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AUTHORITY

AGO D/A ltr, 29 Apr 1980

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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGAM-P (M) (13 Sep 67) FOR OT RD-670334

15 September 1967

SUBJECT: Operational Report - Lessons Learned, Headquarters,
32nd Medical Depot

TO: SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

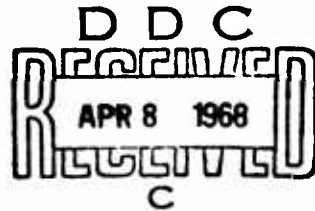
Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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For Force Development (FOR-OT-RD) Wash, D.C. 20310

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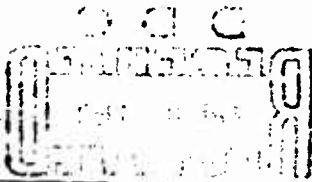
101st Airborne Division (-)
11th Infantry Brigade (Sep)

Commanding Officers

1st Bn, 50th Infantry
3d Bn, 503d Airborne Infantry
3d Bn, 506th Airborne Infantry
91st Evacuation Hospital (SMBL)

Security Officers

Los Alamos Scientific Laboratory (Dr. Agnew)
Los Alamos Scientific Laboratory (Mr. Freyman)
Sandia Corporation (Mr. Smith)



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DEPARTMENT OF THE ARMY
HEADQUARTERS, 32ND MEDICAL DEPOT
APO 96312

AVCA MB-DP

6 May 1967

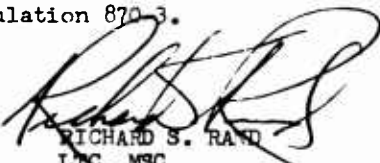
SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending
30 April 1967 (RCS CSFOR-65)

THRU: Commanding Officer
44th Medical Brigade
ATTN: AVCA-MB-PO
APO 96307

TO: Assistant Chief of Staff, Force Development
Department of the Army (ACSFOR DA)
Washington, D.C. 20310

The OPERATIONAL REPORT-LESSONS LEARNED of this headquarters for the
quarterly period ending 30 April 1967 is forwarded in accordance with
Army Regulation 1-19 and LC Regulation 870-3.

1 Incl
AS


RICHARD S. RAND
LTC, MSC
Commanding

ACSFOR-RO File
670334

SECTION I
SIGNIFICANT ORGANIZATIONAL ACTIVITIES

3
AVCA MB-DF

6 May 1967

SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending
30 April 1967 (RCS CSFOR-65)

A. A major reorganization of the 32nd Medical Depot took place during the reporting period. General Order Number 52, Headquarters USARPAC, dated 15 March 1967, brought the Depot from reduced to full strength while deactivating the 544th Medical Detachment (Supply) and the 275th Medical Detachment (Supply). These units had functioned as advanced platoons under the Depot. Personnel of these units were transferred to the 32nd Medical Depot and have formed the nucleus for the two additional advanced platoons now authorized under full TO&E. The General Order also added an augmentation of one Warrant Officer and seventeen enlisted men to perform field maintenance on the MUST hospitals. These personnel are not present for duty, but are expected to arrive sometime in July 1967.

B. The Depot experienced the following change of commanders during the reporting period:

LTC Bernard F. Kerwin	19 Sep 1966 to 20 Feb 1967
LTC Hillard F. Wiatrowski	21 Feb 1967 to 23 Feb 1967
CPT Milton W. Showell	24 Feb 1967 to 5 Mar 1967
MAJ Donald J. Cissell	6 Mar 1967 to 12 Mar 1967
COL William W. Southard Jr.	13 Mar 1967 to 14 Apr 1967
LTC Richard S. Rand	15 Apr 1967 to Present

C. The following statistical workload data are applicable for the report period:

(1) Tonnage received:	4,473
(2) Tonnage shipped:	3,086
(3) Tonnage on hand at the end of the period:	3,487
(4) Line items processed:	128,569
(5) Total line items stocked:	19,342
(6) Medical Maintenance Activities:	
(a) Total work orders completed:	426
(b) Total work orders referred to Okinawa:	75
(c) Total medical equipment and item density supported:	22,460

4

AVCA MB-DP

6 May 1967

SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending
30 April 1967 (RCS CSFOR-65)

(7) Optical Activities:

(a) Total spectacles fabricated or repaired locally: 17,506

(b) Total spectacle prescriptions referred to Okinawa
for fabrication: 5,886

D. During the past three months there has been a complete reorganization of the Storage Division. A document control system has been devised and is in effect. The manual locator system is being changed to the nine digit numbering series which is outlined in TM 743-200, Storage and Material Handling. The existing warehouses are being rewarehoused by class. Each warehouse will then contain bulk stocks and box pallet storage. The unit pick-up area has been moved to conexes outside and has proved to be very effective and efficient, also an outside shipping area has been designated to store supplies while awaiting transportation to the applicable point for shipment.

E. VIP visitors during the reporting period are listed in appendix I.

SECTION II . = OBSERVATIONS

A. PERSONNEL:

ITEM: TDY Personnel.

DISCUSSION: The depot was given 30 enlisted personnel for 60 days to relieve an extreme personnel shortage and process an accumulation of medical supplies. These individuals came from other medical units in-country. They were extremely difficult to motivate and were generally assumed to have been the least effective individuals of their respective organizations.

