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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGAM-P (M) (11 Apr 68) FOR OT RD 681232

16 April 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, US Army
Support Command, Saigon, Period Ending 31 January 1968 (U)

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

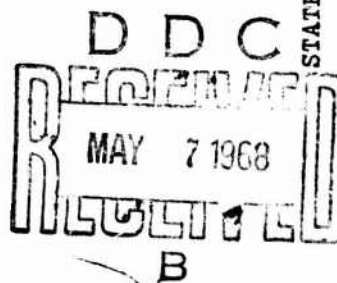
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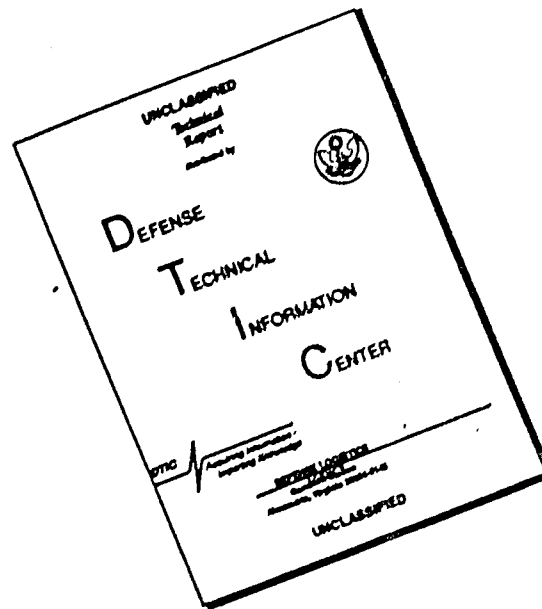
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DEPARTMENT OF THE ARMY
HEADQUARTERS, US ARMY SUPPORT COMMAND, SAIGON
APO US Forces 96491

AVCA SGN GO

15 February 1968

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1968
(RCS CSFOR-65)(WIZRAA)

THRU: Commanding General, 1st Logistical Command, ATTN: AVCA GO O,
APO 96384

Commanding General, United States Army, Vietnam, ATTN: AVHOC DH,
APO 96375

Commander in Chief, United States Army, Pacific, ATTN: CROP OT,
APO 96558

TO: Assistant Chief of Staff for Force Development (ACSFOR),
Department of the Army, Washington, D.C. 20310

SECTION I

A. COMMAND:

1. The United States Army Support Command, Saigon (USASUPCOM, Saigon) and subordinate commands continued normal combat support operations during the ninety two (92) day reporting period, 1 November 1967 through 31 January 1968.

2. The mission of USASUPCOM, Saigon is to provide all logistical support (less TC air repair parts, medical services/supplies, cryptographic services and missile supplies/services) to US and Free World Military Assistance Forces located in III and IV Corps Tactical Zones, Republic of Vietnam. Supported troop strength totaled approximately 217,000.

3. Changes in Deputy Commander and Chief of Staff:

a. Col John L. Carson, CMIC, Deputy Commander, departed 22 November 1967 to HQ, 4th US Army, Fort Sam Houston, Texas.

b. Col Edwin G. Moran, CE, arrived 16 November 1967 to assume the duties of Deputy Commander, from HQ, 1st Logistical Command.

c. Col Edward R. Franks, Arty, Chief of Staff, departed 10 December 1967 to Fort Sill, Oklahoma.

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d. Col Frederick R. Huck, Inf, arrived 7 December 1967 from Office of Personnel Operations, Washington, D.C. to assume the duties of Chief of Staff.

4. Distinguished visitors to USASUPCOM, Saigon, during the three month period ending 31 January 1968.

Mr. T.E. Sullivan, GS17, GAO Director of Transportation, visited HQ, 4th TC, USAT Saigon, 6 Nov 67.

B.G. Williams, Director of Transportation, USAF, visited 4th TC 125th Trans Bn, 7 Nov 67.

Mr. Coleman P. Cook, GS16, Special Assistant, Assistant Secretary of the Army, Installations and Logistics, and Mr. John Kinneman, GS15, DCSLOG, DA, visited SSC and 506th Fld Depot, 9 Nov 67.

GEN Creighton W. Abrams, DEPCOM, USMACV, visited R&R Center, 10 Nov 67.

Mr. Thomas D. Morris, Assistant Secretary of Defense, Installations and Logistics; Mr. Paul H. Riley, Office of the Secretary of Defense, Supply Services; Mr. Robert A. Brooks, Assistant Secretary of the Army, Installations and Logistics; Mr. Coleman P. Cook, Office of the Assistant Secretary of the Army, Installations and Logistics, LTG Bruce Palmer, DCG, USARV, and MG Joseph M. Heiser, DCSLOG, visited the 506th Field Depot, 20 Nov 67 and Area 208 and 79th Maint Bn with an overfly of Long Binh on 21 Nov 67.

MG M.F. Brogan, Quartermaster General Australian Military Forces and MG D. Vincent, CG, Australian Task Force Vietnam, visited Hq, SSC, Hq, 4th Trans Comd, USAT Saigon, 25 Nov 67.

Representative Joe Pool, D-Tex, visited 6th APU, Long Binh Post, 38th BPO at Camp Red Ball, and APD at TSN, 27 Nov 67.

Mr. Daily, GS16, Post Office Department, visited the 6th APU, 56th APU, Army Postal Directory, 38th BPO, Camp Red Ball and Saigon Port on 9 and 13 Dec 67.

Senator Abraham Ribicoff, D-Conn, visited USAT Newport, 14 Dec 67.

30 Senior ARVN officers from the Central Logistics Command, ARVN JGS, to include COL Khuyen, Commander of the ARVN CLC, toured 3d Ord Bn, Area 208, 218th CC&S Co, 266th S&S Bn, Hq, 14th ICC, 506th Computer Facility at LEP, and the 79th Maint Bn, 12 Jan 68.

