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**DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310**



IN REPLY REFER TO

AGAM-P (M) (14 May 69) FOR OT UT 691301

23 May 1969

SUBJECT: Operational Report - Lessons Learned, Headquarters, 2d Logistical Command, Period Ending 31 January 1969 (U)

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1. Subject report is forwarded for review and evaluation in accordance with paragraph 5b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

**KENNETH G. WICKHAM
Major General, USA
The Adjutant General**

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DEPARTMENT OF THE ARMY
HEADQUARTERS, 2D LOGISTICAL COMMAND
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7 MAR 1969

SUBJECT: Operational Report of Headquarters, 2d Logistical Command for
Period Ending 31 January 1969, RCS CSFOR-65(R1) (U)

THRU: Commanding General
U.S. Army, Ryukyu Islands
ATTN: RIC-MH
APO 96331

Commander in Chief
U.S. Army, Pacific
ATTN: GPOP-DT

TO: Assistant Chief of Staff for Force Development
Department of the Army
Washington, D.C. 20310

1. (C) Section 1, Operations: Significant Activities. The 2d Logistical Command, providing logistical support to Southeast Asia, the Ryukyu Islands, and other areas in the Western Pacific, operating seven days per week, conducted operations for the full 92 days of the reporting period.

a. Personnel.

(1) The Command strength as of 31 January 1969 was as listed below:

(a) Military.

	<u>Authorized</u>	<u>Assigned</u>
Officers	289	288
Warrant Officers	102	101
Enlisted	4,151	4,447
Total	4,542	4,836

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(b) Civilian.

	<u>Authorized</u>	<u>Assigned</u>
DAC	557	554
Local National	5,884	5,846
Foreign National	70	51
Total	6,511	6,451

(2) There were 1,637 enlisted replacements and 488 enlisted losses during the period for a net gain of 1,149 enlisted personnel.

(3) The number of enlisted promotions was: E-7 (36), E-6 (62), E-5 (342), and E-4 (422).

(4) Reenlistments totaled 62. 2d Logistical Command won the USARYIS Reenlistment Trophy for both the quarter and the year 1968.

(5) Project 100,000 personnel increased from 260 to 447, representing 10% of the Command's assigned enlisted strength. This is an increase of 2.7% since the last report.

(6) The message traffic handled by the Distribution and Receiving Section during the period was:

Incoming Messages: 16,503
Outgoing Messages: 5,296

(7) Total impressions for AG Reproduction were 2,685,877.

b. Safety.

(1) The Command accident rates for the quarter ending 31 January 1969 and cumulative figures for FY 69, compared with USARYIS rates and USARPAC expectancy rates, are listed below:

	<u>Nov</u>		<u>2d Log Comd Dec</u>		<u>Jan</u>	
	<u>No</u>	<u>Rate</u>	<u>No</u>	<u>Rate</u>	<u>No</u>	<u>Rate</u>
Army Motor Vehicle	1	2.7	0	0	0	0
Military Injury	0	0	3	22.1	3(1)	22.1
Local National Injury	2(1)	1.3	3	1.8	0	0
DAC Injury	0	0	0	0	0	0

() Indicates fatalities

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	Cumulative Rates - FY 69				
	2d Log Comd No	Rate	USARV No	Rate	USARPAC Expectancy Rate
Army Motor Vehicle	8	3.7	41	2.9	4.0
Military Injury	10	13.9	34	13.6	25.0
Local National Injury	11	1.1	18	0.5	0.6
DAC Injury	0	0	0	0	0.3

(2) Property damage during the reporting period:

	Army	Non-Army
Motor Vehicle	\$3,529	\$2,699
Other	3,045 (MHE fire)	868 (Miscellaneous)
Total	\$6,574	\$3,567

(3) The USA Medical Center is conducting an environmental sanitation inventory covering all industrial hygiene exposures within 2d Log Comd.

(4) Safety Division is resuming accident prevention surveys and program evaluations of each directorate.

c. Visitors. A total of 654 persons visited the Command during the reporting period. Among these were:

General Ralph E. Haines, Jr., CINCUSARPAC	5 Nov
MG Kenneth J. Hodson, JAG, DA	6 Nov
BG Richard M. Lee, Director of Programs, ODMA	10 Nov
BG Henry C. Schrader, Dir, Management Information Systems	10 Nov
MG Frederick J. Clarke, Dep Chief of Eng of OEE, Wash	12 Nov
BG Curtis W. Chapman, Div Chief PAC Ocean Div	12 Nov
BG J. D. McLaughlin, ACoS, Logistics, CINCPAC	15 Nov
HON Thomas Morris, Asst Secy of Defense (I&L)	15 Nov
BG Warner E. Newby, USAF, DC for Logistics, OJCS	16 Nov
MG John J. Hayes, Asst Dep CofS, Logistics, DA	16 Nov
BG William J. Durrenberger, ACoS, G4, USARPAC	16 Nov

