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Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Air Force **Date:** March 2024

Appropriation/Budget Activity 3600: <i>Research, Development, Test & Evaluation, Air Force I BA 7: Operational Systems Development</i>	R-1 Program Element (Number/Name) PE 0708610F / <i>Logistics Information Technology (LOGIT)</i>
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COST (\$ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	-	15.882	17.520	11.895	0.000	11.895	18.854	10.094	16.384	19.366	Continuing	Continuing
675207: <i>Logistics IT System Modernization</i>	-	15.882	17.520	11.895	0.000	11.895	18.854	10.094	16.384	19.366	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The AF requires an integrated logistics capability that provides timely, accurate and reliable information to decision makers at all levels of command and across the full range of military operations.

Log IT is a portfolio of programs that currently addresses Transformation, Remediation, and Modernization of Operational Systems. Transformation focuses on transforming the Logistics IT enterprise to a more efficient, cost-effective integrated IT infrastructure. Remediation entails modifying operational Logistics software systems to address congressionally-mandated Financial Improvement & Audit Readiness requirements and remediating critical IT risks. Modernization concentrates on software upgrades for operational systems to increase functional capabilities, reduce sustainment costs, meet statutory IT compliance requirements and improve user performance.

Transformation:

- The AF must transform its logistics business processes and transition away from using numerous custom stovepipe systems and processes that perform similar tasks. Eliminating process redundancies across the logistics enterprise will enable the AF to execute more secure, resilient, efficient, cost-effective and integrated logistics. The objective of transformation is to conduct Business Process Re-engineering (BPR) to identify and eliminate overlaps in business processes across core logistics systems and, where appropriate, implement new IT systems that employ best commercial practices and modern cloud-based architectures.

- The AF will take full advantage of the flexibilities provided by DoDI 5000.75, Business Systems Requirements and Acquisition guidance, as well as Agile development methodologies to identify requirements across the spectrum of Doctrine, Organization, Training, Materiel, Leadership and Education, Personnel, Facilities and Policy (DOTMLPF-P); and to acquire and deploy approved material solutions in the most efficient and effective manner possible utilizing the 5-phased Business Capability Acquisition Cycle (BCAC). The BCAC phases are structured to optimize a joint responsibility of functional and acquisition activities, leading to the successful delivery of the business capability. There will be an emphasis placed on acquisition of business systems aligned to commercial best practices utilizing commercial off-the-shelf (COTS), government off-the-shelf (GOTS) solutions, and modern platforms that support continuous integration and continuous deployment (CI/CD) following a development, security, and operations (DevSecOps) methodology.

- The AF logistics enterprise is comprised of multiple overarching functional areas, to include base and depot-level maintenance, end-to-end supply chain management, and predictive analysis and forecasting. The AF will standardize its business processes within each major logistics functional area through Transformational Capability