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B. PERSONNEL, ADMINISTRATION, MORALE, AND DISCIPLINE:

1. ACofS, Personnel: The command strength on 1 November 1967 was 1123 officers, 254 warrant officers, and 19,694 enlisted (total - 21,071). Authorized strength at the beginning period was 22,574; percentage of fill was 99.03 percent. At the end of the reporting period (31 January 1968) command strength was 1,019 officers, 263 warrant officers, and 20,282 enlisted personnel. Total authorized strength on 31 January 1968 was 22,322 ; percentage of fill was 99.06 percent.

2. Adjutant General:

a. During the reporting period an inprocessing section was established. Results have been very rewarding. Under the new system efficiency has been improved in several ways:

(1) Enlisted men are processed in groups which has resulted in a saving of 40% of the man-hours normally expended when they were processed individually.

(2) Records are screened by one of five specialist processing clerks, rather than by the individual clerk responsible for the unit records of the individual inprocessing.

(3) Processing of replacements is faster.

(4) Training of clerks in the transition from manual to key punch data has been aided.

(5) The amount of casual status time of incoming personnel is reduced.

b. During this quarter, the Army Area Postal Directory experienced an extremely heavy amount of mail for Directory action. Package mail increased five times in volume necessitating the use of Conexes as additional storage space and the use of 11 personnel from units to assist in mail handling during the Christmas period.

3. Chaplain:

a. The office of the Staff Chaplain has continued to cooperate with the Civic Action Officer in Civic action programs. Liaison has been maintained with the clergy of local churches with special emphasis placed upon those in villages surrounding Long Binh and Bien Hoa.

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b. Five of the 14 chapels proposed for Long Binh Post in the last quarterly report have been completed and dedicated. Three of these are 150 seat chapels (159 Engr Gp, 92d Engr Bn, and 169 Engr Bn areas) and the remaining two are 300 seat chapels (USARV Special Troops and Hq, Long Binh Post areas). The Staff Chaplain now occupies the Chapel in the Hq, Long Binh Post area. RMK will soon begin construction of the four 300 seat chapels under their contract.

4. Civic Action:

a. The Long Binh Post People-to-People Program for civic action was established during the reporting period. This command was given the responsibility of coordinating the civic action effort of all USARV, IIFV, 1st Logistical Command units located on Long Binh Post and Bien Hoa AFB. Civic action projects increased while charitable projects decreased during the reporting period. Each unit has been assigned an area in which to conduct civic action and community relations activities.

b. The local nationals employed by this command participated in three strikes during the reporting period.

(1) From 10 November 1967 to 12 November 1967, 26 of the bus drivers who drive from Saigon to Long Binh went on strike protesting that:

(a) They had to wash their busses.

(b) Government transportation was not available to take them to lunch.

(c) They were not allowed to sleep in the buses during the day.

(2) From 27 December to 29 December 1967 all of the employees of the motor pool (most were on strike and the remainder stayed away due to threats made against them) went out on strike protesting the reduction in overtime for drivers.

(3) From 19 January 1968 to 20 January 1968 (one day) the warehouse workers in the Class I area of the 277th S&S Battalion went out on strike. Their protests were:

(a) They are paid from the time they arrive and are often late due to failure of government provided transportation.

(b) They are no longer paid for lunch hour.

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5. Special Services:

a. During the reporting period the assigned staff directors of the Special Services Division conducted one hundred and sixty (160) field and staff visits to units in III and IV CTZ. Initial staff visits are conducted at the request of the installations concerned. Follow-up field and staff visits are conducted periodically by area directors who assist commanders in planning, programming, and staffing proposed facilities and who serve as technical advisors to organizational base development boards. Area directors initiate procurement of competent civilian staffs to operate facilities once the buildings are completed.

b. Summary of Special Services Participation

(1) Entertainment: The nine professional, USO, and soldier shows available to special services played to a total audience of 3,900. The assignment of a professional entertainment director (DAC-11) in the near future should increase the number of entertainment programs. In addition to the booking of shows made available by higher headquarters, the entertainment section has been assigned the mission of developing and presenting soldier shows. Many shows cannot be performed at installations because they do not have stage facilities which meet the shows' rigid specifications. Units which desire such shows are being aided by the area entertainment director who either assists them to construct adequate facilities or issues portable stages and "showmobiles" to them.

(2) Crafts: There are five (5) Multiple Crafts Shows and ten (10) Photo Lab Facilities open in III and IV CTZ. Four (4) Crafts Shops and two (2) Photo Lab Facilities will open in the near future. Two (2) Multiple Crafts shops were opened during the reporting period: one at Tan Son Nhut under the operational control of Headquarters Area Command and one at Tay Ninh under the operational control of the Phillipine Civic Action Group, Vietnam. As Photo Lab Facilities grow in popularity, existing facilities are being expanded to supplement those planned for construction.

(3) Swimming Pools: Of the eleven (11) portable swimming pools located in III and IV CTZ, five (5) were operational at the end of the reporting period.

(4) Sports:

(a) Football - 53d General Support Group, winners of the USASUPCOM, Saigon Flag Football Championship, won the USARV Flag Football Championship which was held at IIFV 8-12 November 1967.

(b) Basketball - The 29th General Support Group hosted

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The USASUPCOM, Saigon Basketball Tournament at IIFFV 24-27 January 1968.
The 64th Quartermaster Battalion (POL) won the championship.

(5) Libraries: There are ten (10) catalogue and twenty (20) field libraries in III and IV CTZ. Four (4) catalogue and twelve (12) field libraries are scheduled to open during the next reporting period. During this reporting period two field libraries were opened, one in December at Tay Ninh by PHILCAGV and one in January at Long Binh serving the 5/2 Artillery.

(6) Supply Point: Prior to the reporting period, USASUPCOM, Saigon was solely responsible for all property book accountable special service equipment issued to units in III CTZ. During the reporting period USARV Reg 28-7 was revised to authorize major subordinate commands to maintain special service property books. During the reporting period the Supply Office transferred accountability to 1st Infantry and 9th Infantry Division property books and is transferring accountability to other USARV major subordinate commands. Miniature golf courses were issued to the 537 Personnel Services Company and to IIFFV.

