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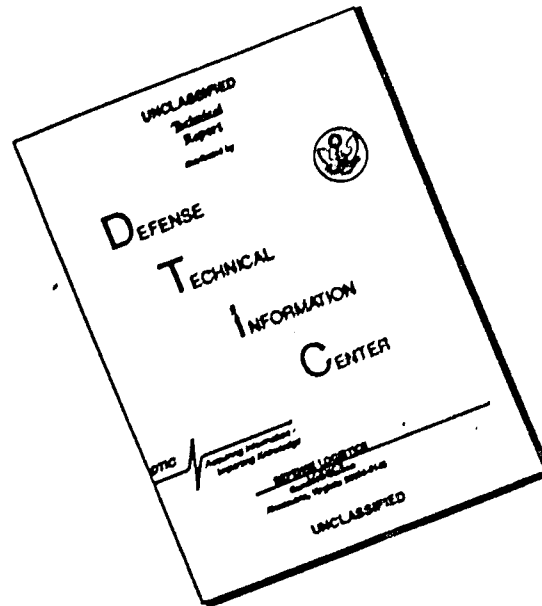
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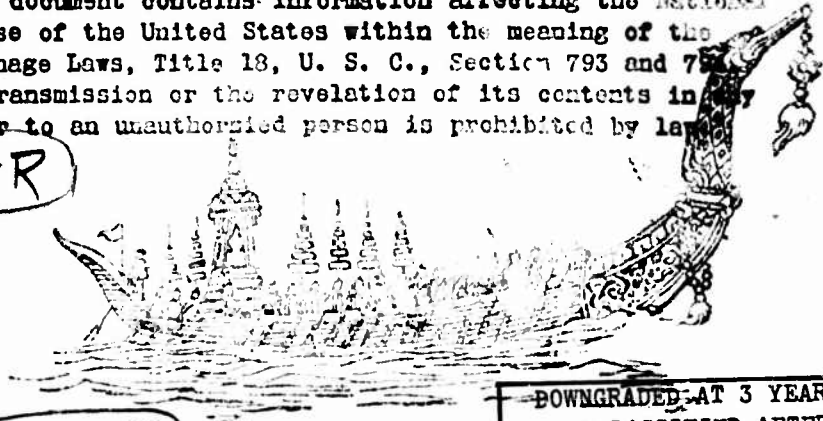
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17 97-RD-660550

GENERAL HAROLD K. JOHNSON

6 Lessons Learned, Headquarters,
9TH LOGISTICAL COMMAND (B)

KORAT,

THAILAND

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U.S. ARMY
CAMP USARTHAI

HEADQUARTERS
9TH LOGISTICAL COMMAND



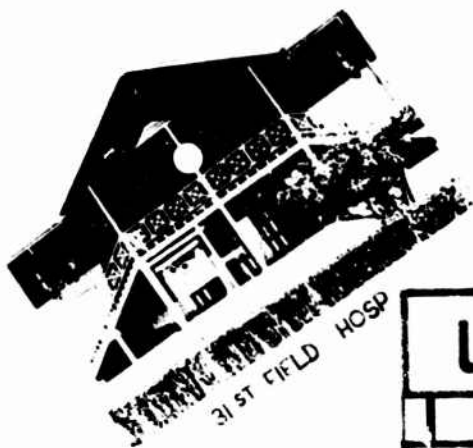
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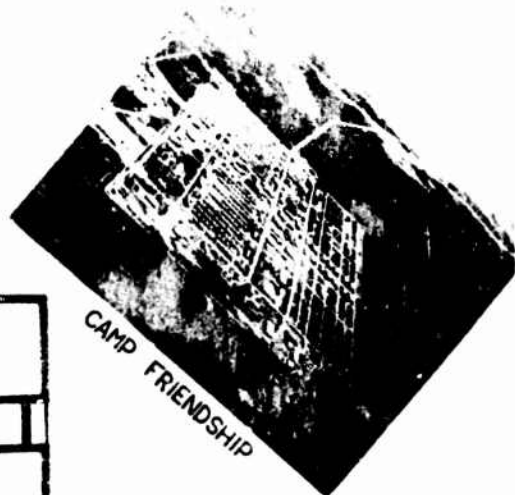
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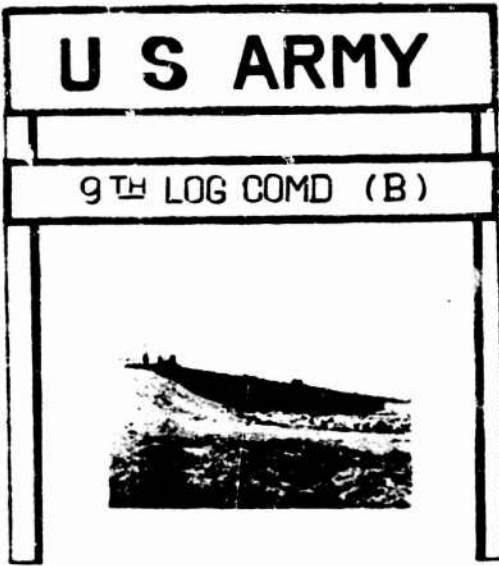
SIGNAL SITE



31 ST FIELD HOSP



CAMP FRIENDSHIP



U S ARMY

9TH LOG COMD (B)



BY PASS ROAD



CAMP USART-HAI



LOG TRAIN AREA

SECRET

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FACT SHEET: 31ST FIELD HOSPITAL, 9TH LOGISTICAL COMMAND (B), NKPAC, THAILAND

THAILAND

Strange lands, customs and peoples confront our military personnel in the accomplishment of their mission in Thailand. Knowledge of the history, geography and inhabitants contributes substantially to the successful accomplishment of this mission.

The first historical reference to the Thai people occurred approximately 2,500 years ago, about the time of the birth of the Lord Buddha. Thailand today is essentially a Buddhist nation. The loyalties and devotions of the Thai are royalty, religion, family and village.

The Kingdom of Thailand is roughly 4/5 the size of Texas. It is almost completely closed by mountains. The boundaries extend for the most part along the mountains and the Mekong River. Central Thailand is the heart of the country, in which is located the bulk of the people and the best rice land. Being situated in the tropics the climate is one of high temperatures, high humidity and frequent torrential showers during the rainy season.

The family is the basis of the organization of Thai Society. It is the foundation of the political unit, the village, and the family has the primary responsibility for farm output and distribution of it.

Thailand is mainly a country of farmers, (85%) the great bulk of the population. There is an abundance of land and the farmer can usually raise enough to meet his needs, a gift for Buddhist Monks, for feasts and celebration. The farmer will work hard for these things but no harder. The accumulation of wealth for its own sake is not a part of the Thai scheme of values.

The Chinese constitute the largest and most important ethnic minority. They play an active role in the nation's economic life. The Thai have a feeling of distrust of the Chinese and the two communities have gradually become isolated from each other.

The entire Thai population has a remarkable degree of cultural uniformity. Buddhism, a common language, and compulsory primary education have contributed to this uniformity.

The Thai manner of approach is friendly, polite, rather soft spoken and reserved. They prefer to receive orders in the form of requests, not commands, and they react to unauthorized compulsion by stubborn resistance.

Over the centuries the Thai people have developed their own distinctive culture. Significant cultural factors are: (1) the royal court; (2) the dominant religion - Buddhism; (3) the secular - religious pursuits as reflected in their art, music and literature.

EVOLUTIONARY HISTORY OF
9TH LOGISTICAL COMMAND (B)

The 9th Logistical Command (B) was constituted 3 May 1960 in the Regular Army as Headquarter, 9th Logistical Command (B) and was activated 16 May 1960 on Okinawa. It was reorganized and redesignated 15 March 1961 as Headquarters and Headquarters Detachment, 9th Logistical Command (B).

The first U.S. troops were deployed to Thailand at the request of the Royal Thai Government in 1962 to build the Bangkok By-Pass Road now nearing completion. The first troops arrived in May 1962.

