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AD825810

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AUTHORITY

AGO D/A ltr, 29 Apr 1980

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**DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310**

(1)

IN REPLY REFER TO

AGAM-P (M) (23 May 67) FOR OT

25 May 1967

SUBJECT: Operational Report - Lessons Learned, Headquarters, DA NANG Sub-Area

TO: SEE DISTRIBUTION

AD825810

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, DA NANG Sub-Area for quarterly period ending 31 January 1967. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

1 Incl
as

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(Continued on page 2)

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HEADQUARTERS
DA NANG SUB-AREA COMMAND
APO 96377

AVCA-QN-DN

31 January 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 January
1967 (RCS-CSFOR-65)

THRU: Commanding General
US Army Support Command, Qui Nhon
APO 96238

Commanding General
1st Logistical Command
APO 96307

Commanding General
United States Army, Vietnam
APO 96307

CINCUSARPAC
ATTN: GPOP-MH
APO 96558

TO: Headquarters Department of the Army
ATTN: ACSFOR, DA
Washington, DC 20310

SECTION I

SIGNIFICANT EVENTS

A. Commands:

1. The Da Nang Sub Area Command (DSAC) engaged in support operations for US Army Units in I CTZ a total of 92 days during the reporting period.
2. No tactical or administrative movements were conducted during the reporting period.

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ATTN: FOR-OT-RD

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AVCA-QN-DN

31 January 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967 (RCS-CSFOR-65)

3. DSAC has increased its personnel strength fourfold since the last reporting period as a result of the arrival of various supply and service units.

E. Personnel, Administration, Morale and Discipline - None.

C. Intelligence and Counterintelligence - None.

D. Plans, Operations, Training - None.

E. Logistics - During the latter part of the reporting period this command experienced a heavier volume of supplies issued and received through air and sealift modes in response to requisitions submitted.

F. Special Staff Section - The Da Nang Sub Area Command established Finance, Communications, and Ammunition Special Staff Sections during the reporting period.

SECTION II, PART I

OBSERVATIONS (LESSONS LEARNED)

A. Personnel, Administration, Morale and Discipline:

1. Item: Organization of a Sub Area Command.

Discussion: DSAC was originally established as a provisional command and later removed from a provisional status to a permanent headquarters. The headquarters, however, was not provided a TOE or TDA Manpower and Equipment Authorization. As a result, difficulties have been experienced in obtaining sufficient mission personnel, in practicing sound personnel management programs, and in obtaining mission essential equipment.

Observation: All Sub Area Commands must be organized under an established TOE/TDA to provide for personnel and equipment authorization.

2. Item: Activation of In-Country and Accelerated Units.

Discussion: Units activated in the Republic of Viet Nam, or arriving in Country in an accelerated status will normally encounter difficulties in filling their personnel and equipment shortages. This is especially critical if shortages in technical MOS's requiring extensive training exist.

Observation: Units should depart CONUS with full authorization of equipment and personnel on hand or should be activated with at least the vast majority of equipment and personnel already available.

3. Item: Acquisition of Publications.

Discussion: Publications and blank forms are at times difficult to obtain in Viet Nam. This often presents a critical

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31 January 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967 (RCS-CSFOR-65)

problem for maintenance units which lack necessary technical manuals. Establishment of a publications account by units activated in country is a slow process requiring as much as several months.

Observation: Units departing CONUS for Viet Nam should obtain a complete stockage of publications and blank forms. All publications accounts should be previously established.

4. Item: Personnel Management and Individual Morale.

Discussion: Individual morale can be affected due to improper utilization of personnel in other than MOS positions. This practice can occur when units which are activated in country experience unusual delays in receiving their full complement of qualified personnel or while awaiting arrival or transshipments of unit equipment from CONUS/RVN ports.

Observation: Units activated in Viet Nam or awaiting delayed arrival of equipment from CONUS/RVN should employ personnel in their MOS or related MOS even if it requires temporary attachment to other units.

B. Plans, Operations, Trainings:

Item: Flexibility of Operational Concepts.

Discussion: Due to the flexibility of supported units and constantly changing mission statements, units particularly in the maintenance field should be prepared to alter organization structure upon arrival in Viet Nam. Units activated in Viet Nam may have unique missions necessitating structural realignments and submission of MTOE'S.

Observation: Units activated in Viet Nam should conduct a detailed study of locations and requirements of supported units before developing an organizational structure. The cross-training of personnel and the submission of MTOE's should be accomplished if a mission statement necessitated an increased emphasis in certain areas of support.

C. Logistics:

Item: Acquisition of TOE/TDA Equipment.