(7) R&R Branch: As of 1 January 1968 this office became responsible for typing all R&R orders for personnel within the command. Each individual is required to report to the Command R&R office NLT 1000 hours on the day prior to his scheduled flight to receive his orders. If the individual fails to report, his unit is notified, his name removed from the flight manifest, and a replacement provided if at all possible. R&R orders for Hawaii are sent through the proper channels so that dependents may be mailed copies for reduced fares to Hawaii. This new procedure was instituted to reduce the number of no-shows on R&R flights. At the end of January, 1968, "no-shows" had been reduced 90%. R&R utilization for the reporting period: November - 68%; December - 62%; January - 80%.

C. OPERATIONS:

1. During the reporting period, USASUPCOM, Saigon effectively supported the following tactical and staging operations:

Enterprise	15 Oct 67 - Indef	Search and destroy operation in Luong Hoa-Ben Lue area
Santa Fe	3 Nov 67 - 5 Jan 68	Search and destroy road clearing operation vic Xuan Loc
Quicksilver	17 Nov 67 - 28 Dec 67	Staging of 101 Abn Division

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Yellowstone	8 Dec 67 - Indef	Search and destroy operation in War Zone C(N. Tay Ninh Prov)
San Angelo	10 Jan 68 - Indef	Search and destroy operation in Dong Xoai - Song Be area
Fargo	22 Dec 67 - 12 Jan 68	Search and destroy operation Quan Loi - Loc Ninh - Bu Dop area

2. Temporary Forward Support Areas (FSA's) were established during the reporting period:

Yellowstone eff 8 Dec 67	TF Merritt (29th GS Gp)	Located at Katum (XT3389) in support of up to two brigades, 25th Inf Div
Fargo 22 Dec 67 through 31 Jan 68	TF Lewis (29th GS Gp)	Located at Loc Ninh (XU7408) in support of 11 ACR; contin- ued support after Fargo terminated
San Angelo eff 9 Jan 68	TF Schrack (53d GS Gp OPCON 29th GS Gp)	Located at Song Be (YU1067) in support of 1st Brigade (reinforced), 101st Abn Div

3. With the arrival of the 101st Abn Div (-) in November and December, 1967, a permanent Logistical Support activity (LSA) was established at Phuoc Vinh (XT9649), base camp of the 3d Bde, 101st Abn Div. All services and supply of Classes I-IV are provided, with the stationing of 229th S&S Co at Phuoc Vinh. Class V is a brigade responsibility, pending resolution of problems of provision of adequate space for an ASP.

D. ORGANIZATION AND TRAINING:

1. The following units arrived in the command during the reporting period:

- a. 67th Lt Maint Co (attached to 29th GS Gp and temporarily stationed at Phu Loi).
- b. 321st Trans Co (attached to 48th Trans GP and stationed at Long Binh.
- c. 352d Trans Co (attached to 48th Trans GP and stationed at Long Binh.

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d. 74th Repair Parts Company (from Cam Ranh Bay to Saigon, 506th Field Depot).

e. 172d Engineer Detachment (Vung Tau initially; then Long Binh, Long Binh Post).

f. 383d Quartermaster Detachment (Air Support) (from Cam Ranh Bay to Bien Hoa, 29th GS GP, OPCON this headquarters).

g. 494th Transportation Detachment (Reefor Barge) (from Cam Ranh Bay to Vung Tau, 53d GS GP).

h. 549th Light Maintenance Company (Long Binh, 29th GS GP).

i. 855th General Support Company (less Class I Platoon) (from Cam Ranh Bay to Long Binh, 506th Field Depot).

2. The following units either departed this command or were inactivated during the reporting period.

a. 94th Supply & Service Battalion (TDY TF Oregon; reorganized into S&T Bn, Americal Div).

b. 163d Transportation Company (TDY TF Oregon; reorganized as part of S&T Bn, Americal Div).

c. Headquarters & Main Support Company, 188th Maintenance Bn (TDY TF Oregon; reorganized into Maint Bn, Americal Div).

d. 355th Transportation Detachment (Tug) (transferred to Cam Ranh Bay).

e. 567th Supply & Service Bn (inactivated; personnel and equipment formed into Tay Ninh ISA (PROV)).

E. INTELLIGENCE: Personnel security actions processed during the reporting period totaled 827, a decrease of 1,222 from the last reporting period. The large number of actions processed during the previous reporting period was due, in great part, to the assignment of the 4th TC in July, 1967.

F. LOGISTICS:

1. Ammunition:

a. During January 1968 stockage objectives were recomputed to meet operational requirements for Long Binh ASD, Vung Tau ASP, and Tay Ninh ASP. 1 February 1968 is targeted as the date for use of the new objectives.

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b. Ammunition Safety Waivers were approved for the following locations on the dates indicated:

<u>LOCATION</u>	<u>DATE</u>
Long Binh ASD	1 Dec 67
Binh Trieu Port	2 Nov 67
Vung Tau Port	27 Nov 67
Ap Dong Nai	12 Jan 68
Cogido Port	23 Jan 68
Buu Long	28 Dec 67
Bien Hoa	24 Jan 68

c. During the reporting period issues of ammunition to combat units averaged 41,000 short tons per month (an increase of 23,000 short tons monthly average from the last reporting period) and average monthly issues exceeded receipts by approximately 1,700 short tons, whereas receipts averaged 5,000 short tons over issues for the last reporting period.

d. The 13th Aviation Battalion requested technical assistance on ammunition supply and storage procedures. Two ammunition NCO's from this command were placed on 60 day TDY orders to train unit personnel, monitor the efficiency level attained, and provide progress reports to the staff of the 13th Aviation Battalion and the 1st Aviation Brigade. The program has been very successful and one of the NCO's has been extended 30 days.

e. Over-all Retrograde Status:

(1) Ammunition - 2,004.5 short tons were shipped during the reporting period. This is an increase of 507% over the last reporting period.