More units of the 9th Logistical Command were sent to Thailand early in 1962 to support SEATO Exercise Air Cobra.

Soon thereafter the deteriorating situation in Southeast Asia resulted in the formation of JTF 116 in Thailand in May at the request of the Royal Thai Government.

9th Log Command elements remained and those troops still on Okinawa were sent to Thailand. The command became the logistical support element for the Task Force and came under its operational control.

With the deactivation of the JTF in December 1962, the 9th Log Command remained in Thailand. Its mission became that of storing and maintaining prepositioned stocks, the conducting of a large scale people-to-people civic action program, maintaining an in-country communications base, improving the logistical base, and providing the nucleus of support troops deployed to Thailand. This mission continues today.

EMPLOYMENT DATA BY TRADE AND OCCUPATION

<u>OFFICE PERSONNEL</u>	: Interpreter, Driver, Statistician, Book Records Clerk, Cook, Cook Helper, Draftsman/illustrator, Crime Investigator, Cargo Checker	743
<u>ROAD BUILDING</u>	: Laborer, Laborer Foreman, Carpenter, Heavy Equipment Operator, Quarry Foreman, Driller, Electrician, Plumber, Carpenter Foreman, Concrete Mason, Welder	786
<u>SECURITY PERSONNEL</u>	: Officer, SGT, Guard Sentry	692
<u>MAINTENANCE</u>	: Carpenter, Plumber, Welder, Firefighter, Mechanic, Machinist, Electrician, Sign Painter, Painter, Seamstress, Telephone Installer	449
<u>LABORER</u>	:	490
TOTAL EMPLOYEES 15 DECEMBER 1965		3160

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1. (3) ^{plus} The following objectives must be accomplished:
- Place in-country pre-b-day supply assets of all classes of supply for D-30 deployments.
 - Initiate the logistics troops in Thailand now necessary to prepare the base to receive the combat forces.
 - Provide the necessary control elements and components planning to develop an operational logistics system.
 - Improve the lines of communication to handle 100 post-b-day traffic admission. A means of relieving this problem would be to open the Bangkok by-pass extension to road as a military road as rapidly as possible. Make all preparations now for installation of the tactical pipeline from Ban Muang to road. As a minimum, installing footings and culverts along the trace should be accomplished as soon as possible to reduce construction time post-b-day.
 - Develop the necessary discharge facilities in the vicinity of Sattahip as soon as possible.

2. (3) With the present in-country forces, the following objectives can be accomplished:

a. The Air Engineer Group (Squadron) is capable of devoting two (2) battalions of engineer effort toward road construction and improving the lines of communication. In addition, one (1) engineer company effort could be devoted toward all other construction efforts.

b. The 7th Infantry Regiment can provide maintenance and pre-mission project teams; for the present in-country forces, the battalions can store and issue Class I supply, store and maintain 15 days

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3. These units will be able to provide the 7 days' supply of supplies, and provide up to 100 additional maintenance support for all units.

c. The 377th Signal Battalion is operating ten (10) AN/USC 90 sites plus it also can operate 16 VHF terminals which are required to support the in-country forces.

d. The 31st Field Hospital is capable of supporting the current in-country Army forces by operating medical facilities at various locations.

3. (b) Additional forces required by 9th Log Sqn (B) to effectively accomplish its assigned missions.

a. Sattahip Area. Upon the arrival of the below listed units, the command would be able to establish and operate a base depot at Sattahip and still retain the intermediate depot at Korat. The objective of a 30 day stockage of all classes of supplies would be met by establishing a 10 day level at the base depot (Sattahip), 10 days' supply at the intermediate depot (Korat) and 5 days' supply in the forward areas. The units listed will provide the command with a terminal service capability for operating the deep water port, facilities to conduct over the beach operations with lighters, the means for receiving, transporting, and storing supplies for in-country and Air Force operations.

<u>Unit</u>	<u>Days</u>
En Det Port Construction	75
En Det Water Purification (Water)	1 (200 gal)
En Det Vet M SF (R/S)	19
En Det SF M, PA, CB, FO	18
En Det Utilities (M, H)	1
Med Det Disp (M, CA)	7

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<u>Unit</u>	<u>Qty</u>
3d Co Aero	203
2d Det Sup M. BA	19
4th Det Laundry TW GE	23
3d Co Petrol	182
2d Bn Petrol DP HHL	67
2d Bn Fuel Svc HHL	58
2d Co Fuel Svc	329
2d Co AS Tank (5 Ton)	188
2d Co Main Tank (12 Ton)	184
Med Fla Hosp 100 bed	1

b. Korat Area. Arrival of the units listed below will give 1st Log Cmn (1) the necessary elements to expand his operational base and provide a base for ready reception of additional units.

<u>Unit</u>	<u>Qty</u>
2d Co Maint H	113
Med Bn HHL	35
2d Co Const Spt	164
2d Det Cell Br M. GE	4 (2 ea)
Med Det Prev Svc F. H	11
Med Det Sup M. CA	1
Med Det Cell and M. H	42
Co De HHL	127
2d Det Avion M. H	10
2d Det Maint M. H	11
2d Det PU Svc C (-)	1

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<u>Unit</u>	<u>Str</u>
En Co Sep	50
En Det Maint TM 11 (MO)	20

c. Ban Ba/Phanom Area. Arrival of the three units listed below will improve the engineer capability on the Nabin Buri/Korat extension road.

<u>Unit</u>	<u>Str</u>
En Co Dump Trk	108 (2 ea)
En Det Sur M 11	14
En Det Quarry TM 11	37

d. Bangkok Area. Arrival of the four units listed below will facilitate the requirement for operating the in-country FM system, provide additional means for handling the Class I requirements and provide a military intelligence capability.

<u>Unit</u>	<u>Str</u>
Med Det Dentl A Svc TM 11 (-)	8
TC Co Road Trk Petrol	50
TC Co Road Trk Ref	200
MI Det Intel	26

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Unit Readiness

The attached chart represents the progress we have made in unit equipment status, more specifically, the progress from 1 January 1965 through 30 September 1965.

The Green represents combat ready equipment free of any condition limiting reliable performance of its mission.

The Red represents equipment unable to perform its mission, to include TOE shortages, or equipment not available to the unit within a 24 hour period.

A unit is considered REDCON 1 when its equipment status is a minimum of 70% in the green and not more than 10% in the red. The BARS on this chart represents the unit's current equipment status as of 30 September 1965, whereas the tick marks represent the units equipment status as of January 1965.

As you can see, there has been considerable improvement in units equipment status throughout this 9 month period. This is attributed mainly to three things:

Receipt of initial shortage.

Replacement of obsolete items.

An increase in the return of items from maintenance.

The short falls as reflected in the 7th Maintenance Battalion are due mainly because these units underwent a complete reorganization on 1 July 1965 and have not yet received all of their TOE equipment. Emphasis on improvement in equipment readiness will continue to be stressed.

The next quarterly report will be prepared as of 31 December 1965 and submitted on or about 10 January 1966.

Discrepancies in Unit Readiness

9th Log Comp (2)

Listed below is a list of units that showed deficiencies in their
RDBDN status and the reasons for these deficiencies.

<u>UNIT</u>	<u>ACTIVE</u>	<u>IN LINE</u>	<u>REASONS</u>
1. 548th Gas Co	4	81	(1) Activated on 15 Jul 65. (2) Shortage of 20 pieces of equipment
2. 57th Ord Co	3	20	(2) Shortage of equipment consisting of 13 major line items.
3. 590th OM Co	4	34	(1) Shortage of equipment consisting of eleven major line items. (2) Shortage of repair parts required to get three items off of dead line.
4. AHD, 379th Sig Bn	1	05	(1) Shortage of 1 major item of equipment. (2) Shortage of repair parts required to get one item off of dead line.
5. 331st Ord Co	4	27	(1) Activated on 15th Jul 65. (2) Shortage of equipment consisting of two major line items and shortage of repair parts required to get 3 items off of dead line.
6. AHD, 9th Log	1	05	(1) Shortage of repair parts required to get 1 item off of dead line.
7. 590th Ordn Co	2	15	(1) Shortage of one major item of equipment. (2) Shortage of repair parts required to get 14 items off dead line.

