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QUALITATIVE ACCESSION REQUIREMENTS.
(A REPORT ON THE QUALITATIVE ACCESSION
NEEDS OF THE MILITARY SERVICES)

Central All-Volunteer Force Task Force
Washington, D. C.

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PREPARED BY:

**CENTRAL ALL-VOLUNTEER FORCE
TASK FORCE**

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
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13. ABSTRACT The purpose of this study was to determine the qualitative accession needs (male and female, non-prior service) of the Services in terms of mental ability as measured by scores on aptitude tests and the Armed Forces Qualification Test for FY 1973, FY 1974, and beyond to the extent practicable and to compare these quality requirements with the estimated supply of personnel by mental ability. In addition, the study considered the feasibility of using supplementary measures of quality. The study is subdivided into four main sub-tasks. The first determined the minimum qualitative needs for new accessions. The second estimated the recruiting capability by mental category for each Service. The third sub-task evaluated the shortages and overages by mental category and by Service. The fourth evaluated the feasibility of using alternative measures of quality for selection of military personnel.			

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CENTRAL AVF TASK FORCE REPORT
TASK #5
QUALITATIVE ACCESSION REQUIREMENTS
(A REPORT OF THE QUALITATIVE ACCESSION
NEEDS OF THE MILITARY SERVICE)

INTRODUCTION AND SUMMARY

PURPOSE AND SCOPE

This study was performed by the Central All-Volunteer Force Task Force in response to Task Order #5, "Qualitative Accession Requirements." The Task Force was directed to study the qualitative accession needs for each Service in terms of mental ability for FY 1973 and FY 1974, compare these needs with recruiting capability, and examine the feasibility of using supplementary measures of quality.

METHODOLOGY

The Services provided the Task Force with statements of accession requirements by occupational group, Service aptitude test score minimums for these jobs, and higher test scores needed to provide sufficient quality for flow into the career force. To provide a common language for expressing quality requirements, Service aptitude scores were converted to AFQT mental category distributions. In conducting the analysis, the Task Force identified wide differences among Services in the aptitude test score minimums for entry into similar occupations, with the Army usually requiring the lowest scores. Adjusted mental requirements were therefore computed under two different methods. In the first method

Services with higher than average mental requirements for an occupation were lowered to the average. In the second method the lowest score used by any single Service was used as the entry standard for the occupation. These adjustments resulted in deflating the mental requirements of Services which establish high aptitude scores for their jobs. The Task Force was then able to compute a range of alternative quality requirements for new accessions which can be considered by decision makers in managing All-Volunteer Force programs.

Recruiting capability by mental group was estimated based on recent experience in recruiting true volunteers. With this information the Task Force was able to compare quality requirements and supply and project quality shortages or overages.

CONCLUSIONS AND RECOMMENDATIONS

Detailed conclusions and recommendations are contained at the end of the report. Briefly, the Central All-Volunteer Force Task Force:

Concluded that

-- The Services' statements of quality requirements for accessions exceed minimum needs. Army overstates its requirements the least; Air Force overstates its requirements the most.

-- Acceptable minimum quality requirements for accessions (male and female NPS) are within the ranges shown on the table below. These distributions provide the needed quality for entry jobs and career progression.

Service Quality Requirements

FY 1973 Accessions^{1/}

<u>AFQT Mental Categories</u>	<u>Army</u>	<u>Navy</u>	<u>Marine Corps</u>	<u>Air Force</u>
I & II	22% - 21%	33% - 24%	31% - 22%	35% - 26%
III	57% - 58%	55% - 59%	53% - 56%	54% - 58%
IV	<u>21% - 21%</u>	<u>12% - 17%</u>	<u>16% - 22%</u>	<u>11% - 16%</u>
Total	100%	100%	100%	100%

^{1/} Quality requirements for FY 1974 are slightly higher and are shown in the body of the report and the Conclusions section.

-- Navy, Marine Corps and Air Force should be able to meet their quality needs in FY 1973 and FY 1974.

-- In FY 1973, Army will find it necessary to accept an undesirably high proportion of mental category IV personnel if draft calls are limited to 35,000. With a draft call of 45,000, Army can meet its quality requirements.

-- In FY 1974, Army can meet its quality requirements if it can increase its current recruiting capability by about 24,000 true volunteers.

-- Service testing instruments can be simplified by adopting a common aptitude test.

-- Substantial research is underway on alternative quality measures.

Recommend that

-- Quality requirements computed by the Task Force be accepted as a criterion for evaluating quality problems.

-- Services should be permitted to exceed minimum quality requirements; however, minimum needs should be considered in approving resource allocations for recruiting, enlistment bonuses, or other incentives.

-- Armed Services Vocational Aptitude Battery be used to supplant individual Service aptitude test batteries.

-- Research on alternative tests and measures of quality should be accelerated.

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CENTRAL AVF TASK FORCE REPORT
TASK #5
QUALITATIVE ACCESSION REQUIREMENTS
(A REPORT OF THE QUALITATIVE ACCESSION
NEEDS OF THE MILITARY SERVICE)

PURPOSE

This study was performed by the Central All-Volunteer Force Task Force in response to Task Order #5, "Qualitative Accession Requirements." The Task Force was directed to study the qualitative accession needs^{1/} of the Services in terms of mental ability as measured by scores on aptitude tests and the Armed Forces Qualification Test (AFQT) for FY 1973 and FY 1974 and beyond to the extent practicable and to compare these quality requirements with the estimated supply of personnel by mental ability. In addition, the Task Force was requested to consider the feasibility of using supplementary measures of quality.

This study is one of several conducted by the Task Force to evaluate alternative means for maintaining required military force levels in a zero-draft environment. Additional information on the purpose of this study is contained in Task Order #5, attached at Tab A.

SCOPE

In a zero-draft environment, there may be a decrease in the quality of manpower available to the Military Services or increased costs

1/ Male and female, non-prior service (NPS).

associated with obtaining higher than the required quality of manpower. Therefore, it is desirable to identify and quantify the quality actually needed by the Military Services to fill occupational fields, and to determine whether or not manpower supply is sufficient to meet these quality requirements.

Four main sub-tasks were accomplished by the Task Force:

-- Sub-Task #1. Minimum qualitative needs for new accessions were determined for each Service in FY 1973 and FY 1974.

-- Sub-Task #2. Recruiting capability by mental category for each Service was estimated.

-- Sub-Task #3. Shortages and overages by mental category and by Service were computed.

-- Sub-Task #4. The feasibility of using alternative measures of quality for selection of military personnel was evaluated.

The Study Plan followed, attached as Tab B, contains a detailed description of each sub-task.

METHODOLOGY AND EXPLANATION OF TABLES

A. Computation of Requirements

The Services periodically perform studies to determine the desirable or minimum quality distribution for new military personnel entering military service. In February and March 1972 the Services, in response to a request from Assistant Secretary of Defense (Systems Analysis), provided material showing their accession requirements by AFQT mental categories. In computing quality requirements, the Services use different methods. The Task Force study on quality requirements uses a common

method for all Services in order to enable manpower planners to make valid cross-Service comparisons. Tables in the Task Force study contain a column showing the February-March 1972 Service submission: to OASD(SA) to facilitate comparison with results of the Task Force study.

The Services provided the Task Force with the following information:

-- Planned occupational assignment of FY 1973-74 accessions, using Service job codes.

-- Aptitude score minimums for each occupation using Service aptitude tests.

-- Increased aptitude score minimums to provide talent for progression to the career force.

-- Experience data which related scores on Service aptitude tests with scores on the AFQT.^{1/}

The Task Force grouped similar Service jobs into common two-digit DOD occupational groupings and when necessary performed computations at a more detailed occupational level. Individual Service aptitude score minimums for each occupation were converted to AFQT mental category distributions in order to provide a common language for expressing quality requirements. It is important to note that although results of the study are expressed in terms of AFQT mental categories, the basic data used in computations were scores on aptitude tests. Tab C presents the Service minimum test scores for each two-digit DOD occupational code.

^{1/} This empirical data was considered more valid than standard conversion tables used traditionally by the Services.

The first set of quality requirements computed by the Task Force is based on minimum aptitude scores each Service stated were needed for entry and career progression in each occupational field. The Task Force found that there was considerable variation among Services with respect to minimum aptitude scores for similar occupations. Adjusted mental requirements were therefore computed using two alternative methods:

Method One: Adjusted to the mean mental requirement.

For each occupational field represented by two or more Services, the Task Force computed an average of the mental requirements desired by the Services. Services with higher than average mental standards for the occupational field were lowered to the average mental requirement.

Method Two: Adjusted to the lowest mental requirement.

In this method, the mental requirements for each occupation were established at the lowest quality level expressed by any Service for the same occupational field.

The adjustments to the "mean" and to the "lowest" had the effect of deflating quality requirements. For most occupational fields, Army started with the lowest aptitude score requirements; therefore, the adjustments tend to lower the quality requirements of Navy, Marine Corps and Air Force but not Army.

The Task Force computed minimum quality requirements for Entry to occupational fields and then raised the quality to provide enough talented people for Career Progression. Quality requirements displayed in this report contain the loading for career needs.

B. Computation of Supply

The projections of supply by AFQT mental category were provided by the Procurement Directorate, Office Assistant Secretary of Defense (Manpower and Reserve Affairs). These projections were based on the number of "true volunteers" recruited during June-August 1972 in mental categories I-III.

The quality distribution of female enlisted personnel and draftees (FY 1973) was based on experience data.

Minimum Qualitative Needs for Enlisted Accessions

(Sub-Task #1)

This section of the report displays findings of the Task Force on the minimum quality needed by each Service for incoming recruits. Each Military Service will be discussed in turn and a summary table for all Services is provided at the end of the section.

Army

The table below compares quality needs stated by Army and those computed by the Task Force.

Table I

Army Quality Requirements

FY 1973 Accessions

AFQT Mental Categories	Army Stated Requirements ^{1/}	Task Force Computation Based on:			
		Service Aptitude Scores	Mean Aptitude Scores	Lowest Aptitude Scores	
A. Entry Requirements					
I & II	Not Stated	15.3%	14.8%	14.1%	
III		56.7%	56.9%	57.3%	
IV		28.0%	28.3%	28.6%	
Total		100.0%	100.0%	100.0%	
B. Requirements for Career Progression					
I & II	19.0%	21.7%	21.6%	21.3%	
III	63.0%	56.9%	57.0%	57.3%	
IV	18.0%	21.4%	21.4%	21.4%	
Total	100.0%	100.0%	100.0%	100.0%	

^{1/} Army submission to OASD(SA).

Section A, Entry Requirements, should be considered as a quality "floor." These quality mixes were determined by aggregating career field by career field Army accession requirements based on minimum aptitude scores for completing training and performing satisfactorily on the job. However, each Service assigns a percentage of accessions who score above the minimum demanded for entry to various career groups. This provides the extra quality required for advanced training and advancement to supervisory positions. This policy, followed by all Services, is rational and desirable; therefore, the Task Force considers that Entry Requirement figures should not be used to determine minimum quality needs.

The Task Force believes that Section B, Requirement for Career Progression (i.e., Entry Requirements increased by a percentage factor to provide extra quality for advanced training and supervisory positions), shows the proper range of quality needs for Army.

In discussing the quality needs for other Services, the tables will deal only with Career Progression requirements; however, Tab D contains tables showing Entry Requirements for all Services.

The Task Force computed requirements based on Army aptitude scores do not change much when computed based on "mean" or "lowest" scores. There is no change because Army has the lowest entry standards of all Services for practically every occupational field. The "adjustments," therefore, do not result in lowering Army's mental requirements. The effects of adjusting Service requirements to the "mean" or "lowest" scores for an occupational field will be seen more clearly when other Services are considered.

The Task Force computed requirements are quite close to the requirements submitted by Army in March 1972. The Task Force believes Army needs a slightly higher input of mental category I and II's (21% vs. 19%) and can use a higher percentage of mental category IV's (21% vs. 18%). The Task Force results compare closely to Army Stated Requirements because the study method used by both organizations were similar. The Task Force used a more refined method of linking aptitude scores with AFQT mental categories.

Navy

The Task Force believes that Navy Stated Requirements for mental category I and II personnel are excessive. The Navy's requirement for mental category I and II personnel has probably been influenced by the availability of high quality draft motivated accessions in the past. The Task Force computations show that Navy can use many more mental category III personnel in lieu of mental category I and II personnel.

The Navy's Stated Requirement for mental category IV's (19.4%) in FY 1973 exceeds the limit computed by the Task Force (17.3%). For FY 1974, Navy believes it can only accept 14.5% mental category IV's compared to the 16.2% limit computed by the Task Force (see Table VI for FY 1974 data). Navy has subsequently established a 10% mental category IV objective for FY 1974.

Table II

Navy Quality Requirements

Fy 1973 Accessions

AFQT Mental Categories	Navy Stated Requirements ^{1/}	Task Force Computation Based on:		
		Service Aptitude Scores	Mean Aptitude Scores	Lowest Aptitude Scores
B. Requirements for Career Progression ^{2/}				
I & II	38.0%	36.0%	33.0%	24.0%
III	42.6%	53.7%	55.1%	58.7%
IV	19.4%	10.3%	11.9%	17.3%
Total	100.0%	100.0%	100.0%	100.0%

1/ Navy submission to OASD(SA).

2/ Entry level requirements not displayed for reasons stated under treatment of Army requirements.

Marine Corps

Marine Corps minimum aptitude scores for entry into skill training are quite high compared to Army scores for the same jobs. For this reason, the Task Force computed requirements for Marine quality drop sharply when "mean" and then "lowered" aptitude minimums are applied. The mental category mix of Marine Corps accessions during the last five years has not been rich enough to support its high standards for entry to skill training. In practice, Marine Corps waives standards to fit the supply.

Table III

Marine Corps Quality RequirementsFY 1973 Accessions

AFQT Mental Categories	Marine Corps Stated Requirements ^{1/}	Task Force Computation Based on:		
		Service Aptitude Scores	Mean Aptitude Scores	Lowest Aptitude Scores
B. Requirements for Career Progression ^{2/}				
I & II	26.7%	37.4%	30.7%	22.2%
III	59.0%	50.1%	53.4%	56.1%
IV	14.3%	12.5%	15.9%	21.7%
Total	100.0%	100.0%	100.0%	100.0%

^{1/} Marine Corps submission to OASD(SA).

^{2/} Entry level requirements not displayed for reasons stated under treatment of Army requirements.

Using Marine Corps aptitude scores for jobs (with a loading for career progression) results in a quality requirement that is even higher than the requirement Marine Corps submitted to OASD(SA). The Task Force believes that the quality distribution displayed in the right-hand column (based on lowest aptitude scores) provides an adequate quality mix for Marine Corps. This quality mix is similar to the Army distribution computed by the Task Force, which is consistent with the occupational similarity of the two Services.

Air Force

The Task Force found that Air Force Stated Requirements submitted to OASD(SA) call for higher quality than is even justified by their own

aptitude scores for entry into training and career progression. After adjusting Air Force aptitude scores to the "mean" or "lowest," the Task Force found that Air Force could accept a significantly lower quality mix than its Stated Requirements.

Table IV

Air Force Quality Requirements

FY 1973 Accessions

AFQT Mental Categories	Air Force Stated Requirements ^{1/}	Task Force Computation Based on:		
		Service Aptitude Scores	Mean Aptitude Scores	Lowest Aptitude Scores
B. Requirements for Career Progression ^{2/}				
I & II	46.0%	41.0%	34.5%	25.5%
III	49.0%	50.9%	54.2%	58.0%
IV	5.0%	8.1%	11.3%	16.5%
Total	100.0%	100.0%	100.0%	100.0%

^{1/} Air Force submission to OASD(SA).

^{2/} Entry level requirements not displayed for reasons stated under treatment of Army requirements.

Air Force Stated Requirements and its aptitude score minimums have been influenced by favorable supply conditions in the past and projected for the future. During the period October 1966 to December 1971, OSD quotas required Air Force to accept 15%-18% mental category IV personnel, but did not restrict its high input of mental category I and II personnel. Now that mental category IV quotas have been removed for all Services, it is probable that Air Force can recruit a quality mix that is similar to

the one expressed in its Stated Requirements. The Task Force analysis indicates, however, that if supply conditions are less favorable, Air Force can operate with a considerably lower quality mix.

SUMMARY

The next table summarizes and compares the Task Force findings for all Services with respect to quality requirements for FY 1973.

Table V
Service Quality Requirements^{1/}

FY 1973 Accessions

Service	AFQT Mental Categories	Service Stated Rqmts	Task Force Computation Based on:		
			Service Aptitude Scores	Mean Aptitude Scores	Lowest Aptitude Scores
Army	I & II	19.0%	21.7%	21.6%	21.3%
	III	63.0%	56.9%	57.0%	57.3%
	IV	18.0%	21.4%	21.4%	21.4%
	Total	100.0%	100.0%	100.0%	100.0%
Navy	I & II	38.0%	36.0%	33.0%	24.0%
	III	42.6%	53.7%	55.1%	58.7%
	IV	19.4%	10.3%	11.9%	17.3%
	Total	100.0%	100.0%	100.0%	100.0%
Marine Corps	I & II	26.7%	37.4%	30.7%	22.2%
	III	59.0%	50.1%	53.4%	56.1%
	IV	14.3%	12.5%	15.9%	21.7%
	Total	100.0%	100.0%	100.0%	100.0%
Air Force	I & II	46.0%	41.0%	34.5%	25.5%
	III	49.0%	50.9%	54.2%	58.0%
	IV	5.0%	8.1%	11.3%	16.5%
	Total	100.0%	100.0%	100.0%	100.0%

1/ These requirements all consider career progression.

The following table shows the same kind of information for FY 1974.
The Task Force computations for FY 1974 were based on planned occupational

assignment of FY 1974 accessions. Quality requirements rise slightly in FY 1974.

Table VI

Service Quality Requirements^{1/}

FY 1974 Accessions

Service	AFQT Mental Categories	Service Stated Rqmts	Task Force Computation Based on:		
			Service Aptitude Scores	Mean Aptitude Scores	Lowest Aptitude Scores
Army	I & II	19.0%	22.5%	22.5%	21.9%
	III	63.0%	57.0%	57.0%	57.8%
	IV	18.0%	20.5%	20.5%	20.3%
	Total	100.0%	100.0%	100.0%	100.0%
Navy ^{2/}	I & II	43.3%	36.6%	34.4%	24.8%
	III	42.2%	55.9%	55.8%	59.0%
	IV	14.5%	7.5%	9.8%	16.2%
	Total	100.0%	100.0%	100.0%	100.0%
Marine Corps	I & II	26.7%	38.4%	31.4%	23.1%
	III	59.0%	49.6%	53.4%	56.6%
	IV	14.3%	12.0%	15.2%	20.3%
	Total	100.0%	100.0%	100.0%	100.0%
Air Force	I & II	46.0%	43.1%	35.9%	26.2%
	III	49.0%	49.4%	53.6%	58.3%
	IV	5.0%	7.5%	10.5%	15.5%
	Total	100.0%	100.0%	100.0%	100.0%

^{1/} These requirements all consider career progression.

^{2/} More recent information indicates that Navy, in FY 1974, will limit mental category IV input to 10% of its accessions, rather than the 14.5% submitted previously to OASD(SA).

The Task Force computations enable manpower planners in OSD and the Services to compare Service estimates of quality requirements with those developed by the use of a standard method applied to all Services. The Task Force computations clearly show that quality requirements are driven by the aptitude score minimums each Service has unilaterally established for entry into different occupations. The Task Force analysis was based on the rationale that all Service requirements should be determined by applying the same standard measure of aptitude for training and job performance. One alternative method uses mean aptitude scores on the assumption that for like jobs no Service should require higher aptitude scores than the average score for that occupation. To provide decision makers with a lower quality bound, the Task Force also computed quality requirements in which the lowest aptitude score required for an occupation by any Service was applied to all Services. Since even this quality mix considers extra quality needs for career progression, job performance would not suffer significantly if accessions in an All-Volunteer environment were in accordance with the quality distribution shown in the last column of the above tables. It would require the Services (except Army) to adjust their minimum aptitude scores for entry into skill training.

The Task Force findings on the requirements for mental category I and II's should be useful in evaluating the need to expend funds for enlistment bonuses for high aptitude personnel. It should be recognized, however, that shortages in filling specific skills can exist in a Service even though the accession pool contains an adequate skill mix. The trend in recruiting is to guarantee assignment to specific skills. Under this

system of recruiting, shortages may occur in a wide variety of skills at all aptitude levels.

It is interesting to note that the mental category IV requirement computed by the Task Force (assuming all aptitude scores were adjusted to the lowest) is very similar to the last mental category IV quotas which were in effect just prior to the cancellation of quotas, December 1971.

Table VII

Comparison of Mental Category IV Quotas and Requirements

<u>Service</u>	<u>Mental Category IV Quotas</u>	<u>Task Force Requirements^{1/} FY 1974</u>
Army	20%	20.3%
Navy	15%	16.2%
Marine Corps	20%	20.3%
Air Force	15%	15.5%

1/ Assuming aptitude scores adjusted to lowest level used by any Service.

During Project 100,000, the four Services accepted an even larger proportion of mental category IV personnel. (For example, Army's mental category IV input ranged from 25% - 28% during FY 1967-71.) If the supply of better qualified people is adequate, there is no advantage in taking a higher proportion of mental category IV personnel. However, the Task Force study does provide a tolerable mental category IV ceiling for periods when it may be necessary to increase the input of mental category IV's.

Recruiting Capability by Mental Group

(Sub-Task #2)

This section of the report contains an estimate of the supply of enlisted accessions by mental category that could be recruited in FY 1973 and FY 1974. The estimates are based on an analysis of the quality distribution of true volunteers, draftees, and women volunteers.^{1/} Projections considered the latest seasonally adjusted recruiting trends.

In each case, the supply of male mental category IV personnel was artificially limited to match restrictions desired by each Service on mental category IV accessions. For example, for FY 1973-74 Army and Marine Corps supply was limited to 20% IV's and Air Force to 5%. Navy category IV's were limited to 10% in FY 1974. In all cases, the true supply of mental category IV's that could be recruited greatly exceeds the arbitrary limits imposed in these recruiting estimates.

Army Projections, FY 1973. Army recruiting estimates were projected under two assumptions: the 35,000 draft announced for FY 1973, and a higher, arbitrarily selected, draft of 45,000. The two cases are displayed below:

^{1/} The data are based on estimates provided by the Procurement Directorate, OASD(M&RA).

Table VIII

Army Projected AccessionsFY 1973 -- 35,000 Draft

(000's)

AFQT Mental Category	True Volunteers	Draft + Motivated Volunteers	+ Draftees	+ Women ^{1/}	= Total
I & II	36	+ 14.3	+ 11.6	+ 9.3	= 71.2
III	83	+ 15.3	+ 16.4	+ .2	= 114.9
IV	<u>32</u>	+ <u>4.4</u>	+ <u>7.0</u>	+ <u>-</u>	= <u>43.4</u>
Total	151	+ 34.0	+ 35.0	+ 9.5	= 229.5

Table IX

Army Projected AccessionsFY 1973 -- 45,000 Draft

(000's)

AFQT Mental Category	True Volunteers	Draft + Motivated Volunteers	+ Draftees	+ Women ^{1/}	= Total
I & II	36	+ 15.1	+ 14.9	+ 9.3	= 75.3
III	83	+ 16.2	+ 21.1	+ .2	= 120.5
IV	<u>32</u>	+ <u>4.7</u>	+ <u>9.0</u>	+ <u>-</u>	= <u>45.7</u>
Total	151	+ 36.0	+ 45.0	+ 9.5	= 241.5

^{1/} Based on current Army enlistment standards for women and FY 1972 recruiting experience.

The 45,000 draft case produces sufficient accessions to meet Army's requirement for 241,500 male and female NPS personnel. At the 35,000 draft level, it would be necessary to recruit an additional 12,000 mental

category IV's which would raise the male mental category IV proportion to 25%, which exceeds the 20% limit desired by Army and the 21% requirement computed by the Task Force.

Other Service Projections, FY 1973. Recruiting projections for Navy, Marine Corps and Air Force are shown below. The projected supply of draft motivated volunteers assumes a 35,000 draft in FY 1973.