(2) Ammunition Components - 1,876.4 short tons were shipped during the reporting period. This is a decrease of 28% under the last reporting period.

2. Supply:

a. With the deactivation of the Directorate of Services in October, 1967, the Director of Supply assumed staff responsibility for Food Services, Laundry, and Bath support.

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b. This command was unable to meet industrial gas requirements due to worn out obsolete gas generating equipment. An Inter-Service Support Agreement (ISSA) under which the 7th Air Force would support USASUPCOM, Saigon with 5,000 cylinders of industrial oxygen per month; nitrogen, 100 cylinders of 3500 PSI per month; and low pressure nitrogen as needed; was proposed by the Director of Supply to Headquarters, 1st Logistical Command and has been written and agreed upon by 1st Log Comd and 7th Air Force. 7th Air Force has informed the Director of Supply that approval is expected on or about 15 February 1968.

c. 323 Reports of Survey were processed by the Office of the Director of Supply during the reporting period.

d. Bakery support for Saigon units has been assumed by bakeries at Long Binh and Cu Chi because the Quartermaster Bakery operated by the 277th S&S Bn in Saigon was destroyed by fire on 25 November 1967.

e. A Class I Supply Point is under construction at Phu Loi and is scheduled to become operational on or about 4 February 1968, assuming the mission from 1st Infantry Division.

f. During the TET Holiday conflict in Saigon (30 January 1968 through the end of the reporting period) normal resupply of units in Saigon was impossible. Resupply had to be by air. In attempting to ascertain supply response and status information from the 14th ICC and the 506th Field Depot to meet these needs, USASUPCOM, Saigon encountered great difficulty as many key personnel from both units were isolated in hotels and billets.

g. During the reporting period the procedure for ordering and billing commercial laundries was revised. Previously, each unit contract with a commercial laundry was administered by a USASUPCOM, Saigon officer. The officer reported to the US Army Procurement Agency Contracting Officer. As a result, laundries received multiple checks from finance and sent multiple invoices to the US Army Procurement Agency. Coordination on contracts for new units was poor. All ordering officer appointments within the Saigon, Long Binh, Bien Hoa area were rescinded and all contracts were placed under the control of one ordering officer within the Director of Supply. Ordering and billing have been greatly simplified as each laundry now receives one invoice and is paid by one check.

h. During the reporting period the procedure for drawing supplies from the Self Service Supply Center (SSSC) was revised. Previously no control existed as customers merely arrived at the SSC and drew whatever they required. Many inequities had arisen as units far away from SSC were unable to obtain high demand items. Some units were understocked, some were overstocked, and much waste occurred. With USASUPCOM, Saigon Bulletin #4 each unit

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was required to provide a shopping list prior to entering the SSC which shows UIC, APO number, FSN and the quantity desired. Control of items has been achieved and the SSC has been able to foresee demands and adjust stockage levels.

i. This command experienced a critical shortage of 1100X20 tires during the reporting period. Immediate needs were satisfied by emergency shipments from Cam Ranh Bay during both December, 1967 and January, 1968. The raising of requisition and stockage objectives will eliminate the shortage.

J. During the reporting period changes in the method of resupplying LSA's in the Delta occurred. Initially, Delta units were to be supplied by LSA's Dong Tam and Can Tho. 53d General Support Group at Vung Tau was to resupply the LSA's (with the exception of milk and fresh items which were to be flown direct by air from Saigon). Supply from Vung Tau was via water, with refrigerator barges and other water craft being used. However, mechanical breakdowns and diversion to higher priorities caused delays in resupply. RDD's were not met and serious shortages developed. Dong Tam was then resupplied via road with Class I, II, and IV supplies. Can Tho continues to be resupplied by water but with problems, caused by the inadequacy of the ARVN port facilities.

k. A master list of customers for support activities was prepared during the reporting period. Previously, customer listings had been outdated by their transfer from depots to DSU's. Confusion existed as DSU's were receiving equipment for customers they could not identify, customers were shopping indiscriminately, and some DSU's were unable to determine exactly whom they were supporting. The master list assigned each customer to one DSU, deleted invalid activity codes, restricted customers' submission of shopping lists to their assigned support activity, and assigned all of smaller customers to their nearest DSU. Overall efficiency in troop support, reduction of waste, and concomitant saving of millions of dollars is contemplated.

3. DIRECTOR OF PETROLEUM:

a. Carelessly driven US vehicles and construction vehicles caused extensive damage to military petroleum pipelines during the reporting period. Thirty (30) twenty foot (20') sections of the Dong Nai - Long Binh Line were replaced. In addition, signs in English and Vietnamese were posted along the line. Damage has been reduced through these temporary expedients.

b. Three commercial oil companies (Esso, Shell, and Cal Tex) supply all bulk fuel, packaged fuel, and liquefied petroleum gas (LPG); 50% of all oil and lubricants; and deliver 300,000 to 400,000 gallons of petroleum daily to military units within III and IV CTZ. Recent strikes and the

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loss of their services during holidays have emphasized the heavy reliance placed upon these companies by the military. Experience has shown that commercial firms are not as responsive to military demands as are military units. The Long Binh Tank Farm (operated by the 64th QM Bn) is scheduled to become operational in February 1968. The Tank Farm will reduce military reliance on commercial suppliers by 86,000 barrels of military tankage. A proposal to construct a pipeline from Vung Tau to Long Binh was submitted during the reporting period to 1st Logistical Command.

c. Two petroleum construction projects requiring construction of three (3) five hundred meter (500m) pipelines, emplacement of a pump station, and construction of three (3) five hundred barrel (500) tanks were completed by US Army Engineer units during the reporting period.

d. During the reporting period, 10% of 5,000 gallon trailers, 1,200 gallon tankers, bolted steel tanks, and petroleum pumps were diverted to water or black oil (dust control) use. The petroleum handling capacity of units was thus reduced. Wherever possible, salvaged 5,000 gallon trailers have been used, freeing the diverted equipment.