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BG J. A. Feeley, CG, Force Logistics Command MAF	19 Nov
MG Herbert G. Sparrow, Chief USAAA	19 Nov
MG William B. Latta, CG, USAECOM	20 Nov
LTG Michael S. Davison, Deputy CINCUSARPAC	20 Nov
General Kan Ohmori (Retired), Supt Japan Defense Academy	9 Jan
Mr Lewis C. Tuttle, GS16, Asst Commissioner, Property Management and Disposal Services, GSA	12 Jan
Mr George Saunders, GS16, Asst Commissioner, Federal Supply Services, GSA	12 Jan
Mr Leon Sonders, GS16, FSR2	12 Jan
BG M. J. Halper, Comptroller, USARPAC	13 Jan
Mr Coleman Cook, GS16, DA	15 Jan
MG Ciccolella, MAAG, China	20 Jan
Chaplain (MG) Francis L. Sampson, Chief of Chaplains, U.S. Army	28 Jan
LTG F. J. Chesarek, Asst Vice CofS, Army	30 Jan
HON Gerald B. Russell, GS17, Dept Asst Secv of Army (I&L)	30 Jan
HON T. Saintsing, GS17, Dept Asst Secy of Army	30 Jan
MG Joseph M. Heiser, Jr., CG, 1st Log Comd	30 Jan
MG Finn, Deputy CG, USARYIS	30 Jan
BG Theodore Antonelli, Director, T-Day Planning AMC	30 Jan
BG Jack C. Fuson, DA, Special Asst, ODCSLOG	30 Jan
RADM B. H. Bieri, Jr., COMNAVSUPSYCOM	31 Jan
RADM E. W. Sutherling, COMSERPAC	31 Jan

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d. Transportation Operations.

(1) Summary of cargo operations for the period:

(a) Military cargo:

	Measurement Tons	
	<u>Discharged</u>	<u>Loaded</u>
Conventional	239,913	153,765
Sea/Land	98,659	87,886
RO/RO	104,366	126,109
Total	442,929	367,760

(b) Commercial cargo: 6,406 1,270

(c) RO/RO operations involved 29 vessel trips and 1,506 inbound and 1,436 outbound trailer loads.

(d) Sea/Land operations involved 1,900 outbound vans, 1,017 containing retrograde and 883 empty, and 1,879 inbound vans.

(e) Army sponsored air cargo operations totaled 2,156 short tons inbound and 8,530 short tons outbound, of which 5,558 short tons went to USARV.

(2) Summary of harbormaster operations for the period:

(a) Vessels serviced 271 vessels

(b) POL deliveries 3,583,230 gallons

(c) LCM-type vessels assisted 24 tanker vessels in tanker mooring operations at two anchorages.

(d) On 12 December 1968, while en route to Taiwan to be scrapped, the S/S Amazonas developed engine problems and was drifting 180 miles southwest of Okinawa. A U.S. Army tug was dispatched to the scene to tow the stranded vessel. When the tow broke, another tug was sent to complete the mission which totaled 108 hours.

(e) On 25 December 1968, because of adverse weather and sea conditions, the USNS LST-600, with a Japanese crew aboard, was stranded on a reef about

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one-half mile outside Naha Port. USARYIS fleet vessels successfully assisted in the salvage operation. This mission totaled 248 hours.

(f) In addition to the above, USARYIS fleet vessels were utilized for operations such as the following: Tow missions in Southeast Asia, barge moving at Naha Port, ammunition dumping at sea, repair and replacement of pipe lines, U.S. Army Special Forces People-to-People programs, and transporting cargo and passengers between Naha and Tokashiki (136 trips).

(3) Summary of marine maintenance operations for the period:

(a) Of the 75 vessels carried over from the FY 68 program, 69 have been completed and six remain in progress. The FY 69 vessel maintenance program consists of 172 vessels, of which 24 have been completed. Including the six carry-overs from FY 68, this leaves a balance of 154 vessels scheduled for repair during the remainder of the current fiscal year.

(b) The following vessels underwent, or were undergoing as of 31 Jan, drydocking, overhaul and major repair at 2d Log Comd's marine and maintenance facilities on Okinawa:

2 Barges	2 Target sleds
6 LCM's	2 Q-Boats
1 LCU	1 Small freighter
6 Large tugs	1 Pontoon ramp
1 Small tug	1 USAF Falcon

Of these 23 vessels, 13 are USARYIS fleet, two USARV fleet, two Thailand fleet, three USN fleet, and three USAF fleet.