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<p>Initiatives (TCIs). These TCIs include, but are not limited to: Maintenance, Repair and Overhaul Initiative (MROi PE 0708055F), Foundational Logistics Information Technology Enterprise System (FLITES), Supply Capability Initiative, Air Force Product Lifecycle Management Capability Initiative (AF-PLM), and Field Maintenance Capability Initiative. There may be one or more specific initiatives aligned to each of the major CI areas referenced above.</p> <p>Transformation Capability Initiatives (TCI):</p> <ul style="list-style-type: none">- TCI Foundational Logistics Information Technology Enterprise System (FLITES) provides the capability to manage comprehensive, accurate, reliable item master data (e.g., accurate identification and authorization of owners and users of items). FLITES is a key component of the Air Force (AF) Logistics Capability Transformation Plan. It will provide Item standardization and configuration management from a single authoritative source, ensuring foundational logistics processes are executed in concert to support the A4 logistics baseline. It will enable key integration and transformation capabilities, including Item Unique Identification (IUID) association to business transactions; streamlined management of part item attributes across supply, finance, engineering, technology, transportation, maintenance, and vendor communities; and provide translation capabilities between functional and technical business communities and systems.- TCI Supply Capability Initiative is focused on enabling simplified, standardized processes to fundamentally enhance the business operations and provide total asset visibility across the supply chain. These improvements have been identified in the USAF Logistics Capabilities Transformation Plan.<ul style="list-style-type: none">• Procurement: Encompasses all business functions necessary to obtain goods (both inventory and expense) and services, sourced internally and externally through strategic partnerships with Trading Partners.• Order Management: Encompasses all business functions necessary to accept and process customer orders (internal/external) for services and/or inventory held for sale or internal consumption.• Inventory Management: Encompasses all business functions necessary to establish and manage inventory for all types of items (repairable, consumable, expense items and other low cost items) including Air Force owned inventory and other items that are sent to the Air Force for repair (Foreign Military Sales and other Services).• Asset Management: Encompasses all business functions necessary to establish in-use accountability and life-cycle management of capital, centrally managed, and local purchased assets.• Financial Management: Encompasses all accounting functions necessary to record and produce auditable financial statements (for GF and WCF)- TCI Field Maintenance Logistics Capability Initiative (LCI) will improve the AF field maintenance capabilities across the Mission Generation Network (MGN) and Repair Network (RN) functionalities supports USAF Strategic Master Plan, Vector 1: Provide Effective 21st-Century Deterrence and Vector 3: Ensure a Full-Spectrum Capable, High-End Focused Force. It also directly supports the future vision of Air Force maintenance being divided between Mission Generation, which takes place on the flight line, and repair networks that provides support to Mission Generation as outlined in the 2015-2025 Enterprise Logistics Flight Plan (ELFP). <p>MGN will address the cumulative effort required to launch, recover, configure, inspect and repair aircraft. It includes activities covering the planning, scheduling and execution of aircraft preparation and maintenance to support sortie production and is predominantly accomplished in an on-equipment environment. MGN and RN will standardize processes where appropriate, allowing for optimization of resources, enhanced visibility of assets, reduced rework, reduced variability, improved documentation and configuration management, all allowing for more rapid and informed decision-making at the base and enterprise level.</p>		

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<p>- Funds will be used to perform studies, analysis, assessments, and innovative integration efforts for common technology capabilities such as cloud migration, technology development and mobile applications that cross and support all of the aforementioned initiatives.</p> <p>Remediation and Modernization:</p> <p>- Remediation and modernization of core logistics systems is necessary for the AF to meet statutory Financial Improvement Audit Readiness (FIAR) requirements and align with the Joint Chiefs of Staff J-4 Concept for Logistics, and the AF Portfolio Board's approved Logistics Flight Plan. Concurrently, the AF sustain and modify identified logistics systems to achieve FIAR remediation by the statutory deadline; execute software upgrades to reduce high operating costs and meet evolving operational demands; implement statutory compliance requirements; improve system performance; and enable system consolidation efforts that lower the cyber threat space and reduce long-term portfolio costs.</p> <p>- Identified systems include, but are not limited to, the Integrated Logistics System-Supply (ILS-S), Enhanced Technical Information Management System (ETIMS), Integrated Maintenance Data System (IMDS), and Reliability and Maintainability Information System (REMIS). Additional logistics systems may be included as financial audits are completed and system consolidation efforts mature.</p> <p>- This program element may include necessary civilian pay expenses required to manage, execute, and deliver weapon system capability. The use of such programs funds would be in addition to the civilian pay expenses budgeted in program element 0605827F, 0605828F, 0605829F, 0605831F, 0605832F, 0605833F, 0605898F, 0606398F. In FY2023 \$0.001M was expended for civilian pay expenses in this program element, and in FY2024 \$0.15M is forecasted for civilian pay expenses in this program element.</p> <p>- This program element may include necessary emergent or unanticipated civilian pay expenses required to manage, execute, and deliver Logistics IT Systems for emergent or unanticipated weapon system capability. The use of such program funds would be in addition to the civilian pay expenses budgeted in program element 0505829F.</p> <p>- This requirement supports performance of a full financial audit as required by title 10 U.S.C. Chapter 9A, Sec 240-D.</p> <p>This program is in Budget Activity 7, Operational System Development because this budget activity includes development efforts to upgrade systems that have been fielded or have received approval for full rate production and anticipate production funding in the current or subsequent fiscal year.</p>		

