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TO:

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FROM:

Controlling DoD Organization: Assistant Chief of Staff for Force Development [Army], Attn: FOR-OT-UT, Washington, DC 20310.

AUTHORITY

30 May 1979 per DoDD 5200.10 document marking; Adjutant General's Office [Army] ltr dtd 29 Apr 1980

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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

IN REPLY REFER TO  
AGAM-P (M) (18 Sep 67) FOR OT-RD-670343

11  
14 May 67  
29 September 1967  
129p

SUBJECT: ~~Operational Report~~ Lessons Learned, Headquarters,  
525th Military Intelligence Group (U). (S)

TO: SEE DISTRIBUTION

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Operations report for quarterly period  
ending 30 Oct 67.

1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*  
KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

1 Incl  
as

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    11th Infantry Brigade (Sep)  
Commanding Officers  
    198th Infantry Brigade  
    3d Battalion, 503d Airborne Infantry  
    525th Military Intelligence Group  
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DEPARTMENT OF THE ARMY  
525TH MILITARY INTELLIGENCE GROUP  
APO 96307

AVGJ-HOADM

14 May 1967

SUBJECT: OPERATIONAL REPORT - LESSONS LEARNED (RCS GSFOR-65)

## SECTION I

### SIGNIFICANT ACTIVITIES

1. (U) S-1 Section:

Negative report.

2. (U) S-2 Section

a. During this quarterly period 300 personnel were in and out processed within this command. All security clearances with favorable LFCs were validated to Secret by the S-2, 525th MI Gp.

b. Construction of perimeter bunkers was completed.

3. (C) S-3 Section

a. During this reporting period, the Collection branch lost one member on PCS.

b. Sixteen (16) Operation Plans/CCPO/Mission Plans were reviewed by the branch during this period. In addition the 149th MI Group, updated five (5) Operation Plans. One operation was cancelled.

c. The 149th MI Group, continued to increase the number of collection elements in country with the combined total of their teams numbering 78 as of 30 April 1967.

d. A complete turnover of collection branch personnel is anticipated during the coming quarterly period.

e. The Source Administration Branch (SAB), during the last quarter has tripled its output over the previous period. Examining its most important functions we find that:

(1) Two thousand three hundred ninety six (2396) Name Trace Requests were received. Total last quarter was seven hundred eighty nine (789).

(2) One thousand nine hundred forty one (1941) Name Trace Replies were returned to the requesting units. Total last quarter was seven hundred sixty five (765).

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DOD DIR 5200.10

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670343

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14 May 1967

SUBJECT: Operational Report - Lessons Learned (RCS GSFOR-65)

(3) Processed three hundred twenty four (324) Source Status Reports as compared to the previous period's total of two hundred fifty one (251). The most important reports are: coding actions, terminations of operational interest, and reports of unreliable personalities/organizations.

f. The TO&E authorization of the Technical Support Branch (TSB) was revised and reduced to provide for only two operational sections (Documentation and Photo) of five personnel each and a branch headquarters element of three personnel. Although the Electronics Section has been dissolved, technical assistance is still provided to subordinate Groups through liaison conducted with the 500th MI Group, CSA, and various other agencies by the headquarters element. This element also has the training and maintenance function for the Trace Metal Detection Kit (TMDK) in Vietnam, performs an R and D function and assists subordinate units in obtaining and using specialized intelligence equipment. Eliminated was the in-country capability of packaging clandestine communications equipment and the fabrication of various concealment devices.

g. TSB personnel gave advanced TMDK training to approximately 1100 US, ROK and Vietnamese combat, police, and various support personnel during the period. This brings the total of trained TMDK operators in-country to over 1500.

h. The Documentation Section of TSB issued a total of 1039 documents to operational personnel during the quarter. The 149th MI Group received 51% of the support, and the 135th 39%, with the remainder given to the 702nd MI Det, 524th MI Det, 5th Special Forces, and other units. Various types of Tradecraft support to include SW, authentication systems, and Flaps and Seals Techniques were given to the 149th MI Group. 525th MI Group Regulation 606-5. Personnel Identification/ Cover Documentation was written and published. This regulation delineated specific responsibilities and procedures for issuance and control of cover documentation and supersedes Memorandum 1-10, 525th MI Group.