4. DIRECTOR OF TRANSPORTATION:

During the reporting period convoy restrictions were placed on the times convoys could pass through Saigon. Convoys, defined as being six (6) or more vehicles, could not leave Saigon between the hours of 0600-0830, 1130-1330, and 1700-1900. Traffic congestion was reduced, convoys passed through Saigon more rapidly, and loading and unloading has been speeded up due to the tight schedule that must be met.

G. OTHER:

1. ACofS, Comptrollers

a. General Accounting Office. The GAO concluded their audit on review of the Control and Accountability Over Incoming US Assistance Program Cargoes at various ports in Vietnam. A draft report was issued and an exit conference held at 1st Logistical Command. 1st LOG COMD took exception to several findings in the report and submitted additional information to be considered before the final report is forwarded.

b. Army Audit Agency. The AIA completed audits of Depot Accounting Records, International Balance of Payments, and Unit Military Strength Reporting in November, 1967 and commenced audits of Subsistence, Personnel Management, Maintenance and Logistical Support for General Purpose Vehicles in December and January. Additional information as required was furnished to 1st Logistical Command on the three completed audits.

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c. Commander's Monthly Review. The "Commander's Monthly Review" for December, 1967 was distributed on 26 January 1968. The content will be expanded for January's issue to include significant data from each staff section.

d. Review and Analysis. The quarterly Review and Analysis for the Commanding General was conducted on 19 January 1968. Only significant items were presented.

e. Management Improvement Program. The FY 68 Management Improvement Plan was published and distributed on 26 January 1968. The plan includes seventy-three (73) time-phased projects which, when completed, will result in savings of dollars, military spaces, and material.

f. Data Processing Activities.

(1) In December, 1967 the machine specifications for data processing equipment for the 4th TC were hand-carried to DA. Target date for installation is 1 March 1968.

(2) USARV announced that four ADPE executive courses would be conducted during the first half of FY 68. USASUPCOM, Saigon requested a total of thirty-two (32) allocations for the four sessions. Four (4) allocations have been received for the first two courses.

g. Cash Counts. Cash counts of the Class B Agent Office at the 90th Replacement Battalion in November, 1967, and of the 7th Finance Section and its two offices (Dalat and Navy), 91st Finance Section, and 292d Finance Section in December, 1967 was completed.

h. Cash Balance.

(1) A request was received from the Commanding Officer of the 91st Finance Section on 5 January 1968 for authority to hold \$1,700,000 cash on hand at the 1st Logistical Command Class B Agent Office. The request was forwarded to USARV and authority to keep the stipulated amount was granted.

(2) Internal reviews of the 10th Finance Section in January-February, 1968 and of the 91st Finance Section in February ~~March~~, 1968 are planned.

j. Transfer of Finance Detachment. During November, 1967 the 176th Finance Section was transferred from the 91st Finance Section at Long Binh to the 9th Finance Section at Vung Tau and the 28th Finance

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Section from the 9th Finance Section to the 91st Finance Section.

k. Modified Military Pay Voucher System (MMPVS). The 91st Finance Section completed the introduction of the MMPVS on 28 December 1968.

l. Finance Service, Class B Agent offices were set up at Can Tho, Bearcat, Phu Loi, and Cu Chi, and 1st Logistical Command providing more timely financial services for these areas.

m. Non-Appropriated Unit Funds. Audits were completed of the Vung Tau Officers' Open Mess in November, 1967; the Saigon Support Army Emergency Relief Section 109.7 and Vung Tau Army Emergency Relief Section 109.8 in December, 1967; and the Vung Tau Enlisted men's Open Mess in January, 1968.

2. Staff Judge Advocate:

a. The Staff Judge Advocate Section continues with the mission of providing total legal service to the units, individuals, Commanding General, and Staff of USASUPCOM Saigon.

b. The SJA Section operates from two locations: The main office at USASUPCOM, Saigon and a branch office, consisting of one officer and one enlisted, at HQ, Long Binh Post. At both locations, full legal service as outlined in a above is provided and the arrangement has worked well. Work at Long Binh Post has been supplemented by SJA offices at 4th TC Saigon. We have reciprocated for that office when its business is in the Long Binh area. Occasionally, such reciprocity has occurred between USASUPCOM, Saigon and the SJA offices at 1st Logistical Command and USARV.

c. During the reporting period this office provided legal services for the following:

- (1) 116 Special Courts-Martial
- (2) 72 Summary Courts-Martial
- (3) 1427 Article 15 reviews
- (4) 121 Reports of Survey Reviews
- (5) 578 Legal Assistance Claims
- (6) 8 Claims (Not including 55 Foreign Claims under AR 27-20 which are investigated and processed by subordinate units.)

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(RCS CSFOR-65)(WIZRAA)

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3. Public Information:

a. During the reporting period 6,536 releases were generated by this headquarters, type, number and date as shown below:

Type	Nov	Dec	Jan	Total
Hometown News Release	2,958	1,857	1,794	6,536
Hometown Radio Tapes	6	0	0	6
General News Release	33	44	46	121
Hometown Photos	0	19	21	40
General News Photos	16	10	40	130
	2,913	1,658	1,965	6,833

b. A four page command newspaper, The Hi-Lite, was published every second week during the reporting period.

c. A command anniversary magazine has been prepared and sent to Tokyo for printing.

d. Coordination for the staff visit of Mr. Newbold Noyes, Editor The Washington Star, has been initiated.

SECTION II

PART I

OBSERVATION (LESSONS LEARNED)

A. PERSONNEL ADMINISTRATION, MORALE, AND DISCIPLINE:

1. Civic Action:

ITEM: Prevention of Strikes by Local Nationals.