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B. Program Change Summary (\$ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	17.271	17.520	10.165	0.000	10.165
Current President's Budget	15.882	17.520	11.895	0.000	11.895
Total Adjustments	-1.389	0.000	1.730	0.000	1.730
• Congressional General Reductions	0.000	0.000			
• Congressional Directed Reductions	0.000	0.000			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds	0.000	0.000			
• Congressional Directed Transfers	0.000	0.000			
• Reprogrammings	-0.886	0.000			
• SBIR/STTR Transfer	-0.503	0.000			
• Other Adjustments	0.000	0.000	1.730	0.000	1.730

Congressional Add Details (\$ in Millions, and Includes General Reductions)

Project: 675207: *Logistics IT System Modernization*

Congressional Add: *Modernized, integrated, secured digital supply chain initiative*

Congressional Add: *Tagless IUID*

Congressional Add Subtotals for Project: 675207

Congressional Add Totals for all Projects

	FY 2023	FY 2024
	9.703	-
	0.000	-
	9.703	-
	9.703	-

Change Summary Explanation

The FY25 request was increased in order to fund additional provisioning and testing activities that resulted from unforeseen interface complexities and will support the delivery of MVP1 in FY26.

C. Accomplishments/Planned Programs (\$ in Millions)	FY 2023	FY 2024	FY 2025
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<p>Title: Enhanced Technical Information Management System Enhancements (ETIMS Enhancements)</p> <p>Description: Modify ETIMS to enhance user capability/functionality. Modifications may include improvements of services and capabilities to support electronic Tech Order (TO) distribution and viewing, deployment of the ETIMS Mobile Application, improvements to support online viewing of IETMs, interface with Technical Order Authoring and Publishing (TOAP), TO Change Requests processes and Computer Program Identification Numbers (CPIN) management, incorporate Classified TOs into ETIMS, subsume Security Assistance Technical Order Distribution System (SATODS) functionality, system changes to</p>	1.839	4.939	4.296
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C. Accomplishments/Planned Programs (\$ in Millions)		FY 2023	FY 2024	FY 2025
subsume functionality of other systems in support of terminating duplicate capability, system enhancements to meet compliance requirements, and enhancements for information technology modernization.				
FY 2024 Plans: - Will continue limited deployments and achieve full deployment of mobile app v01.04 - Will award development contract for ETIMS v01.05 - Will begin development and testing of ETIMS v01.05				
FY 2025 Plans: - Will continue development and testing of ETIMS v01.05 - Will begin pre-acquisition activities ETIMS v01.06				
FY 2024 to FY 2025 Increase/Decrease Statement: The decrease from FY2024 to FY2025 reflects a rephrasing of ETIMS program requirements.				
Title: Transformation Capability Initiative -Foundational Logistics Information Technology Enterprise System (FLITES)		4.340	12.581	7.599
Description: FLITES will provide comprehensive Item Catalog and Provisioning functions for the Logistics business systems, and will replace the Item Management Control System (IMCS) suite of legacy systems, at a minimum. It will be the central repository for the Item core business objects, providing standardization of Item cataloging processes, structure, attributes, propagation, and standardized views for all applicable Item types. Additionally, FLITES will receive product structure input from an engineering Product Lifecycle Management (PLM) type system. FLITES will contain the Item data that is the core underlying information for each Transformation Capability Initiative (TCI), and as such, will integrate with many logistics enterprise systems. FLITES is a pilot program within NDAA Section 873, "Agile or Iterative Development Methods to Tailor Major Software-Intensive Warfighting Systems and Defense Business Systems pilot program." In FY21, the program name was changed from Item Master Logistics Capability Initiative (IMLCI) to Foundational Logistics Information Technology Enterprise System (FLITES).				
FY 2024 Plans: - Will continue tuning commercial platform on Cloud-One and Dev/Test environments to continue work towards Full Deployment of FLITES - Will continue configuration of commercial platform to provide foundational logistics capability - Will conduct recurring cyber-security and system performance testing concurrent with configuration - Will develop and test interfaces and data exchanges to other Logistics Systems, as needed				