Table X
Projected Recruiting Capability, FY 1973

(000's)

Service	AFQT Mental Category	True Volunteers		Draft + Motivated Volunteers	+ Women ^{1/}	= Total
Navy	I & II	31	+	8.5	+ 2.6	= 42.1
	III	45	+	6.8	+ 2.3	= 54.1
	IV	<u>16</u>	+	<u>1.7</u>	+ <u>-</u>	= <u>17.7</u>
	Total	92	+	17.0	+ 4.9	= 113.9
Marine Corps	I & II	12	+	.9	+ .5	= 13.4
	III	30	+	1.6	+ .7	= 32.3
	IV	<u>10</u>	+	<u>.5</u>	+ <u>-</u>	= <u>10.5</u>
	Total	52	+	3.0	+ 1.2	= 56.2
Air Force	I & II	32	+	8.0	+ 4.9	= 44.9
	III	49	+	7.2	+ 1.1	= 57.3
	IV	<u>6</u>	+	<u>.8</u>	+ <u>-</u>	= <u>6.8</u>
	Total	87	+	16.0	+ 6.0	= 109.0

1/ Based on current Service enlistment standards for women and FY 1973 enlistment experience.

Service Projections, FY 1974. Recruiting capability projections for all Services, in the absence of any draft, for FY 1974 are shown below. The projections for Navy and Air Force exceed their FY 1974 accession requirements. The Army recruiting projection assumes that Army will be able to increase the recruitment of mental category III male true volunteers from 83,000 to 107,000 because of:

-- Incentives in the Uniformed Services Special Pay Act.

-- Recruitment of mental category III personnel surplus to Navy and Air Force needs. If this assumption proves to be incorrect, it will be necessary for Army to accept more than 20% category IV personnel.

Table XI

Projected Recruiting Capability, FY 1974

(000's)

Service	AFQT Mental Category	True Volunteers	+	Women	=	Total
Army	I & II	36	+	11.7	=	47.7
	III	107	+	.3	=	107.3
	IV	<u>35</u>	+	<u>-</u>	=	<u>35.0</u>
	Total	178	+	12.0	=	190.0
Navy	I & II	35	+	4.2	=	39.2
	III	48	+	3.8	=	51.8
	IV	<u>8</u>	+	<u>-</u>	=	<u>8.0</u>
	Total	91	+	8.0	=	99.0
Marine Corps	I & II	12	+	.5	=	12.5
	III	30	+	.8	=	30.8
	IV	<u>11</u>	+	<u>-</u>	=	<u>11.0</u>
	Total	53	+	1.3	=	54.3
Air Force	I & II	35	+	5.7	=	40.7
	III	46	+	1.3	=	47.3
	IV	<u>3</u>	+	<u>-</u>	=	<u>3.0</u>
	Total	84	+	7.0	=	91.0

Comparison of Quality Requirements
and Recruiting Capability

(Sub-Task #3)

The Task Force next compared the results of Sub-Tasks #1 and #2 to identify potential quality shortages if any in FY 1973 and FY 1974. The tables below compare quality requirements and projected recruiting capability. For purposes of this comparison, the Task Force used the minimum quality needs required for entry with a loading for career progression.

A plus (+) in the difference column indicates that the recruiting capability exceeds the requirement. A minus (-) indicates a shortage. Excesses in mental categories I and II will be used by the Service to offset deficits in lower mental groups.

Table XII

Comparison of Quality Requirements and Recruiting Capability^{1/}FY 1973 -- 35,000 Draft

(000's)

Service	AFQT Mental Category	Recruiting Capability	Quality Requirements ^{2/}	Difference
Army	I & II	71.2	51.4	+ 19.8
	III	114.9	138.6	- 23.7
	IV	<u>43.4</u>	<u>51.5</u>	- <u>8.1</u>
	Total	229.5	241.5	- 12.0
Navy	I & II	42.1	27.3	+ 14.8
	III	54.1	66.9	- 12.8
	IV	<u>17.7</u>	<u>19.7</u>	- <u>2.0</u>
	Total	113.9	113.9	0
Marine Corps	I & II	13.4	12.5	+ .9
	III	32.3	31.5	+ .8
	IV	<u>10.5</u>	<u>12.2</u>	- <u>1.7</u>
	Total	56.2	56.2	0
Air Force	I & II	44.9	27.8	+ 17.1
	III	57.3	63.2	- 5.9
	IV	<u>6.8</u>	<u>18.0</u>	- <u>11.2</u>
	Total	109.0	109.0	0

^{1/} All data include male and female non-prior service personnel. Navy 2x6 reservists are excluded.

^{2/} Based on "lowest" aptitude scores with loading for career progression.

The above table shows that in FY 1973 the four Services should be able to draw on the surplus of upper mental category (I and II) accessions to fill jobs requiring individuals in the average mental category (III). All Services, except Army, should be able to recruit enough people of sufficient quality to meet their occupational requirements.

In the case of Army, there is a projected shortage of 12,000 accessions, assuming Army adheres to its objective of 20% mental category IV's for male accessions. We estimate that this 12,000 accession shortage can be overcome by increasing male mental category IV input to 25% for FY 1973. This alternative is undesirable because it would require mental category IV inputs of about 30% during the last half of FY 1973. This would have the effect of raising Army's category IV personnel inventory, already the highest of any Service at 22 percent (Navy has 10 percent, Marine Corps 12 percent, and Air Force 8 percent -- see Tab E for Service inventories).

Under Sub-Task #2, the Task Force developed a set of projected accessions based on an assumed draft call of 45,000. The higher draft call would eliminate the 12,000 accession shortage (10,000 draftees plus 2,000 draft motivated enlistments). There would be no quality shortage because the overage in mental category I and II personnel would be available to fill jobs suitable for those with lower mental capacity.

Table XIII

Comparison of Quality Requirements and Recruiting Capability^{1/}

FY 1973 -- 45,000 Draft

(000's)

AFQT Mental Category	Recruiting Capability	Quality Requirements ^{2/}	Difference
I & II	75.3	51.4	+ 23.9
III	120.5	138.6	- 18.1
IV	<u>45.7</u>	<u>51.5</u>	- <u>5.8</u>
Total	241.5	241.5	0

1/ All data include male and female non-prior service personnel.

2/ Based on "lowest" aptitude scores with loading for career progression.

The next table compares FY 1974 recruiting capability and quality requirements without the draft.

Table XIV

Comparison of Quality Requirements and Recruiting Capability^{1/}FY 1974 -- Zero-Draft

(000's)

Service	AFQT Mental Category	Recruiting Capability	Quality Requirements ^{2/}	Difference
Army	I & II	47.7	41.8	+ 5.9
	III	107.3	109.6	- 2.3
	IV	<u>35.0</u>	<u>38.6</u>	- <u>3.6</u>
	Total	190.0	190.0	0
Navy	I & II	39.2	22.3	+ 16.9
	III	51.8	53.1	- 1.3
	IV	<u>8.0</u>	<u>14.6</u>	- <u>6.6</u>
	Total	99.0	90.0	+ 9.0
Marine Corps	I & II	12.5	12.5	0
	III	30.8	30.7	+ .1
	IV	<u>11.0</u>	<u>11.1</u>	- <u>.1</u>
	Total	54.3	54.3	0
Air Force	I & II	40.7	19.7	+ 21.0
	III	47.3	43.7	+ 3.6
	IV	<u>3.0</u>	<u>11.6</u>	- <u>8.6</u>
	Total	91.0	75.0	+ 16.0

^{1/} All data include male and female non-prior service personnel. Navy 2x6 reservists are excluded.

^{2/} Based on lowest aptitude scores with loading for career progression.

The above table shows that for FY 1974:

-- Air Force should experience no difficulty in meeting its quality requirements. The recruiting estimate assumed 4% mental category IV accessions. Air Force can meet its accession needs without accepting any mental category IV's and will have an excess of mental category I and II personnel for assignment to jobs which can be performed by mental category III personnel.

-- Navy will not have any difficulty in meeting its minimum quality needs. The recruiting estimate assumed a 10% limit on mental category IV personnel. Navy should be able to meet its accession needs with less than 10% mental category IV's and will have an excess of mental category I and II personnel for assignment to jobs which can be performed by mental category III personnel.

-- Marine Corps accessions will meet minimum quality requirements, assuming they accept 20% mental category IV's. The match is quite close however, therefore seasonal quality shortages could occur.

-- Army should be able to meet its quality needs in FY 1974; however this conclusion is based on an optimistic estimate of Army's recruiting capability. The Task Force assumed Army could recruit more true volunteers in FY 1974 than in FY 1973 by recruiting men surplus to the needs of Navy and Air Force and by using incentives included in the Uniformed Services Special Pay Act.^{1/} If the improvement in recruiting capability does not occur, Army will experience a quality shortage.

^{1/} It is assumed that the enlistment bonus would increase the supply of true volunteers and the reenlistment bonus would have the same effect by decreasing accession requirements.

In summary, the Sub-Task #3 analysis indicates that there will not be a massive quality shortage in FY 1974. Enlistment and reenlistment bonus authority in the Uniformed Services Special Pay Act will definitely be needed by Army but should be applied on a highly selective basis for Navy and Air Force. Although Navy and Air Force quality requirements are met in the aggregate, there could be shortages in certain occupational areas, e.g., Navy nuclear technicians. It may also be cost-effective to award bonuses for longer enlistment terms. Also enlistment bonuses will continue to be effective in attracting adequate numbers of volunteers for certain types of arduous or less desirable jobs. The analysis being conducted by OASD(M&RA) on the cost-effectiveness of the combat arms bonus should prove useful in managing the use of enlistment bonuses to overcome shortages in other occupational fields.

The Task Force does not believe enlistment bonuses should be used for the purpose of decreasing mental category IV enlistments below the proportions identified in its requirements analysis. During Project 100,000, the four Services accepted and used a higher proportion of lower quality personnel than is recommended by this report. A recent study prepared for OASD(SA) found that the increased cost (e.g., training failures, remedial instruction, and higher disciplinary rates) of lower mental category IV personnel averaged only \$220 a man.^{1/} However, the Task Force considers it would be undesirable to exceed the mental category IV limits it computed for any prolonged period. The additional costs of

^{1/} Hix, W. M. and Lawron, G. C., Majors, USA, "The Costs of Increasing Category IV Accessions in the U.S. Army." The Defense Systems Analysis Program of the University of Rochester, 1972.

utilizing mental category IV personnel are modest when they are assigned to jobs they can perform. The costs will rise and unit effectiveness will decrease if mental category IV personnel are assigned to more complex jobs for which they are unsuited.

Feasibility of Alternative Measures of Quality

(Sub-Task #4)

General Considerations

Throughout this report quality has been defined in terms of scores on Service aptitude tests which were converted to scores on the Armed Forces Qualification Test (AFQT) to provide a common quality yardstick. These tests play a crucial role in determining an applicant's eligibility for military service and his assignment to an occupation.

Tests are used for the purpose of minimizing attrition in training and selecting personnel who will perform well on the job. The manpower planner is interested in having tests which perform these functions at a high rate of success and at the same time avoid undue restriction of the available supply of volunteers. In a no-draft environment, the Armed Forces cannot afford the luxury of tests which achieve predictive validity by disqualifying a high proportion of enlistment applicants.

Unfortunately, tests are imperfect predictors and are subject to criticism by organizations which use them, civil-rights groups, and even the courts. The March 8, 1971 Griggs vs. Duke Power Company Supreme Court Decision (9)^{1/} placed testing under legal scrutiny. Chief Justice Warren Burger stated that "any tests used must measure the person for the job and not the person in abstract." Employment practices which are unrelated to success on the job are illegal. Overt job discrimination as well as practices "fair in form but discriminatory in operation" are

1/ Numbers in parentheses refer to the bibliography.

banned. Testing is permitted, but only when it is directly related to job performance. It is the responsibility of the employer to demonstrate the relationship of the test to job performance. If no relationship is shown between the test and job performance, the employer must demonstrate that the use of the test is not discriminatory in any way (9), (50), (55).

Validity of Department of Defense Tests.

Validity is an index of how well a test predicts what it is supposed to measure, e.g., how well military tests predict success in occupational training and successful performance on the job. Validity is usually expressed by a correlation coefficient between -1.0 and +1.0. A correlation of zero indicates that there is no relationship between the test and performance; 1.0 indicates perfect prediction, minus correlation values indicate a negative relationship. Perfect prediction never occurs. Tests usually predict performance better than other selection methods. Maier and Fuchs of Army Behavior and Systems Research Laboratory (35) explain the usefulness of validity coefficients in terms of the results of using a test with no validity at one extreme and using a test with perfect or partial validity. Assume that 1,000 men are administered a test in order to select 500 men for training:

-- If the correlation coefficient is zero, 250 of the men selected would achieve above average course grades and 250 below average grades.

-- If the correlation coefficient is 1.0, all 500 men would have above average grades in the course.

-- If the correlation coefficient is .6, 352 of the men selected would be above average and 148 below average. Thus, a test with a

validity of .6 would result in training performance improvement of 40% over selection by chance.

The improvement achieved by the test would be less if the test were used to select 800 students out of 1,000 available men. Therefore, the benefit achieved by a test is affected both by its validity coefficient and the proportion of men excluded by the test. Expectancy Tables are available which can be used to determine the benefit achieved by the use of tests with a given validity coefficient.

The average correlations between the Armed Forces Qualification Test (AFQT) and training performance are .50. Correlations between Service aptitude tests and training performance are approximately .60 for Army (35), between .40 and .86 for Navy, and between .40 and .75 for Air Force (59). Marine Corps uses Army tests. Service aptitude tests are far better in predicting training course grades than subsequent on-the-job performance. Navy studies show validities with on-the-job performance in the range of .20 - .30 (53). Army reports validities of .20 or .30 between the tests and job performance (50). Tab F discusses the tests currently used for enlisted selection and classification.

Test score correlations with job performance are lower than those with training performance for several reasons:

-- An individual's job performance is affected by his motivation, loyalty, diligence, adaptability to change, and ability to get along with his supervisor and co-workers, and a myriad of other factors as well as learning capacity and job knowledge (8), (35). Tests have not been successful in predicting all the facets of job performance.

-- Validity studies measuring how well tests predict job performance usually use supervisory ratings. Supervisory ratings do not correlate well with more precise measures of job proficiency (8).

Development of precise measures of job performance is difficult and expensive. We need better measures of job performance if we hope to develop tests which are better predictors of job performance.

-- Aptitude tests correlate well with training performance because paper and pencil tests are used as measures of proficiency in training. Aptitude tests and training tests place greater emphasis on verbal and arithmetic skills than do most jobs (35), (37).

Maier and Fuchs at the Army Behavior and Systems Research Laboratory conclude that the lower prediction results "in part from limitations in assessing job performance and in part from different demands placed on the worker or felt by him on the job -- demands not measured by the tests" (35).

Effect of Supreme Court Decision.

The Supreme Court decision in the Griggs vs. Duke Power Company Case was based on an interpretation of Title VII of the Civil Rights Act of 1964. This act did not apply to the Federal Government as an employer, so technically the decision did not affect the Department of Defense (27), (31). The Equal Employment Opportunity Act of 1972 (PL 92-261, March 24, 1972) extends the coverage of the Civil Rights Act of 1964 to the Federal Government as a civilian employer. The legislative history provides no indication that Congress intended to apply the Act to employment practices affecting military personnel. However, the Department of Defense poli-

expressed in DOD Directive 1100.15 requires that equal opportunity and treatment shall be accorded all military and civilian employees. In reviewing the Griggs vs. Duke Power Company case, the Assistant General Counsel (Manpower, Reserve Affairs, Health and Environment) recommended an orderly examination of testing and educational requirements to determine whether they can withstand the kind of scrutiny applied by the Supreme Court in the Griggs case (31).

Personnel managers should be aware of the direction taken by the Equal Employment Opportunity Commission, the Justice Department and the Courts in examining discriminatory employment practices.

-- All hiring and promotion practices which exclude a disproportionate share of minority group members are under scrutiny. The selection devices which are examined include all types of tests, educational requirements, interview practices and seniority provisions.

-- The employer is required to prove that the selection test measures the person for the job.

-- The employer must also prove that the test is a valid predictor of job performance. Employers should have validity studies to support the use of a test which excludes a disproportionate proportion of minority members. The Courts and the Equal Employment Opportunity Commission have not defined what is an acceptable level of validity for a test.

The Military Services have examined their selection and classification procedures in light of the Griggs decision and believe that their approach to testing is far different than that of Duke Power Company. Military tests are not tests of "abstract" intelligence, unrelated to

successful performance on the job as was ostensibly the case with Duke Power Company. Military tests are designed to predict success in technical schools which provide skills requisite for job performance (17), (50).

The guidelines prepared by the Equal Employment Opportunity Commission indicate that tests should be validated against job performance rather than success in training. However, the Military Services believe that training performance will serve as a criteria for military tests because military training courses are practical and job related.

Recent research has been directed toward determining if military aptitude tests predict training performance equally well for whites and blacks. Results of Army (35), Navy (62), and Air Force (26) studies show that blacks and whites who score the same on the aptitude test also perform the same in training. Currently, there is no information available on how well military tests predict job performance for whites compared to blacks.

Alternative Measures of Quality

The Military Services have conducted research for more than twenty years to improve the validity of tests used in selection and assignment. New forms of the AFQT and Service aptitude tests are issued periodically.

With the advent of Project 100 000, the Office Assistant Secretary of Defense (M&RA) provided research funds for the development of alternative measures of quality. The Military Services are investigating a variety of new measures which may prove to be better predictors of performance for individuals who have poor academic ability. The research is exploring

the use of so-called culture-free or culture-fair tests. The experimental tests include measures of attitude, and interest; biographical inventories; maze and pattern tests; tests of coding ability; and digit span tests. Other research efforts are focusing on the use of job learning or job sample measures to predict both success in training and job performance. Tab G describes the research efforts.

Some of the research now being conducted may prove useful in improving selection and assignment of men in the Armed Forces but none of the preliminary findings indicates that a breakthrough in the art of testing is near. There have been many unsuccessful attempts in both the military and civilian research communities to find alternative measures to paper and pencil aptitude tests.

Some alternatives such as the Navy and Marine Corps "Odds for Entry Fitness Tables" achieve better predictive ability by using supplementary measures (e.g., school performance, family stability, age, etc.) in addition to military tests. These additional measures improve validity by screening out more people. In a no-draft environment it may be uneconomical to achieve better predictive ability by becoming more selective.

Based on review of ongoing research, the Task Force does not believe that a significant change in military testing will occur in the next few years.

Conclusions

The Task Force concludes that currently used military aptitude tests adequately predict training performance. They predict job performance

less well. Correlations between aptitude tests and training and job performance in the Military Service are in the range reported in civilian life. Military tests predict training performance of whites and blacks about equally well. At this time, no alternatives are available to tests currently employed by the Military Services which will predict performance in training and on-the-job more precisely. Research is being conducted which may provide alternative measures of measuring quality for the future.

The Services are currently using both the Armed Forces Qualification Test and aptitude tests to determine acceptability for service and enlistment guarantees. The different Service aptitude tests predict performance in training for similar occupations about equally well. The Armed Services Vocational Aptitude Battery (ASVAB) was developed from items on Service aptitude tests. The ASVAB meets testing needs for entrance into each military service, both for acceptability for service and for most guarantees of school training and specific assignments. There are advantages to the use of the ASVAB as a single entrance screening instrument in lieu of the use of individual Service aptitude tests:

-- Young people wishing to enter military service would not be subjected to multiple testing as they compare options available to them in different Military Services.

-- It would simplify the referral of applicants from one Service to another thereby broadening the recruiting market.

-- Those people administered ASVAB in the high school testing program would not be required to take additional tests for enlistment into the military service.

-- Use of ASVAB, as a common aptitude battery, would facilitate cross-Service comparisons of the quality of accessions in an all-volunteer environment.

CONCLUSIONS AND RECOMMENDATIONS

Conclusions

-- There is considerable variation in qualifying scores on aptitude tests that each Service requires for entry into similar occupations. In most instances Army requires the lowest scores. The differences in qualifying scores affect the Service views as to the quality they need for incoming personnel.

-- All Services state quality requirements for accessions in excess of those necessary to fill jobs adequately and provide for career progression. Army overstates its requirements the least; Air Force overstates its requirements the most.

-- Acceptable minimum quality requirements for accessions (male and female NPS) in FY 1973 and FY 1974 are within the ranges shown on the tables below. These distributions provide the needed quality for entry jobs and career progression.

Table XV

Service Quality Requirements

FY 1973 Accessions

<u>AFQT Mental Categories</u>	<u>Army</u>	<u>Navy</u>	<u>Marine Corps</u>	<u>Air Force</u>
I & II	22% - 21%	33% - 24%	31% - 22%	35% - 26%
III	57% - 58%	55% - 59%	53% - 56%	54% - 58%
IV	<u>21% - 21%</u>	<u>12% - 17%</u>	<u>16% - 22%</u>	<u>11% - 16%</u>
Total	100%	100%	100%	100%

Table XVI

Service Quality Requirements

FY 1974 Accessions

<u>AFQT Mental Categories</u>	<u>Army</u>	<u>Navy</u>	<u>Marine Corps</u>	<u>Air Force</u>
I & II	23% - 22%	34% - 25%	31% - 23%	36% - 26%
III	57% - 58%	56% - 59%	54% - 57%	54% - 58%
IV	<u>20% - 20%</u>	<u>10% - 16%</u>	<u>15% - 20%</u>	<u>10% - 16%</u>
Total	100%	100%	100%	100%

The Task Force compared the quality requirements of each Service developed by the Task Force with an estimate of service recruiting capability and found that:

In FY 1973

-- The quality of Air Force accessions will be considerably higher than its minimum requirements.

-- Navy and Marine Corps will meet minimum quality requirements.

-- With the draft limited to 35,000, Army will find it necessary to accept an undesirably high proportion of mental category IV personnel. With a draft call of 45,000, Army can meet its quality requirements.

In FY 1974

-- Navy and Air Force should be able to recruit personnel in excess of their minimum quality needs. These two Services should be able to meet their self-imposed objective of limiting mental category IV accessions -- 5% for Air Force and 10% for Navy.

-- Marine Corps should be able to meet its minimum quality needs. Mental category IV accessions will be about 20%.

-- Army will be able to meet its minimum quality needs if it can improve its recruiting capability in FY 1974 by about 20,000 true volunteers compared to FY 1973. To improve its recruiting capability it will be necessary for Army to use the enlistment bonus provisions of the Uniformed Services Special Pay Act and attract personnel who originally planned to enlist in the Air Force and Navy.

Note: The above conclusions are sensitive to changes in accession goals and estimates of recruiting capability. Recomputations should be made periodically to take into account changes in these basic assumptions.

-- Research is being conducted by the Services on alternative measures of quality as substitutes for the Service aptitude tests. No feasible alternatives have been developed at this time. Continued research should be supported.

-- Use of a single interchangeable aptitude test, the Armed Services Vocational Aptitude Battery (ASVAB) would be more efficient and desirable for applicants and recruiters than continuing the present use of different aptitude tests for each Service. The ASVAB can be used for enlistment screening, assignment to training and the high school testing program. The use of a single test will also facilitate the comparison of quality needs across all Services and elimination of the wide variance in entry requirements for similar jobs.

Recommendations

The Task Force makes the following recommendations:

-- Recommendation One. The range of quality requirements computed by the Task Force should be used as a criterion for judging whether the Services are facing a quality problem. These quality requirements are shown on Tables XV and XVI. The low end of the range (right-hand column of the tables) should be considered minimum quality requirements.

-- Recommendation Two. The Services should be permitted to exceed the minimum quality requirements computed by the Task Force if they have the recruiting capability to attract better personnel. However, the Assistant Secretary of Defense (M&RA) should take cognizance of these minimum requirements when making decisions on using enlistment bonuses, increasing recruiting and advertising resources, and allocating other resources aimed at improving quality for individual Services.

-- Recommendation Three. The Assistant Secretary of Defense (M&RA) should maintain the staff capability to periodically compute quality requirements compared to recruiting capability because the quality mix changes when accession goals and recruiting capability are revised.

-- Recommendation Four. The Assistant Secretary of Defense (M&RA) should instruct the Services to begin using the Armed Services Vocational Aptitude Battery (ASVAB) as their primary entrance and classification test by January 1, 1973 or soon thereafter. Additional tests may still be administered for selected occupational fields, e.g., infantry, radio code.

-- Recommendation Five. The Assistant Secretary of Defense (M&RA) should support accelerated research on tests which would replace or supplement the current aptitude tests.

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TAB A
TASK ORDER

10 February 1972

TASK ORDER #5 TO
CENTRAL TASK FORCE STAFF FOR ALL VOLUNTEER FORCE

Task Assigned

Study the qualitative accession needs of the Services in terms of mental ability as measured by scores on aptitude tests and AFQT for FY 1973 and FY 1974 and beyond to the extent practical. Evaluate the feasibility of using supplementary measures of quality such as educational level, mental stability, civilian record and motivation.

Coverage of the Study

1. Quantify the accession needs of each Military Service expressed in AFQT mental categories: I and II; upper III; lower III and IV. This task will involve determining the mental requirements by job categories based on **aptitude scores for entering training**.