(c) The following vessels of the USARV fleet underwent, or were undergoing as of 31 Jan, drydocking, overhaul and major repair at the locations indicated:

<u>Philippines</u>	<u>Singapore</u>	<u>Taiwan</u>
14 LCM's	7 LCM's	9 Barracks ships
2 LCU's	1 J-Boat	8 Small tugs

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<u>Philippines</u>	<u>Singapore</u>	<u>Taiwan</u>
1 Barge	1 Large tug	3 LCU's
1 Y-Tanker	1 Small tug	2 Minesweepers
		2 Barges

(d) As of 31 Jan, the following vessels of the USARV fleet were awaiting contract at the location indicated:

<u>Philippines</u>	<u>Singapore</u>	<u>Taiwan</u>
15 LCM's	2 LCU's	5 Small tugs
5 LCU's	1 Large tug	
	1 Maintenance ship	

e. Maintenance Operations.

(1) Production during FY 69 has continued to increase over FY 68. The following table compares completions during November, December, and January FY 69 with the same period of FY 68:

	<u>Completions</u>	
	<u>Nov-Jan FY 69</u>	<u>Nov-Jan FY 68</u>
Tactical Wheeled Vehicles	485	204
Electronics & Communications	5,752	4,426
Generators	485	174
MHE & Construction	165	55

(2) COL Marvin L. Worley, Jr., Director of Maintenance Operations, represented 2d Log Comd at the DA World-Wide Maintenance Conference held in December at Letterkenny Army Depot, Chambersburg, Pa. At this conference the Command's FY 70 depot maintenance program was developed and the original FY 69 program was revised as follows:

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	<u>FY 69 Completions Thru 31 Jan</u>	<u>FY 69 Program Revised</u>	<u>Original</u>
Tactical Wheeled Vehicles	728	1,534	1,340
Electronics and Communications	1,101	2,136	2,930
Generators	912	1,850	1,400
Materiel Handling Equipment	44	114	454
Construction Equipment	1	7	16

f. Supply Operations.

(1) Workload data:

(a) Total receipts:

	<u>Line Items</u>			
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Total</u>
New Materiel	12,632	44,464	15,464	72,560
Serviceable Returns	75,556	58,440	46,565	180,561
Unserviceable Returns	<u>3,956</u>	<u>3,515</u>	<u>1,631</u>	<u>9,102</u>
Total	92,144	106,419	63,660	262,223

	<u>Short Tons</u>			
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Total</u>
New Materiel	12,405	10,515	12,483	35,403
Serviceable Returns	4,333	8,575	9,158	22,066
Unserviceable Returns	<u>10,976</u>	<u>6,380</u>	<u>6,794</u>	<u>24,150</u>
Total	27,714	25,470	28,435	81,619

(b) Total issues processed:

	<u>Line Items</u>			
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Total</u>
Vietnam	24,088	29,216	28,701	82,005
Thailand	9,652	12,170	13,488	35,310

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	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Total</u>
Okinawa	17,476	24,353	23,187	65,016
Other	<u>76,702</u>	<u>72,043</u>	<u>97,817</u>	<u>246,562</u>
Total Line Items	127,918	137,782	163,193	428,893
Total Short Tons	39,110	27,332	25,168	91,610

(2) During the reporting period, 31 maintenance program releases were made. These releases resulted in the processing of 11,499 line items in support of the Command's scheduled maintenance programs. Of this total, 7,953 line items were filled from stocks on hand, and requisitions were submitted to CONUS to cover the shortages on the remaining 3,546 line items. Demand satisfaction on the maintenance program requirements was 69%.

(3) A rewarehousing program was started in one large warehouse with the objective of increasing the utilization of available storage space. Present space utilization in this building is 49%. Completion of all phases of the program will bring the net available storage space within the range of the accepted percentage (65%) established by DA for overseas commands. Actions and innovations being taken include the following:

(a) Box-pallets were redesigned to reduce the unused spaces resulting from the storing of odd size boxes within the box-pallets. Shelving was added and the depth of the pallets was reduced. This also facilitates the storage and removal of stocks in box-pallets.

(b) The aisle widths in the building (6-14 ft) were all reduced to 4 feet, thereby providing a noticeable increase in space utilization as outlined in AR 780-5.

g. PACOM Utilization and Redistribution Agency (PURA).