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C. Accomplishments/Planned Programs (\$ in Millions)	FY 2023	FY 2024	FY 2025
- Will continue fielding capability to pre-production environment for user familiarization and for use in production FY 2025 Plans: - Will continue tuning commercial platform on Cloud-One and Dev/Test environments to continue work towards Full Deployment of FLITES, starting with MVP 1.0 to replace the legacy IMCS. - Will continue configuration of commercial platform to provide foundational logistics capability - Will conduct recurring cyber-security and system performance testing concurrent with configuration - Will continue developing and testing interfaces and data exchanges to other Logistics Systems, as needed - Begin developing and integrating the next FLITES MVP, MVP 1.1, to replace the legacy Part Number Supply Support Request System (PNSSR) and the Contractor Supported Weapon Systems (CWSS) FY 2024 to FY 2025 Increase/Decrease Statement: The decrease from FY2024 to FY2025 reflects the reduction in work planned for FY25 as most of the development for MVP1 will have been finalized and the remaining efforts consist primarily of finalizing the provisioning capability followed by system testing leading up to the deployment.			
Accomplishments/Planned Programs Subtotals	6.179	17.520	11.895

	FY 2023	FY 2024
Congressional Add: Modernized, integrated, secured digital supply chain initiative	9.703	-
FY 2023 Accomplishments: Develop modern IT architectures, integrate data and data systems, and enhance cybersecurity capabilities for Air Force logistics systems		
Congressional Add: Tagless IUID	0.000	-
FY 2023 Accomplishments: Assessing program activities and prioritization		
Congressional Adds Subtotals	9.703	-

D. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

E. Acquisition Strategy

Air Force Program Executive Office - Business and Enterprise Systems (AFPEO-BES) is evaluating systems under the DoDI 5000.75 to approve Authority To Proceed (ATP) for each core logistics system remediation/modification project.

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Appropriation/Budget Activity
3600: *Research, Development, Test & Evaluation, Air Force I BA 7: Operational Systems Development*

R-1 Program Element (Number/Name)
PE 0708610F / *Logistics Information Technology (LOGIT)*

Agile development practices transform IT acquisitions by incrementally delivering capabilities faster and responding more effectively to changes in operations, technology, and budgets. The four objectives of Agile software development are: 1. Focusing on small, frequent capability releases; 2. Valuing working software over comprehensive documentation; 3. Responding rapidly to changes in operations, technology, and budgets; 4. Actively involving users throughout development to ensure high operational value. In addition, exploitation of emerging cloud-native and containerized deployment on modern platforms will greatly enhance speed of delivery to users in a secure, scalable, and flexible manner.

The Logistics IT program utilizes the Agile software development methodology in the acquisition of these projects. Log IT supports multiple lines of effort and will employ multiple acquisition strategies to achieve the 3 Log IT objectives of FIAR and Software Upgrades, Transformation, and Transformation Capability Initiatives. Agile development, continuous integration and deployment are preferred methodologies that will be employed to the greatest extent possible to achieve maximum flexibility and cyber-resiliency, using an appropriate mix of contractor and government personnel.