2. Estimate the supply of personnel for each Service by mental ability.

3. Compare quality requirements and supply estimates for new accessions:

a. Estimate the cost of reducing any predicted shortage by a high aptitude enlistment bonus

b. The alternative cost of accepting qualitative shortfalls

4. Evaluate the feasibility of using supplementary measures of quality as a means of improving the predictive power of aptitude tests and AFQT.

Assumptions

1. If additional incentives are needed to reduce shortfalls, they will be authorized.

Due Dates

1. Study plan will be submitted by February 22, 1972.

2. Completed study to be submitted by June 30, 1972.

TAB B
STUDY PLAN

CENTRAL AVF TASK FORCE

Study Plan for Task Order # 5

QUALITATIVE ACCESSION REQUIREMENTS

In a zero draft environment, it has been assumed that there will be a decrease in the quality of manpower available to the military services. The purpose of this task is to identify and quantify the quality needed by the Military Services to fill occupational fields, and to determine whether or not these quality requirements are likely to be met. If qualitative shortfalls are predicted, the cost of a high aptitude enlistment bonus will be examined in comparison with the costs of other alternatives for meeting this shortfall. The feasibility of using measures of quality to supplement existing measures (AFQT, aptitude scores) will also be evaluated.

1. QUANTIFY THE ACCESSION NEEDS OF EACH MILITARY SERVICE BY AFQT MENTAL CATEGORIES

A. The Approach: The object is to determine the minimum qualitative needs for each Service for its entry level jobs based on the aptitude score for entering training. First it is necessary to divide the non prior service (NPS) accessions for each Service into occupational fields. Then the minimum aptitude score requirement for entry into each occupational field will be collected from the services. Service differences in aptitude requirements for comparable occupations will be reviewed and adjustments will be made if necessary. By weighting the minimum aptitude requirements by the number of accessions into each skill area, a minimum quality profile will be developed for broad career fields. A

second profile to account for quality requirements at advanced job levels will then be developed and weighted by number of accessions. Requirements by aptitude scores for the minimum quality profiles and the career quality profiles (which take into account advance job levels) will then be converted to AFQT categories for each career field and aggregated into Service totals. The two skill area quality profiles for each service will be that Service's demand for quality.

B. Each Military Service will provide gross NPS accession requirements* for FY 1973, 1974, 1975 based upon end strengths stated in the Jan. 24, 1972 update to the FYDP. These accession requirements will be allocated by skill area expressed in terms of occupational field (e.g., 68 allocated to MOS 34D), or the largest grouping which meaningfully encompasses minimum aptitude requirements for the entry level into occupations:

Army - First 3 digits of MOS (e.g., 34D)

Navy - Rating (e.g., ET)

Air Force - First 2 digits of AFSC (e.g., 27)

except when 2 digits are not sufficiently discrete. (e.g., 271, 272)

Marine Corps - First 2 digits (e.g., 01) of

MOS except when 2 digits are not sufficiently discrete.

*To include Navy Reservists on active duty for two years but identified separately.

1. For each skill area as designated above, each Military Service will furnish the minimum aptitude requirement for entry. The aptitude requirements will be specified in terms of standard scores on the Army Classification Battery (ACB) or the Army Qualification Battery (AQB) for the Army; the ACB for the Marine Corps; the Navy Basic Test Battery (NBTB) for the Navy; and the Airman Qualifying Exam (AQE) for the Air Force. When there is more than one aptitude score prerequisite for a specific occupation, the highest score should be the governing score.

2. The Navy should subdivide each rating into school trainees, and on-the job trainees, with a minimum qualifying score assigned to each group.

C. In order to ensure sufficient quality entering the career force, the above minimum aptitude should be increased by some factor. In order to determine this factor, it is necessary to know the minimum aptitude requirements for each grade level in each skill area. The Military Services will:

1. Furnish a distribution of minimum aptitude scores for all pay grades within each skill area. The entry level score should be used for pay grades E-1 through E-9 except where advanced schooling or job difficulty requires a higher aptitude. Each service will describe in detail the rationale and parameters used in determining these minimum aptitude scores.

2. Distribute projected NPS accessions for FY 73, FY 74, and FY 75 in each skill area by the aptitude scores required for a viable career force (e.g., 65% ACB GT 90, 0% GT 95, 35% GT 100, 0% GT 105, and 0% GT 110). This will be the career skill area quality profile.

It will probably not be practical to use less than the three digit occupational code to derive this profile. In addition, the profile should also be summarized at the two digit level.

3. Furnish the aptitude distribution for each pay grade for personnel currently assigned to each skill area. This distribution will be used to substantiate projected requirements. The aptitude data for the current personnel inventory should be presented in terms of the aptitude score relevant to the skill area. This distribution should be for the "on board" strength as of 30 June 1971.

D. The Central AVF Task Force will compare the minimum and skill area quality profiles to note, resolve, and/or level differences in quality (aptitude) requirements for skill areas similar across the four Services.

1. If required, alternative quality profiles will be constructed in addition to those submitted by the Military Services.

2. In order to facilitate this comparison, a table which converts the aptitude scores of one service into that of another will be used (e.g., ACB mechanical X , equates to an AQE mechanical of Y , etc.).

E. The Central AVF Task Force will then aggregate total aptitude requirements for accessions (both minimum and career requirements) by Service, and convert them to the measure of quality utilized in supply projections, i.e., the Armed Forces Qualification Test (AFQT) Categories.

1. To create a conversion table based on empirical data, each military service will furnish a distribution of AFQT scores for all accessions July 1, 1971 through September 30, 1971. Input will be in the format of Attachment 1.

2. The Central AVF Task Force will aggregate and then convert the aptitude requirements in the quality profiles to AFQT requirements to arrive at the estimate for each Service's demand for quality.

F. The specific data requirements from the Services are shown in Attachment 2.

II. ESTIMATE THE SUPPLY OF PERSONNEL FOR EACH SERVICE BY MENTAL CATEGORY

A. The Approach: To estimate the supply of true volunteers to each Service by mental category will require projections of the annual supply for at least three years into the future. The projections should be able to take the effects of pay increases, bonuses, and population growth into consideration.

1. In addition, the projections should reflect the following types of issues:

- a. Differing assumptions of the responsiveness of manpower supply to changes in income levels.
- b. Differing pay elasticities for each Service and for mental category.
- c. The existence or non-existence of a queue of volunteers, etc.

2. The projections should also include a range of estimates to reflect the uncertainty inherent in the estimates.

B. The Central AVF Task Force will address the above.

III. COMPUTE QUALITY SHORTFALLS AND ALTERNATIVE SOLUTIONS

A. The Approach: The Services' quality demands will be compared

to the forecasts of supply to determine whether there will be shortfalls, and if so, the extent and location of the shortfall. Alternative methods and costs of accepting the shortfalls, paying an enlistment bonus, or paying a higher reenlistment bonus will be computed.

B. The Central AVF Task Force will compare the Services' quality demand to the forecasts of supply quality. This will give an indication of the severity of the quality problem and in what specific areas it lies.

C. The estimated costs of implementing a high aptitude enlistment bonus can then be quantified using the shortfall estimates and pay elasticities of different mental categories. Further, the Task Force will measure the cost trade off between increasing enlistments of high aptitude men versus increasing the supply of reenlistments by use of bonuses. Another alternative would be to accept the qualitative shortfalls. The impact of this alternative on training, disciplinary, and other costs along with on-the-job performance and quality of the career force will be examined.

1. The lower mental categories can be assessed on the above criteria utilizing the New Mental Standards data.

2. For higher mental categories, Service experience data (from their personnel research groups or training commands) which demonstrate changes in attrition rates in training courses for different quality requirements will be examined.

IV. EVALUATE THE FEASIBILITY OF USING ALTERNATIVE MEASURES OF QUALITY

A. The Approach: To evaluate the feasibility of using alternative methods for selecting personnel, it is first necessary to examine

the development/improvement of existing measures.

B. Discussion with service personnel research groups should reveal whether improvement of predictive power or supplementary measures of quality are feasible alternatives given the present state of the art.

1. Necessary dimensions to be predicted would be training success, disciplinary problems, and job performance. Further, the measure(s) should be of low cost, and feasible for use in the mass screening of incoming personnel.

2. If a promising measure is found, a detailed plan for further study will be submitted.

Attachment 3 contains the tentative time schedule for this work plan.

Distribution of AFQT Scores by Aptitude Scores

Area* Score GT	AFQT SCORE									Total
	10-15	16-20	21-30	31-49	50-64	65-92	93-99	UNK		
	n %	n %	n %	n %	n %	n %	n %	n %	n %	
0-44										100%
45-49										100%
50-54										100%
55-59										100%
60-64										100%
65-69										100%
70-74										100%
75-79										100%
80-84										100%
85-89										100%
90-94										100%
95-99										100%
100-104										100%
105-109										100%
110-114										100%
115-119										100%
120-124										100%
125-129										100%
130 and above										100%

services should array each aptitude score in five point intervals

CENTRAL AVF STAFF TIMETABLE
TASK # 5

<u>DATA REQUIREMENT</u>	<u>STUDY PLAN REFERENCE</u>	<u>COMPLETION DATE</u>
1. Received Service Input	Attachment 2	April 3, 1972
2. Note, resolve, and/or level differences in requirements for skill areas similar across the four services.	(I.D.)	May 1, 1972
3. Aggregate total aptitude requirements by service, and convert them to AFQT.	(I.E.)	May 29, 1972
4. Estimate the supply of personnel for each service by mental category.	(II)	March 24, 1972
5. Compute quality shortfalls and alternative solutions.	(III)	June 30, 1972
6. Evaluate the feasibility of using alternative measures of quality.	(IV)	June 30, 1972 (Concurrent)

DATA REQUIRED FROM THE SERVICES

<u>DATA REQUIREMENT</u>	<u>STUDY PLAN REFERENCE</u>
1. Provide gross NPS accession requirements for FY 1973, 1974, 1975 based upon end strengths stated in the Jan. 1972 update to the FYDP.	I.B.
2. Provide the minimum aptitude requirement for entry to each skill area.	I.B.I.
3. Furnish a distribution of minimum aptitude for all pay grades within each skill area.	I.C.I.
4. Distribute projected NPS accession for FY 73, FY 74 and FY 75 in each skill area by the aptitude scores required for a viable career force.	I.C.2
5. Furnish the current aptitude distribution for each pay grade within a skill area.	I.C.3
6. Furnish a distribution of AFQT scores for each aptitude score for all accessions 1 July 1971 through 30 September 1971.	I.E.1

TAB C
MINIMUM TEST SCORES FOR ENTRY INTO
OCCUPATIONS BY DOD OCCUPATIONAL
CODE AND MILITARY SERVICE

MINIMUM TEST SCORES FOR ENTRY INTO OCCUPATIONS
BY DOD OCCUPATIONAL CODE AND MILITARY SERVICE

Instructions to the Services required them to submit the entry aptitude test score minimums for Service occupational codes. In order to accomplish its analysis, the Task Force aggregated occupational fields (in terms of MOS, ratings, or AFSC to the significant digit) into 66 two-digit Department of Defense occupational groupings. This allowed the Task Force to compare like skills and associated aptitude test score minimums. The Task Force developed grouping is attached.

While the Task Force recognizes that exact job equivalency is not always assured by using the DOD Occupational Conversion Table, the Table is based on careful analysis of duties in each specialty in each Service. Where use of the Conversion Table led to an obviously non-comparable grouping, the Task Force adjusted the grouping to improve the validity of its analysis.

By examining Army and Marine Corps entry test score minimums for similar jobs, one can quickly see the higher quality requirements stated by Marine Corps. However, it is not possible to compare Navy and Air Force quality requirements with each other or with Army and Marine Corps because different tests are used. The quality requirements can be compared across Services, however, when the Service test scores have been converted to AFQT.

**MINIMUM TEST SCORES FOR ENTRY INTO OCCUPATIONS
BY DOD OCCUPATIONAL CODE AND MILITARY SERVICE**

<u>DOD Code</u>	<u>Occupational Code Title</u>	<u>Military Service</u>	<u>Service Occupational Code</u>	<u>Entry Test Score Minimum</u>
01	Infantry	Army	11B,11C,11H	IN 90
		Marine Corps	03	IN 100
		Air Force	753	MECH 60
02	Armor & Amphibious	Army	11E	AE 90
		Marine Corps	18	AE 90
03	Combat Engineering	Army	12A 54A	AE 90 GM 80
		Marine Corps	13(42%)	AE 90
		Army	13A,15F,15B,15D 15E,16B,16D,16P 16R 16C,16E	AE 90 AE 90 AE 90 AE 100
04	Artillery/Gunnery, Rockets & Missiles	Navy	GMG	GCT+M+SP=163
		Marine Corps	67(5%) 08(79%) 08(21%)	GT 110 AE 100 GT 100
		Marine Corps	60(1%) 67(4%)	GT 120 GT 110
		Air Force	327	ELEC 80
		Navy	BM QM SM	- GCT+ARI=105 GCT+CLER=110
		Army	61A,61B,61D	MM 100
06	Seamanship	Air Force	591	MECH 40
		Army	26V,26L,31B,31D,32A, 32B,32C,32D,32E,27F, 26Y,35K,35L,35M,35N, 23S,23T,23U,24B,24P, 26B,26C,26D,26H,26K, 26M,26N,23N,35R	EL 100 EL 100 EL 100 EL 100 EL 100 EL 100
		Navy	AT,ET,AX,CTM	ARI+2 ETST=171
10	Radio/Radar	Marine Corps	59(52%),28(73%),67(14%) 62(43%)	GT 110 GT 120
		Air Force	304,307,325,328,329, 303	ELEC 80 ELEC 80
		Army	35J,34G	EL 100
		Navy	AQ	ARI+2 ETST=171
		Marine Corps	59(3%)	GT 110
11	Fire Control Electronic Systems (Non-Missile)	Air Force	321,322 323	ELEC 80 ELEC 60

DOD Code	Occupational Code Title	Military Service	Service Occupational Code	Entry Test Score Minimum		
12	Missile Guidance, Control & Checkout	Army	21G,21M,21S,21T,22G,	EL 100		
			22K,22L,22M,23Q,24D,	EL 100		
			24F,24M,24N,24Q,24U,	EL 100		
			27B,27D,27E,27H,24C,	EL 100		
			24E,24G,24H,24J,24K,	EL 100		
			27G,21L,21R	EL 100		
			46D	GM 100		
		Navy	FT,MT	ARI+2 ETST=171		
			TM	GCT+ARI=110		
		Marine Corps	59(17%),67(5%)	GT 110		
			62(18%)	GT 120		
		Air Force	316,317	ELEC 80		
13	Sonar Equipment	Navy	8T	ARI+2 ETST=171 +SONAR=55		
14	Nuclear Weapons Equipment	Army	35F	EL 100		
		Air Force	463	ELEC 80		
15	ADP Computers	Army	25K,34B,34D	EL 100		
		Navy	DS	ARI+2 ETST=171		
		Marine Corps	59(28%)	GT 110		
		Air Force	305	ELEC 80		
16	Teletype & Cryptographic Equipment	Army	31J,31S,31T,32G	EL 100		
			32F	EL 110		
		Marine Corps	28(10%)	GT 110		
		Air Force	306	ELEC 80		
			363	ELEC 60		
19	Other Electronic Equipment	Army	26T,26P,35B,35G,35D,	EL 100		
			35E	EL 100		
			35H	EL 110		
			84D,93D	GT 100		
			41E,41F,41G,31R	GM 100		
				Navy	TD	ARI+2 ETST=171
				Marine Corps	62(3%)	GT 120
					28(5%)	GT 110
	Air Force	341,342,343,344,302,	ELEC 80			
		324,325,326	ELEC 80			
		402,403,404	ELEC 60			
20	Radio & Radio Code	Army	05B,05E,05F	CL 100		
			31M	EL 100		
		Navy	RM	GCT+ARI=100		
		Marine Corps	25(53%),67(6%)	GT 110		
	Air Force	293	ADMIN 60			
21	Sonar	Navy	AW	ARI+2 ETST=171 +SONAR=55		
			OT	GCT+MECH+ETST=156		

DOD Code	Occupational Code Title	Military Service	Service Occupational Code	Entry Test Score Minimum
22	Radar & Air Traffic Control	Army	16J,17A,17K,17L,17B 93H,93J,93K	AE 100 GT 105
		Navy	RD AC	GCT+ARI=110 GCT+ARI=110
		Marine Corps	67(65%)	GT 110
		Air Force	276,272	GEN 60
23	Signal Intelligence/ Electronic Warfare	Army	05D,05H,05K 98Z,05G,98G,98B, 98C,98J	RC 100 GT 110 GT 110
		Navy	EW CTR,CTT CTI	GCT+ARI=110 GCT+ARI=100 +RADIO=60 GCT+ARI+CLER= 155+FLAT=18
		Marine Corps	25(10%)	GT 110
		Air Force	292 202,294	ADMIN 60 GEN 80
24	Military Intelligence	Army	96B,96C,96D 97B,97C,97D	GT 100 GT 110
		Navy	PT	GCT+ARI=105
		Marine Corps	02	GT 100
		Air Force	203,206 204	GEN 80 GEN 60
25	Combat Operations Control	Army	11D,16H 13E	AE 90 AE 100
		Air Force	274	GEN 60
30	Medical Care	Army	91A,91U,91D,91F, 91G,91J	GT 100 GT 100
		Navy	HM	GCT+ARI=100
		Air Force	901,902,912,913,914	GEN 60
31	Technical Medical Services	Army	91Q,91P,92B 42E	GT 100 GM 100
		Air Force	903,904,905	GEN 60
32	Related Medical Services	Army	91R,91S,91T	GT 100
		Air Force	907,908,911	GEN 60
33	Dental Care	Army	42D 91E	GM 100 GT 100
		Navy	DT	GCT+ARI=100
		Air Force	981,982	GEN 60
40	Photography	Army	84B,84C,84G 84E 84F	GT 90 GT 100 GT 95
		Navy	PH	GCT+ARI=105
		Marine Corps	46 62(3%)	GT 100 GT 120
		Air Force	233,236,237, 234,235	GEN 40 GEN 60

<u>DOD Code</u>	<u>Occupation Code Title</u>	<u>Military Service</u>	<u>Service Occupational Code</u>	<u>Entry Test Score Minimum</u>	
41	Drafting, Surveying & Mapping	Army	81C	OT 90	
			81D,81B,81A	OT 95	
			82C,82A,82D,82E,82B,	OT 100	
			81E	GT 100	
			17C	AE 100	
		Navy	EA	GCT+ARI=100	
		DM	-		
42	Weather	Marine Corps	14	OT 95	
		Air Force	221,222,223	GEN 60	
43	Ordnance Disposal & Diving	Army	553	GEN 65	
			93E,93F	GT 100	
			Navy	AG	GCT+ARI=100
			Marine Corps	68	CL 110
			Air Force	252	GEN 80
44	Scientific & Engineering Aids	Army	55D,00B	GM 100	
			Marine Corps	23	MM 100
			Air Force	464	MECH 60
45	Musicians	Air Force	991	MENTAL GROUP I	
49	Technical Specialists, NEC	Army	02B-02Z	OT 100	
			Navy	MJ	-
			Marine Corps	55	-
			Air Force	871	GEN 40
50	Personnel	Army	92C,92D	GT 100	
			57F	GM 90	
			51G	GM 100	
			54F	GM 110	
			Navy	PN	GCT+ARI=110
51	Administration	Air Force	732	ADMIN 60	
			71B-E,71L,71G,71N	CL 100	
			71P	GT 100	
		Navy	71F	CL 95	
			CTA,YN	GCT+CLER=110	
			AZ	GCT+ARI=105	
			PC	GCT+ARI=100	
		Marine Corps	01(74%),44	CL 110	
			31(46%)	CL 90	
			60(6%)	GT 120	
			70(34%)	GM 100	
Air Force	702,602,271		ADMIN 40		
52	Clerical Personnel	Marine Corps	906,391	GEN 60	
			605	MECH 50	
53	Data Processing	Marine Corps	01(26%)	CL 110	
			Air Force	71U,71F,74F	CL 110
		Navy	74C,74D,74E,74G	CL 100	
			DP	GCT+CLER=110	
		Marine Corps	40	GT 105	
			Air Force	60(2%)	GT 120
			511,691	GEN 60	

<u>DOD Code</u>	<u>Occupational Code Title</u>	<u>Military Service</u>	<u>Service Occupational Code</u>	<u>Entry Test Score Minimum</u>
54	Accounting, Finance & Disbursing	Navy	DK	GCT+ARI=105
		Marine Corps	34 41(14%)	CL 120 CL 100
		Air Force	671	ADMIN 80
55	Supply & Logistics	Army	76A,76V,76Y 76J,76P,76S,76T	CL 90 CL 95
		Navy	AK,SK	GCT+ARI=105
		Marine Corps	04 30(63%)	CL 100 CL 105
		Air Force	645,915 651	GEN 60 ADMIN 70
56	Religious, Morale, & Welfare	Army	03B,03C,03D	GT 90
		Air Force	701 741	ADMIN 60 ADMIN 40
57	Information & Education	Army	71Q,71R	CL 110
		Navy	JO	GCT+CLER=110
		Marine Corps	43	CL 120
		Air Force	751 791	GEN 60 GEN 80
58	Communications Center Operations	Army	72B,72F,72G 72C	CL 100 CL 90
		Navy	CTO	GCT+ARI=105
		Marine Corps	25(16%)	GT 110
		Air Force	291	ADMIN 60
60	Aircraft	Army	67A,68A,68D,68H,68G 68B,68E,68F	MM 100 MM 100
		Navy	AD,AM,AS,PR AE	GCT+M+SP=156 ARI+2 ETST=160
		Marine Corps	60(78%),61,62(33%)	GT 120
		Air Force	421,423,424,534,432 422,425 431	MECH 40 ELEC 40 MECH 50
		Army	62B,63A,63B 63F,63G,63H	MM 90 MM 95
		Navy	CM	GCT+M+SP=150
61	Automotive	Marine Corps	35(30%) 60(6%) 13(21%) 21(54%)	MM 90 GT 120 MM 100 GM 100
		Air Force	472,473	MECH 40
		Army	36C,36K,36E 36G 36H	EL 90 EL 95 EL 100
		Navy	IC	GCT+M+SP=156
		Marine Corps	25(21%),28(12%)	GT 110
62	Wire Communications	Air Force	361 362	MECH 40 ELEC 60

DOD Code	Occupational Code Title	Military Service	Service Occupational Code	Entry Test Score Minimum	
63	Missile Mechanical & Electrical	Army	46N,46A 62C	GM 100 MM 100	
		Navy	GMM	GCT+M+SP=163	
		Air Force	441,541	ELEC 50	
			442,443	MECH 50	
64	Armament & Munitions	Army	45A,55A	GM 90	
			45B,55C,45K	GM 95	
			45L,45M,55B,45J	GM 100	
			55G	GM 105	
			Navy	GMT	GCT+M+SP=163
			AO,MN	GCT+M+SP=156	
		Marine Corps	21(35%),13(2%)	GM 100	
			23	MM 100	
			65	QT 120	
		Air Force	461,462	MECH 60	
65	Shipboard Propulsion	Army	61C,61E	MM 100	
		Navy	MM,EN,BT	GCT+M+SP=156	
66	Power Generating Equipment	Army	52H,52J,52K,52L	EL 110	
			65F,52E,65C	MM 90	
			52B	GM 100	
		Navy	EM	GCT+M+SP=156	
Air Force	543	MECH 50			
67	Precision Equipment	Army	41B,41C	GM 100	
			41J	GM 90	
		Navy	IM,OM	GCT+M+SP=163	
		Marine Corps	21(4%)	GM 100	
32(16%)	GM 90				
68	Aircraft Launch Equipment	Navy	AB	GCT+M+SP=156	
		Marine Corps	70(22%)	GM 100	
69	Other Mechanical & Electrical Equipment	Army	54D	GM 100	
			63J,63K,65A,65B	MM 90	
			41K	GM 90	
70	Metalworking	Army	44A,44B,44C	GM 90	
			44E	GM 100	
			44K	MM 100	
			Navy	MR	GCT+M+SP=156
			Marine Corps	13(5%)	GM 100
		21(7%)		MM 100	
		35(1%)		GM 90	
		Air Force	60(4%)	GT 120	
			531,532,473,533	MECH 40	
			536	GEN 50	
71	Construction	Army	51A,51B,51C	GM 90	
		Navy	BU,SW	GCT+M+SP=150	
		Air Force	551	MECH 40	
552	MECH 50				

<u>DOD Code</u>	<u>Occupational Code Title</u>	<u>Military Service</u>	<u>Service Occupational Code</u>	<u>Entry Test Score Minimum</u>
72	Utilities	Army	51J,51L	GM 100
			51K,51N,51R	GM 90
			52A	MM 90
		Navy	UT	GCT+M+SP=150
			CE	GCT+M+SP=156
		Marine Corps	11	GM 100
			1141/2	EL 110
			60(1%)	GT 120
		Air Force	542,545	ELEC 50
			546	MECH 50
			547,563	MECH 40
566	GEN 60			
73	Construction Equipment Operation	Army	62F,62H,62J,62K,62L, 62M,62D,62E,62G	MM 90
			MM 90	
		Navy	EO	GCT+M+SP=150
		Marine Corps	13(14%)	MM 100
		Air Force	551	MECH 40
74	Lithography	Army	83A,83D,83E,83F	GT 90
			LI	-
		Marine Corps	15	GT 90
		Air Force	711,713	GEN 40
75	Industrial Gas & Fuel Production	Army	53B,53C	GM 100
		Marine Corps	60(1%)	GT 120
		Air Force	544	MECH 50
76	Fabric, Leather & Rubber	Army	43A,43J,43K,43L	GM 80
			57C	GM 90
		Air Force	582	MECH 40
78	Firefighting & Damage Control	Army	51M	GM 100
		Marine Corps	70(44%)	GM 100
		Air Force	571	GEN 40
		Navy	HT,PM,ML	GCT+M+SP=156
79	Other Craftsmen, NEC	Marine Corps	32(47%)	GM 90
		Air Force	535	MECH 50
		Navy	OOH, 94D 94A,94B,94C	GT 100 GT 80
80	Food Service	Army	CS	GCT+ARI=100
			SD	-
		Marine Corps	33	GT 90
		Air Force	621,622	GEN 40
		Navy	64C,65J,65K,65H	MM 90
81	Motor Transport	Marine Corps	35(69%)	GT 90
		Air Force	603	MECH 40
		Army	76W,76X	CL 90
			57H	GM 100
Navy	SH		-	
82	Material Receipt, Storage & Issue	Marine Corps	13(16%)	AE 90
			30(37%)	CL 105
			31(54%)	CL 90
			41(86%)	CL 100
		Air Force	601,631,647	GEN 40
			611	ADMIN 40

<u>DOD Code</u>	<u>Occupational Code Title</u>	<u>Military Service</u>	<u>Service Occupational Code</u>	<u>Entry Test Score Minimum</u>
83	Military Police	Army	95B	GT 100
		Marine Corps	58	GT 90
		Air Force	811	GEN 40
			812	GEN 50
84	Personal Service	Army	57E	GM 80
		Marine Corps	32(37%)	GM 90
85	Auxiliary Labor	Army	65G	MM 90
			57A	GM 80
86	Forward Area Equipment Support	Army	43E	GM 90
		Marine Corps	60(5%)	GT 120
		Air Force	581	MECH 40
			607	MECH 50
			922	GEN 40

TAB D

**QUALITY DISTRIBUTION SUMMARIES AND
COMPUTER PROGRAMS USED FOR ANALYSIS**

QUALITY DISTRIBUTION SUMMARIES AND
COMPUTER PROGRAMS USED FOR ANALYSIS

Summaries of the quality distributions for the different alternatives are shown on the following pages. There are six alternatives presented for each Service:

- Minimum Service entry aptitude requirements.
- These same entry aptitude requirements computed using an adjustment to the mean mental requirement.
- These same entry aptitude requirements computed using an adjustment to the lowest mental requirement.
- Service entry aptitude minimum with quality raised to provide enough talented people for career progression.
- Entry aptitude requirements loaded for career needs adjusted to the mean mental requirement.
- Entry aptitude requirements loaded for career needs adjusted to the lowest mental requirement.