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Discrepancies in unit readiness (cont)

8. 31st Fla Hosp	1	10	(1) Shortage of equipment consisting of three major items.
9. 55th Sig Co	3	20	(1) Shortage of equipment consisting of two major items. (2) Shortage of repair parts required to get three items off of dead line.
10. 809th Engr Bn	3	19	(1) Shortage of repair parts required to get 34 items of equipment off of dead line.
11. 207th Sig Co	4	24	(1) Shortage of equipment consisting of two major line items.
12. 551st Engr Co	3	16	(1) Shortage of equipment consisting of two major line items.
13. HHC, 44th Engr Gp	4	29	(1) Shortage of equipment consisting of six major line items. (2) Shortage of repair parts required to get one item off of dead line.

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COST REDUCTION PROGRAM

1. The goals assigned this command by CG USARPIS for FY 66 totaled \$210,000.00.
2. Savings reported to date amount to \$244,696 and were accomplished as follows:
 - a. \$3,962.81 by consolidating medical supply activities and repairing medical linen and uniforms.
 - b. \$156,584.00 by devising more efficient and accurate methods of describing cargo arriving in the Port of San Kok, by more effective cargo handling and by a revision of drayage and line-haul contracts.
 - c. \$61,473.00 by more effective maintenance management to include a recapping contract for 5 ton tires and an improved equipment operator maintenance program.
 - d. \$8,774.19 by reduced Preventive Maintenance Services on Ordnance vehicles.
 - e. \$13,902.00 by improved real property management to include replacement of grass eyebrows with metal ones.

309TH SIGNAL BATTALION

M I S S I O N S

1. OPERATE PORTION OF THE COMMUNICATION ELECTRONIC BASE THAILAND.
2. PROVIDE TECHNICAL CONTROL FOR ENTIRE COMMUNICATION ELECTRONIC BASE.
3. OPERATE RADIO BROADCAST STATION CENTRAL THAILAND.
4. OPERATE & MAINTAIN INTERNAL COMMUNICATIONS FOR 9TH LOG COMD (B).
5. CONTINGENCY COMMUNICATIONS.
6. OPERATE AND MAINTAIN INTERNAL COMMUNICATIONS FOR JUSMAG AND COMUSMACVTHAI.

Fact Sheet

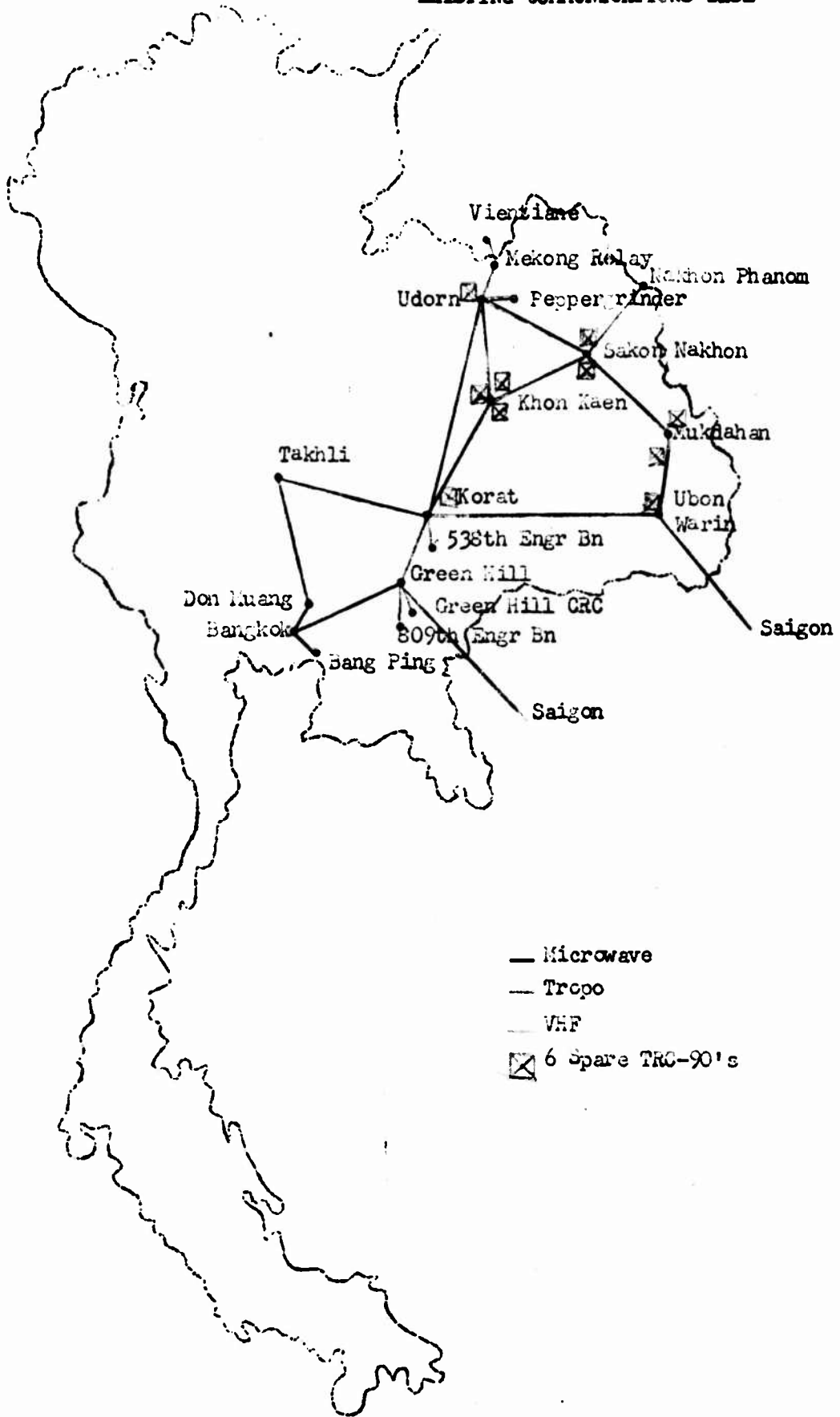
SUBJECT: C. E. Base Thailand

C. E. Base Thailand consists of U.S. Army and Air Force tactical Communications Equipment and Fixed Heavy Duty Tropo Equipment. The C. E. Base is controlled by the 379th Signal Battalion. Air Force Units are the major users of assigned channels. Increased requirements for communications to support operations in Southeast Asia makes installation and quality performance of C. E. Base circuits a critical operation. Priority circuits must be installed, controlled and maintained to support operations, especially Air Force requirements.