Discussion: Due to the relatively low priorities of most units activated in country, fulfillment of complete TOE equipment is most difficult. Units arriving in Viet Nam will most likely experience delays in acquiring unfilled items.

Observation: Units activated in RVN should requisition initial issue of TOE/TDA equipment on the highest priority permissible. Units are urged to depart CONUS with a full complement of authorized equipment.

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AVCA-QN-DN
SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967
(RCS-CSFOR-65)

31 January 1967

31 January 1967

SECTION II, PART II

RECOMMENDATIONS

Essentially recommendations for items outlined above are included in each observation.



REUBEN T. MORGAN
COL, QMC
Commanding

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AVCA-QN-GO(31 Jan 67) 1st Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 January
1967 (RCS-CSFOR-65)

HEADQUARTERS, US ARMY SUPPORT COMMAND, QUI NHON, APO SAN FRANCISCO 96238

THRU: Commanding General, 1st Logistical Command, APO 96307
Commanding General, United States Army Vietnam, APO 96307
Commander-in-Chief, United States Army Pacific, APO 96558


23 FEB 1967

TO: Assistant Chief of Staff for Force Development, Washington, D.C.
20310

Inclosed report has been reviewed by this headquarters and is considered adequate.

FOR THE COMMANDER:

QNL 167/142


I. J. SHERMAN JR.
CPT, AGC
Adjutant General

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AVCA GC-O (31 Jan 67) 2d Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 January
1967 (RCS CSFOR-65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307 1 MAR 1967

TO: Commanding Officer, US Army Support Command, JNH, ATTN: AVCA-ON-GO,
APO 96238

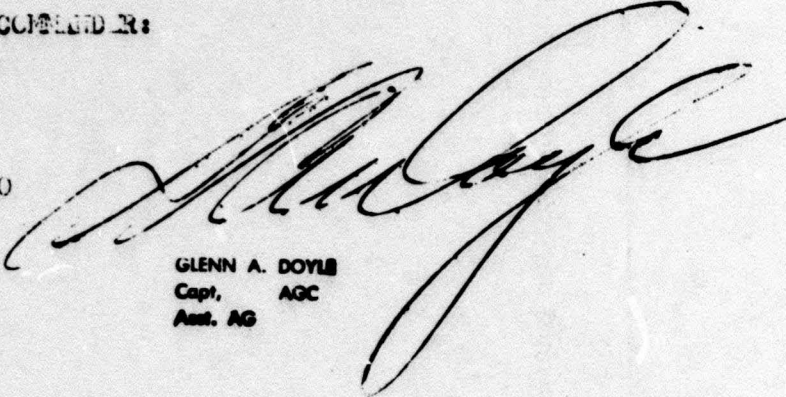
1. The Operational Report - Lessons Learned for the Da Nang Sub-area Command, forwarded by your Headquarters is returned for additional information.

2. Section I, Significant Organization Activities should contain, in narrative form, activities relating not only to what happened, but how and why and the underlying reasons governing decisions including the outcome, whether favorable or unfavorable. This must be an impartial and factual account of the organization's principal operations, activities and administration. This necessitates input from all staff sections, and eliminates the requirement to submit a separate Historical Report.

3. Request your Headquarters review USAFV Regulation 870-2 and forward the corrective action outlined in paragraph 2 above by indorsement to this Headquarters RIT 15 March 1967.

FOR THE COMMANDER:

TTL: Lynx 792/430



GLENN A. DOYLE
Capt, AGC
Asst. AG

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AVCA-QN-00 (31 Jan 67) 3rd Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967
(RCS CSFOR-65)

HEADQUARTERS, US ARMY SUPPORT COMMAND, QUI NHON, APO 96238

TO: Commanding Officer, Da Nang Sub-Area Command, APO 96337

1. Returned for action as required by 2nd Indorsement.
2. Request your headquarters review USARV Reg 870-2 and forward the corrective action outlined in 2nd Indorsement to this headquarters NLT 12 March 1967.

FOR THE COMMANDER:

QNL 167/142


JERRY F. HIXON
CPT, AGC
Adjutant General

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AVCA-QN-DN (31 Jan 67) 4th Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967
(RCS CSFOR-65)

HEADQUARTERS, DA NANG SUB-AREA COMMAND, APO 96337, 11 March 1967

TO: Commanding Officer, US Army Support Command, Qui Nhon, APO 96238

In compliance with preceding indorsements, paragraphs B, C and D, Section I of the attached report are changed as follows:

B. Personnel, Administration, Morale and Discipline:

During the reporting period a section of the 527th Personnel Services Company was assigned to DSAC. This unit provides unit finance and personnel services to this command. A Class B pay agent from the 13th Finance Section in Qui Nhon was also assigned to DSAC, this eliminates the problem of having Class A agents from distant locations tied up waiting to pay personnel assigned here. This agent also provides much improved finance support to all Army units in the I Corps Tactical Zone. With respect to administration, it was decided to organize the DSAC headquarters along the same lines as the Support Command Headquarters, i.e., with a directorate staff. Although our size is presently not sufficient to reflect this similarity, as the unit grows in strength, the headquarters will approach the directorate staff type of organization. Morale of the troops was considered high during the period, and despite the many changes that were required by the influx of new units and equipment, all took obvious pride in their accomplishments as the unit grew, and the appearance and condition of the compound at present is perhaps the best indicator of this pride. The isolation of our cantonment area from authorized recreational facilities required steps to be taken to provide on-post recreation. A movie projector was procured, and an EM/NCO club planned. USO shows have performed here, and more are programmed for the future. In addition, a Sundry Fund has been established to provide for necessary recreational equipment and facilities. Discipline during the reporting period was confined to a small number of Article 15, with no Courts-Martial required.

C. Intelligence and Counterintelligence:

DSAC has no intelligence gathering function as such, but information on tactical and logistical activity is obtained by command representation at the daily III Marine Amphibious Force command briefing. With respect to counterintelligence, during the reporting period, six guard towers were constructed at points along the perimeter fence, improved installation security procedures were established, along with an updated perimeter defense plan.

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AVCA-QN-DN (31 Jan 67)

SUBJECT: Operational Report for quarterly Period ending 31 January 1967
(RCS CSFOR-65)

D. Plans, Operations and Training:

With the influx of combat support and combat service units during the period, DSAC experienced increased operational support responsibilities. Numerous visits were made by our higher headquarters for the purpose of determining future organizational structures and missions. Contingency planning also increased considerably during the cited period.

FOR THE COMMANDER:



MEMPHORD L. SMITH
CPT, OrdC
Adjutant

TEL: Parchment 90

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AVCA-QN-GO(31 Jan 67)

5th Ind

18 MAR 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 January
1967 (RCS CSFOR-65)

HEADQUARTERS US ARMY SUPPORT COMMAND, QUI NHON, APO SAN FRANCISCO 96238


THRU: Commanding General, 1st Logistical Command, ATTN: AVCA GO-O,
APO 96307
Deputy Commanding General, US Army, Vietnam, ATTN: AVHGC-DH,
APO 96307
Commander-in-Chief, US Army, Pacific, ATTN: GPOP-OT, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D.C. 20310

Report is resubmitted with corrective actions required by 2nd Indorsement.

FOR THE COMMANDER:

QNL 142/167



P. J. LEWIS
CPT, AGC

Assistant Adjutant General

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AVCA GO-0 (31 Jan 67) 6th Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967
(RCS CSFOR-65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307 9 APR 1967

TO: Deputy Commanding General, United States Army Vietnam, ATTN:
AVHGC-HD, APO 96307

1. The Operational Report - Lessons Learned submitted by the Da Nang Sub-Area Command for the quarterly period ending 31 January 1967 is forwarded herewith.
2. Reference paragraph A1, page 2: HHD, 567th Supply and Service Battalion was diverted to Da Nang on 2 March 1967, in order to provide the command and control headquarters for the Da Nang Sub-Area Command.
3. Concur with the basic report as modified by the comments contained in the preceding indorsements. The report is considered adequate.

FOR THE COMMANDER:

TEL: Lynx 782/430

Timothy S O'Hara
TIMOTHY S. O'HARA
1LT, INF
Acting Asst AG

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AVHGC-DH (31 Jan 67) 7th Ind
SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 January 1967 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307 19 APR 1967

TO: Commander in Chief, United States Army, Pacific, GPOP-OT
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 January 1967 from Headquarters, Da Nang Sub-Area Command as indorsed.

2. Reference Paragraph A3, Pages 2 and 3, concerning difficulty in obtaining publications and blank forms: Accounts with the publications centers in Baltimore and St. Louis should be established upon activation and prior to the time the unit deploys to RVN. Upon receipt of destination orders, unit must submit notification of change of address. DA publications will be sent direct to unit's new destination. Commanders of organizations alerted for permanent change of station will ensure that all required publications and a 30 day stock of blank forms are taken to the new station. Unit should have established an account with Printing and Publications Center, Japan, immediately upon arrival in RVN in accordance with instructions contained in USARV Regulation 310-3. Records at this headquarters indicate that unit still has not established an account with PPC, Japan. Follow-up action will be taken by this headquarters to insure that unit establishes accounts for publications support.