The AFQT mental category distributions are shown in more detail than was used in the body of the report. The distribution, from highest mental category to lowest, is I (AFQT scores 93-100), II (65-92), IIIa (50-64), IIIb (31-49), IVa (21-30), IVb (16-20), and IVc (10-15). (A complete analysis by DOD occupational groups is available to the Services upon request.)

Also included in this tab is a listing of the complete computer program that was used in preparing this study. Pages D-10 through D-45 contain the master program with the sub-programs for each Service following.

Army
Quality Requirements
FY 1973

Task Force Computations of Quality	AFOT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	.2	15.2	21.7	34.9	17.1	9.3	1.6	100%
2. Entry Mean Aptitude Score	.2	14.6	21.6	35.4	17.0	9.4	1.8	100%
3. Entry Lowest Aptitude Score	.2	13.9	21.3	36.0	16.9	9.7	2.0	100%
4. Career Service Aptitude Score	.7	21.0	24.2	32.7	13.6	6.8	1.0	100%
5. Career Mean Aptitude Score	.7	20.9	24.3	32.7	13.6	6.8	1.0	100%
6. Career Lowest Aptitude Score	.7	20.6	24.6	32.8	13.4	6.8	1.1	100%

Navy

Quality Requirements

FY 1973

Task Force Computations of Quality	AFQT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	1.7	34.3	31.7	22.0	5.1	3.1	2.1	100%
2. Entry Mean Aptitude Score	1.0	25.1	27.7	30.6	9.8	4.2	1.6	100%
3. Entry Lowest Aptitude Score	.3	14.7	23.3	37.7	15.9	6.6	1.5	100%
4. Career Service Aptitude Score	1.7	34.3	31.7	22.0	5.1	3.1	2.1	100%
5. Career Mean Aptitude Score	1.7	31.3	29.4	25.7	7.1	3.2	1.6	100%
6. Career Lowest Aptitude Score	.9	23.1	26.7	32.0	11.9	4.6	.8	100%

Marine Corps
Quality Requirements
FY 1973

Task Force Computations of Quality	AFQT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	.7	21.1	26.2	33.3	9.0	7.7	2.0	100%
2. Entry Mean Aptitude Score	.6	18.1	25.0	34.1	11.1	8.6	2.5	100%
3. Entry Lowest Aptitude Score	.3	13.5	21.6	35.9	15.6	10.4	2.7	100%
4. Career Service Aptitude Score	3.7	33.7	26.3	23.8	6.0	5.1	1.4	100%
5. Career Mean Aptitude Score	2.3	28.4	25.7	27.7	8.6	5.6	1.7	100%
6. Career Lowest Aptitude Score	.9	21.3	24.3	31.8	12.6	7.4	1.7	100%

Air Force

Quality Requirements

FY 1973

Task Force Computations of Quality	AFQT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	1.4	24.3	25.0	34.7	9.8	2.7	2.1	100%
2. Entry Mean Aptitude Score	.9	20.3	25.3	36.1	11.3	3.9	2.2	100%
3. Entry Lowest Aptitude Score	.4	15.1	23.3	37.6	15.4	6.5	1.7	100%
4. Career Service Aptitude Score	3.8	37.2	25.2	25.7	5.8	1.2	1.1	100%
5. Career Mean Aptitude Score	2.5	32.0	26.7	27.5	7.6	2.6	1.1	100%
6. Career Lowest Aptitude Score	1.0	24.5	26.7	31.3	11.1	4.5	.9	100%

Army
Quality Requirements

FY 1974

Task Force Computations of Quality	AFQT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	.2	15.5	22.2	35.0	16.8	8.9	1.4	100%
2. Entry Mean Aptitude Score	.2	14.9	21.9	35.4	16.7	9.2	1.7	100%
3. Entry Lowest Aptitude Score	.2	14.1	21.6	36.1	16.6	9.4	2.0	100%
4. Career Service Aptitude Score	.7	21.8	24.7	32.3	13.2	6.4	.9	100%
5. Career Mean Aptitude Score	.7	21.8	24.7	32.3	13.1	6.4	1.0	100%
6. Career Lowest Aptitude Score	.7	21.2	25.4	32.4	12.9	6.4	1.0	100%

Navy
Quality Requirements
FY 1974

Task Force Computations of Quality	AFQT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	1.3	35.3	34.1	21.8	4.1	2.1	1.3	100%
2. Entry Mean Aptitude Score	1.0	27.8	28.9	29.2	8.6	3.4	1.1	100%
3. Entry Lowest Aptitude Score	.4	15.6	28.3	37.5	15.0	5.8	1.4	100%
4. Career Service Aptitude Score	1.3	35.3	34.1	21.8	4.1	2.1	1.3	100%
5. Career Mean Aptitude Score	1.7	32.7	30.7	25.1	6.3	2.6	.9	100%
6. Career Lowest Aptitude Score	.9	23.9	27.5	31.5	11.3	4.2	.7	100%

Marine Corps

Quality Requirements

FY 1974

Task Force Computations of Quality	AFQT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	.9	23.6	26.3	31.8	8.4	7.2	1.8	100%
2. Entry Mean Aptitude Score	.7	19.6	25.1	33.4	10.8	8.1	2.3	100%
3. Entry Lowest Aptitude Score	.3	13.7	22.0	36.3	15.4	9.7	2.6	100%
4. Career Service Aptitude Score	3.8	34.6	26.5	23.1	5.8	4.9	1.3	100%
5. Career Mean Aptitude Score	2.3	29.1	26.1	27.3	8.3	5.4	1.5	100%
6. Career Lowest Aptitude Score	.9	22.2	24.9	31.7	12.0	6.7	1.6	100%

Air Force
Quality Requirements
FY 1974

Task Force Computations of Quality	AFQT Mental Category							Total
	I	II	IIIa	IIIb	IVa	IVb	IVc	
1. Entry Service Aptitude Score	1.6	26.3	25.1	33.4	9.1	2.5	2.0	100%
2. Entry Mean Aptitude Score	1.0	21.7	25.7	35.2	10.8	3.6	2.0	100%
3. Entry Lowest Aptitude Score	.5	16.0	23.9	37.2	14.8	6.0	-1.6	100%
4. Career Service Aptitude Score	4.1	39.0	24.9	24.5	5.4	1.1	1.0	100%
5. Career Mean Aptitude Score	2.7	33.2	26.9	26.7	7.2	2.4	.9	100%
6. Career Lowest Aptitude Score	1.0	25.2	27.9	31.0	10.7	4.0	.8	100%

FUNLEV

```
10      DIMENSION MOC(6,4), INPUT(9), ID(70), MAT(6,4,30,9),
20&     AVG PCT(8), PCT(4,8), TOT(6,4,9), CUM(4,9), LEVEL(8),
30&     SAVMOS(6,4,30), SERV(4), OFIL(8), OCUM(4,9)
40      DIMENSION HEAD(2,2), SERTL(6)
50      COMMON PCT, AVG PCT, TOT, CAT1, CAT4, AVG1, AVG4, HØL1, HØL4, SERTL
60      INTEGER DØD, SVC, TOT, CUM, SAVMOS, PIT
70      REAL ISPF, NØN
80      DATA HEAD/4HLEVE, 4HLED ,4HSERV, 4HICE /
90      DATA ID/
100&     01, 02, 03, 04, 10, 05, 11, 13, 21, 12, 14, 15,
110&     16, 19, 20, 22, 23, 24, 25, 30, 31, 32, 33, 40,
120&     41, 42, 43, 44, 45, 49, 50, 51, 53, 54, 55, 06,
130&     56, 57, 58, 60, 600, 61, 62, 621, 63, 64, 644, 645, 646,
140&     66, 65, 68, 67, 69, 70, 79, 71, 72, 73, 74, 75,
150&     76, 73, 80, 81, 82, 83, 84, 85, 86/
160     DATA SERV/3HAF , 3HARM, 3HMAR, 3HNAV/, CAR/3HCAR/,
170&     ENT/3HENT/, NØN/4HDØNE/
180     DATA YES/3HYES/, XNØ/2HNØ/
190 1000 PRINT 15
200 1111 READ(50,,ERR=1122) ANS
210     GO TO 1133
220 1122 PRINT, "INVALID INPUT; INPUT AGAIN"
230     GO TO 1111
240 1133 IF (ANS.EQ.YES) GO TO 1144
250     IF (ANS.NE.XNØ) GO TO 1122
260     ISTAT=1
270     GO TO 1155
280 1144 ISTAT=2
290 1155 PRINT, "INPUT 1 IF YOU WANT ONLY TOTALS PRINTED:"
300     PRINT, "OTHERWISE INPUT 0"
310     READ(50,) IFFIN
320     PRINT, "INPUT DØD STARTING SEQUENCE NUMBER"
330     READ(50,) INIT
340     PRINT 12
350     PRINT 13
360 1010 READ(50,,ERR=1999) ISPF
370     GO TO 1030
380 1999 PRINT, "ERROR IN INPUT; INPUT AGAIN"
390     GO TO 1010
400 1030 IF (ISPF.EQ.ENT) GO TO 1015
410     IF (ISPF.EQ.CAR) GO TO 1016
420     IF (ISPF.EQ.NØN) GO TO 5555
430     PRINT, "INVALID REQUEST; INPUT AGAIN"
440     GO TO 1010
450 1015 PIT=0
460     PRINT 10
470     GO TO 1020
480 1016 PIT=3
490     PRINT 11
500 1020 PRINT 16
```

FUNLEV CONTINUED

```
510      PRINT 9
520      CALL OPENF(1,"FUNFL")
530      DO 1021 I=1,3
540 1021 READ(1,*) OFIL(I)
550      CALL CLOSEF(1)
560      DO 1018 IJ=1,4
570      DO 1018 KL=1,9
580      CUM(IJ, KL)=0
590 1018 CUM(IJ, KL)=0
600      DO 700 I=INIT,70,6
610      DO 20 IJ=1,6
620      DO 20 KL=1,4
630      MOC(IJ, KL)=0
640      DO 20 MN=1,9
650      TOT(IJ, KL, MN)=0
660      DO 20 KZ=1,30
670      20 MAT(IJ, KL, KZ, MN)=0
680      DO 400 J=1,4
690      MJK=J+PII
700      FIL=OFIL(MJK)
710      CALL OPENF(1,FIL)
720      DO 300 K=1,400
730      30 READ(1,*,END=410,ERR=9999) DOD,SVC,MOS,(INPUT(II),II=1,9)
740      IF (DOD.EQ.0) GO TO 410
750      IF (SVC.EQ.0) SVC=4
760      GO TO 40
770 9999 PRINT, "RECORD WITH MOS",MOS," IS INVALID"
780      GO TO 30
790      40 DO 200 L=1,6
800      LL=L+I-1
810      IF (LL.GT.70) GO TO 300
820      IF (DOD.NE.ID(LL)) GO TO 200
830      MOC(L, SVC)=MOC(L, SVC)+1
840      MM=MOC(L, SVC)
850      SAVMOS(L, SVC, MM)=MOS
860      DO 100 NN=1,9
870      MAT(L, SVC, MM, NN)=INPUT(NN)
880      100 TOT(L, SVC, NN)=TOT(L, SVC, NN)+INPUT(NN)
890      200 CONTINUE
900      300 CONTINUE
910      410 CALL CLOSEF(1)
920      400 CONTINUE
930      DO 600 L=1,6
940      SERTL(L)=TOT(L,1,9)+TOT(L,2,9)+TOT(L,3,9)+TOT(L,4,9)
950      LL=L+I-1
960      IF (LL.GT.70) GO TO 700
970      IDOUE=0
980      IF (IPRIN.EQ.1) GO TO 1355
990      PRINT 1, ID(LL)
1000 1355 IF ((ID(LL).EQ.06).OR.(ID(LL).EQ.13)) IDOUE=1
```

FUNLEV CONTINUED

```
1010     IF ((ID(LL).EQ.21).OR.(ID(LL).EQ.65)) IDQUB=1
1012     IF ((ID(LL).EQ.05).OR.(ID(LL).EQ.11)) IDQUB=1
1014     IF ((ID(LL).EQ.65).OR.(ID(LL).EQ.68)) IDQUB=1
1015     IF (ID(LL).EQ.79) IDQUB=1
1020     IF (IDQUB.EQ.1) GO TO 71717
1020     DO 450 IM=1,8
1040     450 AVGPCT(IM)=0.0
1050     71717 CNT=0
1060     DO 505 J=1,4
1070     IF (TOT(L,J,9).EQ.0) GO TO 505
1080     PCTOL=TOT(L,J,9)/SERL(L)
1090     IF (PCTOL.LT.0.10) GO TO 81818
1100     CNT=CNT+1
1110     81818 DO 500 NN=1,8
1120     PCT(J,NN)=FLOAT(TOT(L,J,NN))/FLOAT(TOT(L,J,9))
1130     IF (PCTOL.LT.0.10) GO TO 500
1140     IF (IDQUB.EQ.1) GO TO 500
1150     AVGPCT(NN)=AVGPCT(NN)+PCT(J,NN)
1160     500 CONTINUE
1170     505 CONTINUE
1180     IF (CNT.EQ.0) GO TO 600
1190     IF ((IDQUB.NE.1).OR.(IDQUB.EQ.1)) GO TO 61616
1200     DO 51515 IJL=1,8
1210     51515 AVGPCT(IJL)=AVGPCT(IJL)/100.
1220     GO TO 1188
1230     61616 IF (IDQUB.EQ.1) GO TO 1188
1240     GO TO (1166,1177), ISTAT
1250     1177 CALL MINLEV(L)
1260     GO TO 1188
1270     1166 DO 502 NN=1,8
1280     502 AVGPCT(NN)=AVGPCT(NN)/CNT
1290     1177 AVG1=AVGPCT(2)+AVGPCT(3)
1300     AVG4=AVGPCT(6)+AVGPCT(7)+AVGPCT(8)
1310     DO 550 J=1,4
1320     IF (TOT(L,J,9).EQ.0) GO TO 550
1330     CAT1=PCT(J,2)+PCT(J,3)
1340     CAT4=PCT(J,6)+PCT(J,7)+PCT(J,8)
1350     LIND=0
1360     IF ((CAT1.LE.AVG1).AND.(CAT4.GE.AVG4)) GO TO 520
1370     IF ((CAT1.GE.AVG1).AND.(CAT4.LE.AVG4)) GO TO 510
1380     H0L1=CAT1-AVG1
1390     H0L4=CAT4-AVG4
1400     IF (H0L1.GT.H0L4) GO TO 510
1410     H0L1=AVG1-CAT1
1420     H0L4=AVG4-CAT4
1430     IF (H0L1.GE.H0L4) GO TO 520
1440     510 LIND=1
1450     DO 515 MN=1,8
1460     LEVEL(MN)=AVGPCT(MN)*TOT(L,J,9)+0.5
1470     515 CUMC(J,MN)=CUMC(J,MN)+LEVEL(MN)
```

FUNLEV CONTINUED

```
1430      CUM(J,9)=CUM(J,9)+TOT(L,J,9)
1490      GO TO 5432
1500      DO 525 KI=1,9
1510      CUM(J,KI)=CUM(J,KI)+TOT(L,J,KI)
1520      DO 525 CUM(J,KI)=CUM(J,KI)+TOT(L,J,KI)
1530      GO TO 530
1540      5432 DO 6543 KD=1,9
1550      6543 CUM(J,KD)=CUM(J,KD)+TOT(L,J,KD)
1560      530 IF (IFPIN.EQ.1) GO TO 550
1570      PRINT 8, SFRM(J)
1580      ISTR=HOC(L,J)
1590      DO 630 MM=1,ISTR
1600      IF ((J.EQ.1).OR.(J.EQ.3)) GO TO 610
1610      PRINT 2, SAVMOS(L,J,MM),(MAT(L,J,MM,MN),MN=1,9)
1620      GO TO 630
1630      610 PRINT 3, SAVMOS(L,J,MM),(MAT(L,J,MM,MN),MN=1,9)
1640      630 CONTINUE
1650      PRINT 4, (TOT(L,J,NN),NN=1,9)
1660      DO 632 JE=1,8
1670      632 PCT(J,JE)=100.0+PCT(J,JE)
1680      PRINT 19, (PCT(J,KM),KM=1,8)
1690      IF (LIND.EQ.0) GO TO 550
1700      PRINT 5, (LEVEL(NN),NN=1,8)
1710      550 CONTINUE
1720      IF (IPRIN.EQ.1) GO TO 600
1730      DO 512 MK=1,8
1740      512 AVGPCT(MK)=AVGPCT(MK)*100.0
1750      IF (ISTAT.EQ.2) GO TO 9922
1760      PRINT 14, (AVGPCT(MN),MN=1,8)
1770      GO TO 9933
1780      9922 PRINT 9944, (AVGPCT(MJ),MJ=1,8)
1790      9933 PRINT, "-----"
1800      600 CONTINUE
1810      700 CONTINUE
1820      91919 LIND=0
1830      8765 IJK=LIND+1
1840      PRINT 6, (HEAD(KT,IJK),KT=1,2)
1850      DO 800 J=1,4
1860      800 PRINT 7, SERV(J),(CUM(J,KL),KL=1,9)
1870      PRINT 9955, (HEAD(KT,IJK),KT=1,2)
1880      DO 950 J=1,4
1890      DO 900 I=1,3
1900      900 PCT(J,I)=100.0+FLOAT(CUM(J,I))/FLOAT(CUM(J,9))
1910      950 PRINT 17, SERV(J),(PCT(J,K),K=1,8)
1920      DO 960 J=1,4
1930      DIV=CUM(J,9)-CUM(J,1)
1940      AVGPCT(1)=(FLOAT(CUM(J,2))+FLOAT(CUM(J,3)))/DIV
1950      AVGPCT(2)=(FLOAT(CUM(J,4))+FLOAT(CUM(J,5)))/DIV
1960      AVGPCT(3)=(FLOAT(CUM(J,6))+FLOAT(CUM(J,7))+FLOAT(CUM(J,8)))/DIV
1970      AVGPCT(1)=100.0+AVGPCT(1)
```

FUNLEV CONTINUED

```
1980     AVG PCT(2)=100.0*AVG PCT(2)
1990     AVG PCT(3)=100.0*AVG PCT(3)
2000 960  PRINT 18, SERV(J), (AVG PCT(K), K=1, 3)
2010     IF (LIND.FC.1) GO TO 1000
2020     LIND=1
2030     DO 987 6 KM=1, 4
2040     DO 987 6 JN=1, 9
2050 987 6  CUM(KM, JN)=0CUM(KM, JN)
2060     GO TO 37 65
2070     1  FORMAT(///, I3)
2080     2  FORMAT(12X, A3, 9I6)
2090     3  FORMAT(11X, I4, 9I6)
2100     4  FORMAT(/, 10X, "TOTAL", 9I6)
2110     5  FORMAT(/, 7X, "***LEVEL", 8I6)
2120     6  FORMAT(///// , 26X, 2A4, "TOTALS")
2130     7  FORMAT(/, A3, 2X, 9I7)
2140     9  FORMAT(///, "L0D", 3X, "SVC", 3X, "M0S", 3X, "LNK", 5X, "I", 4X, "II",
2150      2X, "IIIA", 2X, "IIIB", 3X, "IVA", 3X, "IVB", 3X, "IVC", 1X,
2160      "TOTAL")
2170     8  FORMAT(/, 6X, A3)
2180    10  FORMAT(///// , 30X, "ENTRY LEVEL")
2190    11  FORMAT(///// , 30X, "CAREER FORCE")
2200    12  FORMAT(/, "SPECIFY IF THIS IS CAREER, ENTRY, OR YOU ARE DONE")
2210    13  FORMAT("FNT FOR ENTRY; CAR FOR CAREER; DNE FOR FINISHED")
2220    14  FORMAT(/, 2X, "D0D MEAN ?", 3X, 8F6.1)
2230    15  FORMAT("L0 YOU WANT TO LEVEL TO LOWEST ?", /, "***ANSWER YES/NO")
2240    16  FORMAT(14X, "AFCT DISTRIBUTION BY D0D CODE, SERV, & M0S")
2250    17  FORMAT(A3, 12X, 3F6.1)
2260    18  FORMAT(A3, 14X, F6.1, 7X, F6.1, 11X, F6.1)
2270    19  FORMAT(10X, "FERCT", 8F6.1)
2280 9944  FORMAT(/, 3X, "MINIMUM ?", 3X, 8F6.1)
2290 9955  FORMAT(///// , 25X, 2A4, "PERCENTAGES", /)
2300 5555  STOP
2310     END
2320     SUBROUTINE MINLEV(L)
2330     COMMON PCT(4,8), AVG PCT(3), TOT(6, 4, 9), CA1, CA4,
2340      AM1, AM4, HL1, HL4, SEFTL(6)
2350     INTEGER TOT
2360     DO 100 J=1, 4
2370     IF (TOT(L, J, 9).EQ.0) GO TO 100
2380     PCT0L = TOT(L, J, 9)/SEFTL(L)
2390     IF (PCT0L.LT.0.10) GO TO 100
2400     IK=J
2410     AM1=PCT(J, 2)+PCT(J, 3)
2420     AM4=PCT(J, 6)+PCT(J, 7)+PCT(J, 8)
2430     GO TO 150
2440 100  CONTINUE
2450 150  IST=J
2460     DO 200 J=IST, 4
2470     IF (TOT(L, J, 9).EQ.0) GO TO 200
```