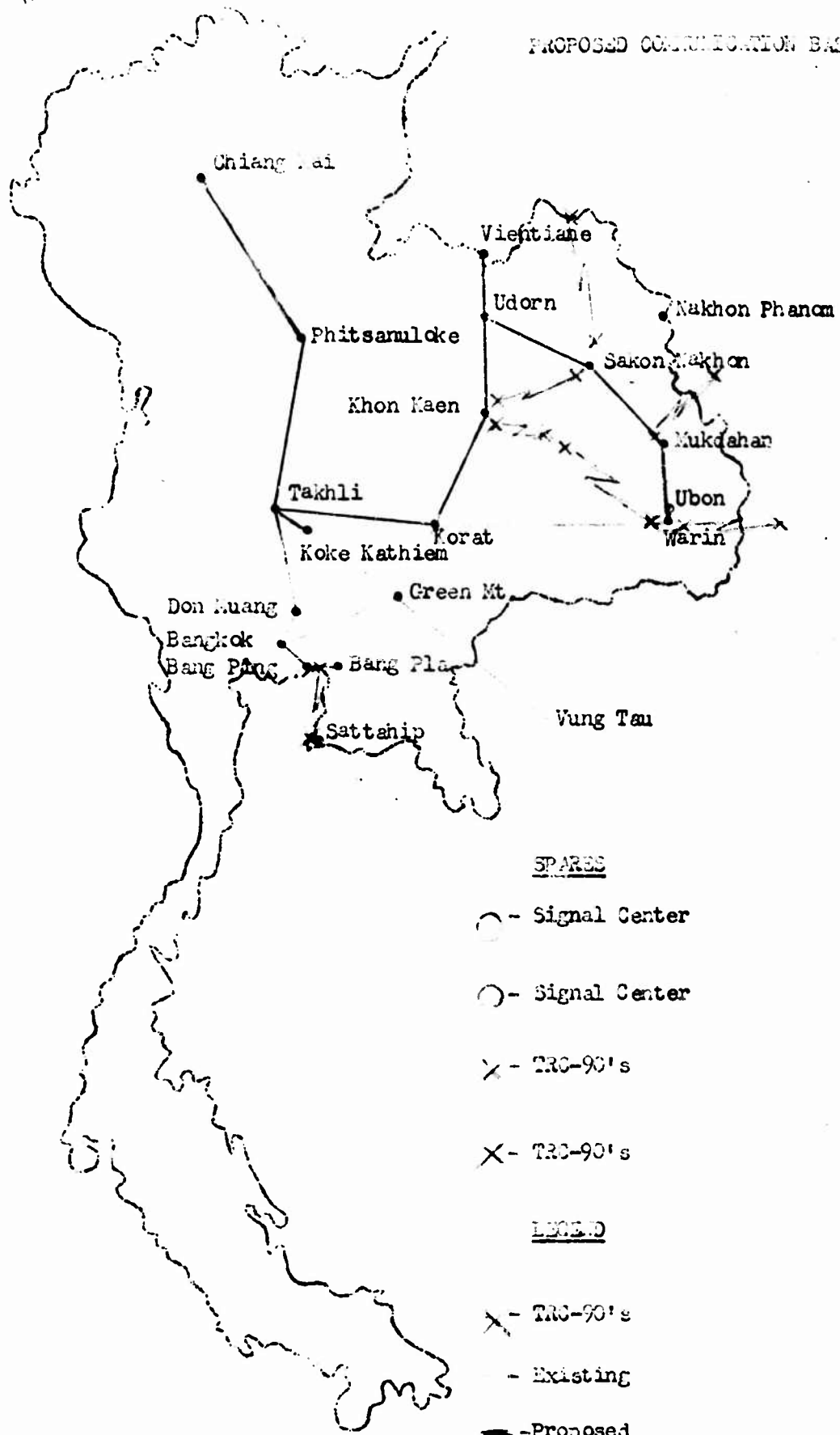
Through Facilities Control at Korat, Udorn and Ubon, U.S. Army, Air Force and Fixed Heavy Duty Tropo are interfaced through tactical patch panels so that all equipment can be utilized and be made compatible in the communications network.

Critical circuits in the C. E. Base are those circuits that terminate in Vietnam and Clark Air Force Base. Ninety (90%) of the long haul channels of the C. E. Base are utilized by the Air Force. High priority circuits demand an immediate reaction if circuits are not of a good quality or are out of operation. This is of prime importance on teletype circuits. The 379th Signal Battalion has insufficient equipment and trained personnel to maintain its present pace of controlling and restoring high priority circuits and continuing to manage the overall C. E. Base. A group of facilities Controllers, both officer and enlisted personnel are required to monitor, reroute and restore critical circuits on a twenty-four (24) hours basis. Present facilities control equipment is of the tactical type (SB-675 shelter mounted) and are insufficient in space and equipment to insure high quality performance, test and restoration of critical circuits. TUCR 3-66 has been submitted to USARPAC and forwarded to Department of the Army to provide additional personnel to support the Facilities Control of C. E. Base Thailand. Mobile Facilities Control Vans are being fabricated at Okinawa to provide the battalion with more refined Facilities Control Equipment pending permanent Class IV development project installation.

EXISTING COMMUNICATIONS BASE



PROPOSED COMMUNICATION BASE



SPARCS

○ - Signal Center

○ - Signal Center

× - TRC-90's

× - TRC-90's

LEGEND

× - TRC-90's

- Existing

— -Proposed

44TH ENGINEER GROUP (COL)

Engineering Group Construction Project
List of Major Projects (Const)

1. Organization and Troop Dispositions: (See Inserts).
2. Projects under Construction

a. Bangkok By-Pass Road - 609th Engineer (Const)

(1) Funds: AFM 66 - 13,000,000 (Current Estimate)

(2) Status: Road open for traffic

Work Remaining (19 Dec)

Paving	17 kms
Base Course	14 kms
Shoulder (grading)	7.5 kms

(3) Completion scheduled 28 Feb 1966.

b. Main Road - Road Extension of Bangkok By-Pass - 536th Engineer (Const) and 25th Engineer (Special) USA.

(1) Funds: AFM 66 - 6,000,000 Phase I
AFM 66 - 13,000,000 Phase II (Paving)

(2) Design: Preliminary design for approximately 60 kms has been provided. AF currently surveying another 60 kms of road.

(3) Status: Engineer troops mobilized and deployed to open up existing trace to support construction operations and emergency military traffic.

(a) Availability of minimum standard military road is Aug 66.

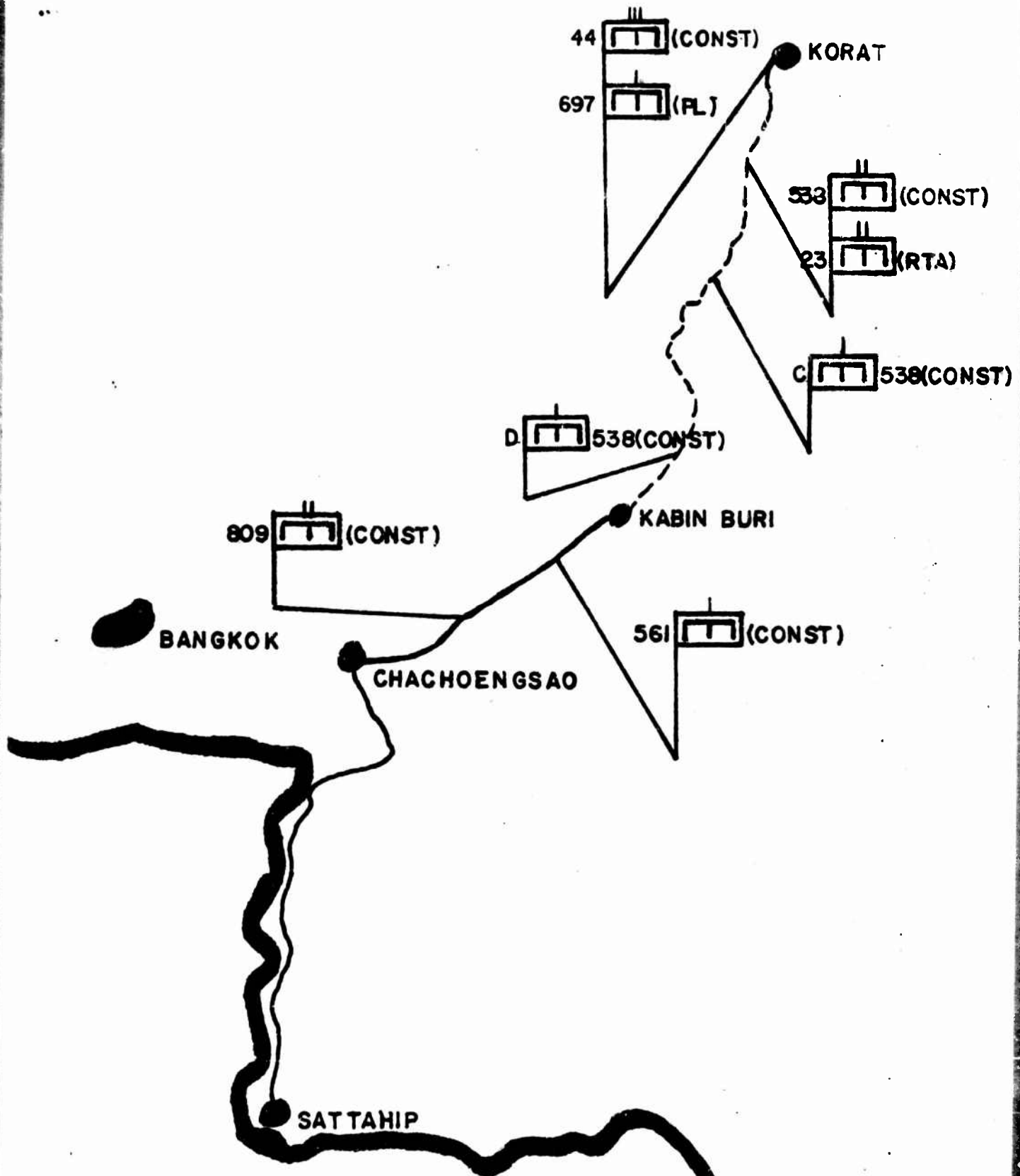
(b) Completion of road to meet current requirements for 1970.

