

Offense Informs Defense: Building Resilience into Healthcare

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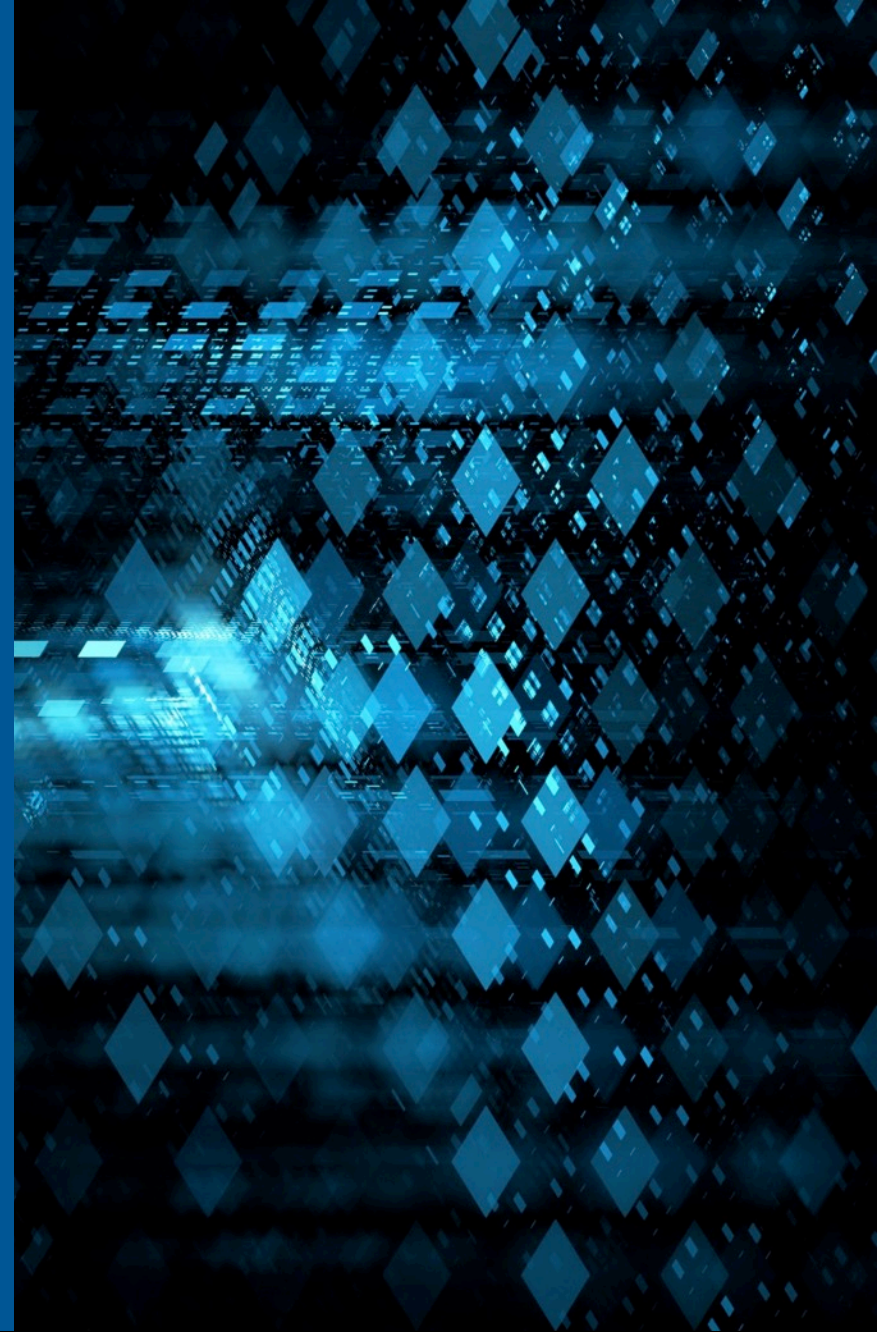