FUNLEV CONTINUED

```
2480      PCTOL = TOT(L,J,9)/SEFTL(L)
2490      IF (PCTOL.LT.0.10) GO TO 200
2500      CA1=PCT(J,2)+PCT(J,3)
2510      CA4=PCT(J,6)+PCT(J,7)+PCT(J,8)
2520      IF ((CA1.LE.AM1).AND.(CA4.GE.AM4)) GO TO 175
2530      IF ((CA1.GE.AM1).AND.(CA4.LE.AM4)) GO TO 200
2540      HL1=CA1-AM1
2550      HL4=CA4-AM4
2560      IF (HL1.GT.HL4) GO TO 200
2570      HL1=AM1-CA1
2580      HL4=AM4-CA4
2590      IF (HL1.LT.HL4) GO TO 200
2600 175  IK=J
2610      AM1=CA1
2620      AM4=CA4
2630 200  CONTINUE
2640      DO 300 I=1,8
2650 300  AVGFCT(I)=PCT(IK,I)
2660      RETURN
2670      END
```

AVFC1

```
10$0VR, AIRG0
20$0VR, ARMO0
30$0VR, NAV00
40$0VR, MAR00
50C   COURTESY CUSTOMIZED SOFTWARE INC
60C   THIS IS NO RURE GOLDBERG
70C   BUT A GENUINE IRV GREENBERG
80C   ALL SUBROUTINES UPDATE EXTERNAL FILES
90C   AIRFORCE           AIRV1 AND AIRV2
100C  ARMY              ARMV1 AND ARMV2
110C  NAVY              NAVV1
120C  1 FILES ARE CAREER
130C  2 FILES ARE ENTRY
140C  NAVY FILE SUMS SCHOOL AND OJT
150C  AND DODN--FOR ENTRY
160C  DOD# RECORD FORMAT IS
170C  (DOD CODE, SVC, MOS, UNK, I, II, IIIA, IIIB, IVA, IVE, IVC, TOTAL)
180C  EXTERIOR FILES ARE RANDOMIZED USING RANSIZ
190C  EACH I/O PICKS 38-24 BIT WORDS
200C  INPUT FILE FORMATS ARE
210C  SERVICE HEADERS***LINE # "SVC" AF/AR/NA/MA
220C  THEN SERVICE FORMATS
230C  FOR THE ARMY
240C  LINE # "MOS", 7 INTEGERS(QTY IN ZONES 80/85/90/95/100/110)
250C  LAST ARMY LINE LINE # "END", 0, 0, 0, 0, 0, 0, 0
260C  NAVY FORMAT
270C  LINE # "RATE", #SCHOOL, #OJT
280C  LAST LINE LINE# "END", 0, 0
290C  MARINE FORMAT
300C  LINE# MOS, "TEST", QTY, MIN ENTRY SCORE, 6 % SPLITS
310C  LAST LINE LINE# "END", "A", 0, 0, 0, 0, 0, 0, 0, 0
320C  AIR FORCE FORMAT
330C  LINE# MOS, QTY
340C  LAST LINE LINE# "END", 0
350C  TO END THE RUN ADD A FINAL SERVICE HEADER OF
360C  LINE# "END" .
370C  FOR MARINE DATA THERE IS A SPECIAL NOTE
380C  *****
390C  FOR MOS 8, 11, 13, 21, AND 35 USE TEST "XX" JUST BECAUSE
400C  *****
410C  FOR MOS 8, 11, 13, 21, AND 35 USE TEST "XX" JUST BECAUSE
420 COMMON MXY, IHJ(7), FLY3
430 DIMENSION SVC(4)
440 DATA SVC/2HAF, 2HAF, 2HVA, 2HMA/
450 DATA QUIT/3HEND/
460C  OK GET THE FIRST INPUT FILE
470 25 PRINT 30
480 30 FORMAT(17HGIVE ME FILE NAME)
490 40 READ(50, ,ERR=50) FILX
500 GOTO 100
```

AVFC1 CONTINUED

```
510 50 PRINT 55
520 55 FORMAT(16HUSE QUOTES DUMMY)
530 GOTO 40
540 100 CALL OPENFC(1,FILX)
550 101 READ(1, )AX
560 IF(AX.EQ.QUIT) GOTO 500
570 DO 105 I=1,4
580 IF(AX.EQ.SVC(I)) GOTO 120
590 105 CONTINUE
600 PRINT 110,FILX,AX
610 110 FORMAT(4HFILE,2X,A4,2X,13HHAS A BAD SVC,2X,A2)
620 GOTO 25
630 120 KING=I
640 GOTO(150,200,250,300),KING
650 150 CALL LINK(5,"OAIROG")
660 CALL AIRCC
670 GOTO 101
680 200 CALL LINK(5,"OARMCC")
690 CALL ARMCC
700 GOTO 101
710 250 CALL LINK(5,"ONAVGG")
720 CALL NAVCC
730 GOTO 101
740 300 CALL LINK(5,"OMARCC")
750 CALL MARCC
760 GOTO 101
770 500 CALL CLOSEFC(1)
780 1000 PRINT 1005
790 1005 FORMAT(6HTHATS IT)
800 END
```

ARMCO

```
0,173,126,63
10 SUBROUTINE ARMCO
20C     ARMY GETS CALLED BY AVFQQ WHEN **AR** IS READ ON FILE 1
30C     THE ARMY EXTERIOR FILE FORMAT IS:
40C     LINE # M0S,7 INTEGERS(QTY PEOPLE IN ZONES
50C         80/85/90/95/100/105/110
60C     THE LAST M0S DATA LINE MUST READ
70C     LINE # "END",0,0,0,0,0,0,0
80C     A M0S ENTRY OF END SENDS PROGRAM BACK TO AVFQQ
90C     M0SAR H0LDS(M0S,TEST TYPE,TEST MIN,D0D C0DE) FOR 100 M0S
100 DIMENSION IHAVE(7),FINK(8,7,8),TRIP(3),I0UT(12)
110 DIMENSION M0SAR(4,314)
120 DIMENSION IKEEP(3)
130 COMMON M0S,IHAVE,FIL73
140 INTEGER TEST,TRIP
150 DATA YES/3HYES/,XN0/2HN0/
160 DATA IQUIT/3HEND/,T0P/.001/
170 DATA TRIP/2HAE,2HEL,2HGM,2HMM,2HCL,2HGT,2HRC,2HIN/
180C FINK AE FIRST
190 DATA FINK/.01,.00,.06,.13,.34,.27,.16,.03,
200& .01,.00,.08,.15,.35,.25,.14,.02,
210& .01,.00,.11,.19,.36,.20,.11,.02,
220& .01,.00,.18,.23,.35,.15,.07,.01,
230& .01,.01,.26,.26,.31,.11,.03,.01,
240& .01,.02,.35,.27,.26,.07,.02,.00,
250& .01,.04,.45,.25,.20,.04,.01,.00,
260C FL
270& .01,.00,.10,.16,.34,.24,.13,.02,
280& .01,.00,.10,.18,.35,.22,.12,.02,
290& .01,.00,.12,.20,.36,.20,.09,.02,
300& 2*.01,.17,.23,.35,.16,.06,.01,
310& 2*.01,.23,.27,.32,.12,.04,.00,
320& 2*.01,.33,.23,.27,.08,.02,.00,
330& .01,.02,.42,.27,.21,.05,.02,.00,
340C 3M
350& 2*.01,.09,.13,.32,.25,.16,.03,
360& .01,.00,.09,.14,.35,.25,.14,.02,
370& .01,.00,.10,.18,.37,.22,.11,.01,
380& .01,.00,.14,.23,.38,.18,.06,.00,
390& 2*.01,.21,.23,.34,.12,.03,.00,
400& 2*.01,.32,.30,.28,.07,.01,.00,
410& .01,.02,.43,.30,.19,.04,.01,.00,
420C M
430& .01,.00,.09,.15,.32,.25,.14,.04,
440& .01,.00,.10,.15,.34,.23,.14,.03,
450& .01,.00,.12,.19,.35,.20,.12,.01,
460& .01,.00,.17,.22,.34,.17,.08,.01,
470& .01,.00,.25,.25,.31,.13,.05,.00,
480& .01,.01,.34,.26,.27,.08,.03,.00,
490& .01,.03,.41,.26,.22,.06,.01,.00,
```

ARMGO CONTINUED

5000 CL
510& .01,.00,.05,.03,.34,.26,.20,.06,
520& .01,.00,.05,.11,.34,.26,.19,.04,
530& .01,.00,.07,.13,.36,.27,.18,.07,
540& .01,.00,.10,.17,.37,.22,.11,.01,
550& .01,.00,.15,.22,.36,.17,.04,.01,
560& .01,.01,.22,.26,.32,.13,.05,.00,
570& .01,.02,.31,.29,.27,.09,.02,.00,
5800 RT
590& .01,.00,.04,.09,.34,.20,.19,.03,
600& .01,.00,.05,.12,.38,.23,.15,.01,
610& .01,.00,.03,.17,.41,.23,.10,.01,
620& .01,.00,.12,.22,.41,.17,.06,.00,
630& .01,.00,.19,.23,.36,.12,.03,.00,
640& .01,.01,.29,.32,.29,.07,.02,.00,
650& .01,.02,.41,.31,.21,.03,.01,.00,
6600 RC
670& .01,.00,.10,.15,.36,.23,.13,.02,
680& .01,.01,.13,.19,.34,.20,.11,.01,
690& .01,.01,.14,.22,.33,.19,.09,.01,
700& .01,.01,.17,.22,.32,.13,.09,.00,
710& .01,.01,.20,.24,.32,.15,.07,.00,
720& .01,.01,.24,.26,.31,.13,.04,.00,
730& .01,.01,.32,.28,.27,.09,.02,.00,
7400 IN
750& .02,.005,.11,.19,.34,.14,.15,.055,
760& .015,.005,.125,.205,.32,.135,.14,.06,
770& .015,.005,.145,.22,.325,.125,.125,.045,
780& .015,.01,.16,.23,.34,.105,.11,.03,
790& .015,.01,.185,.24,.345,.09,.085,.025,
800& .015,.015,.23,.27,.32,.075,.055,.02,
810& .015,.02,.29,.305,.275,.055,.035,.01/
8200 MOSMOS, TEST, TEST MIN, DOD CODE
830 DATA MOSAR/"00B", "GM", 100, 43, "00H", "GT", 100, 80,
840& "02B", "GT", 100, 45, "02Z", "GT", 100, 45,
850& "03B", "GT", 90, 56, "03C", "GT", 90, 56, "03D", "GT", 90, 56,
8600 05 SERIES
870& "05B", "CL", 100, 20, "05E", "CL", 100, 20, "05F", "CL", 100, 20,
880& "05D", "RC", 100, 23, "05H", "RC", 100, 23, "05K", "RC", 100, 23,
890& "05E", "GT", 110, 23,
9000 11 SFRIES
910& "11B", "IN", 90, 1, "11C", "IN", 90, 1, "11H", "IN", 90, 1,
920& "11E", "AE", 90, 2, "11D", "AE", 90, 25,
9300 12-13
940& "12A", "AF", 90, 3, "12A", "AE", 90, 4, "13E", "AE", 100, 25,
9500 15
960& "15B", "AE", 90, 4, "15D", "AE", 90, 4, "15F", "AE", 90, 4,
970& "15E", "AE", 90, 4,
9800 16
990& "16B", "AF", 90, 4, "16D", "AE", 90, 4, "16F", "AE", 90, 4,

ARMCO CONTINUED

1000& "16R", "AE", 90, 4, "16C", "AE", 100, 4, "16E", "AE", 100, 4,
1010& "16J", "AE", 100, 22, "16H", "AE", 90, 25,
1020& "17A", "AE", 100, 22, "17K", "AE", 100, 22, "17L", "AE", 100, 22,
1030& "17C", "AE", 100, 41,
1040& "21G", "EL", 100, 12, "21M", "EL", 100, 12, "21S", "EL", 100, 12,
1050& "21T", "EL", 100, 12,
1060& "22G", "EL", 100, 12, "22K", "EL", 100, 12,
1070& "22L", "EL", 100, 12, "22M", "EL", 100, 12,
1080& "23S", "EL", 100, 10, "23T", "EL", 100, 10, "23U", "EL", 100, 10,
1090& "23Q", "EL", 100, 12,
1100& "24B", "EL", 100, 10, "24P", "EL", 100, 10, "24D", "EL", 100, 12,
1110& "24F", "EL", 100, 12, "24M", "EL", 100, 12, "24N", "EL", 100, 12,
1120& "24Q", "EL", 100, 12, "24U", "EL", 100, 12, "24C", "EL", 100, 12,
1130& "24E", "EL", 100, 12, "24G", "EL", 100, 12, "24H", "EL", 100, 12,
1140& "24J", "EL", 100, 12, "24K", "EL", 100, 12,
1150& "25K", "EL", 100, 15,
1160& "26V", "EL", 100, 10, "26L", "EL", 100, 10, "26Y", "EL", 100, 10,
1170& "26B", "EL", 100, 10, "26C", "EL", 100, 10, "26D", "EL", 100, 10,
1180& "26H", "EL", 100, 10, "26K", "EL", 100, 10, "26M", "EL", 100, 10,
1190& "26M", "EL", 100, 10, "26N", "EL", 100, 10, "26T", "EL", 100, 19,
1200& "26P", "EL", 100, 19,
1210& "27F", "EL", 100, 10, "27B", "EL", 100, 12, "27D", "EL", 100, 12,
1220& "27E", "EL", 100, 12, "27H", "EL", 100, 12, "27G", "EL", 100, 12,
1230& "31B", "EL", 100, 10, "31D", "EL", 100, 10, "31J", "EL", 100, 16,
1240& "31S", "EL", 100, 16, "31T", "EL", 100, 16, "31R", "EL", 100, 19,
1250& "31M", "EL", 100, 20,
1260& "32A", "EL", 100, 10,
1270& "32B", "EL", 100, 10, "32C", "EL", 100, 10, "32D", "EL", 100, 10,
1280& "32E", "EL", 100, 10, "32G", "EL", 100, 16, "32F", "EL", 100, 16,
1290& "34G", "EL", 100, 11,
1300& "35K", "EL", 100, 10, "35L", "EL", 100, 10, "35M", "EL", 100, 10,
1310& "35N", "EL", 100, 10, "35J", "EL", 100, 11, "35F", "EL", 100, 14,
1320& "35B", "EL", 100, 19, "35G", "EL", 100, 19, "35D", "EL", 100, 19,
1330& "35E", "EL", 100, 19, "35H", "EL", 110, 19,
1340& "36C", "EL", 90, 621, "36K", "EL", 90, 621, "36G", "EL", 95, 62,
1350& "36H", "EL", 100, 62,
1360& "41A", "GM", 90, 70, "41B", "GM", 90, 67, "41C", "GM", 90, 67,
1370& "41F", "GM", 100, 19, "41F", "GM", 100, 19, "41G", "GM", 100, 19,
1380& "41B", "GM", 100, 67, "41C", "GM", 100, 67, "41J", "GM", 90, 67,
1390& "41K", "GM", 90, 69,
1400& "42F", "GM", 100, 31, "42D", "GM", 100, 33,
1410& "43A", "GM", 80, 76, "43J", "GM", 80, 76, "43K", "GM", 80, 76, "43L", "GM", 80, 7
6.
1420& "43E", "GM", 90, 86,
1430& "44F", "GM", 100, 70,
1440& "45A", "GM", 90, 64, "45E", "GM", 95, 64, "45K", "GM", 95, 64,
1450& "45L", "GM", 100, 64, "45M", "GM", 100, 646,
1460& "46D", "GM", 100, 12, "46N", "GM", 100, 63, "46A", "GM", 100, 63,
1470& "51G", "GM", 100, 49, "51A", "GM", 90, 71, "51B", "GM", 90, 71,
1480& "51C", "GM", 90, 71, "51J", "GM", 100, 72, "51L", "GM", 100, 72,
1490& "51K", "GM", 90, 72, "51N", "GM", 90, 72, "51R", "GM", 90, 72,

ARMCO CONTINUED

1500& "51M", "GM", 100, 73,
1510& "52H", "EL", 110, 66, "52J", "EL", 110, 66, "52K", "EL", 110, 66,
1520& "52L", "EL", 110, 66, "52E", "MM", 90, 66, "52B", "GM", 100, 66,
1530& "52A", "MM", 90, 72,
1540& "54A", "GM", 80, 3, "54E", "GM", 110, 47, "54D", "GM", 100, 69,
1550& "55E", "GM", 100, 43, "55A", "GM", 90, 645, "55C", "GM", 95, 645,
1560& "55F", "GM", 100, 645, "55G", "GM", 105, 644,
1570& "57A", "GM", 80, 85,
1580& "61A", "MM", 100, 6, "61B", "MM", 100, 6, "61E", "MM", 100, 6,
1590& "61C", "MM", 100, 65, "61E", "MM", 100, 65,
1600& "62E", "MM", 90, 61, "62C", "MM", 100, 63, "62F", "MM", 90, 73,
1610& "62H", "MM", 90, 73, "62J", "MM", 90, 73, "62K", "MM", 90, 73,
1620& "62L", "MM", 90, 73, "62M", "MM", 90, 73,
1630& "63A", "MM", 90, 61, "63E", "MM", 90, 61, "63F", "MM", 95, 61,
1640& "63G", "MM", 95, 61, "63H", "MM", 95, 61, "63J", "MM", 90, 69,
1650& "63K", "MM", 90, 69,
1660& "64C", "MM", 90, 81,
1670& "65F", "MM", 90, 66, "65A", "MM", 90, 69, "65J", "MM", 90, 81,
1680& "65K", "MM", 90, 81, "65G", "MM", 90, 85,
1690& "67A", "MM", 100, 600,
1700& "68A", "MM", 100, 600, "68D", "MM", 100, 60, "68H", "MM", 100, 60,
1710& "68G", "MM", 100, 60,
1720& "71E", "CL", 100, 51, "71C", "CL", 100, 51, "71D", "CL", 100, 51,
1730& "71E", "CL", 100, 51, "71L", "CL", 100, 51, "71G", "CL", 100, 51,
1740& "71V", "CL", 100, 51, "71P", "CL", 100, 51, "71F", "CL", 95, 51,
1750& "71U", "CL", 110, 53, "71Q", "CL", 110, 57, "71R", "CL", 110, 57,
1760& "72E", "CL", 100, 58, "72F", "CL", 100, 58, "72C", "CL", 90, 58,
1770& "74C", "CL", 100, 53, "74D", "CL", 100, 53, "74E", "CL", 100, 53,
1780& "74G", "CL", 100, 53, "74F", "CL", 110, 53,
1790& "76A", "CL", 90, 55, "76V", "CL", 90, 55, "76Y", "CL", 90, 55,
1800& "76J", "CL", 95, 55, "76P", "CL", 95, 55, "76S", "CL", 95, 55,
1810& "76T", "CL", 95, 55, "76W", "CL", 90, 82,
1820& "76X", "CL", 90, 82,
1830& "81C", "GT", 90, 41, "81D", "GT", 95, 41, "81B", "GT", 95, 41,
1840& "81A", "GT", 95, 41, "81E", "GT", 100, 41,
1850& "82C", "GT", 100, 41, "82A", "GT", 100, 41, "82D", "GT", 100, 41,
1860& "82E", "GT", 100, 41, "82B", "GT", 100, 41,
1870& "83A", "GT", 90, 74, "83D", "GT", 90, 74, "83E", "GT", 90, 74,
1880& "83F", "GT", 90, 74,
1890& "84D", "GT", 100, 19, "84E", "GT", 90, 40, "84C", "GT", 90, 40,
1900& "84G", "GT", 90, 40, "84E", "GT", 100, 40, "84F", "GT", 95, 40,
1910& "91A", "GT", 100, 30, "91U", "GT", 100, 30, "91D", "GT", 100, 30,
1920& "91F", "GT", 100, 30, "91G", "GT", 100, 30, "91J", "GT", 100, 30,
1930& "91G", "GT", 100, 31, "91F", "GT", 100, 31, "91R", "GT", 100, 32,
1940& "91S", "GT", 100, 32, "91T", "GT", 100, 32, "91E", "GT", 100, 33,
1950& "92B", "GT", 100, 31, "92C", "GT", 100, 49, "92D", "GT", 100, 49,
1960& "93H", "GT", 105, 22, "93J", "GT", 105, 22, "93K", "GT", 105, 22,
1970& "93E", "GT", 100, 42, "93F", "GT", 100, 42,
1980& "94D", "GT", 100, 80, "94A", "GT", 80, 80, "94B", "GT", 80, 80,
1990& "94C", "GT", 80, 80,

ARMCC CONTINUED

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2000# "95E", "GT", 100, 32,
2010# "96F", "GT", 100, 24, "96G", "GT", 100, 24, "96D", "GT", 100, 24,
2020# "97E", "GT", 110, 24, "97C", "GT", 110, 24, "97D", "GT", 110, 24,
2030# "98Z", "GT", 110, 23, "98J", "GT", 110, 23, "98E", "GT", 110, 23,
2040# "98C", "GT", 110, 23, "98J", "GT", 110, 23,
2050# "78L", "CL", 100, 40, "53E", "GM", 100, 75,
2060# "53C", "GM", 100, 75, "44A", "GM", 90, 70,
2070# "93D", "GT", 100, 19, "23N", "EL", 100, 10,
2080# "63E", "MM", 100, 60, "63E", "MM", 100, 60,
2090# "63F", "MM", 100, 60, "72G", "CL", 100, 53,
2100# "62D", "MM", 90, 73, "62E", "MM", 90, 73,
2110# "44E", "GM", 90, 70, "44C", "GM", 90, 70,
2120# "05G", "GT", 110, 23, "57H", "GM", 100, 82,
2130# "62G", "MM", 90, 73, "34E", "EL", 100, 15,
2140# "34D", "EL", 100, 15, "35E", "EL", 100, 10,
2150# "36E", "EL", 90, 62, "21L", "EL", 100, 12,
2160# "21R", "EL", 100, 12, "45J", "GM", 100, 646,
2170# "57C", "GM", 90, 76, "44K", "MM", 100, 70,
2180# "65E", "MM", 90, 69, "65C", "MM", 90, 66,
2190# "65H", "MM", 90, 81, "17B", "AE", 100, 22,
2200# "57E", "GM", 60, 84, "57F", "GM", 90, 49/
2210 PRINT 10
2220 10 FORMAT(18HARMY ROUTINE IS IN)
2230 PRINT 1
2240 1 FORMAT('IS THIS RUN FOR FY74',/, '**ANSWER YES/NO')
2250 3456 READ (50, ,ERR=1234) REP
2260 GO TO 2345
2270 1234 PRINT, "INVALID INPUT; INPUT AGAIN"
2280 GO TO 3456
2290 2345 IF (REP.EQ.YES) GO TO 4567
2300 IF (REP.NE.XNO) GO TO 1234
2310 ISTAT=0
2320 GO TO 5678
2330 4567 ISTAT=1
2340 PRINT, "INPUT ARMY FY73 FILENAME"
2350 6677 READ(50, ,ERR=5566) FIL73
2360 GO TO 5678
2370 5566 PRINT, "INVALID INPUT; INPUT AGAIN"
2380 GO TO 6677
2390C CLEAR DISK AREA
2400 5678 DO 100 I=1,2
2410 100 IOUT(I)=0
2420 CALL OPENF(2, "ARMV1")
2430 CALL OPENF(3, "ARMV2")
2440 DO 110 I=1,325
2450 WRITE(3, )IOUT
2460 110 WRITE(2, )IOUT
2470 END FILE 2
2480 END FILE 3
2490 CALL RANSIZ(2, 325, 33)
```

ARMCC CONTINUED