c. Royal P.O. Tank Farm - 536th Engineer (Const) and 609th Engineer (PL) (Const) (Const).

(1) Funds: AFM 66 - 540,000.

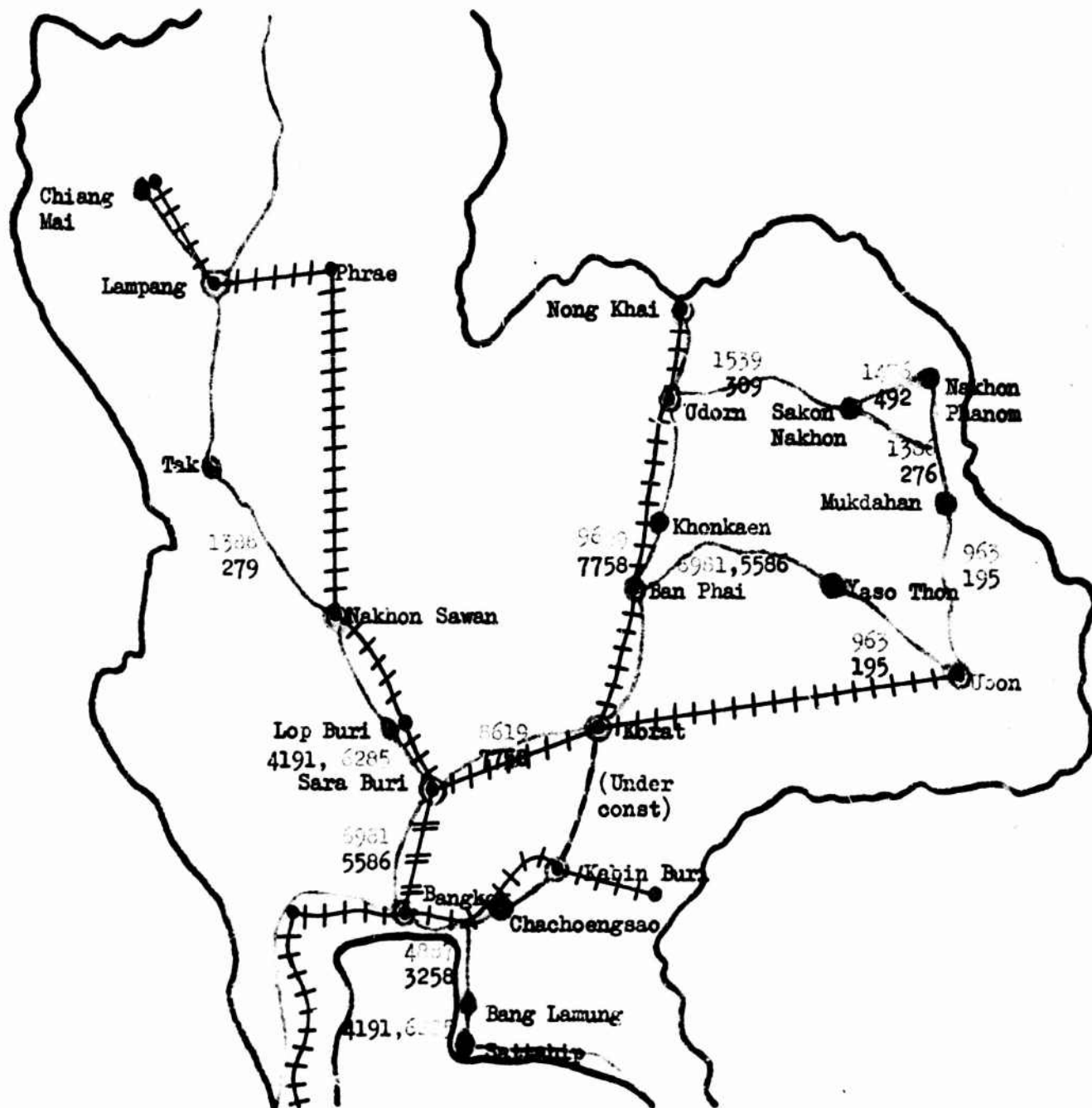
(2) Status: Three tanks ordered and under hydrostatic test, two tanks are under construction. Project is 25% complete. Availability of ICI facilities is 30 March 66. Project completion is 30 August.

ENGINEER TROOP DISPOSITIONS



Category	Project Name	Value	Status
I. AUTHORIZED - (Authorized for final design and construction)	Korat Logistics Complex	\$ 7.0	Final design due Mar '66.
II. AUTHORIZED - (Authorized for planning and design only)	Bahn Puri-Korat II	\$ 3.0	Master plan with part I; final design due 31 Apr.
	Chachoengsao Road	\$ 3.0	RF due Jan '66; final design will follow.
	Chachoengsao IG Facility	\$ 0.3	Final design due Dec '65.
	Battakha Wood Pulp Plant	\$ 8.0	Master plan under study - final design to follow.
	Battakha IG Complex	\$ 4.2	Criteria under study 9th Log.
	Battakha Hospital	\$ 1.0	
	Battakha FCI	\$ 4.5	Criteria directed by COMUSMACV Army authority for design received - USARPV authority not received.
	Battakha Pier Extension	\$ 1.2	Final design due Dec '65.
	Bangkok FCI	\$ 4.5	Design contract awarded Dec '65.
	Bon Nuan FCI	\$ 0.6	Final design due Apr '66.
	Bischofs-Don Waeng Pipeline	\$ 4.0	
	Korat IG Complex II	\$ 9.0	Design criteria under study by 9th Log.
	Korat Consolidated Depot	\$ 2.4	
Controlled Facility - II	\$ 1.0		
Udon Thani Army Airfield	\$ 2.8	Design criteria under study by 9th Log.	
III. PROPOSED TO BE AUTHORIZED - (Not authorized for design)	Chachoengsao-Korat Inland Road	\$ 11.5	Design criteria under study by 9th Log.
	IG, Pura Battakha	\$ 1.0	Design criteria under study by 9th Log.
	IG/IG	\$ 1.5	Design criteria under study by 9th Log.
IV. DESIGN CONTRACT AWARDED BUT DESIGN PROJECTS TO BE UNDER CONTRACT AND DESIGN CONTRACT NOT YET AWARDED - (Not authorized for design)			

MAJOR HIGHWAYS AND RAILWAYS THAILAND



NOTE: Red Figures indicate the S/t capacity for dry conditions. The Black Figures indicate the wet condition capacity.