(1) A recap of the past three months activity follows:

	<u>Excesses Reported to PURA</u>	<u>Shipments Directed</u>		<u>Off-line Procedure</u>	
	<u>Value</u>	<u>No</u>	<u>Value</u>	<u>Materiel Screened</u>	<u>Sales</u>
November	\$68,292,300	9,038	\$1,999,389	\$18,225,918	\$1,834,566

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	<u>Value</u>	<u>No</u>	<u>Value</u>	<u>Materiel Screened</u>	<u>Sales</u>
December	19,723,120	15,855	3,351,408	2,813,691	1,388,697
January	<u>35,621,188</u>	<u>20,803</u>	<u>3,046,263</u>	<u>3,528,485</u>	<u>1,314,393</u>
Total	\$123,636,608	45,696	\$8,397,060	\$24,568,094	\$4,537,656

(2) During the quarter, PURA returned to the nominating services \$49,776,124 of excesses for which the other services had no expressed interest.

(3) In addition to the above, COMUSMACV reported transfers totaling \$36,091,844 during the period.

h. Services.

(1) With the addition of 60 forklifts and 17 warehouse trailers exceeding the number of turn-ins, the inventory of the Operating Equipment Division increased from 794 to 835 pieces of equipment during the reporting period. Overall deadline of MHE decreased from 18.3% to 10.5%.

(2) Property Disposal Division.

(a) Workload data:

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Total</u>
Beginning Inventory	\$7,938,640			
Property Received	4,642,112	\$6,399,125	\$3,967,432	\$15,008,696
Property Disposed	4,644,317	4,571,672	3,978,196	13,194,185
Ending Inventory			9,753,151	
Competitive Bid Proceeds	204,894	159,382	186,411	550,717
Retail Proceeds	4,128	6,006	5,457	15,591

(b) Generations for the past three months (\$15,008,696) were very high. Receipt of property from Vietnam through the retrograde program continues to be the main source of generation, although the release of excesses by PURA is also a major factor contributing to the high volume.

(c) Because of the large volume of receipts, the inventory of property on hand increased \$1,814,511 from 31 Oct 68 to 31 Jan 69. The 31 Jan ending

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inventory of \$9,753,151 is just under the maximum inventory goal of \$10 million. In order to reduce the inventory, emphasis has been placed on scheduling increased quantities of property for sale.

(d) During the reporting period, corrective action taken on property erroneously turned in for disposal resulted in \$35,478 of property being returned to the generating activities for appropriate action.

i. Ammunition Operations.

(1) Convention Ammunition.

(a) During the three month reporting period, conventional ammunition maintenance production was as follows:

	<u>Units Processed</u>
X-ray Operation	
90 mm	12,000
40 mm	80,000
Fuze Modification	24,000
Mortar (60 & 81 mm) and 105 mm	
Cartridge Renovation	81,000

(b) Conventional ammunition stocks totaled 64,926 short tons as of 31 Jan 69.

(c) Some 250 large boxes were fabricated for use by 1st Log Comd in shipping retrograde ammunition from RVN. Total shipment consisted of 84 palletized units.

(d) A study was completed concerning the maximum amount of ammunition which could be stored on Okinawa considering specific situations and acceptable risk.

(2) Explosive Ordnance Disposal.

(a) On 21 Nov 68, a beach sweep on the southern end of the island uncovered 310 ordnance items.

(b) For five days in November, instruction in emergency destruction procedures was provided for 30th Artillery Brigade.

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(c) A television program was filmed during December to inform the public of the hazards of ordnance on Okinawa and procedures to be taken if these items are located.

(d) On 10 Jan 69, EOD personnel removed a "dud" 500 pound general purpose bomb of WW II from a high school playground.

j. Data Systems. During the reporting period over 6,600,000 transactions were processed, of which over 1,300,000 were demands (AO-A4 documents). Included in these figures were four special cycles to process AMC and DSA dues-out. The figures for the processing of these cycles are as follows:

	<u>DSA</u>	<u>AMC</u>	<u>Total</u>
Dues-Out Processed	270,212	237,765	507,977
MRO's Released	11,708	13,978	25,776
Value of MRO's	\$1,196,797	\$3,239,767	\$4,436,564

k. Returned Materiel Activity.

(1) Summary of activity:

(a) Returned Serviceable Materiel - Vietnam:

	<u>Line Items</u>	<u>Dollar Value</u>
November	74,600	\$ 9,800,000
December	54,700	10,200,000
January	43,800	8,100,000
Total	173,100	\$28,100,000

(b) Returned unserviceable materiel:

	<u>End Items</u>		<u>Components</u>	
	<u>Received</u>	<u>Processed</u>	<u>Received</u>	<u>Processed</u>
November	2,549	2,088	48,630	55,068
December	1,238	1,583	11,974	14,593
January	1,633	1,340	21,592	21,297
Total	5,420	5,011	82,196	90,958

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(2) All communications and electronics items, identified or unidentified and without regard to condition code, for which there are no known supply or local maintenance requirements, are being shipped to Sacramento Army Depot. This action was taken in an effort to preclude the loss of unidentifiable or apparently unrepairable items through PDO.