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DM17-0604

Agenda



- **Who Am I**
- **What is Resilience**
- **Tactics vs Strategy**
- **The HIPAA Rules**
- **The Center for Internet Security**
- **Addressing the Security Rule with the CSC**
- **RMM/CRR/Cyber Hygiene**

Who Am I



- 20 Years in Information Technology/Security
- 10 Years in healthcare sector
 - IT Management (claims/insurance)
 - Medical Device Manufacturing
- Technical Notes regarding healthcare
 - Addressing the Security Rule with CIS CSC
 - Measuring your healthcare cyber program with the CRR
 - Securing your medical device manufacturing SDLC
- Developed Master's Courses for Developing Secure Systems and Policy Implementation
- Education – MSCIS (Health Informatics/Security), BCS, CISSP, CCSP, CEH

Cyber Resilience



- What makes a resilient system?
 - System remains viable and sustainable under stress
- How do we address resilience?
 - Protection and Sustainment Requirements
 - Often expressed as:
 - Confidentiality
 - Integrity
 - Availability
- How do you know if you're resilient?

Tactics vs. Strategy



- WannaCry Example
- Tactical Response:
 - Review bulletin
 - Patch boxes
- Strategic Response:
 - Review bulletin in accordance with IR plan/incident criteria
 - Does it meet criteria for an incident?
 - Discuss response options
 - Execute applicable SOP (patch boxes)

HIPAA Security Rule



- One of four rules
 - Privacy Rule
 - Security Rule
 - Breach Notification
 - Enforcement
- Security Rule Safeguards
 - Administrative (164.308)
 - Physical (164.310)
 - Technical (164.312)
- According to DHHS OCR Breach Portal
 - 2014 – 2016 over 127,000,000
 - 2017 - Already about 2,500,000
- Is this **enough?**

Center for Internet Security



- 2000 - Founded
- 2015 – Integrated with Council for Cybersecurity
- Home of
 - MS-ISAC
 - Benchmarks
 - CIS-CAT (Lite/Pro)
 - Critical Security Controls

Critical Security Controls



- Formerly Known As:
 - SANS Top 20
 - Council for Cybersecurity CSC
- Updated from time-to-time
- 5 Tenets
 - Offense Informs Defense
 - Prioritization
 - Metrics
 - Continuous Diagnostics and Mitigation
 - Automation
- Very Dense
 - 1 CSC == n NIST SP 800-53 controls

Critical Security Controls



- Top 5 “Cyber Hygiene”
 - Inventory of Authorized/Unauthorized Devices
 - Inventory of Authorized/Unauthorized Software
 - Secure configurations for hardware/software
 - Continuous Vulnerability Assessment and Remediation
 - Controlled use of administrative privileges
 - Can reduce cyber risk by 85%
- Addresses ~90% of HIPAA Security Rule (308,310,312)
 - Crosswalk CIS CSC to NIST CSF (CIS)
 - Crosswalk NIST CSF to HIPAA SR (DHHS)

1. Inventory of Authorized/Unauthorized Devices



- Automated asset inventory software
- DHCP Logging
- Equipment acquisition automatically updates inventory
- Inventory should include:
 - Address
 - Name
 - Purpose
 - Business Owner
 - Location
- 802.1x – Network Authentication
- Client Certificates - *

2. Inventory of Authorized/Unauthorized Software



- Create a list of approved software
- Whitelist applications
- Deploy software inventory tools
- “Sandbox” risky applications - *

3. Secure Configurations for Hardware/Software



- Establish standard secure OS configurations
- Strict configuration management
- Secure storage of OS images
- Use secure channels for remote management
- File Integrity Checkers
- Automated configuration monitoring
- Automated configuration management

4. Continuous Vulnerability Assessment and Remediation



- Automated vulnerability scanning
- Correlate information
- Perform authenticated scans
- Subscribe to threat intelligence feeds
- Automated patch management
- Monitor scan logs
- Compare back-to-back scans
- Prioritize (risk-rate) vulnerabilities