DISCUSSION: Strikes which occurred during the reporting period resulted from misunderstandings between employers and local national employees. In all cases of strikes and threatened strikes, changes had been made by employers which had not been thoroughly explained to the local national employees.

OBSERVATION: Better employer-employee relationships can be developed through labor relations committees which meet on a regular basis.

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B. OPERATIONS: None.

C. ORGANIZATION AND TRAINING: None.

D. INTELLIGENCE: None

E. LOGISTICS:

1. Petroleum:

ITEM: Diesel Fuel Use As a Dust Control Agent

DISCUSSION: Many units are using straight diesel fuel as a dust control agent. Diesel fuel is a poor dust control agent because of its high penetration quality. Its extensive use for this purpose has caused considerable stress on the military-commercial truck delivery capability. USARV, 1st Logistical Command, and USASUPCOM, Saigon have all published messages prohibiting this practice. There has been little, if any, noticeable reduction in diesel fuel consumption by using units.

OBSERVATION: Conversion from unit to supply point distribution for diesel, when a capability exists, may inhibit such usage.

ITEM: Sampling Technique of Petroleum.

DISCUSSION: In five (5) of six (6) instances of possible petroleum contamination during the reporting period, laboratory tests indicated that the samples furnished were either on grade or suitable for use. The main problem appears to be poor sampling techniques in the field. Class III personnel require more training in the sampling of bulk products. The Director of Petroleum has issued several memoranda on the subject and corrections have been made during visits to units in the field. Nevertheless, the problems lies in the training received prior to arriving in RVN.

OBSERVATION: Although memoranda and on the spot corrections have been some help, greater emphasis should be placed on sampling techniques and on the problems faced in RVN at the Petroleum Department, US Army Quartermaster School.

ITEM: Protection of Gaskets and Sealing Compound of Newly Constructed Tanks After Water Testing.

DISCUSSION: It is accepted procedure to fill newly constructed tanks with product immediately after water testing. In certain instances there is considerable delay between water testing and product fill. Tanks which remain empty during this period may develop gasket and sealing compound defects.

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OBSERVATION: When there will be a time gap between water testing and product fill, tanks should be partially or completely filled with water. This will keep gaskets and sealing compound moist, pliable, and leak resistant.

2. Maintenance

ITEM: Effectiveness of Reticulated Poly-urethane Foam (RPF) .
Against RPG-2 Rounds.

DISCUSSION: A US Tank-Automotive Command Team was sent to USARV and had begun to install RPF in fuel tanks of the M113 APC. RPF had been successfully used in fuel tanks on aircraft to prevent fires when the tanks had been hit by small arms rounds. Two unserviceable M113's and two unserviceable M113A's were used for a test of the RPF on 15 November 1967. RPF was installed in one of each type APC. The fuel tanks of all were filled to the 3/4 level. A Mark-3 shaped charge, equivalent in effect to the RPG-2, was positioned one foot above the 3/4 fuel tank level and six inches (6") away. The results were:

- a. Number 1 (M113 w/o RPF) developed a small fire after 30 seconds;
- b. Number 2 (M113A1 w/o RPF) did not catch fire;
- c. Number 3 (M113 with RPF) after 30 seconds, the rear caught fire and after two minutes, the entire vehicle was enveloped in flames;
- d. Number 4 (M113A1) burst into flames immediately and entire vehicle was enveloped and burned more completely than vehicle # 3.

On 30 November 1967 a second test was performed on two M113's (one with RPF added) using RPG-2 rounds. The results were identical to those in the first test for vehicles # 1 & # 4.

OBSERVATION: When added to the fuel tanks of M113's and M113A1's RPF acts as a catalyst rather than as an inhibitor of fire.

3. Transportation:

ITEM: Utilization of Sea-Land Containers.

DISCUSSION: Requisition delivery time had been slow, cargo had been damaged in transit, and pilferage of cargo had been high prior to the reporting period. Movement of cargo via Sea-Land containers commenced in November, 1967. Shipment via Sea-land container is direct from either depot to depot or depot to customer with minimal damage and pilferage.

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Containers which arrive with mixed loads (ie to several consignees) have increased the unloading time and the container return time. Mixed load containers are sent to the consignee with the largest portion. Requests have been made to CONUS to eliminate mixed loads wherever possible.

OBSERVATION: Requisition time has been reduced considerably. Pilferage has dropped from approximately 30% to zero and damage has been reduced approximately 90%.

4. Retrograde:

ITEM: Cleaning of Vehicles Prior to Retrograding to CONUS.

DISCUSSION: Vehicles must be cleaned to preclude transportation of disease causing bacteria and insects. Although a washing facility has been established by the CC&S activity to aid in processing retrograde equipment, more flexibility is desirable. Clean equipment which remains idle becomes dirty and equipment being towed to port will pick up excess dirt. A salvaged fire engine has been provided to the 218th CC&S Co.

OBSERVATION: The fire engine provides a high pressure hose for cleaning and acts as a mobile washing station, thus providing the flexibility desired.

SECTION II

PART II

A. PERSONNEL, ADMINISTRATION, MORALE AND DISCIPLINE: That each unit employing 25 or more local national establish a labor relations committee.

B. OPERATIONS: None

C. ORGANIZATION AND TRAINING: None.

D. INTELLIGENCE: None

E. LOGISTICS:

1. That more emphasis be placed upon quality surveillance training of Class III personnel.

2. Official instructions should be issued requiring the removal of all RPF (reticulated poly-urethane Foam) from all M113 and M113A1 APC's to which it has been added. New products should be thoroughly tested prior to introducing them into the field for use.

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F. OTHERS: None.

1 Incl
as

M. McD. Jones
M. McD. JONES, JR.
Brigadier General, USA
Commanding

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AVCA CO-O (15 Feb 68) 1st Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 January 1968
(RCS CSFOR-65) (WIZRAA)

DA, Headquarters, 1st Logistical Command, APO 96384 28 FEB 1968

TO: Commanding General, United States Army Vietnam, ATTN: AVHGC-DST,
APO 96375

1. The Operational Report - Lessons Learned submitted by Headquarters, United States Army Support Command, Saigon (UIC: WIZRAA) for the quarterly period ending 31 January 1968 is forwarded.