(3) The return of loaded Sea/Land vans to CONUS was expanded during this period to include 2d Log Comd DSA/GSA excesses, i.e. desks, lockers, stepladders, and the like. To date, 221 vans in this category have been loaded and shipped.

(4) The shipment of RVN serviceable claimant assets from Okinawa to Japan for storage, utilization, or ultimate disposal has proved invaluable toward freeing critical storage space at 2d Log Comd. Recent examples of shipments of this type are 101,000 pillows, 29,000 mattresses and 16,000 trunks.

1. Counterinsurgency Support Office. On 25 Jan 69, a USACISO supported activity sent a representative to Okinawa with an emergency requirement for fabrication of personnel emergency evacuation harnesses (snatch rigs) and high speed aerial delivery pods. These requirements were generated as a result of the death of all but four members of a recon team ambushed at a water hole, and subsequent death of two men strangled by rope seats (Swiss seats) used as helicopter snatch rigs during exfiltration operations. Suitable aerial delivery pods were hand made in RVN from rocket pods. A Quick Reacting Procurement (QRP) was sent to AMC for emergency procurement of pods to satisfy this requirement. The personnel snatch rigs were co-designed by personnel of the supported activity and the 2d Log Comd rigger ship and fabricated on an emergency work order. Results of operational tests will be known upon return of the rigger shop chief to Okinawa.

m. Troop Command.

(1) The following active units were assigned or attached to Troop Command at the close of the reporting period:

HHC, 2d Log Comd	340th Supply Co
5th Ordnance Det (ED)	384th Transportation Det
16th Maintenance Co	386th Transportation Det
HHD, 26th Transportation Bn	389th Transportation Det

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58th Supply Co	404th Transportation Det
137th Ordnance Co	412th Transportation Det
175th Ordnance Co	*515th Ordnance Co
185th Supply Co	526th Maintenance Co
HHC, 196th Ordnance Bn	541st Supply Co
237th CC&S Co	555th Maintenance Co
HHC, 245th S&S Bn	585th Maintenance Co
267th Chemical Co	586th Maintenance Co
339th Supply Co	657th Service Co (Calbr)

*Duty station - Guam.

(2) On 17 Jan 69 various elements of Troop Command, 2d Log Comd, participated in a Joint Services Farewell Review for departing HICOM, Ryukyu Islands, LTG F. T. Unger. Commander of the troops for the review was COL Leo J. Nawn, CO, Troop Command.

n. Inspector General.

(1) Eight units were inspected during the reporting period:

<u>Unit</u>	<u>Rating</u>
58th Supply Co	Superior
185th Supply Co	Superior
HHC, 196th Ordnance Bn and 5th Ordnance Det	Superior
237th CC&S Co	Excellent
HHC, 245th Supply & Service Bn	Superior
339th Supply Co	Superior

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SUBJECT: Operational Report of Headquarters, 2d Logistical Command for
Period Ending 31 January 1969, RCS CSFOR-65(R1) (U)

<u>Unit</u>	<u>Rating</u>
340th Supply Co	Excellent
541st Supply Co	Superior

(2) There were four Requests for Assistance during the period, a significant reduction from the 26 reported for the previous period. No specific or adverse trends were noted.

o. Information Office.

(1) During the reporting period, this staff office produced 410 feature stories, an increase of 215 over the previous quarter. This increase was made possible by cross-training of personnel in both writing and photography. This provides greater flexibility since writers can now shoot their own photos in support of feature stories.

(2) In the past three months, 2d Log Comd has received 2,865 column inches of coverage in local and off-island media. More significantly, publications such as Army News Features, Armed Forces Press Service, and Army Digest have published material about the Command.

(3) In addition, a Command brochure was prepared and arrangements made for printing in Japan, and a television special, "A Souvenir Called Death", was scripted and coordinated with AFRTS to inform the public of the hazards of ordnance items found on Okinawa.

p. Training.

(1) Orientations for newly assigned personnel.

<u>Date</u>	<u>Attendance</u>
23 Dec	364
24 Dec	170
6 Jan	303
20 Jan	191

(2) On 16 January 1969, a 24 hour course for company grade officers was completed. Classes were held two hours per week for 12 weeks covering all logistical subjects pertinent to this Command.

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2. (U) Section II, Lessons Learned: Commander's Observations, Evaluations, and Recommendations.

a. Personnel.

Observation: The skill level of enlisted personnel replacements being received is significantly lower than acceptable.

Evaluation: For the most part, this is the result of a high rate of bulk fill for OJT in the more critical areas.