5. Controlled Use of Administrative Privileges



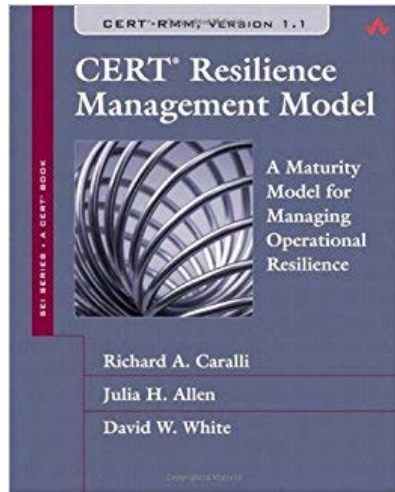
- Use only when required
- Automated inventory of admin accounts
- Eradicate default credentials
- Generate alert when changes to admin group
- Generate alert for failed admin login
- Multi-factor authentication or long passwords
- Admins have two sets of credentials
- Dedicated machine for administrative tasks - *

Cyber Resilience



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 - Availability
- How do you know if you're resilient?

CERT-RMM - Resilience Management Model



- Process Improvement approach to Operational Resilience
- More than a decade of research
- 26 Process Areas across the Enterprise
- Efficiency!!!
- Three Advantages
 - Convergence Advantage
 - The Process Advantage
 - The Maturity Advantage

CRR - Cyber Resilience Review



- Derived from CERT-RMM
- 1-Day Facilitated Assessment or Self-Assessment
- Evaluates Maturity of Operational Resilience
 - 5 Levels
 - Performed
 - Planned
 - Managed
 - Measured
 - Defined

CRR - Cyber Resilience Review



- Not an **audit!!!**
- Protected Critical Infrastructure Information
- Protected from:
 - FOIA requests
 - SLTT Disclosure Laws
 - Regulatory Action
 - Civil Litigation
- 10 Domains
 - Asset Management
 - Controls Management
 - Vulnerability Management
 - Incident Management
 - Risk Management
 - Config and Change Management
 - Service Continuity Management
 - External Dependency Management
 - Training and Awareness
 - Situational Awareness

CRR - Cyber Resilience Review



1. Asset Management

The purpose of Asset Management is to identify, document, and manage assets during their life cycle to ensure sustained productivity support critical services.

Save

Goal 1 - Services are identified and prioritized.

	Yes	Incomplete	No
! 1. Are services identified? [SC:SG2.SP1] ⓘ ✎ ▲	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
! 2. Are services prioritized based on analysis of the potential impact if the services are disrupted? [SC:SG2.SP1] ⓘ ✎ ▲	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
! 3. Is the organization's mission, vision, values and purpose, including the organization's place in critical infrastructure, identified and communicated? [EF:SG1.SP1] ⓘ ✎ ▲	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
! 4. Are the organization's mission objectives and activities prioritized? [EF:SG1.SP3] ⓘ ✎ ▲	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

CRR - Cyber Resilience Review



Goal 1 - Services are identified and prioritized.

	Yes	Incomplete	No
<p>! 1. Are services identified? [SC:SG2.SP1] ⓘ ✎</p> <p>Question Intent: To determine if services are identified.</p> <ul style="list-style-type: none">• A service is a set of activities that the organization carries out in the performance of a duty or in the production of a product.• Services can be externally or internally focused. Examples can include:<ul style="list-style-type: none">• a customer-facing website such as an online payment system• human resources transactions• A fundamental operational resilience objective is to focus on activities to protect and sustain the identified services and assets that most directly affect the organization's ability to achieve its mission. <p>Criteria for "Yes" Response:</p> <ul style="list-style-type: none">• The organization has identified all services. <p>Criteria for "Incomplete" Response:</p> <ul style="list-style-type: none">• The organization has identified some services.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