OBSERVATION: It is understandable that a commander will give up his least effective personnel first when required to furnish personnel to another unit. In many cases the depot's problems were only increased by the low quality of personnel received. The use of TDY personnel was necessary because of the seriousness of the situation, and the job was accomplished through the use of these individuals. This experience indicates, however, that TDY personnel in many instances can be of only limited effectiveness and are apt to be of poor military background.

B. LOGISTICS

ITEM: Plague Vaccine.

DISCUSSION: An outbreak of plague in the Cam Ranh Bay area placed a sudden and unprecedented demand for plague vaccine on the Depot. The previous year's total demand had been for 11,823 bottles. The demand for a six week period in which the epidemic occurred was for 13,872 bottles. The requirement to inoculate the local civilian population in addition to military personnel was a major strain on existing resources. Response to the Depot's emergency requisitions brought in plague vaccine from CONUS, Okinawa and Korea. It was this response that enabled the Depot to continue to meet heavy demands for vaccine.

OBSERVATION: Plague vaccine requires refrigeration and has a potency date of 15 months. These factors limit the amount of vaccine that can be kept on hand at any one time. Vaccine on hand will be able to meet expected demands, but large unexpected demands must be met on an emergency requisition basis.

ITEM: Medical Oxygen

DISCUSSION: Because of the high purity necessary (99.5%), medical oxygen is difficult for one of the local gas generating plants to produce. In the past there was a tendency for the depot to depend too heavily on local production sources for oxygen and sufficient emphasis was not placed upon maintaining an adequate stockage level. Failure of plant machinery and the consequent inability to procure oxygen locally, confirmed the necessity of having an adequate stockage of oxygen on hand at all times.

OBSERVATION: A continual effort is required to keep oxygen on hand at an adequate stockage level. When the primary source of oxygen fails, requisitions to medical supply points can be submitted and immediately filled. The fact that the local supply source did fail necessitated a re-evaluation of stockage levels which strengthened the depot's capability to provide oxygen on demand.

7

AVCA MB-PO (6 May 67) 1st Ind
SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 30 April 1967 (RCS CSFOR-65) (32nd Medical Depot)


HEADQUARTERS, 44th Medical Brigade, APO 96307

TO: Commanding General, 1st Logistical Command, ATTN: AVCA-GO-O

1. Reference Section II, Part I, A. Personnel.

2. The 32nd Medical Depot requested assistance in obtaining personnel to build pallets, unpack and store supplies and to do general labor type duties. The Medical Groups were instructed to and did furnish qualified personnel to accomplish these tasks.

TEL: Lynx 382



F. W. TIMMERMAN
COY., MC
Commanding

AVCA GO-O (6 May 67) 2d Ind
SUBJECT: Operational Report for Quarterly Period Ending 30 April 1967
(RCS CSFOR 65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307 29 JUN 1967

TO: Deputy Commanding General, United States Army Vietnam, ATTN:
AVHGC-DH, APO 96307

1. The Operational Report - Lessons Learned submitted by the 32d Medical Depot for the quarterly period ending 30 April 1967 is forwarded.
2. The 32d Medical Depot engaged in combat service support for 89 days during the reporting period.
3. Concur with basic report as modified by indorsements. The report is considered adequate.

FOR THE COMMANDER:

Timothy S O'Hara

TIMOTHY S. O'HARA
1ST. INF
Acting Asst AG

TEL: Lynx 430/782

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AVHOC-DST (6 May 67) 3d Ind
SUBJECT: Operational Report-Lessons Learned for the Period Ending
30 April 1967 (RCS CSFOR-65) (U)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307 18 JUL 1967

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT,
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons
Learned for the period ending 30 April 1967 from Headquarters, 32d
Medical Depot as indorsed.

2. Concur with basic report as indorsed.

FOR THE COMMANDER:



E. L. KENNEDY
Cpt. AGC
Asst. Adjutant General

10

GPOF-DT(6 May 67) 4th Ind
SUBJECT: Operational Report-Lessons Learned for the Period Ending
30 April 1967 (RCS CSFOR-65), HQ 32d Med Depot

HQ, US ARMY, PACIFIC, APO San Francisco 96558 26 JUN 1967

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters concurs in the basic report as inclosed.

FOR THE COMMANDER IN CHIEF:



H. SNYDER
CPT, AGC
Asst AG

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nc

11

VISITORS OF 32ND MEDICAL DEPOT ACTIVITIES

The following VIPs visited the 32nd Medical Depot during the period of this report:

11 February 1967

LTC Edward L. Herman
Chief, Storage Division
U.S. Army Medical Depot, Okinawa

19 February 1967

COL Whelan
Surgical Consultant, USARPAC

COL Orbison
Medical Consultant, USARPAC

8 March 1967

BG James A. Wier
Surgeon
USARV

20 March 1967

MG C. W. Eifler
Commanding General
1st Logistical Command

25 April 1967

MG C. W. Eifler
Commanding General
1st Logistical Command

COL Ray L. Miller
Commanding Officer
44th Medical Brigade

29 April 1967

BG Shelton E. Lollis
Deputy Commanding General
1st Logistical Command

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