

Remarks

E. Acquisition Strategy

Air Force Program Executive Office - Business and Enterprise Systems (AFPEO-BES) is evaluating systems under the DoDI 5000.75 to approve Authority To Proceed (ATP) for each core logistics system remediation/modification project.

Agile development practices transform IT acquisitions by incrementally delivering capabilities faster and responding more effectively to changes in operations, technology, and budgets. The four objectives of Agile software development are: 1. Focusing on small, frequent capability releases; 2. Valuing working software over comprehensive documentation; 3. Responding rapidly to changes in operations, technology, and budgets; 4. Actively involving users throughout development to ensure high operational value. In addition, exploitation of emerging cloud-native and containerized deployment on modern platforms will greatly enhance speed of delivery to users in a secure, scalable, and flexible manner.

The Logistics IT program utilizes the Agile software development methodology in the acquisition of these projects. LogIT supports multiple lines of effort and will employ multiple acquisition strategies to achieve the 3 LogIT objectives of FIAR and Software Upgrades, Transformation, and Transformation Capability Initiatives. Agile development, continuous integration and deployment are preferred methodologies that will be employed to the greatest extent possible to achieve maximum flexibility and cyber-resiliency, using an appropriate mix of contractor and government personnel.

Contract strategies will require multiple approaches with a focus on best value and rapid execution using contracts like the pre-competed Small Business Enterprise Application Solutions (SBEAS) multi-vendor indefinite delivery/indefinite quantity (ID/IQ) vehicle.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2022 Air Force **Date:** May 2021

Appropriation/Budget Activity 3600 / 7	R-1 Program Element (Number/Name) PE 0708610F / Logistics Information Technology (LOGIT)	Project (Number/Name) 675207 / Logistics IT System Modernization
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Product Development (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
ETIMS Enhancements - Prime Integration	C/CPAF	Digital Management, Inc. : WPAFB, OH	0.000	-		4.220	May 2021	0.150	Aug 2022	-		0.150	-	-	-
ETIMS SUP - Prime Integration	C/CPAF	Digital Management, Inc. : WPAFB, OH	0.000	0.133	Jul 2020	-		-		-		-	-	-	-
ILS-S Enhancements - DLMS	C/FFP	DATUM : MAFB-Gunter, AL	0.000	2.069	Jan 2020	-		-		-		-	-	-	-
Logistics Enhancements - Prime Integration	TBD	TBD : TBD	0.000	-		-		0.050	Jun 2022	-		0.050	-	-	-
FLITES (formerly IMLCI) - Development/Production Software Tools	TBD	TBD : WPAFB, OH	0.000	-		0.940	May 2021	0.268	Sep 2022	-		0.268	-	-	-
FLITES (formerly IMLCI) - Hosting	TBD	TBD : WPAFB, OH	0.000	-		1.669	Jan 2021	1.216	Feb 2022	-		1.216	-	-	-
FLITES (formerly IMLCI) - Technical Services Contract	C/FFP	TBD : WPAFB, OH	0.000	3.190	Sep 2020	12.987	Jan 2021	1.981	Feb 2022	-		1.981	-	-	-
FLITES (formerly IMLCI) - Java Developers	C/FFP	Bering Global Solutions : WPAFB, OH	0.000	-		1.325	Feb 2021	0.731	Jun 2022	-		0.731	-	-	-
Emerging FIAR - REMIS CFO Reconciliation	C/FFP	Innovative Mgmt Concepts : WPAFB, OH	0.000	-		1.500	Jun 2021	0.371	Jun 2022	-		0.371	-	-	-
Logistics Strike Teams	Various	TBD : TBD	0.000	-		5.546	Jan 2021	0.500	Mar 2022	-		0.500	-	-	-
Subtotal			0.000	5.392		28.187		5.267		-		5.267	-	-	N/A

Support (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
ETIMS Enhancements - SME	C/FFP	TBD : WPAFB, OH	0.000	-		0.230	Jun 2021	0.100	Jun 2022	-		0.100	-	-	-

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2022 Air Force **Date:** May 2021

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Support (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
ETIMS Enhancements - ISP	C/FFP	Bowhead : WPAFB, OH	0.000	-		0.150	Feb 2021	0.050	Feb 2022	-		0.050	-	-	-
ETIMS SUP - SME	C/CPFF	DATUM : WPAFB, OH	0.000	0.247	Jul 2020	-		-		-		-	-	-	-
FLITES (formerly IMLCI) - SME	C/FFP	TACG, LLC : WPAFB, OH	0.000	0.265	Jun 2020	0.276	May 2021	0.118	May 2022	-		0.118	-	-	-
FLITES (formerly IMLCI) - ISP	C/FFP	Bowhead : WPAFB, OH	0.000	0.229	Jun 2020	0.166	May 2021	0.097	Jun 2022	-		0.097	-	-	-
FLITES (formerly IMLCI) - Cloud 1 Development Lab Compute & Store	C/CPFF	Smartertronix : MAFB-Gunter, AL	0.000	0.076	Aug 2020	-		-		-		-	-	-	-
LOGIT (All programs) - Software and Training	Various	Various : MAFB-Gunter, AL	0.000	2.413	Aug 2020	1.488	Mar 2021	0.412	Mar 2022	-		0.412	-	-	-
Subtotal			0.000	3.230		2.310		0.777		-		0.777	-	-	N/A