CRR - Report

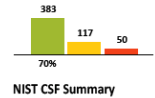


CRR Performance Summary

Domain Summary	MIL-1 Performed Domain practices are being performed.	MIL-2 Planned: Domain practices are supported by planning, policy, stakeholders, and standards.	MIL-3 Managed: Domain practices are supported by governance and adequate resources.	MIL-4 Measured: Domain practices are supported by measurement, monitoring, and executive oversight.	MIL-5 Defined: Domain practices are supported by enterprise standardization and analysis of lessons learned.
Asset Management	G1 G2 G3 G4 G5 G6 G7	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Controls Management	G1 G2 G3 G4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Configuration and Change Management	G1 G2 G3	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Vulnerability Management	G1 G2 G3 G4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Incident Management	G1 G2 G3 G4 G5	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Service Continuity Management	G1 G2 G3 G4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Risk Management	G1 G2 G3 G4 G5	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
External Dependencies Management	G1 G2 G3 G4 G5	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Training and Awareness	G1 G2	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2
Situational Awareness	G1 G2 G3	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3	Q1 Q2

Legend: ■ = Performed ■ = Incompletely Performed ■ = Not Performed
 Q1 = Question Number G1 = Goal Number

CRR - Report



NIST Cybersecurity Framework Summary

Legend



FUNCTION	CATEGORY	practices performed	practices incompletely performed	practices not performed
Identify (ID)	ID.AM Asset Management	26	7	6
	ID.BE Business Environment	32	11	8
	ID.GV Governance	33	6	4
	ID.RA Risk Assessment	22	10	2
	ID.RM Risk Management Strategy	4	6	3
Protect (PR)	PR.AC Access Control	40	3	0
	PR.AT Awareness and Training	31	5	4
	PR.DS Data Security	17	4	1
	PR.IP Information Protection Processes and Procedures	111	42	13
	PR.MA Maintenance	9	3	1
	PR.PT Protective Technology	12	0	0
Detect (DE)	DE.AE Anomalies and Events	3	3	5
	DE.CM Security Continuous Monitoring	11	3	0
	DE.DP Detection Processes	10	4	0
Respond (RS)	RS.RP Response Planning	1	0	0
	RS.CO Communications	4	4	1
	RS.AN Analysis	2	1	2
	RS.MI Mitigation	2	2	0
	RS.IM Improvements	4	0	0
Recover (RC)	RC.RP Recovery Planning	1	0	0
	RC.IM Improvements	5	0	0
	RC.CO Communications	3	3	0

CRR - Report



Goal 3-The relationship between assets and the services they support is established.		
1.	Are the associations between assets and the critical service they support documented? [ADM:SG2.SP1]	
	People	Yes
	Information	Incomplete
	Technology	Yes
	Facilities	Yes
2.	Are confidentiality, integrity, and availability requirements established for each service-related asset? [RRD:SG2.SP1]	
	People	Yes
	Information	Yes
	Technology	Yes
	Facilities	Yes
Option(s) for Consideration:		
Q1	<p>CERT-RMM Reference [ADM:SG2.SP1] Assign assets in the asset database to one or more services. The relationship between assets and the services they support must be understood in order to effectively develop, implement, and manage resilience strategies that support the accomplishment of the service's mission.</p> <p>Additional References Special Publication 800-18 Revision 1 "Guide for Developing Security Plans for Federal Information Systems", Page 21</p> <p>NIST CSF References: ID.BE-4</p>	
Q2	<p>CERT-RMM Reference [RRD:SG2.SP1] Document confidentiality, integrity, and availability requirements for each service-related asset. The needs of the organization are satisfied by consistent and efficient performance of services. These services depend on the contributions and support of assets to meet their missions. Thus, the resilience of these assets is paramount to mission assurance.</p> <p>Additional References FIPS Publication 199 Standards for Security Categorization of Federal Information and Information Systems, Page 2</p> <p>NIST CSF References: ID.BE-5, ID.GV-3</p>	

CRR – What Next?