```
2500 CALL FANSIZ(3,305,33)
2510 ZFFO THINGS ANYWAY
2520 COUNT=0
2530 JQUIT=0
2540 DO 115 TO 120 I=1,7
2550 DO 120 I HAVE(I)=0
2560 OK GET DATA FROM FILE 1
2570 IF (ISTAT.EQ.0) GO TO 130
2580 CALL FY74
2590 GO TO 6759
2600 DO 130 READ(1,,PRF=14)MOS,(IHAVE(I),I=1,7)
2610 6759 IF (MOS.EQ.IQUIT) GO TO 2000
2620 DO 140 I=1,314
2630 IF(MOS.EQ.MOSAR(1,I)) GOTO 149
2640 140 CONTINUE
2650 PRINT 145,MOS
2660 145 FORMAT(3HMOS,2X,A3,2X,26HD0ESNT MATCH FILE**SKIPPED)
2670 GOTO 130
2680 141 PRINT 142,MOS
2690 142 FORMAT(12HEAD MOS READ,2X,A3,2X,14HRECORD SKIPPED)
2700 GOTO 130
2710 149 KING=I
2720 TEST=MOSAR(2,KING)
2730 DO 150 I=1,3
2740 IF(TEST.EQ.TRIP(I)) GOTO 160
2750 150 CONTINUE
2760 PRINT 5555, MOS
2770 5555 FORMAT("MOS",A4," HAS INVALID TEST; PROCESSING CONTINUES")
2780 GO TO 130
2790 160 KK=I
2800 KDOD=MOSAR(4,KING)
2810 CAREER
2820 DO 165 I=1,8
2830 IKEEP(I)=0
2840 DO 165 J=1,7
2850 165 IKEEP(I)=IKEEP(I)+INT(FLOAT(IHAVE(J))*FINK(I,J,KK)+.5)
2860 KTOT=0
2870 KSTAR=0
2880 DO 170 I=1,3
2890 170 KTOT=KTOT+IKEEP(I)
2900 DO 180 I=1,7
2910 180 KSTAR=KSTAR+IHAVE(I)
2920 KF=KSTAR-KTOT
2930 JF=IABS(KF)
2940 FEEL=FLOAT(JF)/FLOAT(KSTAR)
2950 IF(FEEL.LE.TOP) GOTO 250
2960 K=1
2970 IF(KF.LT.0) K=-1
2980 NSTAR=0
2990 DO 200 I=1,3
```

ARMCO CONTINUED

```

3000 UP=FLOAT(IKEEP(I))/FLOAT(KTOT)
3010 KUP=INT(UP*FLOAT(JF)+.5)
3020 IKEEP(I)=IKEEP(I)+K*KUP
3030 200 NSTAR=NSTAR+IKEEP(I)
3040 KTOT=NSTAR
3050 250 IOUT(1)=K00D
3060 IOUT(2)=2
3070 IOUT(3)=M0S
3080 DO 260 I=1,3
3090 260 IOUT(I+3)=IKEEP(I)
3100 IOUT(12)=KTOT
3110 K0UNT=K0UNT+1
3120 CALL FINDRR(2,K0UNT)
3130 WRITE(2,)IOUT
3140C ENTRY
3150 JTEST=M0SAR(3,KING)/5-15
3160 IF(JTEST.GT.0.AND.JTEST.LT.8) GOTO 280
3170 PRINT 265,M0S,M0SAR(3,KING)
3180 265 FORMAT(17HM IN SCORE BAD-M0S,2X,A3,2X,5HSCORE,2X,I3,2X,
3190& 13H SKIPPED ENTRY)
3200 GOTO 115
3210 280 KTOT=0
3220 DO 300 I=1,8
3230 IKEEP(I)=INT(FLOAT(KSTAR)*FINK(I,JTEST,KK)+.5)
3240 300 KTOT=KTOT+IKEEP(I)
3250 KF=KSTAR-KTOT
3260 JF=1/AFS(KF)
3270 FEEL=FLOAT(JF)/FLOAT(KSTAR)
3280 IF(FEEL.LE.T0P) GOTO 330
3290 K=1
3300 IF(KF.LT.0)K=-1
3310 NSTAR=0
3320 DO 290 I=1,8
3330 UP=FLOAT(IKEEP(I))/FLOAT(KTOT)
3340 KUP=INT(UP*FLOAT(JF)+.5)
3350 IKEEP(I)=IKEEP(I)+K*KUP
3360 290 NSTAR=NSTAR+IKEEP(I)
3370 KTOT=NSTAR
3380 330 DO 340 I=1,3
3390 340 IOUT(I+3)=IKEEP(I)
3400 IOUT(12)=KTOT
3410 J0UNT=J0UNT+1
3420 CALL FINDRR(3,J0UNT)
3430 WRITE(3,)IOUT
3440 GOTO 115
3450 2000 PRINT,"THE NUMBER OF ARMY RECORDS IS:",J0UNT
3460 CALL CLOSEF(2)
3470 CALL CLOSEF(3)
3480 RETURN
3490 END

```

ARMOS CONTINUED

```
3500 SUBROUTINE FY74
3510 COMMON MOS, IHAVE(7), FIL73
3520 DATA IND/3HEND/
3530 20 READ(1,,ERR=9999) MOS, NUM
3540 30 TO 30
3550 9999 PRINT 111, MOS
3560 111 FORMAT("BAD MOS READ",A4," RECORD SKIPPED")
3570 60 TO 20
3580 30 IF (MOS.EC.IND) GO TO 600
3590 CALL OPENF(4,FIL73)
3600 40 READ(4,,ERR=8888)KMOS,(IHAVE(I),I=1,7)
3610 50 TO 80
3620 8888 PRINT 222, KMOS
3630 222 FORMAT("BAD MOS",A4," ON FY73 FILE")
3640 60 TO 40
3650 80 IF (KMOS.EC.MOS) GO TO 50
3660 IF (KMOS.NE.IND) 30 TO 40
3670 PRINT 333, MOS
3680 333 FORMAT("MOS",A4," IS NOT ON FY73 FILE")
3690 CALL CLOSEF(4)
3700 50 TO 20
3710 50 TOT=0
3720 DO 60 I=1,7
3730 60 TOT=TOT+IHAVE(I)
3740 DO 70 I=1,7
3750 70 IHAVE(I)=FLOAT(NUM)*FLOAT(IHAVE(I))/TOT +0.5
3760 CALL CLOSEF(4)
3770 600 RETURN
3780 END
```

NAVGO

```

10  SUBROUTINE NAVGO
200      CALLED BY AVF01 WHEN "NA" IS READ ON FILE 1
300      NAVGO INPUT FORMAT IS
400      LINE # "RATE",#SCHOOL,#OJT
500      LAST LINE MUST BE
600      LINE # "END",0,0
700      NAVGO OUTPUTS ONLY ONE EXTERIOR FILE
800      SCHOOLS AND OJT ARE SUMMET
900      EXTERIOR FILE IS NAMED   AVV1
100     DIMENSION IRATE(4,74),GL0P(8,11),OJT(9,60)
110     DIMENSION LOJT(60)
120     DIMENSION IOUT(12),KEEP(12)
130     DATA IOUIT/3HEND/,TOP/.001/
1400      GL0P HOLDS ENTRY LEVEL MINS FOR SCHOOL
1500      ALL LINES ARE-- UNK,I,II,IIIA,IIIB,IVA,IVE,IVC
1600      LINE 1-- ARI+2ETST MIN 160
1700      LINE 2--ARI+2ETST MIN 171
1800      LINE 3--GCT+MECH+ETST MIN 156
1900      LINE 4--GCT+ARI+CLER MIN 155
2000      LINE 5--GCT+CLER MIN 110
2100      LINE 6--GCT+ARI MIN 100
2200      LINE 7--GCT+ARI MIN 105
2300      LINE 8--GCT+ARI MIN 110
2400      LINE 9--GCT+MECH+SP MIN 150
2500      LINE 10-GCT+MECH+SP MIN 156
2600      LINE 11-GCT+MECH+SP MIN 163
270     DATA GL0P/.014,.01,.359,.306,.270,.030,.006,.002,
2800     .013,.013,.503,.303,.139,.012,.003,.00,
2900     .012,.001,.233,.425,.236,.030,.004,.002,
3000     .021,.008,.311,.336,.272,.038,.008,.001,
3100     .013,.037,.443,.273,.171,.037,.010,.002,
3200     .014,.001,.217,.405,.299,.046,.014,.001,
3300     .010,.003,.377,.371,.214,.018,.003,.00,
3400     .017,.010,.455,.353,.147,.014,.00,.00,
3500     .013,.00,.213,.385,.304,.050,.016,.005,
3600     .014,.001,.344,.397,.214,.023,.003,.002,
3700     .003,.001,.496,.366,.119,.005,.00,.001/
3800      IRATE HOLDS RATE, TEST CODE, TEST MIN, DOD CODE
3900      TEST CODES ARE*
4000      ARI+2ETST-----1
4100      GCT+MECH+ETST---2
4200      GCT+ARI+CLER----3
4300      GCT+CLER-----4
4400      GCT+ARI-----5
4500      GCT+MECH+SP----6
460     DATA IRATE/"RG",6,163,4,"E3",0,0,6,"CM",5,105,6,
4700     "SM",4,110,6,"AT",1,171,10,"E1",1,171,10,
4800     "AX",1,171,10,"CTM",1,171,10,"AC",1,171,11,
4900     "ET",1,171,12,"MT",1,171,12,"TM",5,110,12,
5000     "ST",1,171,13,"DS",1,171,15,"TB",1,171,19,

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NAVCO CONTINUED

510& "FM", 5, 100, 20, "AW", 1, 171, 21, "QT", 2, 156, 21,
520& "ED", 5, 110, 22, "AC", 5, 110, 22, "EW", 5, 110, 23,
530& "CTR", 5, 100, 23, "CTI", 3, 155, 23, "AF", 1, 160, 60,
540& "CM", 6, 150, 61, "IC", 6, 156, 62, "GMM", 6, 163, 63,
550& "3MT", 6, 163, 644, "AQ", 6, 156, 646, "MN", 6, 156, 646,
560& "MM", 6, 156, 65, "EN", 6, 156, 65, "BT", 6, 156, 65,
570& "EM", 6, 156, 66, "IM", 6, 163, 67, "QM", 6, 163, 67,
580& "AF", 6, 156, 68, "MR", 6, 156, 70, "FU", 6, 150, 71,
590& "SN", 6, 150, 71, "UT", 6, 150, 72, "CF", 6, 156, 72,
600& "FO", 6, 150, 73, "LI", 0, 0, 74, "HT", 6, 156, 79,
610& "PM", 6, 156, 79, "ML", 6, 156, 79, "CS", 5, 100, 80,
620& "PT", 5, 105, 84, "HM", 5, 100, 30, "DT", 5, 100, 33,
630& "PH", 5, 105, 40, "EA", 5, 100, 41, "DM", 0, 0, 41,
640& "AG", 5, 100, 42, "MI", 0, 0, 45, "PN", 5, 110, 50,
650& "CTA", 4, 110, 51, "YN", 4, 110, 51, "AZ", 5, 105, 51,
660& "FC", 5, 100, 51, "DP", 4, 110, 53, "DK", 5, 105, 54,
670& "AK", 5, 105, 55, "SK", 5, 105, 55, "JQ", 4, 110, 57,
680& "CTQ", 5, 105, 58, "AD", 6, 156, 60, "AM", 6, 156, 60,
690& "AS", 6, 156, 60, "PR", 6, 156, 60,
700& "SD", 0, 0, 80, "SH", 0, 0, 82, "CTT", 5, 100, 23/
7100 OJT HOLDS RATE AND OJT BREAKS
7200 NOTE ORDER IS I, II, IIIA, IIIB, IVA, IVE, IVC, UNK
7300 SINCE OJT IS REAL THE RATES ARE USELESS
7400 LOIT PROVIDES A DICTIONARY TO OJT THE ORDER IS THE SAME
750 DATA OJT/"BM", .0196, .2590, .2429, .2334, .0804, .0622, .0438, .0526,
760& "CM", .0475, .3997, .2376, .1643, .0436, .0275, .0178, .0621,
770& "SM", .0246, .3099, .2508, .2171, .0722, .0481, .0311, .0461,
780& "RD", .0513, .4324, .2421, .1528, .0339, .0180, .0101, .0595,
790& "ST", .0650, .4300, .2374, .1314, .0230, .0106, .0055, .0471,
800& "OT", .0319, .4891, .2126, .1117, .0219, .0149, .0106, .0573,
810& "TM", .0399, .3699, .2428, .1887, .0549, .0347, .0225, .0411,
820& "GMM", .0313, .3292, .2635, .2214, .0658, .0345, .0164, .0345,
830& "3MT", .0451, .3441, .2424, .1841, .0477, .0253, .0146, .0967,
840& "GMB", .0250, .2986, .2457, .2167, .0738, .0506, .0345, .0552,
850& "FT", .0475, .4485, .2507, .1530, .0317, .0163, .0092, .0431,
860& "MN", .0437, .5693, .2520, .1024, .0060, .0010, .000, .0206,
870& "ET", .0697, .4725, .2231, .1226, .0233, .0134, .0085, .0669,
880& "DS", .0794, .4476, .1885, .0934, .0175, .0129, .0120, .1506,
890& "IM", .0445, .3633, .2630, .1965, .0475, .0215, .0102, .0536,
900& "QM", .0251, .3650, .2700, .2146, .0586, .0291, .0129, .0187,
910& "RM", .0570, .4472, .2405, .1467, .0311, .0166, .009, .0512,
920& "YN", .0417, .3726, .2469, .1846, .0519, .0317, .0199, .0509,
930& "DF", .0557, .4208, .2189, .1283, .0261, .0167, .0131, .1205,
940& "SK", .0276, .3001, .2359, .2092, .0761, .0589, .0456, .0467,
950& "DK", .0283, .2684, .2130, .2144, .0900, .0761, .0602, .0445,
960& "CS", .0166, .2198, .2186, .2292, .1002, .0897, .0788, .0471,
970& "SH", .0164, .2258, .2304, .2380, .0973, .0781, .0609, .0530,
980& "JQ", .1185, .5227, .1928, .0889, .0113, .0057, .0036, .0560,
990& "FC", .0258, .2989, .2483, .2168, .0710, .0458, .0295, .0638,
1000& "LI", .0268, .3067, .2534, .2163, .0679, .0423, .0265, .0601,

NAVCC CONTINUED

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1010& "DM",.0424,.4315,.2527,.1617,.0360,.0181,.0092,.0044,
1020& "MU",.1410,.5756,.1323,.0673,.0036,.0006,.0000,.0096,
1030& "VM",.0245,.2322,.2444,.2204,.0772,.0542,.0379,.0520,
1040& "FN",.0207,.2713,.2431,.2274,.0835,.0613,.0456,.0465,
1050& "MF",.0207,.2755,.2367,.2162,.0743,.0506,.0453,.0671,
1060& "FT",.0191,.2647,.2464,.2334,.0343,.0601,.0415,.0500,
1070& "FY",.0239,.2965,.2379,.2137,.0763,.0565,.0406,.0469,
1080& "IC",.0233,.2332,.2435,.1722,.0481,.0236,.0173,.0556,
1090& "HT",.0133,.2451,.2392,.2361,.0001,.0630,.0505,.0519,
1100& "FM",.0122,.2548,.2332,.2752,.0369,.0443,.0199,.0177,
1110& "ML",.0254,.3537,.2447,.1928,.0460,.0226,.0125,.0422,
1120& "EA",.0433,.3384,.2371,.1691,.0403,.0244,.0139,.0810,
1130& "CE",.0175,.2622,.2363,.2307,.0916,.0720,.0540,.0335,
1140& "FO",.0202,.2635,.2462,.2303,.0834,.0602,.0406,.0504,
1150& "CM",.0253,.3456,.2138,.1693,.0573,.0471,.0377,.0533,
1160& "BU",.0241,.2353,.2342,.2080,.0768,.0640,.0546,.0529,
1170& "SW",.0359,.3301,.2303,.1972,.0741,.0615,.0496,.0187,
1180& "UT",.0182,.2716,.2277,.2131,.0891,.0734,.0523,.0433,
1190& "AD",.0251,.3039,.2454,.2129,.0741,.0546,.0400,.0339,
1200& "AT",.0652,.4904,.2292,.1163,.0176,.0093,.0063,.0657,
1210& "AX",.0679,.5706,.2375,.0951,.0055,.0009,.0000,.0225,
1220& "AQ",.0270,.3270,.2466,.1976,.0599,.0395,.0276,.0742,
1230& "AC",.0663,.5106,.2302,.1038,.0132,.0062,.0042,.0605,
1240& "AC",.0695,.5538,.2390,.1037,.0039,.0022,.0004,.0226,
1250& "AP",.0216,.2530,.2406,.2211,.0313,.0622,.0461,.0435,
1260& "AE",.0555,.4206,.2395,.1556,.0353,.0187,.0106,.0641,
1270& "AM",.0229,.2966,.2450,.2157,.0747,.0539,.0383,.0529,
1280& "AG",.0667,.4472,.2336,.1363,.0244,.0112,.0067,.0739,
1290& "TD",.0721,.4933,.2257,.1176,.0209,.0136,.0103,.0464,
1300& "AK",.0217,.2626,.2122,.2039,.0934,.0877,.0771,.0365,
1310& "AZ",.0384,.3526,.2359,.1843,.0597,.0442,.0315,.0529,
1320& "AS",.0272,.2355,.2252,.2059,.0798,.0662,.0525,.0578,
1330& "FH",.0581,.4324,.2343,.1430,.0341,.0200,.0128,.0604,
1340& "SD",.0020,.0430,.1030,.2072,.1652,.2170,.2339,.0164
1350 DATA LOJIT,"EN", "GM", "SM", "ED", "ST", "OT", "TM", "GMM", "GMT", "GMC",
1360& "FT", "MN", "ET", "DS", "IM", "MM", "RM", "YN", "DP", "SK",
1370& "EK", "CS", "SH", "JO", "PC", "LI", "EM", "MU", "NM", "EN",
1380& "MR", "BT", "EM", "IC", "HT", "FM", "ML", "EA", "CE", "EO",
1390& "CY", "EU", "SW", "UT", "AD", "AT", "AX", "AQ", "AG", "AC",
1400& "AB", "AE", "AM", "AG", "TD", "AK", "AZ", "AS", "FH", "SD"/
1410 PRINT 50
1420 50 FORMAT(18HNAVY ROUTINE IS IN)
1430C CLEAR THE DISK AREA AND ZERO COUNTERS
1440 JOUNT=0
1450 CALL OPENF(3,"NAVVI")
1460 DO 100 I=1,12
1470 100 IOUT(I)=0
1480 DO 110 I=1,200
1490 110 WRITE(3, I)IOUT
1500 END FILE 3
```

NAUCC CONTINUED

```

1510 CALL TRANSIZ(3,200,38)
15200 SET THE DATA
1530 150 REAF(1,,FER=160)KILL,N50H,N0JT
1540 IF(KILL.FC.IQUIT) GOTO 1000
1550 GOTO 170
1560 160 PRINT 165,KILL
1570 165 FORMAT(3HEAF, READ, 2X, A6, 2X, 14HF)CORD SKIPPED)
1580 GOTO 150
15900 FIND THE HEAF INDEX
1600 170 P1 200 I=1,74
1610 IF(KILL.FC.IRATE(1,1)) GOTO 220
1620 CONTINUE
1630 PRINT 210,KILL
1640 210 FORMAT(4HEAF, 2X, A6, 2X, 37H)DONT MATCH HEAF FILE*RECORD SKIPPED)

1650 GOTO 150
1660 220 KEAF=1
1670 IOUT(1)=HEAF(4,KEAF)
1680 IOUT(2)=4
1690 IOUT(3)=KILL
1700 230 P1 5 I=4,10
1710 235 IOUT(1)=0
17200 DETERMINE SCHOOL TEST MATRIX
1730 J1=IRATE(2,KEAF)
1740 Y1=HEAF(3,KEAF)
1750 IF(CH0.FC.0) GOTO 230
1760 GOTO (250,260,270,280,290,300),J1
1770 THE CASE OF NO TESTS SHOULD BE CHANGED
1780 230 PRINT 240,KILL
1790 240 F 4HEAF(KEAF, 2X, A6, 2X, 83H)AS NO TESTS*ILL TESTS OUT)
1800 GOTO 700
1810 250 K3LOP=0
1820 I=MIN-170
1830 IF(1.LT.0)K3LOP=1
1840 GOTO 500
1850 260 K3LOP=3
1860 GOTO 500
1870 270 K3LOP=4
1880 GOTO 500
1890 280 K3LOP=5
1900 GOTO 500
1910 290 K3LOP=MIN/5-14
1920 GOTO 500
1930 300 K3LOP=MIN/5-01
1940 300 K3LOP=0
1950 I=510 I=1,4
1960 IOUT(1)=INT(MLC(I,K3LOP)/BL07(CN(0)))+.50
1970 510 K3LOP=K3LOP+IOUT(1)
1980 JA=500H-K3LOP
1990 JB=IOUT(1)I
2000 FI=FLOAT(CJ)/FLOAT(CN(0))

```

NAVCC CONTINUED

```
2010 IF(FIX.LE.10P) GOTO 560
2020 K=1
2030 IF(JA.LE.0)K=-1
2040 JTOT=0
2050 FIX=FLOAT(JP)
2060 FOK=FLOAT(KTOT)
2070 DO 500 I=1,8
2080 UF=FLOAT(IGUT(I+3))/FOK
2090 IUF=INT(UP*FIX+.5)
2100 IGUT(I+3)=IGUT(I+3)+K*IUF
2110 520 JTOT=JTOT+IGUT(I+3)
2120 KTOT=JTOT
2130 560 IGUT(12)=KTOT
21400    NOW THE OUT
2150 700 DO 710 I=1,12
2160 710 KFFFC(I)=0
21700    FIND OUT MATRIX INDEX
2180 DO 720 I=1,60
2190 IF(KILL.FG.LO.IT(I)) GOTO 740
2200 720 CONTINUE
2210 PRINT 730,KILL
2220 730 FORMAT(4HEATF,2X,A6,2X,34HDRESNT MATCH 011 TABLE*OUT DEFFED)
2230 730 320
2240 740 KOUT=I
2250 KTOT=0
2260 FIX=FLOAT(NOUT)
2270 DO 750 I=2,9
2280 KFFFC(I+2)=INT(OUT(I,KOUT)*FIX+.5)
2290 750 KTOT=KTOT+KFFFC(I+2)
2300 JA=NOUT-KTOT
2310 JE=IAFS(JA)
2320 FIX=FLOAT(JP)/FLOAT(NOUT)
2330 IF(FIX.LE.10P) GOTO 300
2340 K=1
2350 IF(JE.LT.0)K=-1
2360 JTOT=0
2370 FIX=FLOAT(JP)
2380 FOK=FLOAT(KTOT)
2390 DO 770 I=4,11
2400 UF=FLOAT(KFFFC(I))/FOK
2410 IUF=INT(UF*FIX+.5)
2420 KFFFC(I)=KFFFC(I)+K*IUF
2430 770 JTOT=JTOT+KFFFC(I)
2440 KTOT=JTOT
24500    REVERSE KEEP 4811 OUT MATRIX FIRST AND LAST SWITCH
2460 500 JA=KFFFC(1)
2470 DO 5511 JLI=4,10
2480 JK=15-JLI
2490 5511 KFFFC(JK)=KFFFC(JK-1)
2500 KFFFC(4)=JA
```

NAVGO CONTINUED

```
2510 IOUT(12)=IOUT(12)+KTOT
2520 DO 810 I=4,11
2530 810 IOUT(I)=IOUT(I)+KEEP(I)
2540 820 JOUNT=JOUNT+1
2550 CALL FINDRR(3,JOUNT)
2560 WRITE(3,)IOUT
2570 GOTO 150
2580 1000 PRINT, "THE NUMBER OF NAVY RECORDS IS:",JOUNT
2590 CALL CLOSEF(3)
2600 RETURN
2610 END
```

MAROC