Recommendation: That 2d Log Comd continue to make higher headquarters aware of its requirements for personnel fill and insure that requisitions are submitted in a timely manner.

b. Operations.

(1) Overall mission.

Observation: From November 1965, when 2d Log Comd was declared operational on Okinawa, until December 1966, the mission included providing wholesale logistical support to U.S. Army elements in Southeast Asia and the Western Pacific. In December 1966, the Command was removed from the direct pipeline of supply to USARV, and more of the reserves in the Pacific were placed in Vietnam. As a result, 2d Log Comd's mission has become more concentrated in the areas of processing returned materiel and redistributing excesses. The decision to place reserve supplies in Vietnam resulted in a massive flow of supplies into the various support areas in that country. Logistical reserves were committed too far forward too soon and could not be properly handled by the support elements to which they were sent. Consequently, hundreds of millions of dollars of supplies sat in unidentified "gray boxes" until they could be sent (and they are still being sent) back to Okinawa for processing by 2d Log Comd.

Evaluation: Placing more reserves in Vietnam restricts the strategic options available to the U.S., should the VC decide to fade out in that country and start trouble in Thailand, Laos, or elsewhere. Moreover, the lack of internal lines of communication and the ability of the enemy to interdict our lines of communication in guerilla type wars, such as the one in Vietnam, severely restrict our ability to move strategic supplies from one part of the country to another in response to the demands of a changing tactical situation. In order to compensate for this lack of

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maneuverability of supplies in-country, we are forced to overstock in each of the major support areas to be in a position to respond. This overstockage at several in-country depots has required an inefficient and costly duplication of facilities.

Recommendation: The other alternative for this type of war that could develop in Korea, Laos, Thailand, etc is to stock and man all support areas from a nearby off-shore base, i.e. Okinawa. It would be imprudent to again make the tremendous investment in logistical manpower and facilities, as has been done in Vietnam, to develop a capability which already exists on Okinawa. The 2d Log Comd is unique in that it combines an ICP; receipt, storage and issue facilities; water terminal operations; and general support/depot maintenance, all within a three-mile radius in one logistical complex. With RO/RO shipping and a responsive airlift, this Command can replenish supplies of anything in stock on Okinawa to any area in Southeast Asia and the Western Pacific in not more than 10-15 days, order and ship time, by air and not more than 30 days by surface. For high priority requisitions, this can be as little as 30 hours by air and 10 days by surface. The 2d Logistical Command on Okinawa should be utilized as an off-shore base to insure responsive logistical support to any Allied forces in this part of the world and to avoid costly and wasteful duplication of facilities as has been the case in Vietnam.

(2) Supply operations.

(a) Red Ball Express (RBE), Red Ball Expanded (RBX), and 999 requisitions.

Observation: For the reporting period, the cumulative percentage of fill was 16.6% for RBE, 20.6% for RBX, and 50.8% for 999. The USARPAC Standard Supply System (3S) provides for a high priority computer run to process requisitions for projects RBE, RBX, and 999. However, since the normal time frame from input to output cannot meet the established response time desired, a locally developed program is used by 2d Log Comd to process RBE and RBX requisitions (except OASIS items). Requisitions for project 999 are manually processed on a post-post basis. As the 3S computer programs are periodically updated by version changes, the local programs must be adjusted or numerous computer exceptions or misleading open-in-stock control entries would be generated. In addition, subsequent entries of the manually processed documents into the computer to update basic records cause additional computer exceptions.

Evaluation: As long as projects such as RBE, RBX, and 999 are imposed upon the supply system to override the basic intent of the issue

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priority designator (IPD) system, as established by DOD and AR 725-50, this Command and other activities in the supply channel will be required to spend a considerable number of additional manhours attempting to provide service to customers which could effectively be accomplished under the basic issue priority system.

Recommendation: That the need for projects RBE, RBX, and 999 requisitions be re-evaluated by proper authorities with the view of eliminating them and using the priority designators established with the Uniform Materiel Movement and Issue Priority System (UMMIPS).

(b) Disposition of unserviceable items.

Observation: A request for disposition instructions for six bridge erection boats was received from Korat, Thailand. The AMC Customer Assistance Office in Thailand recommended that the boats be turned in to PDO. 2d Log Comd requested guidance from CINCUSARPAC and was told that the Condition H boats should be cannibalized and the assets generated should be used to repair unserviceable, but repairable, boats. CINCUSARPAC also mentioned that the subject boats are now DADAC allocated and in short supply worldwide.

Evaluation: The savings involved with cannibalizing unrepairable end items for needed assets are obvious.

Recommendation: That all unserviceable and economically unrepairable items which have been recommended for disposal be checked to insure that the item is not in worldwide short supply, and that steps be taken to repair items in short supply which are economically repairable.