- Most organizations are “immature”
- Maturity Indicator Level of less than 1 across most domains
- “Where do we start?”
- Let your risk analysis process guide you
- “Immature” Risk Analysis Process
- Catalyst for Cyber Hygiene Practices

Cyber Hygiene Practices



- Hygiene 1 – Identify and Prioritize Key Organizational Services, Products, and Their Supporting Assets
 - Establish Organizational Services (EF:SG1.SP3)
 - Business Services
 - Check your mission statement
 - Inventory Assets (ADM:SG1.SP1)
 - People
 - Technology
 - Information
 - Facilities

Cyber Hygiene Practices



- Hygiene 2 – Identify, Prioritize, and Respond to Risks to the Organization’s Key Services and Products
 - Establish Risk Measurement Criteria (RISK:SG2.SP2)
 - Patient Safety
 - Regulatory
 - Customer Satisfaction
 - Brand Damage
 - Etc.
 - Identify Service-Level Risks (RISK:SG3.SP2)
 - Evaluate Risks (RISK SG4.SP1)
 - Develop Risk Disposition Strategy (RISK:SG4.SP3)
 - Identify and Assess Risks Due to External Dependencies (EXD:SG2.SP1)
 - Their vulnerabilities are **YOUR** vulnerabilities

Cyber Hygiene Practices



- Hygiene 3 – Establish an Incident Response Plan
 - Plan for Incident Management (IMC:SG1.SP1)
 - NIST 800-61
 - Prepare
 - Detection & Analysis
 - Containment, Eradication, & Recovery
 - Post Incident Activity

Cyber Hygiene Practices



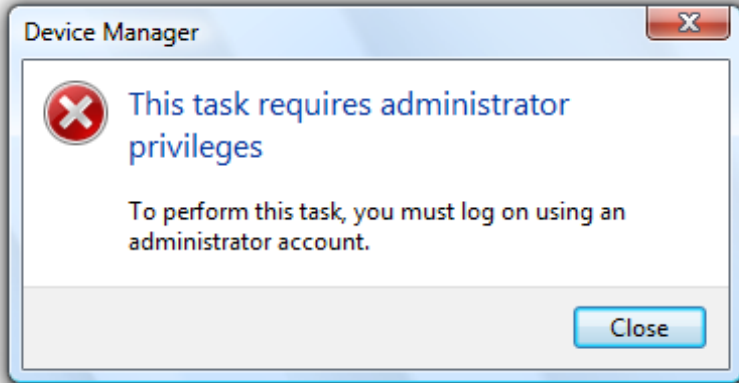
- Hygiene 4 – Conduct Cybersecurity Education and Awareness Activities
 - Establish Awareness Needs (OTA:SG1.SP1)
 - Perform Awareness Activities (OTA:SG2.SP1)
 - Establish Training Needs (OTA:SG3.SP1)
 - Deliver Training (OTA:SG4.SP1)

Cyber Hygiene Practices



- Hygiene 5 – Establish Network Security and Monitoring
 - Discover Vulnerabilities (VAR:SG2.SP2)
 - Analyze Vulnerabilities (VAR:SG2.SP3)
 - Perform Configuration Management (TM:SG4.SP2)
 - Perform Release Management (TM:SG4.SP4)
 - Establish Monitoring Requirements (MON:SG1.SP3)
 - Establish Collection Standards and Guidelines (MON:SG2.SP2)
 - Collect and Record Information (MON:SG2.SP3)

Cyber Hygiene Practices



- Hygiene 6 – Control Access Based on Least Privilege and Maintain the User Access Accounts
 - Enable Access (AM:SG1.SP1)
 - Periodically Review and Maintain Access Privileges (AM:SG1.SP3)
 - Categorize Information Assets (KIM:SG1.SP2)
 - Control Access to Information Assets (KIM:SG4.SP2)

Security Principles

- Minimise Attack Surface Area
- Establish Secure Defaults
- Principle of Least Privilege
- Principle of Defence in Depth
- Fail Securely
- Separation of Duties
- Avoid Security by Obscurity
- Keep Security Simple
- Fix Security Issues Correctly