7TH AIRBORNE INFANTRY BRIGADE

Fact Sheet

SUBJECT: Storage Statistics

1. Total tonnage and monetary value of stocks on hand:

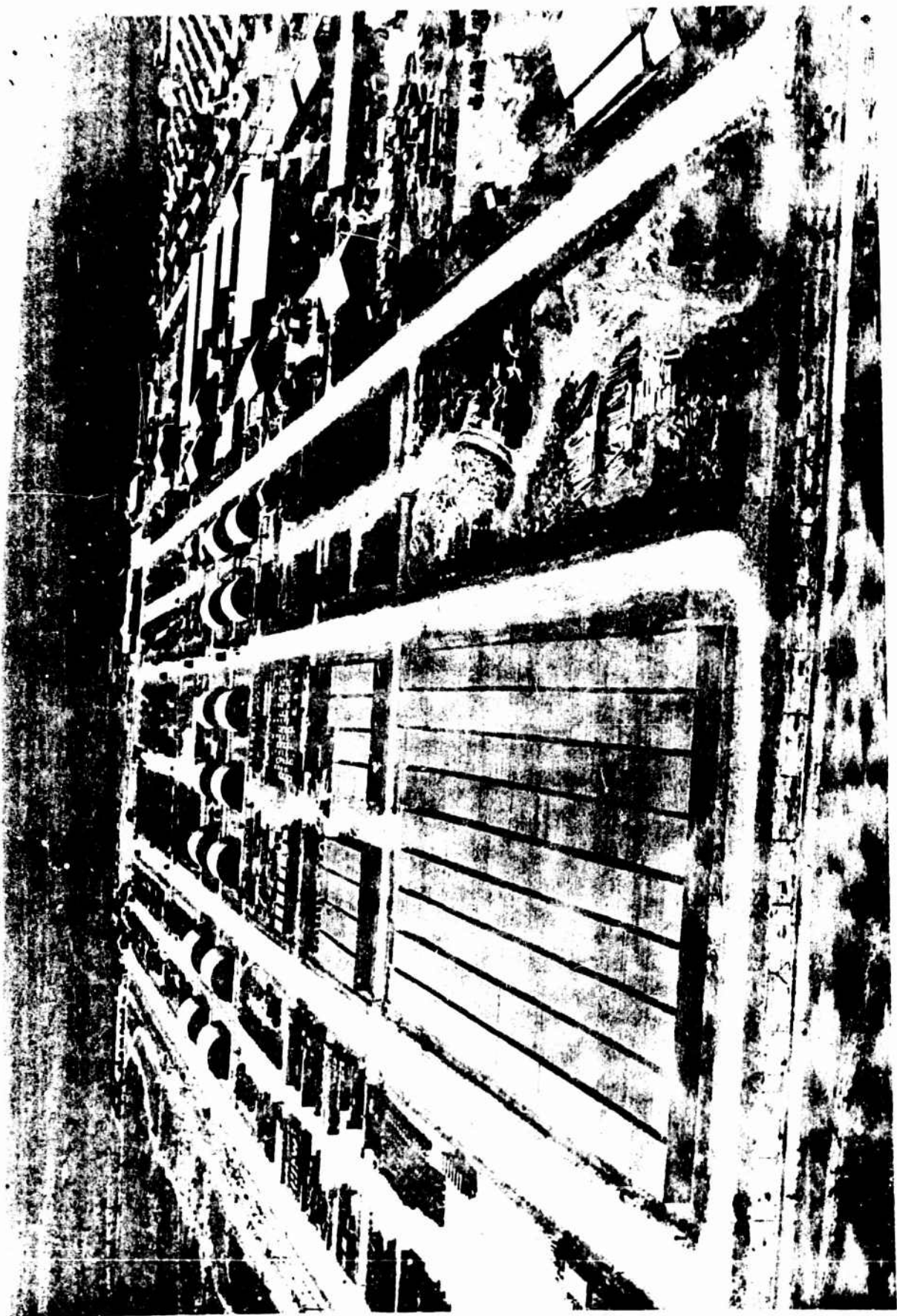
Class I	130 tons	\$ 82M
Class II & IV	83 tons	1,150
Class III	357 tons	14
Class V	4,100 tons	3,985
SLAT	34,041 tons	11,670
Vehicular	<u>4,125</u> tons	<u>14,800</u>
	43,826 tons	31,701M

2. Gross space presently available:

<u>Covered</u>	<u>Open</u>
92,000 sq ft	1,184,675 sq ft

3. Additional Gross Space Requirements Projected:

<u>Covered</u>	<u>Open</u>
289,000 sq ft	1,003,000 sq ft



SUBJECT: Camp Friendship, Forest, Thailand

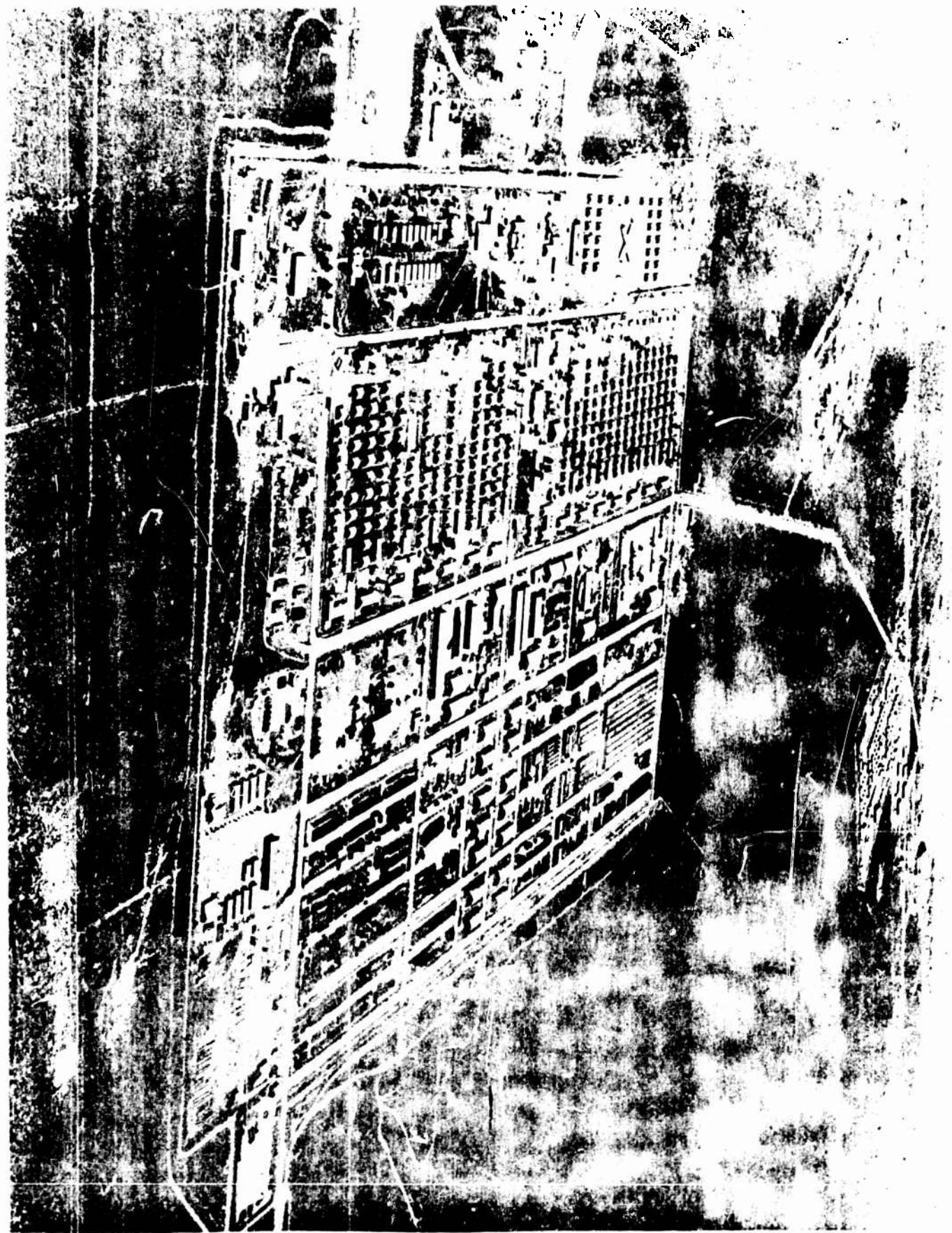
1. Initial Construction: The initial portion of Camp Friendship was constructed by the 561st Engineer Company (Const) from May 1962 to January 1963. Continuous improvements have been made since 1963 by the R and U Section, 44th Engineer Group, utilizing Thai labor.