i. During the quarter, the Photo Section was called upon to do work for all subordinate units, all four Combined Centers, 5th Special Forces Group, 524th MI Det and the 525th MI Group headquarters. Laboratory production consisted of 2679 4x5-inch photoprints, 1165 5x7-inch photoprints, 5664 8x10-inch photoprints, 690 4x5-inch negatives, 24 35mm black and white rolls, 5 16mm black and whiterolls, 367 4x5-inch Polaroid prints, and 2200 35mm color slides. As well as doing all the above laboratory work, it should be noted that all negatives and color slides mentioned were exposed by photo section personnel, indicating a great number of picture taking assignments.

j. The Reports Control and Analysis Branch (RCAB) expanded its indexed repository to 23,476 reports and coded 4,730 reports into its ADP subject data program. The subject code used to refer to the report text was further modified to standardize items according to the Intelligence Subject

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SUBJECT: Operational Report - Lessons Learned (RCS GSFOR-65)

14 Mar 1967

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Code. The printout sorts were modified to include NOFORN reports in separate bookings so that information could be released into combined facilities with NOFORN limitations. Additionally, surveys were included within the printouts to indicate any changes desired by receivers. Coders on the program were each assigned a Corps Area so they could become specialists within defined areas. This allows them to follow the area more closely, assigns a definite responsibility, and supplies motivation for expertise.

k. The 525th Military Intelligence Group was included in an MACV J-2 intelligence community Automatic Data Processing need study. This study was conducted by representatives of the Advanced Research Projects Agency under contract from the Office of Special Assistant, Department of Defense. The study recommended a concept for the MACV, J-2 community's use of computers. RCAB coordinated the study within the command and compiled the 525th MI Group reply. Basically, we recommended additional equipment and a separate computer facility for the 525th MI Group. In this connection, RCAB also submitted a request for Combined Intelligence Center, Vietnam's (CICV) excess data processing equipment as a starting point for group data processing.

l. The Operational Data functions of RCAB were modified by the transfer of non-operational data reference material to the J-2 Library. The section was also increased by programming three additional enlisted collection specialists.

m. A J-2 conference held 17 April 1967 between all members of the J-2 community producing Intelligence Information Reports cleared administrative problems, modernized DIA numbering procedures, and resulted in RCAB suggestions for improving the MACV IR regulation.

n. The program for debriefing of Key Intelligence Personnel has proved very valuable to the J-2 staff and analysts of the Combined Intelligence Center, Vietnam. Valuable intelligence experience is recorded with this program, which, because of short tours, would be otherwise lost upon the departure of these key personnel. In a letter dated 21 March 1967 MG J.A. McChristian, Deputy Chief of Staff for Intelligence, J-2, MACV, expressed appreciation for the encouraging results and improvement in the debriefing program.

o. During this quarter 15 debriefings were conducted involving nine G-2 Advisors to ARVN units and five US Military Intelligence Detachment Commanders. Another 15 reports were published. Continual qualitative improvements are being made to include constant review of questions. In addition, reports are being published on a more timely basis, with a current time lag of no more than two weeks as compared to previously required lead times of approximately one month.

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AVGJ-HCADM

14 May 1967

SUBJECT: Operational Report - Lessons Learned (RCS GSFOR-65)

4. (U) S-4 Section

a. Construction activities continued at the same volume as in the previous period. Major projects completed during the period included an enlisted mens club, leveling the rear area of the compound, construction of a false ceiling in four S-3 offices and remodeling of the S-3 operations center. There were a total of 26 carpenter and painter projects completed during the reporting period.

b. Recurring and one time logistics reports increased over the previous period. Reports for the three month period averaged 37 per month and dealt with material readiness, property, ammunition and transportation requirements.

c. The section completed the annual Inspector General's Inspection during the first week of the quarter. Improvements were recommended in the Group Material Readiness Program. Recommendations made by the Inspector General were put into action during the quarter.

d. 87 requisitions for supplies were submitted during the reporting period and 47 requisitions for supplies and equipment were received.

e. There were 12 Reports of Surveys processed for a total value of \$ 25,820.00.

f. In the Imprest Fund Area a total of 24 separate purchases were made in the amount of \$ 729.32.