(c) Mobilization Reserve Stockage List (MORSL).

Observation: SB 700-40 (supply bulletin), dated September 1968, provides a consolidated list of mobilization reserve stockage items authorized for each major overseas command. The lists of items (LOI's) for all projects were screened against this supply bulletin to insure that all items were included therein. All items on the LOI's but not in the supply bulletin were extracted and submitted through channels with a request for inclusion in the supply bulletin.

Evaluation: Needed items cannot be stocked without authorization.

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Recommendation: That all new LOI's prepared or received be screened against SB 700-40 to insure that all items are authorized for mobilization reserve stockage. If there are items not included in SB 700-40, a request with appropriate justification should be submitted for authorization and inclusion.

(3) Maintenance Operations.

(a) 5-ton vehicle frame repair.

Observation: Because of strict requirements for 5-ton vehicle frame repair procedures dictated by TB9-2300-247-40 (technical bulletin), the Command was experiencing a washout rate of 75% on M52A2 tractors received from Vietnam and could not accumulate enough assets to meet its maintenance program. Issuance of Change 3 to TB9-2300-247-40, in conjunction with DA letter R2012302, Nov 68, from CG, USATCOM, relaxed the limitations and provided detailed instructions to accomplish reinforcement of the frame member.

Evaluation: Following this new guidance, the 2d Log Comd has initiated the repair process which is providing the assets required for the maintenance program.

Recommendation: None.

(b) Bulk labor and production report.

Observation: In maintaining cost and performance data for both BP 2300 and BPA9020 programs, the 2d Log Comd Directorate for Maintenance Operations has been using a data accumulation system to generate data at the lowest working levels. However, this system of individual manhour accounting involves an excessive amount of time. Approximately 1,224 direct labor cards are filled out daily, and an additional 616 overhead labor cards are filled out every Friday for a total of some 7,500 cards per week. With an average of two to three line entries per labor card, data systems key punch operators are required to punch approximately 15,000 to 21,000 cards per week. In order to eliminate this excessive reporting workload, action has been taken to implement a bulk labor and production reporting system. This system requires one document to be submitted daily by each cost center to account for all assigned manhours. The one document will identify type of labor hours, where the hours were used, what operations were performed, and the number and type of items produced.

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Evaluation: By reducing the volume of paperwork, this system should result in fewer input errors on the documents sent to key punch operators. Since only one document is required from each reporting cost center, the daily input reports will be reduced to 65 compared with 1,224 labor cards under the old system. The Directorate for Data System's requirement to punch cards will be reduced to 2,080 per week compared to 15,000 to 21,000 per week under the old system.

Recommendation: None. Further impact will be reported at a later date.

(4) Returned Materiel Activity.

Observation: The Command's maintenance effort has frequently encountered problems of not enough assets and repair parts. An across-the-board review of reparable and nonreparable on-hand and required assets was conducted, and a message was sent to 1st Log Comd in Vietnam defining 2d Log Comd's requirements by noun, federal stock number, condition code and quantity. Upon receipt of retrograde end items which are on the local maintenance program or are cannibalized to support this program, they are being processed to the maintenance activity or cannibalization point on a hand carry basis.

Evaluation: By defining maintenance requirements to 1st Log Comd and expeditiously processing them in this Command as they are received, the serious shortage problems experienced by the 2d Log Comd maintenance activity should be significantly lessened.

Recommendation: None.

(5) Data Systems.

Observation: Because of specialized computer requirements, e.g. cross-levelling, replenishment actions and the resultant reentry of transactions generated by this processing, the average 3S cycle processing time has been increased by over 10 hours, from approximately 45 hours at the start of the reporting period to its present length of over 55 hours.

Evaluation: The increased running time to process a 3S supply cycle has materially reduced the possibility of producing 18 3S cycles per month. The specialized computer requirements were processed in an attempt to improve the Command's supply posture. Because of major program errors, this result was not accomplished.

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Recommendation: That further processing of these specialized requirements be held in abeyance until all known program errors have been corrected.

c. Training.

Observation: Three training classes in data processing operations were presented in support of 9th Log Comd, Thailand. One, a two week course of extensive OJT for six EM in ADP operations, was highlighted by visits to data processing facilities operated by the Okinawa Regional Exchange and the 3rd Marine Force Service Regiment. There were also two forty-hour orientation classes in 3S held for 29 personnel.

Evaluation: On the basis of student critique sheets, minor changes are continually made to the master course schedule. A thorough review of the many critique sheets received in the past led to a major revision in the format of instruction which was presented to the second of these classes. Their critique sheets indicated that the revised format was well received.