2. Improvements: Some of the improvements are listed below:

- a. Log Train Area - December 1964 to March 1965.
 - 1. Bilets 131 Bldgs 67,000 sq ft
 - 2. Administration 21 Bldgs 46,000 sq ft
 - 3. Mess 1 Bldg 600 men
- b. Fire House - March 1965.
2,400 sq ft
- c. Library - completed January 1965.
- d. R and U Warehouse - completed June 1965.
- e. New Officers' Club - completed February 1965.
- f. QM Repair Warehouse - completed February 1965.
- g. Sprigging of all berms in Class V Depot.

3. Present Facilities at Camp Friendship:

- a. Depot -
 - 1. Total Area - 45 acres
 - 2. Administration - 3 Bldgs 2,300 sq ft
 - 3. Open Storage - 574,000 sq ft
 - 4. Vehicle Storage - 351,000 sq ft
 - 5. Covered Storage 16 Bldgs 56,000 sq ft
- b. ASP - Covered Storage - 64,000 sq ft.
- c. Troop Area including Log Train Area.
 - 1. Total Area - 115 acres.
 - 2. Billet - 257 Bldgs 131,584 sq ft
 - 3. Administration - 45 Bldgs 26,400 sq ft
 - 4. Mess - 4 each 2,200 men
 - 5. Recreation - 9 Bldgs 17,056 sq ft
 - 6. Covered Storage - 26 Bldgs 104,000 sq ft



Fact Sheet

SUBJECT: 31st Field Hospital, 9th Logistical Command (B), Korat, Thailand

1. Background: The 31st Field Hospital was reactivated at Ft. Lewis, Washington on 21 May 1962 and arrived in Thailand on 30 May 1962. It became operational on 4 June 1962.

2. Present Facilities: a. The hospital occupies an area on the Royal Thai Air Force Base about two (2) miles from Camp USARTHAI. The main building was originally built in 1942 and was used to billet troops. All other buildings in the hospital area have been built by the US Army since May 1962.

b. The hospital is designated a 40 bed hospital but can be expanded to 100 beds, with some difficulties, within the present structure. Equipment is on hand for a 100 bed hospital. At present there are two (2) wards, medical and surgical.

3. Personnel: a. Authorized strength of the hospital staff is:

Medical Corps	6
Dental Corps	1
Army Nurse Corps	4
Medical Service Corps	3
Warrant Officer	1
Enlisted Personnel	41

b. A personnel augmentation would be required to operate a 100 bed hospital. Present professional staff includes three (3) General Surgeons, one of whom is the Commander, one (1) Internist, one (1) Radiologist, and one (1) General Medicine Officer.

4. Hospital Statistics: a. Average daily beds occupied; 24.

b. Average daily outpatient visits; 59.

c. Average weekly number of patients evacuated; 3.

5. Dental Care: a. The 252d Medical Detachment (Dental) operates a three (3) chair dental clinic immediately adjacent to the hospital with two (2) dental officers and four (4) enlisted men assigned. It occupies a building which was built in September 1964.

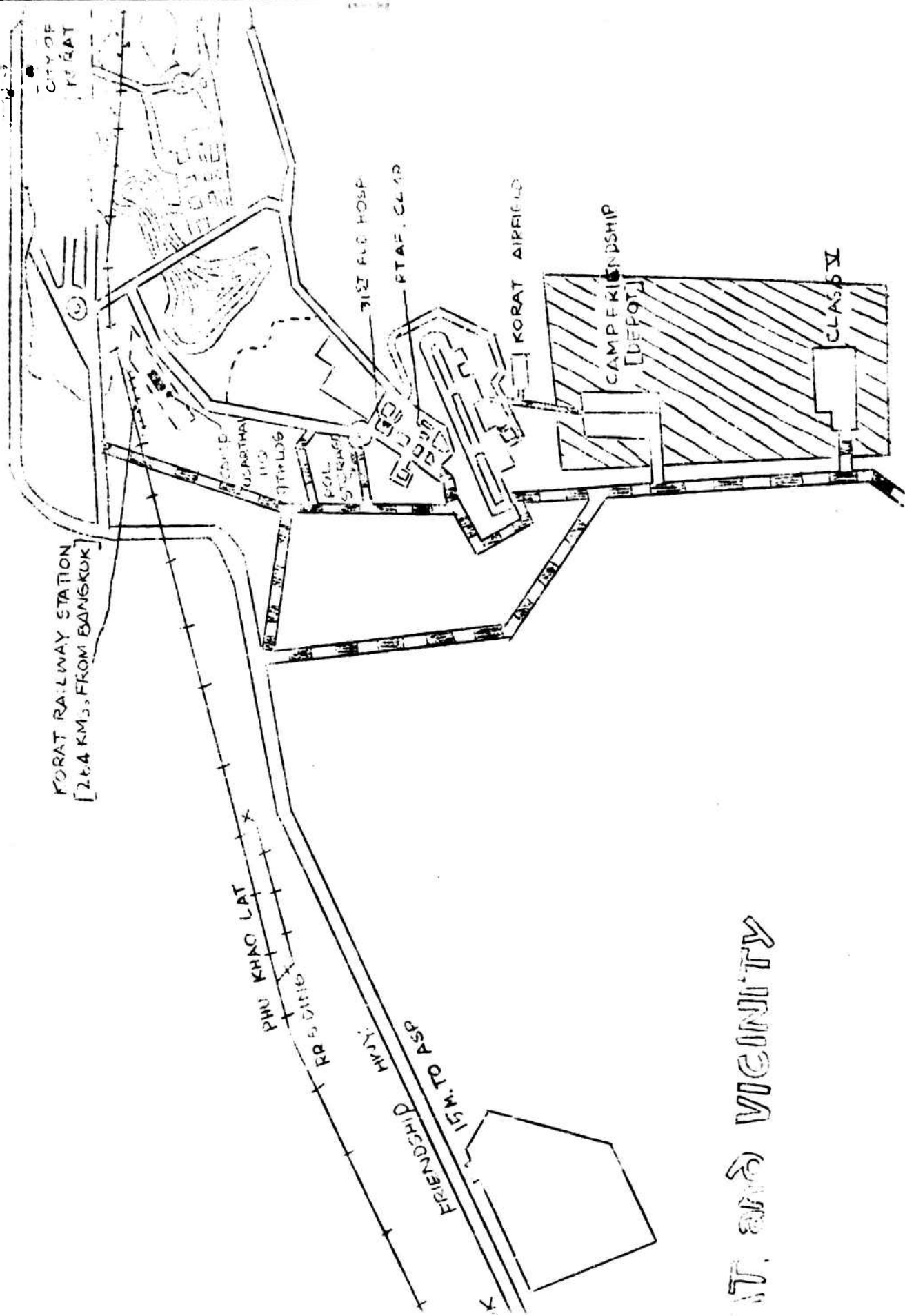
b. The average number of dental procedures accomplished daily is approximately 100.