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LVGJ-HOADM

SUBJECT: Operational Report - Lessons Learned (RCS GSFCR-65)

14 May 1967

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## SECTION II

### PART 1

#### LESSONS LEARNED

##### TRANSITION TRAINING OF NEWLY ARRIVED PERSONNEL

ITEM: (U) The transition time required for incoming Counterintelligence (CI) personnel to adapt to operational and procedural requirements in the current Vietnam situation has appeared to excessive in light of the short term of service in the command.

DISCUSSION: (C) During the latter part of 1966, this headquarters conducted an informal study to determine the transition time required by newly arrived CI personnel before these specialists could become operational in this insurgency environment. It was determined that a short orientation course was appropriate, and the course would present a review of CI principles and procedures, the organization, mission, and functioning of the CI effort of RVN, and a discussion of certain local problem areas. A monthly course was established in November 1966 and has been presented to approximately 150 US Army, Air Force, and Navy CI specialists recently arrived in RVN. Instructors for this 16 hour block of instruction are drawn from the 135th and 525th Military Intelligence Groups; Headquarters, US Military Assistance Command, Vietnam; The Office of the Special Assistant, American Embassy; and USAF and USN units in-country.

OBSERVATION: (C) Comments from commanders and students indicate that the course is achieving its objectives of reducing transition time for CI personnel and assisting the commander in obtaining the maximum from each CI specialist during his tour in RVN.

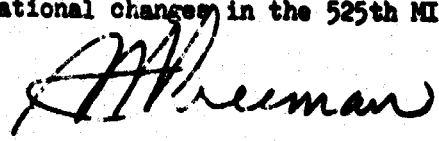
## SECTION II

### PART 2

#### RECOMMENDATIONS

##### OTHER

There have been no organizational changes in the 525th MI Group since the last reporting period.



W. A. FREEMAN  
Majr, LIS  
Adjutant

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AVHGC-DST (15 May 67) 1st Ind  
SUBJECT: Operational Report-Lessons Learned for the Period Ending  
30 April 1967 (RCS CSFOR-65) (U)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307 22 MAY 1967

TO:→Commander in Chief, United States Army, Pacific, ATTN: GFOP-OT,  
APO 96558

Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 30 April 1967 from Headquarters, 525th Military Intelligence Group.

2. Reference Part 1, Section II, page 5, concerning transition training of newly arrived personnel: Presentation of this training course on a monthly basis has proven to be of positive benefit to newly arrived counterintelligence (CI) personnel. The non-productive transition time for counterintelligence personnel arriving in Vietnam has been reduced and consequently has assisted the commander in obtaining the maximum productivity from each CI specialist. In view of the benefits derived, transition training of newly arrived CI personnel will be continued on a monthly scheduled basis.

FOR THE COMMANDER:

1 Incl  
nc

S. L. KENNEDY  
CPT, AGC  
Asst Adjutant General

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GPOP-OT(15 May 67)

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3d Ind (U)

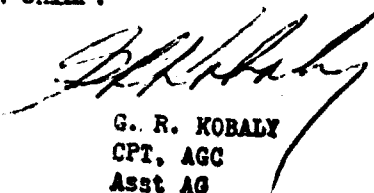
SUBJECT: Operational Report-Lessons Learned for the Period Ending  
30 April 1967 (RCS CSFOR-65) - Hq 525th MI Gp

HQ, US ARMY, PACIFIC, APO San Francisco 96558 28 JUN 1967

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

1. This headquarters concurs in basic report as indorsed.
2. Reference paragraph 3n, Section I. By separate action USARV has been requested to include the published debriefings in future Operational Reports-Lessons Learned of this unit.
3. Reference Part I, Section II. By separate action USARV has been requested to forward the subject matter of a continuing and general nature to the US Army Intelligence School, Ft Holabird, Md.

FOR THE COMMANDER IN CHIEF:



G. R. KOBALY  
CPT, AGC  
Asst AG

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