```
5 SUBROUTINE MAROC
10 DIMENSION IFIL(2,200),JFIL(2,200),JOUT(12)
20 DIMENSION IDICT(2,5),IOUT(12),AFTER(153)
30 DIMENSION MARDOD(192),MMOS(2,50),TEST(8,6,7)
40 DIMENSION KDEX(50),KEEP(12,10)
50 DIMENSION AIN(6),CHECK(7),MEN(8),IMEN(8,6)
60 DIMENSION JMEN(8),JEEP(12,10)
70 DIMENSION ENTR(180),KETR(7)
80 LOGICAL OK,OH,AK
90 DATA CHECK/2HCL,2HGM,2HIN,2HGT,2HEL,2HMM,2HAE/
100 DATA IEND/3HEND, TOP/.001/
110 DATA IDICT1/8,1,11,19,13,37,21,91,35,127/
120 DATA ZAP/2HXX/
1300 MARDOD(DOD CODE,% SPLIT-AS INT) IN MMOS SEQ
1400 MMOS(#DOD CODES,MAR MOS) CAN CALC MARDOD INDEX
1500 IDICT(MOS,AFTER INDEX)
1600 AFTER(MOS,TEST,6 SPLITS,MIN SCORE)
1700 KDEX(MARDOD INDEX)
1800 LOAD THE DATA
1900 MARDOD STARTS WITH MARINE MOS 01
2000 AND OCCUPIES RECORD INDICES 1-4
210 DATA MARDOD/51,74,50,26,24,100,1,100,55,100,
2200 MOS 08-11
230& 4,79,4,21,72,50,72,50,
2400 MOS 13
250& 3,42,61,21,644,2,70,5,73,14,82,16,
2600 MOS 14-18
270& 41,100,74,100,2,100,
2800 MOS 21
290& 61,54,64,35,67,4,70,7,
3000 MOS 23-25
310& 645,100,20,53,23,10,58,16,62,21,
3200 MOS 28-30
330& 10,73,16,10,19,5,62,12,55,63,82,37,
3400 MOS 31-32
350& 51,46,82,54,67,16,79,47,84,37,
3600 MOS 33-43
370& 80,100,54,100,81,69,61,30,70,1,53,100,54,14,82,86,57,100,
3800 MOS 44-58
390& 51,100,40,100,45,100,49,100,83,100,
4000 MOS 59
410& 10,52,11,3,12,17,15,28,
4200 MOS 60
430& 5,1,51,6,53,2,60,54,61,6,70,4,72,1,75,1,86,5,
4400 MOS 61-62
450& 60,59,10,43,12,13,19,3,40,3,60,33,
4600 MOS 65-66
470& 646,100,10,100,
4800 MOS 67
490& 04,5,5,4,12,5,20,6,22,65,10,14,
```

MAROC CONTINUED

500C M0S 68-80
510& 42,100,51,34,68,22,78,44,86,100,5,100,
520C M0S 82-86
530& 57,100,57,100,50,100,1,100,1,100,
540C M0S 87-99
550& 25,100,73,100,85,100,32,100,45,100,52,100/
560 DATA MM0S/2,1,1,2,1,3,1,4,2,8,
570& 2,11,6,13,1,14,1,15,1,18,
580& 4,21,1,23,4,25,4,28,2,30,
590& 2,31,3,32,1,33,1,34,3,35,
600& 1,40,2,41,1,43,1,44,1,46,
610& 1,55,1,57,1,58,4,59,9,60,
620& 1,61,5,62,1,65,1,66,6,67,
630& 1,63,3,70,1,71,1,80,1,82,
640& 1,83,1,84,1,85,1,86,1,87,
650& 1,88,1,89,1,90,1,98,1,99/
660C CL
670 DATA TEST/.017,.0,.027,.10,.328,.163,.245,.12,
680& .02,.0,.08,.17,.39,.15,.15,.04,
690& .01,.005,.17,.285,.35,.09,.07,.015,
700& .01,.02,.35,.32,.23,.05,.02,.0,
710& .01,.07,.50,.25,.15,.02,.0,.0,
720& .02,.14,.61,.16,.07,.0,.0,.0,
730C 3M
740& .011,0,.033,.128,.333,.18,.224,.09,
750& .015,.0,.10,.23,.42,.115,.10,.02,
760& .015,.005,.25,.34,.31,.05,.03,.005,
770& .015,.025,.470,.305,.155,.015,.005,.0,
780& .02,.11,.68,.16,.03,.005,.0,.0,
790& .01,.34,.59,.05,.01,.0,.0,.0,
800C IV
810& .015,.004,.109,.189,.331,.139,.154,.059,
820& .015,.01,.16,.23,.34,.105,.11,.03,
830& .015,.015,.23,.27,.32,.075,.055,.02,
840& .015,.02,.38,.305,.22,.035,.02,.0,
850& .015,.08,.525,.25,.11,.01,.005,.0,
860& .02,.18,.59,.15,.06,.0,.0,.0,
870C GT
880& .014,.0,.026,.102,.324,.196,.244,.094,
890& .02,.0,.065,.235,.045,.115,.095,.02,
900& .01,.0,.22,.365,.32,.05,.03,.005,
910& .015,.015,.47,.30,.165,.02,.005,.0,
920& .015,.075,.615,.215,.07,.005,.005,.0,
930& .02,.23,.61,.11,.02,.0,.0,.0,
940C EL
950& .013,.0,.067,.18,.364,.146,.17,.06,
960& .01,.0,.17,.28,.35,.1,.07,.02,
970& .01,.02,.31,.32,.26,.05,.02,.01,
980& .02,.03,.52,.27,.13,.02,.01,.0,
990& .01,.12,.66,.15,.05,.01,.0,.0,

MAFCC CONTINUED

1000& .01,.38,.56,.04,.01,.0,.0,.0,
 1010C MM
 1020& .011,.002,.063,.155,.349,.157,.191,.071,
 1030& .02,.0,.15,.27,.36,.1,.03,.02,
 1040& .01,.01,.31,.32,.26,.05,.03,.01,
 1050& .01,.04,.45,.28,.19,.02,.01,.0,
 1060& .02,.1,.56,.22,.09,.0,.01,.0,
 1070& .02,.19,.62,.12,.04,.0,.0,.0,
 1080C AE
 1090& .01,.002,.043,.137,.349,.168,.211,.077,
 1100& .01,.0,.13,.26,.37,.11,.09,.03,
 1110& .01,.01,.27,.31,.30,.05,.04,.01,
 1120& .02,.03,.44,.3,.18,.02,.01,.0,
 1130& .02,.11,.6,.19,.03,.0,.0,.0,
 1140& .02,.24,.6,.11,.03,.0,.0,.0/
 1150C AFTER STARTS WITH M0S 3
 1160 DATA AFTER/4 "AE" .09,.26,.29,.21,.11,.03,100,
 1170& 4,"GT" .04,.07,.22,.30,.26,.11,100,
 1180C M0S 11
 1190& 72,"GM" .05,.03,.32,.31,.17,.07,100,
 1200& 72,"EL" .04,.03,.25,.26,.30,.12,110,
 1210C M0S 13
 1220& 3,"AE" .27,.30,.24,.12,.05,.02,90,
 1230& 61,"MM" .04,.13,.36,.30,.13,.03,100,
 1240& 64,"GM" .08,.10,.33,.25,.20,.03,100,
 1250& 70,"GM" .08,.10,.33,.25,.20,.03,100,
 1260& 73,"MM" .04,.13,.36,.30,.13,.03,100,
 1270& 82,"AE" .27,.30,.24,.12,.05,.02,90,
 1280C M0S 21
 1290& 61,"GM" .01,.05,.29,.33,.24,.09,100,
 1300& 64,"GM" .01,.05,.29,.33,.24,.09,100,
 1310& 67,"GM" .01,.05,.29,.33,.24,.09,100,
 1320& 70,"MM" .01,.03,.32,.35,.21,.03,100,
 1330C M0S 35
 1340& 31,"GT" .11,.48,.26,.10,.03,.01,90,
 1350& 61,"MM" .02,.13,.35,.29,.15,.06,90,
 1360& 70,"GM" .01,.35,.34,.21,.13,.06,90/
 1370C GL
 1380 DATA FTR/90 .015,.0,.05,.13,.375,.155,.205,.07,
 1390& 100,.015,.0,.11,.23,.39,.13,.10,.025,
 1400& 105,.01,.005,.17,.29,.35,.07,.07,.015,
 1410& 110,.01,.01,.25,.32,.29,.07,.04,.01,
 1420& 120,.02,.04,.425,.235,.19,.03,.01,.0,
 1430C 3M
 1440& 90,.01,.0,.055,.135,.39,.16,.155,.045,
 1450& 100,.015,.0,.16,.295,.385,.08,.055,.01,
 1460C IN
 1470& 100,.015,.01,.135,.24,.35,.09,.035,.025,
 1480C 3T
 1490& 90,.02,.0,.04,.17,.42,.16,.15,.04,

MARCO CONTINUED

```
1500& 95,.02,.0,.065,.235,.45,.115,.095,.02,
1510& 100,.015,.0,.125,.32,.40,.075,.055,.01,
1520& 105,.01,.0,.22,.365,.32,.05,.03,.005,
1530& 110,.02,.005,.335,.34,.25,.035,.015,.0,
1540& 115,.015,.02,.47,.30,.17,.02,.005,.0,
1550& 120,.01,.035,.575,.26,.105,.01,.005,.0,
1560C EL
1570& 110,.02,.02,.415,.305,.19,.03,.015,.005,
1580C MM
1590& 90,.015,.0,.105,.22,.375,.12,.125,.04,
1600& 100,.015,.005,.225,.31,.31,.08,.045,.01,
1610C AE
1620& 90,.01,.0,.03,.20,.38,.14,.15,.04,
1630& 100,.015,.005,.20,.305,.33,.08,.05,.015/
1640 DATA KEIR/1,46,64,73,136,145,163/
1650C CALCULATE MARCO D INDICES
1660 KDEX(1)=1
1670 KOUNT=0
1680 JOUNT=0
1690 DO 2 I=2,50
1700 2 KDEX(I)=KDEX(I-1)+2*(MMOS(1,I-1))
1710C CLEAR THE DISK
1720 DO 4 I=1,12
1730 4 IOUT(I)=0
1740 CALL OPENF(2,"MARV1")
1750 CALL OPENF(3,"MARV2")
1760 DO 6 I=1,200
1770 WRITE(3, )IOUT
1780 6 WRITE(2, )IOUT
1790 ENL FILE 2
1800 ENL FILE 3
1810 CALL FANSIZ(2,200,38)
1820 CALL FANSIZ(3,200,38)
1830C ZERO IFIL THE INDEX TO THE DISK
1840 DO 3 I=1,2
1850 DO 3 J=1,200
1860 3 IFIL(I, J)=0
1870C OK HERE WE GO
1880C FILE 1 WAS OPENED BY EXEC
1890 10 FORMAT(14HMARINE EQUINE)
1900 PRINT 10
1910 15 DO 100 I=1,3
1920 MFEN(I)=0
1930 DO 100 J=1,6
1940 100 IMEN(I, J)=0
1950 140 IF(FC(1, )IOP, FREST, NUM, MIN, (AIN(I), I=1, 6)
1960 ON=.FALSE.
1970 IF(IOP, FC, IF(I) GO TO 300
1980 FC 150 I=1,7
1990 IF(FREST, FC, CHECK(I)) GO TO 200
```

MARCO CONTINUED

```
2000 150 CONTINUE
2010 IF(BEST.EQ.ZAP) GOTO 165
2020 155 FORMAT(10HPAD RECORD,2X,I3,2X,A3)
2030 160 PRINT 155,I0F,BEST
2040 GOTO 140
2050 165 OH=.TRUE.
2060 DO 167 I=1,5
2070 IF(I0F.EQ.IDICT(1,I)) GOTO 169
2080 167 CONTINUE
2090 GOTO 160
2100 169 KA=I
2110 DO 170 I=1,50
2120 IF(I0F.EQ.MMOS(2,I)) GOTO 172
2130 170 CONTINUE
2140 172 KF=I
2150 KTIM=MMOS(1,KF)
2160 INUM=NUM
2170 MOF=KDEX(KF)
2180 KKK=-2
2190 L=IDICT(2,KA)-9
2200 DO 1700 KLING=1,KTIM
2210 L=L+9
2220 M=L+1
2230 DO 174 I=1,6
2240 N=M+I
2250 174 AIN(I)=AFTER(N)
2260 PEST=AFTER(L+1)
2270 MIN=INT(AFTER(L+8))
2280 KKK=KKK+2
2290 MMM=MOF+KKK
2300 FF=FLOAT(MAPD0D(MMM+1))/100.
2310 NUM=INT(FLOAT(INUM)*FF+.5)
2320 DO 176 J=1,7
2330 IF(BEST.EQ.CHECK(J)) GOTO 173
2340 176 CONTINUE
2350 178 LING=I
2360 200 KING=I
2370 IF(OH) KING=LING
2380 DO 210 I=1,7
2390 IF(BEST.EQ.CHECK(I)) GOTO 212
2400 210 CONTINUE
2410 212 KIP=I
2420 KIP=KENT(KIP)
2430 MIP=INT(ENTR(KIP))
2440 215 LIP=INT(ENTR(KIP))
2450 IF(LIP.EQ.MIN) GOTO 217
2460 IF(LIP.LT.MIP) GOTO 216
2470 KIP=KIP+9
2480 IF(KIP.GE.130) GOTO 216
2490 MIP=LIP
```

MARCC CONTINUED

```
2500 GO TO 215
2510 216 PRINT 2160, ICF, BFST
2520 2160 FORMAT(3H05, 2X, I3, 2X, 4HTEST, 2X, A3, 2X, 21HDRØPPED*MIN SCORE BAD)

2530 GO TO 700
2540 217 DO 240 I=1,8
2550 LIF=KIP+I
2560 JMEN(I)=INT(ENTR(LIF)*FLOAT(NUM)+.5)
2570 DO 240 J=1,6
2580 240 IMEN(I, J)=INT(TEST(I, J, KING)*AIN(J)*FLOAT(NUM)+.5)
2590 241 FORMAT(X, 2(I2, X), X, I4, 2X, 2(F3. 2, 2X), I4)
2600 DO 250 I=1,8
2610 MEN(I)=0
2620 DO 250 J=1,6
2630 250 MEN(I)=MEN(I)+IMEN(I, J)
2640 KK=0
2650 II=0
2660 DO 270 I=1,8
2670 II=II+JMEN(I)
2680 270 KK=KK+MEN(I)
2690 KDIFF=IAFS(NUM-KK)
2700 MDIFF=NUM-II
2710 LDIFF=IABS(MDIFF)
2720 F=FLOAT(KDIFF)/FLOAT(NUM)
2730 B=FLOAT(LDIFF)/FLOAT(NUM)
2740 OK=.FALSE.
2750 AK=.FALSE.
2760 ICF.GT.TOP)OK=.TRUE.
2770 ICF.GT.TOP)AK=.TRUE.
2780 ICF.NOT.OK) GO TO 310
2790 IIFF=NUM-KK
2800 K=1
2810 ICF.IIFF.LT.Ø)K=-1
2820 IDIFF=IAFS(IDIFF)
2830 FIX=FLOAT(KK)
2840 KK=0
2850 DO 300 I=1,6
2860 FC1=FLOAT(MEN(I))/FIX
2870 IUP=INT(FC1*FLOAT(IDIFF)+.5)
2880 MEN(I)=MEN(I)+K+IUP
2890 300 KK=KK+MEN(I)
2900 310 ICF.NOT.AK) GO TO 350
2910 K=1
2920 ICF(MDIFF.LT.Ø)K=-1
2930 FIX=FLOAT(II)
2940 II=0
2950 DO 320 I=1,8
2960 FC1=FLOAT(IMEN(I))/FIX
2970 IIF=INT(FC1*FLOAT(LDIFF)+.5)
2980 IMEN(I)=IMEN(I)+K+IIF
2990 320 II=II+JMEN(I)
```

MARCO CONTINUED

```
3000 350 IF(OH) GOTO 385
3010 DO 360 I=1,50
3020 IF(EOF.EO.MMOS(2,I)) GOTO 380
3030 360 CONTINUE
3040 PRINT 365,EOF
3050 365 FORMAT(3HMS,2X,13,2X,39HDOESNT MATCH MMOS DICT * RECORD DROPPED

3060 GOTO 15
3070 380 KING=I
3080 367 FORMAT(9(X,14))
3090 JOB=XDEX(KING)
3100 ITIME=MMOS(1,KING)
3110 383 FORMAT(5HITIME,2X,13)
3120 385 DO 390 I=1,10
3130 DO 390 J=1,12
3140 JEEP(J,I)=0
3150 390 KEEP(J,I)=0
3160 IF(.NOT.OH) GOTO 396
3170 KEEP(1,I)=MARDOD(M)
3180 JEEP(1,I)=MARDOD(M)
3190 KFFP(2,I)=3
3200 JEEP(2,I)=3
3210 KFFP(3,I)=EOF
3220 JEEP(3,I)=EOF
3230 DO 394 I=4,11
3240 JEEP(I,I)=JMEN(I-3)
3250 394 KFFP(I,I)=MEN(I-3)
3260 JEEP(12,I)=II
3270 KEEP(12,I)=KK
3280 GOTO 4400
3290 396 K=-2
3300 ITIME NEVER>9
3310 DO 405 I=1,ITIME
3320 K=K+2
3330 M=JOB+K
3340 KEEP(1,I)=MARDOD(M)
3350 JEEP(1,I)=MARDOD(M)
3360 USE 4 FOR MARINE SVC
3370 JEEP(2,I)=3
3380 KEEP(2,I)=3
3390 JEEP(3,I)=MMOS(2,KING)
3400 KFFP(3,I)=MMOS(2,KING)
3410 KJ=JOB+K+1
3420 F=FLOAT(MAFIOL(KJ))/100.
3430 JDO=0
3440 LDO=0
3450 DO 400 J=4,11
3460 KFFP(J,I)=INT(F*FLOAT(MEN(J-3))+.5)
3470 JFFP(J,I)=INT(F*FLOAT(JMEN(J-3))+.5)
3480 LDO=LDO+JEEP(J,I)
3490 400 JDO=JDO+KEEP(J,I)
```

NAFOG CONTINUED

```
3500 JIEEP(12,I)=LDO
3510 405 KEEP(12,I)=JDO
3520 IF (IDF.NE.60) GO TO 72727
3530 JDO=60
3540 F=0.24
3550 GO TO 62626
3560 72727 IF (IDF.NE.61) GO TO 92929
3570 JDO=61
3580 F=0.41
3590 62626 I=ITIME+1
3600 KEEP(1,I)=600
3610 JIEEP(1,I)=600
3620 KEEP(2,I)=3
3630 JIEEP(2,I)=3
3640 KEEP(3,I)=JDO
3650 JIEEP(3,I)=JDO
3660 JDO=0
3670 LDO=0
3680 DO 32828 J=4,11
3690 KEEP(J,I)=F*FLOAT(MFN(J-3))+0.5
3700 JIEEP(J,I)=F*FLOAT(JMEN(J-3))+0.5
3710 JDO=JDO+JIEEP(J,I)
3720 82828 LDO=LDO+KEEP(J,I)
3722 JIEEP(12,I)=JDO
3724 KEEP(12,I)=LDO
3726 GO TO 4400
3730 92929 KDO=0
3740 LDO=0
3750 DO 410 I=1,ITIME
3760 LDO=LDO+JIEEP(12,I)
3770 410 KDO=KDO+KEEP(12,I)
3780 MDIFF=NUM-LDO
3790 IDIFF=NUM-KDO
3800 LDIF=IAFS(MDIFF)
3810 JDIF=IAFS(IDIFF)
3820 G=FLOAT(LDIF)/FLOAT(NUM)
3830 F=FLOAT(JDIF)/FLOAT(NUM)
3840 IF(F.LE.TOP) GO TO 440
3850 K=1
3860 IF(IDIFF.LT.0) K=-1
3870 FIX=FLOAT(KDO)
3880 DO 435 I=1,ITIME
3890 IF(KEEP(12,I).EQ.0) GO TO 435
3900 SIX=FLOAT(JDIF)/FIX
3910 DO 430 J=4,11
3920 KEEP(J,I)=KEEP(J,I)+INT(FLOAT(KEEP(J,I))*SIX+.5)*K
3930 430 CONTINUE
3940 KDO=0
3950 DO 432 J=4,11
3960 432 KDO=KDO+KEEP(J,I)
```

MARCC CONTINUED