6. Future Plans: A 100 bed hospital is being planned and will be built in the Camp Friendship area.





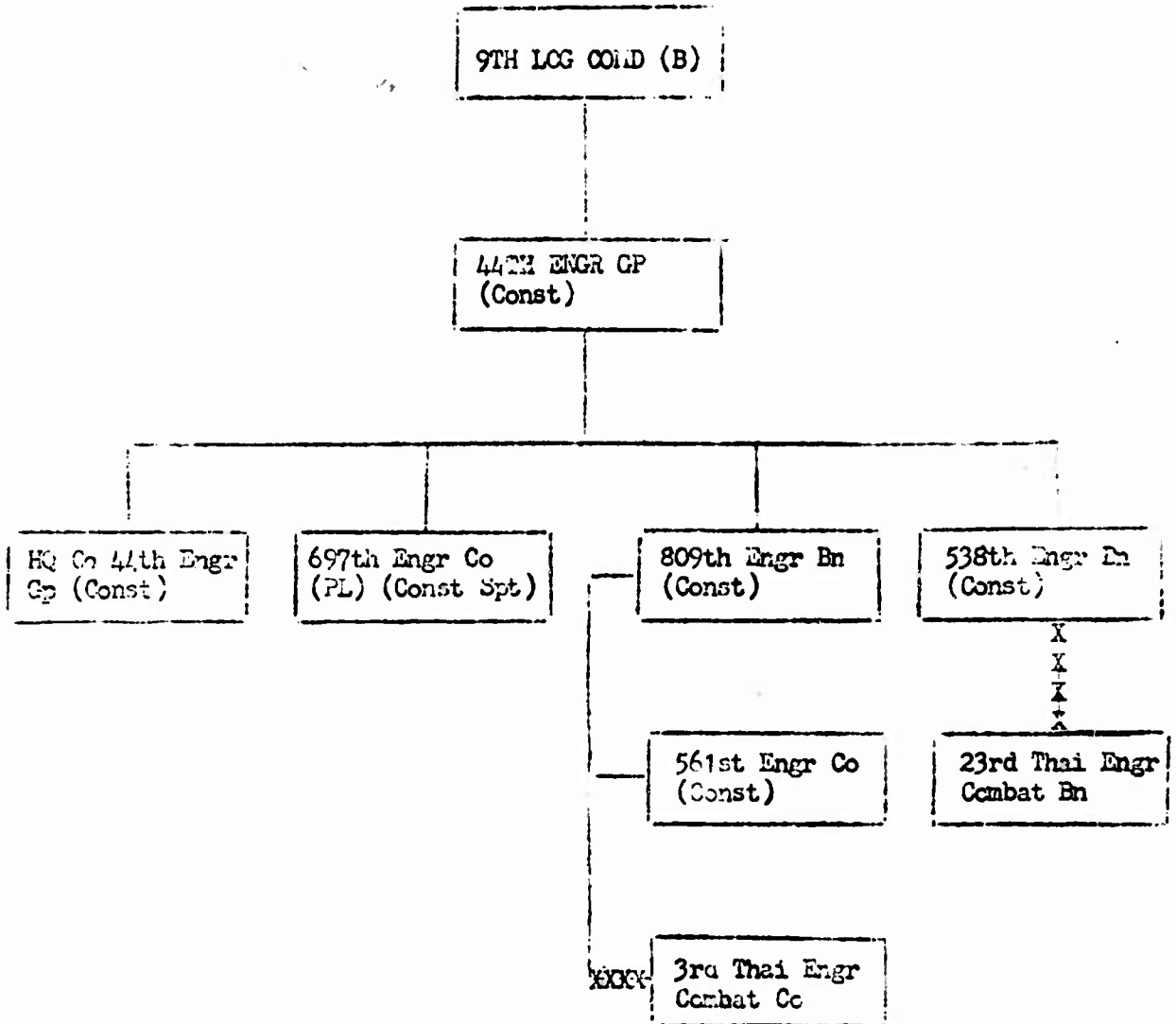




KORAT AND VICINITY

DEPARTMENT OF THE ARMY
 HEADQUARTERS 44TH ENGINEER GROUP (CONSTRUCTION)
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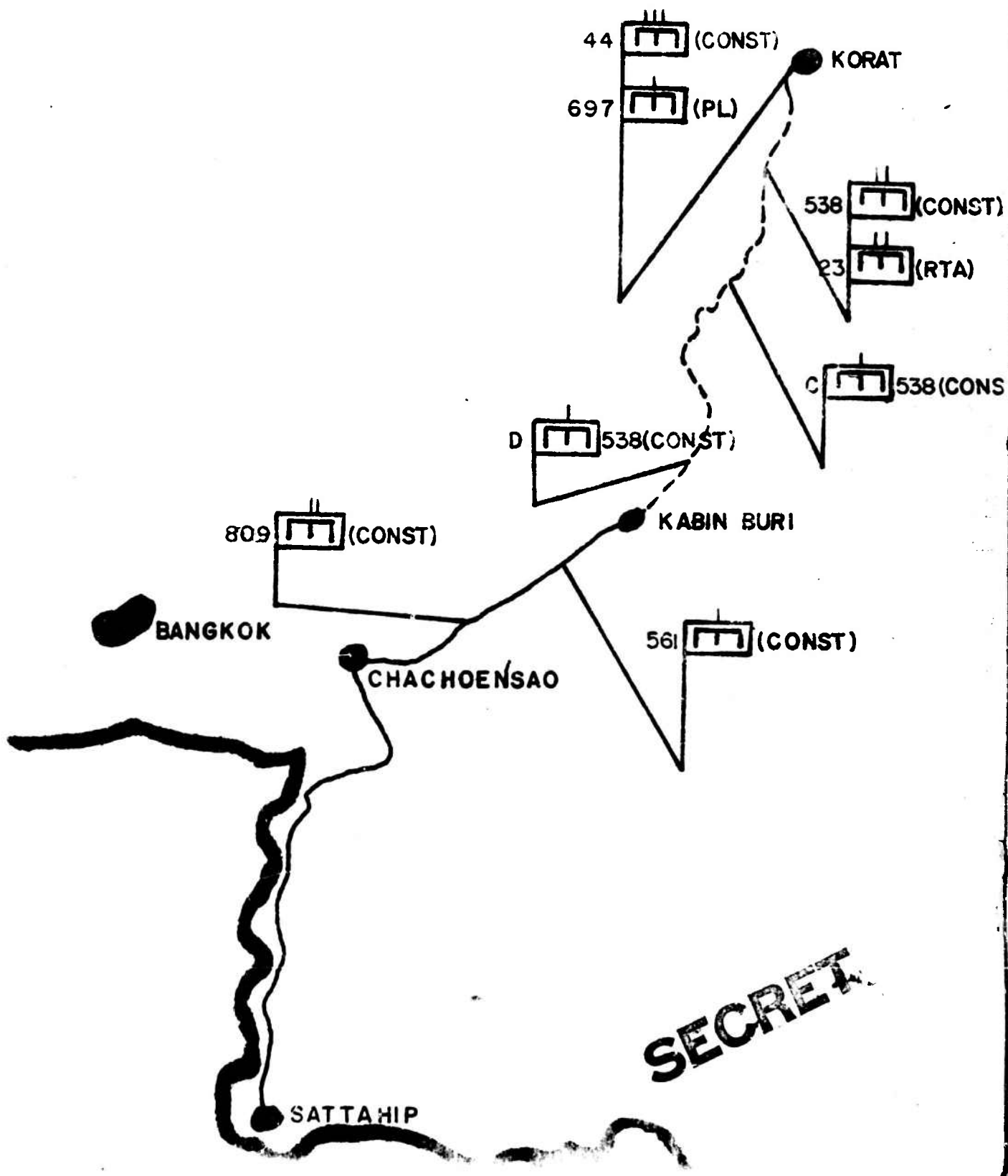
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Assigned units

Operational Control

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