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Exhibit R-2, RDT&E Budget Item Justification: PB 2021 Air Force **Date:** February 2020

Appropriation/Budget Activity 3620F: <i>Research, Development, Test & Evaluation, Space Force / BA 6:</i> <i>RDT&E Management Support</i>	R-1 Program Element (Number/Name) PE 1206398SF / <i>Space & Missile Systems Center - MHA</i>
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COST (\$ in Millions)	Prior Years	FY 2019	FY 2020	FY 2021 Base	FY 2021 OCO	FY 2021 Total	FY 2022	FY 2023	FY 2024	FY 2025	Cost To Complete	Total Cost
Total Program Element	-	0.000	0.000	9.765	0.000	9.765	10.723	10.776	11.002	11.235	Continuing	Continuing
664280: <i>SMC Civilian Pay</i>	-	0.000	0.000	9.765	0.000	9.765	10.723	10.776	11.002	11.235	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

In FY 2021, PE 1206398F, Space & Missile Systems Center - MHA efforts were transferred to Appropriation 3620, Research, Development, Test & Evaluation, Space Force, PE 1206398SF, Space & Missile Systems Center - MHA from Appropriation 3600, Budget Activity 06 due to the creation of a new Appropriation for Space Force.

The Space and Missile Systems Center (SMC) equips US and allied forces with operational space and missile systems, launch systems, and command and control infrastructure in support of global military and national security operations. SMC operates with over 6,300 people and an annual budget exceeding \$6.4B providing joint warfighters navigation, communication, weather, warning, force application, and space control capabilities. In FY 2012, as an AF pilot initiative, SMC acquisition workforce civilian personnel funding was transferred from O&M to RDT&E, AF funds.

Program Element 1206398F, Project: 664281 Space and Missile Systems Center - Major Headquarters Activities (MHA) was established to improve overall performance, strengthen business operations, and achieve efficiencies, effectiveness and cost savings that can be transferred to higher priority needs. PE adds approximately 75 acquisition professionals. Funding in FY 2021 is transferred to PE 1206398SF.

Space acquisition must respond with speed and agility to emerging adversary threats. SMC is transforming the organization and implementation of space acquisition to an enterprise approach, maximizing innovation and resiliency, leveraging international, commercial, and mission partnerships, and managing program/project priorities according to an integrated unclassified/classified enterprise space architecture. Expanding the appropriate acquisition authorities and contract mechanisms to deliver capability sooner, SMC will strategically execute experimentation, prototyping, risk reduction, and other efforts to develop new or repurpose capabilities.

This program is in Budget Activity 6, RDT&E Management Support because this budget activity includes research, development, test and evaluation efforts and funds to sustain and/or modernize the installations or operations required for general research, development, test and evaluation.

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B. Program Change Summary (\$ in Millions)	FY 2019	FY 2020	FY 2021 Base	FY 2021 OCO	FY 2021 Total
Previous President's Budget	0.000	0.000	0.000	-	0.000
Current President's Budget	0.000	0.000	9.765	-	9.765
Total Adjustments	0.000	0.000	9.765	-	9.765
• Congressional General Reductions	0.000	0.000			
• Congressional Directed Reductions	0.000	0.000			
• Congressional Rescissions	0.000	0.000			
• Congressional Adds	0.000	0.000			
• Congressional Directed Transfers	0.000	0.000			
• Reprogrammings	0.000	0.000			
• SBIR/STTR Transfer	0.000	0.000			
• Transfer of Funds to Space Force	-	-	9.765	-	9.765

Change Summary Explanation

FY 2021: +\$9.765M; funds starting in FY 2021 were transferred from RDT&E, Air Force to RDT&E, Space Force.

C. Accomplishments/Planned Programs (\$ in Millions)	FY 2019	FY 2020	FY 2021
Title: SMC - Major Headquarters Activities	0.000	0.000	9.765
Description: Provide professional government civilian acquisition workforce in support of all Space and Missile Systems Center Management Headquarters Activities. Rapidly respond to implement system resiliency and situational awareness necessary to operate in the contested space domain. Activities may include, but are not limited to SMC Staff support, studies, technical analysis, prototyping, etc.			
FY 2020 Plans: N/A			
FY 2021 Plans: Provide professional government civilian acquisition workforce in support of all Space and Missile Systems Center Management Headquarters Activities.			
FY 2020 to FY 2021 Increase/Decrease Statement: N/A			
Accomplishments/Planned Programs Subtotals	0.000	0.000	9.765

D. Other Program Funding Summary (\$ in Millions)

N/A

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D. Other Program Funding Summary (\$ in Millions)

Remarks

E. Acquisition Strategy

N/A