Contract strategies will require multiple approaches with a focus on best value and rapid execution using contracts like the pre-competed Small Business Enterprise Application Solutions (SBEAS) multi-vendor indefinite delivery/indefinite quantity (ID/IQ) vehicle.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2025 Air Force **Date:** March 2024

Appropriation/Budget Activity 3600 / 7	R-1 Program Element (Number/Name) PE 0708610F / Logistics Information Techno logy (LOGIT)	Project (Number/Name) 675207 / Logistics IT System Modernization
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Product Development (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
ETIMS Enhancements-Prime Intergration Incrementally Funded FY23 Reqts (ECP v.01.04)	C/CPAF	KIRA Info Solutions : WPAFB, OH	-	-		0.641	Dec 2023	-		-		-	Continuing	Continuing	-
ETIMS Enhancements - Prime Integration	C/CPAF	KIRA Info Solutions, : WPAFB, OH	-	1.443	Apr 2023	3.811	Jun 2024	3.799	Sep 2025	-		3.799	Continuing	Continuing	-
ETIMS Enhancements - Mobile Development	C/FFP	BESPIN : MAFB-Gunter Annex, AL	-	0.069	Apr 2023	0.071	Mar 2024	0.073	Mar 2025	-		0.073	Continuing	Continuing	-
FLITES - Development/ Production Software Tools	Various	Various : WPAFB, OH	-	0.140	Dec 2022	0.144	Dec 2023	0.146	Dec 2024	-		0.146	Continuing	Continuing	-
FLITES - Hosting and Hybrid Support (C1)	C/CPFF	SAIC : WPAFB, OH	-	0.001	Dec 2022	0.358	Dec 2023	1.029	Dec 2024	-		1.029	Continuing	Continuing	-
FLITES - Technical Service Contract	C/FFP	One Network : WPAFB, OH	-	1.371	Apr 2023	4.053	Apr 2024	1.558	Apr 2025	-		1.558	Continuing	Continuing	-
FLITES - Development Licenses	C/FFP	One Network : WPAFB, OH	-	2.209	Oct 2022	4.023	Apr 2024	2.136	Apr 2025	-		2.136	Continuing	Continuing	-
FLITES - Java Developers	C/FFP	Arcticom LLC : WPAFB, OH	-	0.362	Jan 2023	1.567	Nov 2023	0.835	Nov 2024	-		0.835	Continuing	Continuing	-
FLITES - Development/ Testing (Congressional Add)	C/FFP	One Network : WPAFB, OH	-	3.185	Aug 2023	-		-		-		-	Continuing	Continuing	-
AF-PLM - Development/ Integration (Congressional Add)	MIPR	NCMS : TBD	-	6.518	Sep 2023	-		-		-		-	Continuing	Continuing	-
Subtotal			-	15.298		14.668		9.576		-		9.576	Continuing	Continuing	N/A

Support (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
ETIMS Enhancements - SME	C/FFP	DATUM : WPAFB, OH	-	0.256	Jul 2023	0.266	Jul 2024	0.273	Jul 2025	-		0.273	Continuing	Continuing	-