2. Pertinent comments follow:

a. Reference Section II, Part I, Paragraph A and Section II, Part II, Paragraph A. Concur, however the need for such committees and the minimum number of employees to be represented will vary with the nature of the operation and existing channels of communication between supervisors and employees.

b. Reference Section II, Part I, Paragraph 2 and Section II, Part II, Paragraph E2. Concur. Installation of reticulated polyurethane foam kits has been suspended as a result of in-country testing and pending further evaluation by the Test and Evaluation Command at Aberdeen Proving Ground, Maryland.

3. Concur with the basic report as modified by this indorsement. The report is considered adequate.

FOR THE COMMANDER:

TLL: LBN 2684


JERRY R KNUTSON
CPT, AGC
Ass't Adjutant General

Copy Furnished:
USASUPCON, SGN

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AVHGC-DST (15 Feb 68) 2d Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 January 1968
(RCS CSFOR-65)(WIZRAA)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375 11 MAR 1968

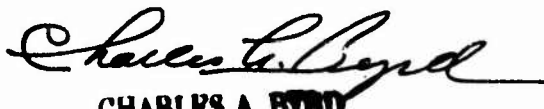
TO: Commander in Chief, United States Army, Pacific, ATTN: GPOF-DT,
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 January 1968 from Headquarters, US Army Support Command, Saigon (IZRA) as indorsed.

2. Pertinent comment follows: Reference item concerning prevention of strikes by Local Nationals, page 15, paragraph A1; page 18, paragraph A; and 1st Indorsement, paragraph 2a: Concur. Employee-management councils, not labor relations committees, are recommended to be formed in organizations utilizing 50 or more Vietnamese employees. Adequate management-employee relations can be developed and maintained in small groups of employees by improved communications between supervisors (US and Vietnamese) and Vietnamese subordinate employees. Consistent with security requirements, Vietnamese employees should be kept informed on all matters relating to their work, including matters affecting their work schedules, pay, work procedures, etc., and the conditions of their employment. Employees should be permitted to discuss such matters freely with supervisors and management officials.

3. A copy of this indorsement will be furnished to the reporting unit through channels.

FOR THE COMMANDER:



CHARLES A. BYRD
Major, AGC
Assistant Adjutant General

Copy furnished:
HQ, 1st Leg Comd
HQ, USA Supt Comd, Saigon

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1971

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GPOP-DT (15 Feb 68) 3d Ind

SUBJECT: Operational Report for the Quarterly Period Ending 31 January
1968 from HQ, USA Spt Comd, Saigon (UIC: WIZRAA) (RCS CSFOR-65)

HQ, US Army, Pacific, APO San Francisco 96558 22 MAR 1968

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorse-
ments and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:



K. F. OSBOURN
MAJ, AGC
Asst AG

48 TRANS GROUP, HHD (MT)

6 TRANS BN, HHD

86 Trans Co (Lt Trk)
87 Trans Co (Lt Trk)
120 Trans Co (Lt Trk)(-)
151 Trans Co (Lt Trk)
261 Trans Co (Lt Trk)
352 Trans Co (Lt Trk)
363 Trans Co (Lt Trk)
543 Trans Co (Lt Trk)

7 TRANS BN, HHD

10 Trans Co (Mim Trk)(-)
62 Trans Co (Mim Trk)
321 Trans Co (Mim Trk)
445 Trans Co (Mim Trk)
506 TC Det (TTPO)
507 Maint Det
508 TC Det (TTPO)
534 Trans Co (Mim Trk)
572 Trans Co (Mim Trk)
599 Q. Det (Refrig)

64 QM BN, HHD (PETROL OPER)

47 Trans Co (POL)
512 QM Co (POL)
538 Trans Co (POL)
556 Trans Co (POL)
POL Plat, 223 Sup & Svc Co
Lab Sec 223 Sup & Svc Co
POL Plat 574 Sup & Svc Co
Lab Plat, 525 QM Co

506 FWD DEPOT, HHD 1/

96 DPU (-)
821 Hvy Matl Sup Co (GS)
264 SUP & SVC BN, HHC (GS)
11 Rep Parts Co (GS)(Fwd)
74 Rep Pts Co
163 Gen Sup Co (GS)
170 Ord 1/
178 Rep Parts Co (GS)(Fwd)
524 Sig Det (SUP & Iss)
559 Gen Sup Co(GS)
842 Sig Det (Stor & Iss)
277 SUP & SVC BN (DS)
75 Hvy Matl Sup Co (-)
139 Hvy Matl Sup Co (GS)
518 Engr Det (Gas Gen)
559 Gen Sup Co(GS)
563 Hvy Matl Sup Co (GS)
570 Rep Parts Co (GS)(Fwd)
855 Gen Sup Co (GS)(-)

507 ENGR DET

531,553 Engr Det's (HD)
82 ENGR Co (WTR PUR)
10 Engr Det (CH)(GF)
28 Engr Det (GS)
34 Engr Det (Wtr Pur)
511,594,595,596,597,598,599
Engr Det's (GF)
562 ENGR DET (FA)
83,243 Engr Det's (FE)
93,565 Engr Det's (FD)
7,85,96,114,142,306,Engr Det (FB)

53 GS GROUP, HHC

62,573 Engr Det (FD)
80,59,141,550 Engr Det (FB)
66,548 Engr Det (FE)
84,100 Engr Det (FE)
508,510 Engr Det (HD)
213 Engr Det (HG)
187 Engr Det (Powr Op)
258 QM Det (Idry)
259 QM Det (Idry)
574 S&S Co (-)
570 AG APU Type Z
338 Avn Det (Opn)
765 Scty Plt
9 Fin Sec (HQ)
176 Fin Set (Disb)
Det #2, USAMMA (-) 1/
2 MAINT BN (DS)
HQ & Main.SETCo (DS)
51 LEM Co (DS)
508 Maint Det
148 Ord Co(Ammo)
528 QM Co (Petrl Depot)
805 TC Co (Lt Trk)
490 GS Co
Hkry Plt (PROV)
487 TC Det (Reefer Barge)
488 TC Det (Reefer Barge)
492 TC Det (Reefer Barge)
504 TC Det (Reefer Barge)