FOR THE COMMANDER:


STANLEY E. SCHULTS
Major, AGC
Asst Adjutant General

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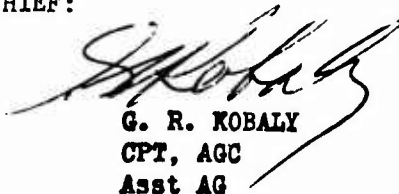
GPOP-OT (31 Jan 67) 8th Ind
SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 January 1967 (RCS CSFOR-65), HQ Da Nang Sub-Area Comd

HQ, US ARMY, PACIFIC, APO San Francisco 96558 12 MAY 1967

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters concurs in the basic report as indorsed

FOR THE COMMANDER IN CHIEF:



G. R. KOBALY
CPT, AGC
Asst AG

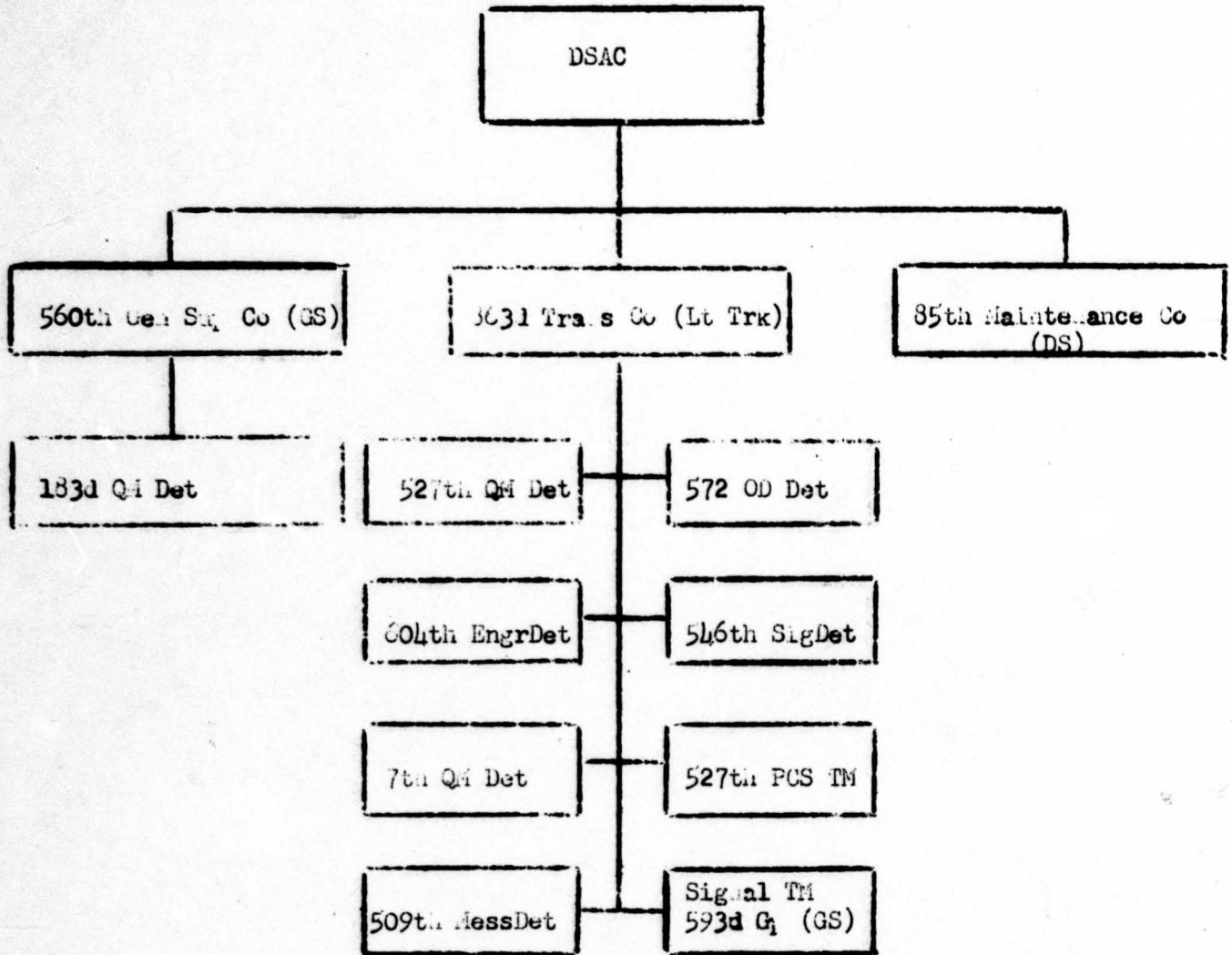
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Organizational Chart, Da Nang Sub-Area Command

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