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Appropriation/Budget Activity				R-1 Program Element (Number/Name)				Project (Number/Name)							
3600 / 7				PE 0708610F / Logistics Information Technology (LOGIT)				675207 / Logistics IT System Modernization							
Support (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
ETIMS Enhancements - ISP	C/FFP	Bowhead : WPAFB, OH	-	0.071	Dec 2022	0.150	Nov 2023	0.151	Dec 2024	-		0.151	Continuing	Continuing	-
FLITES - DME SME/Help Desk	C/FFP	TACG, LLC : WPAFB, OH	-	0.001	Apr 2023	0.868	Dec 2023	0.421	Dec 2024	-		0.421	Continuing	Continuing	-
FLITES - Enterprise Architecture	C/FFP	Bowhead : WPAFB, OH	-	0.017	Jan 2023	0.338	Dec 2023	0.251	Dec 2024	-		0.251	Continuing	Continuing	-
Program Support (DCA)	Various	AFLCMC : MAFB-Gunter, AL	-	0.001	Sep 2023	0.150	Oct 2023	0.149	Oct 2024	-		0.149	Continuing	Continuing	-
Subtotal			-	0.346		1.772		1.245		-		1.245	Continuing	Continuing	N/A
Test and Evaluation (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
FLITES - LDTO	PO	96th Test Wing : Eglin AFB, FL	-	0.000	Nov 2022	0.142	Nov 2023	0.126	Nov 2024	-		0.126	Continuing	Continuing	-
Subtotal			-	0.000		0.142		0.126		-		0.126	Continuing	Continuing	N/A
Management Services (\$ in Millions)				FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
FLITES - PMO Travel	Various	PEO : WPAFB, OH	-	0.020	Jan 2023	0.000	Jan 2024	-		-		-	Continuing	Continuing	-
FLITES - EPASS	C/CPFF	Oasis : WPAFB, OH	-	0.218	Mar 2023	0.937	Mar 2024	0.947	Mar 2025	-		0.947	Continuing	Continuing	-
PMA	TBD	TBD : WPAFB, OH	-	-		0.001	Mar 2024	0.001	Mar 2025	-		0.001	Continuing	Continuing	-
Subtotal			-	0.238		0.938		0.948		-		0.948	Continuing	Continuing	N/A
Project Cost Totals			-	15.882		17.520		11.895		-		11.895	Continuing	Continuing	N/A

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	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract	

Remarks

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Exhibit R-4, RDT&E Schedule Profile: PB 2025 Air Force		Date: March 2024
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FY 2023				FY 2024				FY 2025				FY 2026				FY 2027				FY 2028				FY 2029			
1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4

ETIMS Enhancements	
ETIMS Enhancements (v01.04) - Development / Testing / Prod	
ETIMS Enhancements (v01.04) - Limited Deployment	
ETIMS Enhancements (v01.04) - Full Deployment	
ETIMS Enhancements (v01.05) - Pre-Acquisition Activities	
ETIMS Enhancements (v01.05) - Development / Testing / Prod	
ETIMS Enhancements (v01.05) - Full Deployment	
ETIMS Enhancements (v01.06) - Pre-Acquisition Activities	
ETIMS Enhancements (v01.06) - Development/Testing/Prod	
ETIMS Enhancements (V01.06) - Full Development	
FLITES	
FLITES - Development/Testing	
FLITES- Limited Deployment ATP (includes MVP 1.0)	
FLITES - Limited Deployments (includes MVPs 1.1 and 1.2)	
FLITES- Full Deployment ATP (includes MVP 2.0)	

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Exhibit R-4A, RDT&E Schedule Details: PB 2025 Air Force		Date: March 2024
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Schedule Details

Events by Sub Project	Start		End	
	Quarter	Year	Quarter	Year
ETIMS Enhancements				
ETIMS Enhancements (v01.04) - Development / Testing / Prod	1	2023	3	2024
ETIMS Enhancements (v01.04) - Limited Deployment	4	2023	2	2024
ETIMS Enhancements (v01.04) - Full Deployment	3	2024	3	2024
ETIMS Enhancements (v01.05) - Pre-Acquisition Activities	4	2023	3	2024
ETIMS Enhancements (v01.05) - Development / Testing / Prod	3	2024	2	2026
ETIMS Enhancements (v01.05) - Full Deployment	2	2026	2	2026
ETIMS Enhancements (v01.06) - Pre-Acquisition Activities	3	2025	3	2026
ETIMS Enhancements (v01.06) - Development/Testing/Prod	3	2026	4	2027
ETIMS Enhancements (V01.06) - Full Development	4	2027	4	2027
FLITES				
FLITES - Development/Testing	1	2023	4	2028
FLITES- Limited Deployment ATP (includes MVP 1.0)	4	2026	4	2026
FLITES - Limited Deployments (includes MVPs 1.1 and 1.2)	3	2027	2	2028
FLITES- Full Deployment ATP (includes MVP 2.0)	4	2028	4	2028