4 TRANS COND (Tml C), HHC

USAT,SGN

125 TRANS COND (Tml A)

117 Trans Co (TS)
TD Aug to 4th TC (-)

USAT, NEWPORT

71 TRANS BN (Tml)

154,368,551,561,567 Trans Co
(TS)
300 Trans Co (Tml Svc)
Det #1, TD Aug to 4 TC

USAT,CAT LAI

11 TRANS BN (Tml)

124 Trans Co
568,588,592 T Dets (ME)
402 Trans Co
262,264,265 T Dets
1099 Trans Co (Mm Bt)
259 T Det
Port Services Div
267,275,380,472,473,481,497,528
519,529,538,539,628,629,631
T Dets

USAT,VUNG TAU & DELTA

USA TRANS BN VUNG TAU/DELTA
(PROV)

5,329 (-), 1097,Trans Co's
511,626,630,633,634,783 T Det's
Det #2, TD Aug to 4 TC

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91 FIN SEC (DISB)

28 Fin Det (Disb)
29 Fin Det (Disb)
40 Fin Det (Disb)
43 Fin Det (Disb)
93 Fin Det (Comm Accts)
131 Fin Det (Fund)

7 FIN S-CT (DISB)

41 Fin Sec (Accts)

10 FIN SEC

292 FIN DET (DISB)

24 Fin Det (Disb)
94 Fin Det (Disb)

HHC USASUPCOM, SGN

294 SC Det (Mbl Rad)

USASUPCOM, SGN PSC

537 Per Svc Co
520 Per Svc Co
42 Ord Det 1/

38 AFS POST OFFICE

Army Area Postal Dir (PROV)

LOG BINH POST

6 AFU
56 AFU
172 Engr Det
502 Maint Det 2/
Camp Red Ball (Prov)

29 GS GROUP, HHD

297 Sig Det (Mbl Rad)
854 Sig Det (Mbl Rad)

TAY NINH LOGISTICAL SUPPORT

ACTIVITY (DS) (PROV)

F&C PLT, 75 Hvy Matl Sup Co
81 QM Plt (ldry)
228 Sup & Svc Co (DS)
2 Mag Plt, 40 Ord Co
758 Sup & Svc Co

79 MAINT BN, HHD (GS)

5 LHM Co (GS)
59 Sig Depot CO (-) Mnt)
60 Engr Det (Sp Eop Mnt)

147 274 LHM Co (GS)

218 Col, Class & Saly Co
349 Sig Det (Rad Rpr)
485 Sig Det (Rad)
536 LHM Co (GS)
553 LHM Co (GS)
592 LHM Co (GS)
804 Sig Det (Depot)

185 MAINT BN (DS)

HQ & Main Spt Co (GS)
19 Lt Maint Co (DS)
61 LHM Co (GS)
140 LHM Co (GS)
177 Ord Det (Bal Tech)
551 Lt Maint Co (DS)
549 Lt MNT Co
590 Maint Spt Co

3 ORD BN (AMMO), HHC

40(-), 54 & 60 Ord Co (Ammo)
78, 550 & 551 Ord Det (Ammo)
576 Ord Co (Ammo)
266 SUP & SVC BN (DS)

41 AFU

223 Sup & Svc Co (DS)(-)
229 Sup & Svc Co (DS)
383 QM Det (AMP SUP)
483 Fld Svc Co (DS)
82 QM Plt (ldry)
506 Sup & Svc Co (DS)
624 Sup & Svc Co (DS)

610 MAINT BN (DS)

HQ & Main Spt Co
3 Maint Co (Div)(DS)
44 Ord Det (FOD) 1/
67 Maint Co (Div)(DS)
94 Maint Co (Div)(DS)
351 Sig Det (Sup & Iss)
548 Lt MNT Co (DS)

1/ 1st Log OFCON

2/ OFCON 507 Engr Det

Any changes, deletions and additions
should be provided SP&O Div, ATTN:

Plans Officer, T.L: Long Binh 2403/2104

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Security Classification

DOCUMENT CONTROL DATA - R & D

(Security classification of title, body of abstract and indexing annotation must be entered when the overall report is classified)

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1. ORIGINATING ACTIVITY (Corporate author)		2a. REPORT SECURITY CLASSIFICATION	
OACSFOR, DA, Washington, D.C. 20310		For Official Use Only	
		2b. GROUP	
		Can: Feb 1971	
3. REPORT TITLE			
Operational Report - Lessons Learned, Headquarters, US Army Support Command, Saigon (U)			
4. DESCRIPTIVE NOTES (Type of report and inclusive dates)			
Experiences of unit engaged in counterinsurgency operations, 1 Nov 67-31 Jan 1968			
5. AUTHOR(S) (First name, middle initial, last name)			
CG, US Army Support Command, Saigon			
6. REPORT DATE		7a. TOTAL NO. OF PAGES	7b. NO. OF REFS
15 February 1968		25	
8a. CONTRACT OR GRANT NO.		8b. ORIGINATOR'S REPORT NUMBER(S)	
b. PROJECT NO.		681232	
c. N/A		8c. OTHER REPORT NO(S) (Any other numbers that may be assigned this report)	
d.			
10. DISTRIBUTION STATEMENT			
11. SUPPLEMENTARY NOTES		12. SPONSORING MILITARY ACTIVITY	
N/A		OACSFOR, DA, Washington, D.C. 20310	
13. ABSTRACT			

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DD FORM 1 NOV 55 1473

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