```
3970 KEEF(12, I)=KDO
3980 435 CONTINUE
3990 440 IF(G.LT.TOP) GOTO 4400
4000 K=1
4010 IF(MDIFF.LT.C)K=-1
4020 FIX=FLOAT(LDO)
4030 DO 4350 I=1, ITIME
4040 IF(JEEP(12, I).EQ.0) GOTO 4350
4050 SIX=FLOAT(LDIFF)/FIX
4060 DO 4300 J=4, 11
4070 4300 JEEP( J, I)=JEEP(J, I)+INT(FLOAT(JEEP(J, I))*SIX+.5)*K
4080 LDO=0
4090 DO 4320 J=4, 11
4100 4320 LDO=LDO+JEEP(J, I)
4110 JEEP(12, I)=LDO
4120 4350 CONTINUE
41300 OK KEEP IS DONE ** NOW LOAD THE FILES
4140 4400 DO 445 I=1, 10
4150 IF(KEEP(1, I).EQ.0) GOTO 500
4160 KOUNT=KOUNT+1
4170 IF(KOUNT.GT.200) GOTO 735
4180 CALL FINDER(2, KOUNT)
4190 DO 450 K=1, 12
4200 450 IOUT(K)=KEEP(K, I)
4210 WRITE(2, )IOUT
4220 IFIL(1, KOUNT)=KEEP(3, I)
4230 445 IFIL(2, KOUNT)=KEEP(1, I)
4240 500 DO 650 I=1, 10
4250 IF(JEEP(1, I).EQ.0) GOTO 700
4260 JOUNT=JOUNT+1
4270 IF(JOUNT.GT.200) GOTO 740
4280 CALL FINDER(3, JOUNT)
4290 DO 470 K=1, 12
4300 470 IOUT(K)=JEEP(K, I)
4310 WRITE(3, )IOUT
4320 IFIL(1, JOUNT)=JEEP(3, I)
4330 650 IFIL(2, JOUNT)=JEEP(1, I)
4340 700 CONTINUE
4350 730 GOTO 15
4360 735 PRINT 737, ICF, BEST
4370 737 GOTO 500
4380 737 FORMAT(17HKOUNT EXCEEDS 200, 2X, 4HICF=, 2X, I3, 2X, 4H1EST, 2X, A3)
4390 740 PRINT 742, ICF, BEST
4400 742 FORMAT(17HJOUNT EXCEEDS 200, 2X, 4HICF=, 2X, I3, 2X, 4H1EST, 2X, A3)
4410 800 CALL CLSEFF(2)
4420 CALL CLSEFF(3)
4430 RETURN
4440 END
```

AIRCO

10 SUBROUTINE AIRCO

20 DIMENSION INFO(4,130),NUM(6),TEST(4),EDISTR(8),CDISTR(8),
 30& EPCT(8,6,4),CPCT(8,6,4),TEMP(8),FAC(2),PCT65(8),
 40& KZERO(12),SFRD(6,5)
 50 REAL NUM
 60 INTEGER TEST,EDISTR,CDISTR,SUM,AF,FLAG1
 70 DATA IND/3HEND/,TEST/"A","E","G","M"/,AF/1/,FAC/0.5,0.8/,
 80& PCT65/.002,.015,.393,.317,.233,.036,.002,.003/

90C XXXXX ENTRY LEVEL PERCENTAGES

100 DATA EPCT/

110C ADMIN

120& .001,.002,.144,.221,.42,,.124,.044,.043,
 130& .001,.010,.256,.264,.338,.098,.021,.012,
 140& .003,.025,.342,.283,.273,.055,.005,.006,
 150& .004,.056,.488,.237,.179,.030,.002,.004,
 160& .002,.115,.541,.194,.129,.016,.002,.001,
 170& .008,.162,.569,.163,.087,.010,.000,.001,

130C ELEC

190& .005,.000,.046,.180,.533,.162,.048,.024,
 200& .002,.001,.140,.306,.433,.037,.015,.011,
 210& .002,.006,.291,.379,.280,.037,.001,.004,
 220& .003,.015,.432,.345,.132,.017,.001,.002,
 230& .004,.043,.637,.218,.089,.007,.001,.001,
 240& .005,.135,.753,.083,.023,.001,.000,.000,

250C GEN

260& .005,.001,.040,.167,.473,.182,.074,.058,
 270& .001,.001,.141,.279,.420,.115,.026,.017,
 280& .002,.007,.282,.314,.323,.058,.007,.007,
 290& .002,.028,.497,.283,.164,.020,.002,.004,
 300& .002,.069,.603,.205,.106,.010,.000,.000,
 310& .004,.156,.690,.121,.029,.000,.000,.000,

320C MECH

330& .003,.003,.076,.221,.436,.180,.047,.029,
 340& .003,.004,.154,.289,.420,.097,.017,.016,
 350& .001,.010,.364,.328,.254,.035,.004,.004,
 360& .003,.028,.564,.242,.142,.018,.002,.001,
 370& .004,.063,.691,.169,.064,.009,.000,.000,
 380& .002,.240,.671,.063,.019,.003,.001,.001/

390C XXXXX CAREER FORCE PERCENTAGES

400 DATA CPCT/

410C ADMIN

420& .001,.004,.172,.236,.379,.122,.036,.031,
 430& .001,.012,.293,.272,.316,.051,.017,.009,
 440& .003,.030,.332,.270,.255,.047,.007,.006,
 450& .004,.065,.497,.239,.163,.025,.002,.003,
 460& .002,.124,.667,.182,.117,.014,.002,.002,
 470& .005,.187,.583,.139,.075,.009,.000,.001,

480C ELEC

490& .003,.000,.067,.217,.511,.143,.039,.022,
 500& .002,.002,.170,.323,.408,.073,.013,.010,

AIRCO CONTINUED

510& .001,.007,.358,.362,.238,.031,.001,.002,
520& .004,.017,.545,.306,.115,.013,.001,.001,
530& .003,.067,.673,.184,.066,.007,.000,.002,
540& .005,.242,.676,.059,.017,.001,.000,.000
550C GEN
560& .003,.002,.059,.189,.477,.165,.059,.046,
570& .002,.002,.170,.294,.399,.098,.021,.015,
580& .002,.011,.337,.315,.278,.047,.005,.005,
590& .004,.033,.536,.259,.147,.019,.001,.003,
600& .003,.104,.631,.176,.079,.007,.000,.000,
610& .004,.250,.637,.088,.020,.000,.000,.000,
620C MECH
630& .006,.003,.093,.224,.448,.156,.040,.037,
640& .002,.004,.209,.310,.368,.081,.013,.012,
650& .002,.012,.413,.311,.223,.031,.004,.004,
660& .005,.038,.594,.229,.117,.015,.001,.001,
670& .004,.090,.697,.149,.054,.006,.000,.000,
680& .004,.354,.572,.051,.015,.003,.001,.000/
690 DATA INFO/

700C XXXXX DDD CODE, MOS, TEST, MINIMUM SCORE

710& 01,753,"M",60,
720& 05,327,"E",80,
730& 06,591,"M",40,10,304,"E",80,
740& 10,307,"E",80,10,325,"E",80,
750& 10,328,"E",80,10,329,"E",80,
760& 10,303,"E",80,11,321,"E",80,
770& 11,322,"E",80,11,323,"E",60,
780& 12,316,"E",80,12,317,"E",80,
790& 14,463,"E",80,15,305,"E",80,
800& 16,306,"E",80,19,341,"E",80,
810& 19,342,"E",80,19,343,"E",80,
820& 19,344,"E",80,19,302,"E",80,
830& 19,324,"E",80,19,326,"E",80,
840& 19,402,"E",60,19,403,"E",60,
850& 19,404,"E",60,20,293,"A",60,
860& 22,276,"G",60,22,272,"G",60,
870& 23,292,"A",60,23,202,"G",80,
880& 23,294,"G",80,24,203,"G",80,
890& 24,206,"G",80,24,204,"G",60,
900& 30,901,"G",60,30,902,"G",60,
910& 30,912,"G",60,30,913,"G",60,
920& 30,914,"G",60,31,903,"G",60,
930& 31,904,"G",60,31,905,"G",60,
940& 32,907,"G",60,32,908,"G",60,
950& 32,911,"G",60,33,981,"G",60,
960& 33,982,"G",60,40,233,"G",40,
970& 40,236,"G",40,40,237,"G",40,
980& 40,234,"G",60,41,221,"G",60,
990& 41,222,"G",60,41,223,"G",60,
1000& 41,553,"G",60,42,252,"G",80,

AIR00 CONTINUED

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1010&      43,464,"M",60,45,871,"G",40,
1020&      50,732,"A",60,51,702,"A",40,
1030&      51,602,"A",40,51,271,"A",40,
1040&      51,906,"G",60,51,391,"M",50,
1050&      51,605,"M",50,53,511,"G",60,
1060&      53,691,"G",60,54,671,"A",80,
1070&      55,645,"G",60,55,915,"G",60,
1080&      55,651,"A",70,56,701,"A",60,
1090&      56,741,"A",40,57,751,"G",60,
1100&      57,791,"G",80,58,291,"A",60,
1110&      60,421,"M",40,60,423,"M",40,
1120&      60,424,"M",40,60,534,"M",40,
1130&      60,432,"M",40,60,422,"E",40,
1140&      60,425,"E",40,600,431,"M",50,
1150&      61,472,"M",40,61,473,"M",40,
1160&      621,361,"M",40,62,362,"E",60,
1170&      63,441,"E",50,63,541,"E",50,
1180&      63,442,"M",50,63,443,"M",50,
1190&      645,461,"M",60,646,462,"M",60,
1200&      66,543,"M",50,70,531,"M",40,
1210&      70,532,"M",40,70,536,"G",50,
1220&      71,551,"M",40,71,552,"M",50,
1230&      72,542,"E",50,72,545,"E",50,
1240&      72,546,"M",50,72,547,"M",40,
1250&      72,563,"M",40,72,566,"G",60,
1260&      74,711,"G",40,74,713,"G",40,
1270&      75,544,"M",50,76,582,"M",40,
1280&      78,571,"G",40,79,535,"M",50,
1290&      80,621,"G",40,80,622,"G",40,
1300&      81,603,"M",40,82,601,"G",40,
1310&      82,631,"G",40,82,647,"G",40,
1320&      82,611,"A",40,83,811,"G",40,
1330&      83,812,"G",50,86,581,"M",40,
1340&      86,607,"M",50,86,922,"G",40,
1350&      40,235,"G",60,25,274,"G",60,
1360&      16,363,"E",60,70,533,"M",40/
1370C XXXXX PERCENTAGES USED TO SPREAD TOTALS BY TEST SCORE
1380      DATA SPRD/
1390&      .40,.30,.20,.05,.05,.00,
1400&      .00,.60,.30,.05,.03,.02,
1410&      .00,.00,.60,.30,.05,.05,
1420&      .00,.00,.00,.75,.15,.10,
1430&      .00,.00,.00,.00,.80,.20/
1440      PRINT 6
1450C XXXXX ZERO OUTPUT FILE
1460      D0 30 J=1,12
1470      30 KZERO(J)=0
1480 CALL OPENF(2,"AIRV2")
1490 CALL OPENF(3,"AIRV1")
1500      D0 35 J=1,200
```

AIPCC CONTINUED

```
1510 WRITE(2, ) (KZER0(K), K=1, 12)
1520 35 WRITE(3, ) (KZER0(K), K=1, 12)
1530 END FILE 2
1540 END FILE 3
1550 CALL RANSIZ(2, 200, 38)
1560 CALL RANSIZ(3, 200, 38)
1570 IREC=0
1580 FLAG1=0
1590 50 DO 55 N=1, 9
1600 35 TEMP(N)=0.0
1610 57 READ(1, , ERR=9999) MOS, SUM
1620 GO TO 60
1630 9999 PRINT 2, MOS
1640 PRINT 3
1650 GO TO 57
1660 60 IF (MOS.EG.IND) GO TO 500
1670 DO 100 I=1, 130
1680 IF (MOS.EG.INFO(2, I)) GO TO 110
1690 100 CONTINUE
1700 IF (MOS.EG.991) GO TO 121
1710 PRINT 1, MOS
1720 PRINT 3
1730 GO TO 57
1740 121 ID0D=44
1750 DO 122 MM=1, 3
1760 EDISTR(MM)=0
1770 122 CDISTR(MM)=0
1780 EDISTR(2)=SUM
1790 CDISTR(2)=SUM
1800 GO TO 180
1810 110 II=I
1820 ID0D=INFO(1, II)
1830 IF (MOS.NE.325) GO TO 112
1840 IISAV=19
1850 FLAG1=1
1860 GO TO 114
1870 112 IF (MOS.NE.551) GO TO 118
1880 IISAV=73
1890 FLAG1=1
1900 GO TO 114
1910 118 IF (MOS.NE.473) GO TO 119
1920 FLAG1=2
1930 IISAV=70
1940 114 SUM=FAC(FLAG1)*SUM+0.5
1950 119 DO 120 K=1, 4
1960 IF (INFO(3, II).EG.TEST(K)) GO TO 130
1970 120 CONTINUE
1980 PRINT 4, MOS
1990 PRINT 3
2000 GO TO 57
```

AIRFC CONTINUED

```
2010 130 KK=K
2020      JJ=(INFO(4,II)-30)/10
2030      IF ((JJ.GT.0).AND.(JJ.LT.6)) GO TO 135
2040      PRINT 5, MOS
2050      PRINT 3
2060 135 DO 140 L=1,6
2070 140 NUM(L)=SPRD(L,JJ)*SUM
2080C XXXXX COMPUTE AFCT DISTRIBUTION FOR ENTRY LEVEL
2090      DO 150 I=1,8
2100 150 EDISTE(I)=EPCT(I,JJ,KK)*SUM+0.5
2110C XXXXX COMPUTE AFCT DISTRIBUTION FOR CARRIER FORCE
2120      DO 160 J=1,6
2130      DO 160 I=1,8
2140 160 TEMP(I)=TEMP(I)+CPCT(I,J,KK)*NUM(J)
2150      DO 170 I=1,8
2160 170 CDISTR(I)=TEMP(I)+0.5
2170 180 IREC=IREC+1
2180 CALL FINDER(2,IREC)
2190      WRITE(2,) IDOD,AF,MOS,(EDISTE(I),I=1,8),SUM
2200 CALL FINDER(3,IREC)
2210      WRITE(3,) IDOD,AF,MOS,(CDISTR(I),I=1,8),SUM
2220      IF (FLAG1.EQ.0) GO TO 50
2230      IF (FLAG1.NE.1) GO TO 190
2240      IDOD=IISAV
2250      FLAG1=0
2260      GO TO 180
2270 190 SUM=0.25*SUM+0.5
2280      FLAG1=0
2290      IDOD=IISAV
2300      DO 195 N=1,3
2310 195 TEMP(N)=0.0
2320      GO TO 135
2330 500 PRINT 8, IREC
2340      CALL CLOSEFF(2)
2350      CALL CLOSEFF(3)
2360      PRINT 7
2370      1 FORMAT(//,"*** AIR FORCE MOS,"",I4,"", IS NOT IN DICT. .")
2380      3 FORMAT(//,"***PROCESSING CONTINUES WITH NEXT MOS.")
2390      2 FORMAT(//,"*** RECORD CONTAINING AIR FORCE MOS,"",I4,"" IS BAD")
2400      4 FORMAT(//,"MOS,"",I4,"", HAS INVALID TEST IN DATA BLK.")
2410      5 FORMAT(//,"*** MOS,"",I4,"", HAS INVALID MN SCORE IN DATA BLK.")
2420      6 FORMAT(//," AIRFOR HAS TAKEN OVER.")
2430      7 FORMAT(//," AIRFOR HAS FINISHED.")
2440      8 FORMAT(//," THE NUMBER OF AIR FORCE RECORDS SAVE =",I4)
2450 RETURN
2460      END
```

TAB E
CURRENT SERVICE INVENTORIES BY MENTAL CATEGORY

CURRENT SERVICE ENLISTED INVENTORIES BY MENTAL CATEGORY

Military Service	Mental Category		
	I & II	III	IV
Army	32.3%	45.4%	22.3%
Navy	53.9%	36.1%	10.0%
Marine Corps	39.0%	49.5%	11.5%
Air Force	47.7%	44.5%	7.8%

Source: Service submissions to Central AVF Task Force. Inventories include male and female enlisted personnel in active forces, except that Navy inventory excludes 2 x 6 reservists on active duty.

TAB F
MILITARY APTITUDE TESTS

MILITARY APTITUDE TESTS

Department of Defense Tests

Armed Forces Qualification Test. The Armed Forces Qualification Test (AFQT) is the primary screening test used by all Services to determine mental acceptability of applicants for enlistment and selective service registrants. The concept of a common instrument for screening inductees and enlistees for all Services was suggested in the late 1940s. The tests were initiated in 1950 as a result of Congressional legislation (4).

The subtests of the AFQT are:

Word Knowledge -- 25 items which require the substitution of a synonym for an underlined word in a sentence.

Arithmetic Reasoning -- 25 reasoning problems.

Tool Knowledge -- 25 picture questions.

Pattern Analysis -- 25 items using two-dimensional patterns.

Percentile scores which are grouped into mental categories:

I	93-100
II	65-92
III	31-64
IV	10-30
V	0-10 (currently considered unacceptable for military service)

Test time: 50 minutes

Armed Services Vocational Aptitude Battery. The Armed Services Vocational Aptitude Battery (ASVAB) is a uniform test battery developed by a Joint Services Committee from items on interchangeable service tests.

The battery consists of nine tests (5), (68) as follows:

Coding Speed (100 items) evaluates the examinee's ability to quickly and accurately assign coded numbers by relating them to specific words.

Word Knowledge (25 items) is a test of verbal ability involving the definition of words; this is a classical vocabulary test involving non-technical terms.

Arithmetic Reasoning (25 items) evaluates the examinee's ability to think through mathematical problems presented in verbal form. It involves the discovery and application of the general mathematical principles required to arrive at a correct solution to each problem, as well as performance of the necessary calculations to attain that solution.

Tool Knowledge (25 items) is a pictorial test which requires the examinee to identify pictured tools and determine related items with which they are used.

Space Perception (25 items) involves visualizing the folding of flat patterns into three-dimensional objects.

Mechanical Comprehension (25 items) evaluates the ability of the examinee to determine from pictures of mechanical devices their operating characteristics.

Shop Information (25 items) determines the examinee's previous knowledge about shop practices and the use of tools in specific situations.

Automotive Information (25 items) is designed to evaluate specific knowledge about automobiles and automobile motors.

Electronics Information (25 items) involves the ability to apply previously acquired knowledge in the areas of electricity and electronics toward the solution of problems in practical situations.

It is possible to derive easily most Service aptitude test composites using elements of ASVAB in various combinations as shown below:

Service Aptitude Test Composites

Derived from ASVAB Elements

<u>Military Service</u>	<u>Aptitude Area</u>	<u>Applicable ASVAB Elements</u>
<u>Army and Marine Corps</u>	Electronics EL	$\frac{MC + 2 EI}{3}$
	General Maintenance GM	$\frac{SP + 2 SI}{3}$
	Motor Maintenance MM	$\frac{MC + 2 AI}{3}$
	Clerical CL	$\frac{WK + CS}{2}$
	General Technical GT	$\frac{WK + AR}{2}$
<u>Navy</u>	General Technical	WK + AR
	Electronics	WK + AR + EI
	Clerical	WK + CS
	Mechanical	WK + TK + MC + SI
Air Force	General GEN	2 WK + AR
	Mechanical MECH	TK + MC + SI + AI
	Administrative ADMIN	CS + WK
	Electronics ELEC	AR + SP + EI

Different Score Scales for Each Service

Test Time: 140 minutes

ARMY TESTS

Army Classification Battery

The Army Classification Battery (ACB) consists of eleven tests which are combined into eight aptitude area scores. The eleven tests are (35), (40):

Verbal, VE (50 items). Examinee selects the correct synonym for the underlined word in a short sentence.

Arithmetic Reasoning, AR (40 items). Each item is a reasoning problem involving selection and application of arithmetic processes.

Pattern Analysis, PA (50 items). A two-dimensional pattern with numbered lines is presented along with the corresponding three-dimensional figure made by folding the pattern along indicated lines. Examinee is required to identify the lettered edge of the figure corresponding to a numbered line in the pattern.

Mechanical Aptitude, MA (45 items). Each item uses a picture to present a question based on some physical principle.

Army Clerical Speed, ACS, PART I, Number Reversal (60 items). Each item consists of two numbers. Examinee indicates whether second number is the reverse of the first.

PART II, Coding (50 items). The examinee uses an explanation key to match words and numbers.

Shop Mechanics, SM (40 items). Each item uses a drawing to present a question on some mechanical principle or tool usage.

Automotive Information, AI (40 items). Each item is a question about the identification or operation of automobile parts.

Electronic Information, ELI (40 items). Picture items require examinee to associate objects in terms of how they function electronically. Verbal items require demonstration of knowledge of electronics principles.

Classification Inventory, CI (125 items). The tests consist of self-description items in which the examinee indicates which choice most closely reflects his personal background, attitudes etc.

General Information, GIT (50 items). Questions cover objective items of information about various avocational pursuits.

Army Radio Code, ARC. An auditory test, recorded on tape. Examinee is taught code signals and then tested on 150 items.

Army Aptitude Areas (AA) scores are derived from the elements of the ACB as shown below:

Derivation of Army Aptitude Area Scores

<u>Aptitude Area</u>	<u>Symbol</u>	<u>Applicable ACB Elements</u>	<u>Score Range</u>
Infantry - Combat	IN	$\frac{AR + 2 CI}{3}$	43-160
Armor, Artillery, Engineers - Combat	AE	$\frac{GIT + AI}{2}$	57-155
Electronics	EL	$\frac{MA + 2 ELI}{3}$	40-160
General Maintenance	GM	$\frac{PA + 2 SM}{3}$	45-154
Motor Maintenance	MM	$\frac{MA + 2 AI}{3}$	50-153
Clerical	CL	$\frac{VE + ACS}{2}$	50-151
General Technical	GT	$\frac{VE + AR}{2}$	50-156
Radio Code	RC	$\frac{VE + ARC}{2}$	50-151

Standard Scores: Mean = 100

Standard deviation = 20

Test Time: 300 minutes

Army Qualification Battery. Men scoring in mental category IV, AFQT 10-30, are also administered the Army Qualification Battery (AQB), or the Airman Qualification Examination (AQE), as an additional screening device. The AQB is a 90 minute test battery which yields aptitude area composites comparable to those derived from the Army Classification Battery (minus radio code).

Subtests of the AQB are:

Infantry

Armor, Combat Engineering & Artillery

Clerical

Electronics

Motor Maintenance

General Maintenance

General Technical

Standard Scores:

Mean = 100

Standard deviation = 20

Test time: 90 minutes

AIR FORCE TESTS

Airman Qualifying Examination

The Airman Qualifying Examination (AQE) yields four aptitude composite sites -- General, Administrative, Mechanical, and Electronics. The content of the current subtests is shown below:

Arithmetic Computation (60 items) consists of simple items involving addition, subtraction, multiplication, and division of whole numbers. Administered as a separately timed test, it is designed to measure the ability to manipulate numbers rapidly and accurately.

Arithmetic Reasoning (16 items) evaluates the examinee's ability to think through mathematical problems presented in verbal form. It involves the discovery and application of the general mathematical principles required to arrive at a correct solution to each problem, as well as performance of the necessary calculations to attain that solution.

Data Interpretation (10 items) is designed to measure the ability to draw conclusions or make interpretations from data presented in the form of graphs, charts, and tables. Two or three items are based on each presentation.

Electrical Information (15 items) involves the ability to apply previously acquired knowledge in the areas of electricity and electronics toward the solution of problems in practical situations.

General Mechanics (15 items) consists of verbal items relating to the understanding and application of basic techniques required for the trouble-shooting and repair of various mechanical devices.

Hidden Figures (16 items) requires the examinee to determine which one of five simple line drawings is contained in a more complex arrangement of geometric figures. These items appear within the test in sets of four items per page with the five simple line drawings at the top of the page.

Mechanical Principles (15 items) requires the examinee to determine from pictures of mechanical devices their operating characteristics.

Pattern Comprehension (18 items) involves visualizing the folding of flat patterns into three-dimensional objects and subsequently determining the location of specific points which are common to both the pattern and the solid figure. These items appear within the test in groups of three items for each pattern.

Shop Practices (15 items) is a pictorial test which requires the examinee to identify pictured tools and determine their proper use in a specific situation or the selection of the proper tool for use in a given task.

Word Knowledge (30 items) is a test of verbal ability involving the definition of words; this is a classical vocabulary test of non-technical terms.

The composites are:

Mechanical,	MECH	= General Mechanics, Hidden Figures, Mechanical Principles, Shop Practices
Administrative,	ADMIN	= Arithmetic Computation, Arithmetic Reasoning, Word Knowledge
General,	GEN	= Arithmetic Reasoning, Hidden Figures, Word Knowledge
Electronics,	ELEC	= Arithmetic Reasoning, Data Interpretation, Electrical Information, Pattern Comprehension

Standard Scores: Each of the four composite scores is converted to a 20-point scale (01, 05, 10,...95) so that 5 percent of the original baseline group (military eligibles during World War II) would score at each point on this scale.

Test Time: 120 minutes

NAVY TESTS

Navy Basic Test Battery

The Navy Basic Test Battery includes six tests which are combined into various composites for making school assignment. The tests are (62):

General Classification (GCT) consists of 60 verbal analogy and 40 sentence completion items with a single 35 minute time limit.

Arithmetic Reasoning (ARI) consists of 30 arithmetic reasoning items with a 35 minute time limit.

Mechanical (MECH) consists of two separately timed 50 item subtests yielding a single score. The tool knowledge section has a 10 minute time limit and the mechanical comprehension section has a 25 minute time limit.

Clerical Test (CLER) consists of 100 number matching items. This is a highly speeded test with a 5 minute time limit.

Shop Practices Test (SP) consists of 30 items with a 17 minute time limit.

Electronics Technician Selection Test (ETST) consists of three separately timed sections: mathematics (20 items in 25 minutes); science (20 items in 15 minutes); and electricity and radio (30 items in 20 minutes).

Selector composites are:

ARI + 2 ETST

GCT + MECH + ETST

GCT + ARI + CLER

GCT + CLER

GCT + ARI

GCT + MECH + SP

Standard Scores: Mean = 50

Standard deviation = 10

Test Time: 133 minutes

Short Basic Test Battery

The Navy also administers a Short Basic Test Battery (SBTB) of approximately 60 minutes which is composed of GCT, ARI, and MECH subtests.

MARINE CORPS TESTS

The Marine Corps uses the Army tests.

TAB G
ALTERNATIVE MEASURES OF QUALITY

Alternative Measures of Quality

OASD(M&RA) has supported a sustained research effort since 1968 seeking more valid screening instruments. The hypothesis was that culture-free or culture-fair tests would be more valid predictors of success, especially for the less educated and for minority groups.

One research effort is being conducted at the Naval Personnel and Training Research Laboratory. Approximately 20 experimental tests designed to measure practical abilities have been administered to large numbers of Navy recruits. The tests include a readministration of the AFQT, digit span, hand skills, a checklist of job duties, biographical information forms, dominoes, mazes, listening skills, recruit attitude questionnaire, the Strong Vocational Interest Blank, performance inventory, word finding, mechanical principles, card patterns, coding, life experiences inventory, following instructions, visual memory, activities record, number comparison, line tracing, shortest lines, Navy Vocational Interest Inventory, and puzzle parts. Scores on these tests are being evaluated against actual on-the-job performance tests. This project is scheduled for completion in July 1973.

The Air Force has a contract with the University of Alabama to study the use of perceptual psychomotor tests to improve selection of men for electronics maintenance jobs. Preliminary results show that the use of psychomotor tests in addition to the Airman Qualification Examination would improve selection for men with AFQT scores of less than 59, but would not improve selection for men with higher AFQT scores.

To date the civilian sector has not found a substitute for traditional aptitude measures. Bray and Moses (8) state that the culture-fair test fad appears over in the civilian sector. One factor hastening its demise was the finding that non-verbal tests did not create additional fairness for disadvantaged group members. Non-verbal tests were considered culture-fair until several studies demonstrated that non-verbal tests enhance differences between groups. O'Leary, Farr, and Bartlett (41) in a study sponsored by the office of Naval Research pointed out that 75% of the time non-verbal tests were associated with unfairness. They concluded that the use of less traditional predictors did not result in an improvement in validity or in a reduction of unfairness.

Another area of research has focused on job learning tests. The Army Behavior and System Research Laboratory is now experimenting with an assessment center approach which enables them to test and observe the applicant for several days. Performance tests ("hands on" performance) are being developed and evaluated as a possible supplement to written tests in screening enlisted personnel. The performance tests are geared to men who score low on the AFQT and are being designed to assure that men are not rejected based on written tests alone, unless it is found that the men also lack sufficient performance potential to be successful in the Army. Work commenced at Fort Dix in March 1972 to develop performance tests such as: a practice session on erection of two-man tents to assess cooperativeness, opportunity to complete a task when not under pressure to do so to assess dependability, etc.

The Office of Naval Research has a contractor developing miniaturized job learning situations as predictors of success for low aptitude recruits in a Navy rating. The philosophy is that recruits who can learn a sample of the job requirements in a brief on-the-job training situation will demonstrate the same ability on the job (55).

The Navy Personnel and Training Research Laboratory is developing a series of modular work samples, or Job Learning Tests, and administering them to incoming students at Navy schools. It is hoped that these work samples will predict school performance and on-the-job behavior. A concurrent part of this research effort will be the development and evaluation of prototype assessment criteria, procedures, instruments and materials for evaluating the performance of military personnel in a variety of job situations.

Another area being explored by both the civilian and military research communities is that of evoked responses potential research. A machine is used to gauge a subject's information processing capacity by measuring reaction time to flashing-light stimuli. The Naval Personnel and Training Research Laboratory under the sponsorship of the Office of Naval Research is exploring the relationship of this information processing capacity with aptitude, performance, and delinquency.