Recommendation: That the revised format of 3S orientation classes be continued, and that the feasibility of using the Command's newly acquired videocorder for taping presentations be fully explored.

d. Intelligence. None.

e. Logistics.

Observation: The present contracting for FY 69 depot maintenance of RVN vessels in out-of-country shipyards is being handled by Navy Contracting Officers in Subic Bay, Philippines, and Yokosuka, Japan. The Navy has been acting as a Single Service Procurement Assignment (SSPA). Although it has not been officially recognized since the beginning of FY 69, there has been considerable delay in the issuance of contracts by the Navy. This delay has resulted in a backlog of vessels in contractors' yards (29 vessels at 31 Jan) and has caused a slippage in the FY 69 program. The largest repairer of landing craft vessels has been forced to lay off 300 men and is considering closing his repair facility. This facility was set up to handle Army work and has proved to be the best producer of quantity and quality work in Southeast Asia.

Evaluation: The time lag between the arrival of a vessel from RVN for repair and the date a contract is issued is having a disastrous effect

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on the FY 69 program and causing a shortage of vessels in RVN. The acute lack of tugs has required hiring of commercial tugs to fill the gap. In many cases, the hire of a tug and crew is in excess of \$1,500 per day.

Recommendation: That a Single Army Procurement Office be assigned the mission of procuring Army marine maintenance services on a Westpac-wide basis for all Army vessel repairs in commercial shipyards outside of RVN, since the Navy Contracting Officer has not met the Army's requirements.

f. Organization. None.

g. Other. None.

FOR THE COMMANDER:



ROBERT G. BYRNE
Colonel, Inf
Acting Chief of Staff

4 Incl

1. Historical Summary of
Community Relations Activities-
Naha (2d Qtr-FY 69)

2. Summary of Community Relations
Activities - Naha (Jan 69)

3. Historical Summary of Community
Relations Activities - Urasoe (2d
Qtr-FY 69)

4. Minutes of Community Relations
Committee - Urasoe (Jan 69)

Incl 1 - 4 wd Hq DA

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RIC-M1 (7 Mar 69) 1st Ind (C)

SUBJECT: Operational Report of Headquarters, 2d Logistical Command for
Period Ending 31 January 1969 RCS CSFOR-65(R1) (U)

HQ, United States Army, Ryukyu Islands, APO San Francisco 96331 **25 MAR 1969**

THRU: Commander in Chief, U. S. Army, Pacific, ATTN: GPOP-DT, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D.C. 20310

(C) Subject report has been reviewed and the following comments are
submitted:

a. Reference paragraph 1a(1)(a): The monthly Command Personnel
Strength Report prepared by this headquarters as of 31 January 1969
indicates the assigned military strength of the 2d Logistical Command
as:

Officers	294
Warrant Officers	105
Enlisted	<u>4524</u>
Total	4923

b. Reference paragraph 1a(5): Information based on educational
records maintained at the Fort Buckner Education Center reveals a
variance in the number of Project 100,000 personnel. As of 20 January
1969, records of 338 Project 100,000 personnel of the 2d Logistical
Command were maintained at the Education Center, whereas the 2d Logistical
Command's records indicate 447 assigned as of 31 January 1969. This head-
quarters has coordinated with the 2d Logistical Command to insure that all
personnel report to the Education Center for the necessary incoming
orientation as required by USARYIS Regulation 621-5.

c. Reference paragraph 2b(3)(b): The 2d Logistical Command Cost
Reduction Officer has been notified of potential savings which might
result from adoption of the new system. Further follow up will be
made.

FOR THE COMMANDER:



R. S. BASSETT
LT, AGC
Asst AG

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**DOWNGRADED AT 3 YEAR INTERVALS;
DECLASSIFIED AFTER 12 YEARS.
DOD DIR 5200.10**

GPOP-DT (7 May 69) 2d Ind (U)

SUBJECT: Operational Report of HQ, 2d Log Comd for Pd End 31 January 1969, RCS CSFOR-65 (R1)

HQ, US Army, Pacific, APO San Francisco 96558 **MAY 1969**

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

1. This headquarters has evaluated subject report and forwarding indorsement and concurs in the report, as indorsed, except as indicated below.

2. Reference paragraph 1L. US Army, Vietnam, in message 58009, DTG 221345Z April 1969, submitted an expedited non-standard urgent requirement for equipment (ENSURE) for 3.300 STABO Extraction Harness. This headquarters recommended approval to your office of ENSURE request in message GPOP-DT 16498, DTG 011510Z May 1969.

3. Reference paragraph 2b(5). The problem of "program errors" has been resolved.

FOR THE COMMANDER IN CHIEF:



C. L. SHORTT
CPT, AGC
Asst AG

UNCLASSIFIED

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