Test and Evaluation (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
FLITES (formerly IMLCI) - LDTO	PO	96th Test Wing : Eglin AFB, FL	0.000	0.111	Dec 2019	0.106	Jan 2021	0.120	Dec 2021	0.000		0.120	-	-	-
Subtotal			0.000	0.111		0.106		0.120		0.000		0.120	-	-	N/A

Management Services (\$ in Millions)				FY 2020		FY 2021		FY 2022 Base		FY 2022 OCO		FY 2022 Total	Cost To Complete	Total Cost	Target Value of Contract
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost			
FLITES (formerly IMLCI) - PMO Travel	Various	PEO : WPAFB, OH	0.000	0.002	Sep 2020	0.054	Feb 2021	0.027	Nov 2021	-		0.027	-	-	-
FLITES (formerly IMLCI) - EPASS	C/CPFF	Oasis : WPAFB, OH	0.000	0.873	Apr 2020	1.150	Jan 2021	0.639	Mar 2022	-		0.639	-	-	-

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Exhibit R-4, RDT&E Schedule Profile: PB 2022 Air Force **Date:** May 2021

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	FY 2020				FY 2021				FY 2022				FY 2023				FY 2024				FY 2025				FY 2026			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
<i>FLITES (formerly IMLCI)</i>																												
FLITES (formerly IMLCI) - Acquisition ATP	██████████																											
FLITES (formerly IMLCI) - Contract Award				████																								
FLITES (formerly IMLCI) - Development/ Testing				████████████████████████████████████████																								
FLITES (formerly IMLCI) - Limited Deployment ATP									████																			
FLITES (formerly IMLCI) - Limited Deployments											████████████████																	
<i>Logistics Strike Teams</i>																												
Logistics Strike Teams - Pre-acquisition ATP Activities				████████████████████████████████████████																								

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Exhibit R-4A, RDT&E Schedule Details: PB 2022 Air Force		Date: May 2021
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Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
ILS-S Enhancements				
ILS-S Enhancements - Iterative & Agile Design/Development	1	2020	2	2021
ILS-S Enhancements - Agile Iterative Releases	1	2020	2	2021
ILS-S enhancements - Agile Iterative Testing	1	2020	2	2021
ILS-S Enhancements - PDR/CDR Design Review 2	1	2020	1	2020
ILS-S Enhancements - PDR/CDR Design Review 3	1	2021	1	2021
ETIMS Enhancements				
ETIMS Enhancements - Inc 1 Pre-Acquisition Activities	1	2021	2	2021
ETIMS Enhancements - Inc 1 Development	3	2021	4	2022
ETIMS Enhancements - Inc 1 Testing	4	2022	4	2022
ETIMS SUP				
ETIMS SUP - Development/Testing	1	2020	4	2020
ETIMS SUP - Full Deployment ATP (Aug 20)	4	2020	4	2020
Logistics Enhancements				
Logistics Enhancements - Pre-Acquisition Activities	3	2022	4	2022
Emerging FIAR - REMIS CFO Reconciliation				
Emerging FIAR REMIS CFO Reconciliation - Development	3	2021	4	2022
Emerging FIAR REMIS CFO Reconciliation - Testing	3	2021	4	2022
FLITES (formerly IMLCI)				
FLITES (formerly IMLCI) - Acquisition ATP	1	2020	4	2020
FLITES (formerly IMLCI) - Contract Award	4	2020	4	2020
FLITES (formerly IMLCI) - Development/Testing	4	2020	4	2022

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Exhibit R-4A, RDT&E Schedule Details: PB 2022 Air Force			Date: May 2021	
Appropriation/Budget Activity 3600 / 7	R-1 Program Element (Number/Name) PE 0708610F / <i>Logistics Information Technology (LOGIT)</i>	Project (Number/Name) 675207 / <i>Logistics IT System Modernization</i>		

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
FLITES (formerly IMLCI) - Limited Deployment ATP	1	2022	1	2022
FLITES (formerly IMLCI) - Limited Deployments	2	2022	4	2022
<i>Logistics Strike Teams</i>				
Logistics Strike Teams - Pre-acquisition ATP Activities	1	2021	4	2022

Note

- Logistics Strike Teams Requirements will continue to conduct pre-acquisition ATP activities. These activities include items such as risk reduction efforts, problem statements, and Clinger-Cohen Act documentation.