Cyber Hygiene Practices



- Hygiene 7 – Manage Technology Changes and Use Standardized Secure Configurations
 - Perform Configuration Management (TM:SG4.SP2)
 - Perform Change Control and Management (TM:SG4.SP3)
 - Perform Release Management (TM:SG4.SP4)

Cyber Hygiene Practices



- Hygiene 8 – Implement Controls to Protect and Recover Data
 - Develop and Document Service Continuity Plans (SC:SG3.SP2)
 - Develop Testing Program and Standards (SC:SG5.SP1)
 - Exercise Plans (SC:SG5.SP3)
 - Measure the Effectiveness of the Plans in Operation (SC:SG6.SP2)
 - Control Access to Information Assets (KIM:SG4.SP2)
 - Control Modification of Information Assets (KIM:SG5.SP1)
 - Perform Information Duplication and Retention (KIM:SG6.SP1)
 - Perform Planning to Sustain Technology Assets (TM:SG5.SP1)
 - Manage Technology Asset Maintenance (TM:SG5.SP2)



Cyber Hygiene Practices



- Hygiene 9 – Prevent and Monitor Malware Exposures
 - Collect, Document, and Preserve Event Evidence (IMC:SG2.SP3)
 - Analyze and Triage Events (IMC:SG2.SP4)
 - Establish and Implement Controls (TM:SG2.SP2)
 - Establish Monitoring Requirements (MON:SG1.SP3)
 - Establish Collection Standards and Guidelines (MON:SG2.SP2)

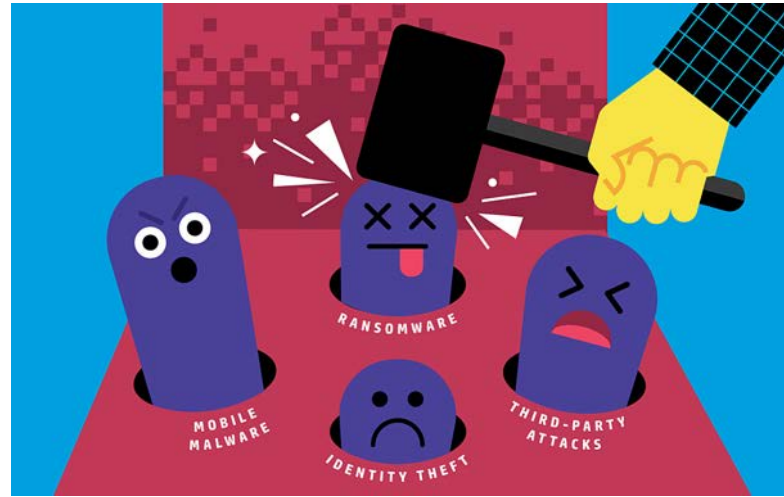
Cyber Hygiene Practices



Hygiene 10 – Manage Cyber Risks Associated with Suppliers and External Dependencies

- Identify External Dependencies (EXD:SG1.SP1)
- Prioritize External Dependencies (EXD:SG1.SP2)
- Establish Resilience Specifications for External Dependencies (EXD:SG3.SP2)
- Monitor External Entity Performance (EXD:SG4.SP1)

Cyber Hygiene Practices



- Hygiene 11 – Perform Cyber Threat and Vulnerability Monitoring and Remediation
 - Identify Sources of Vulnerability Information (VAR:SG2.SP1)
 - Discover Vulnerabilities (VAR:SG2.SP2)
 - Analyze Vulnerabilities (VAR:SG2.SP3)
 - Manage Exposure to Vulnerabilities (VAR:SG3.SP1)

US-CERT CRR – How To Schedule?

- Visit the Critical Infrastructure Cyber Community Voluntary Program @ <https://www.us-cert.gov/ccubedvp/assessments>
- Review available information
- Contact CSE@hq.dhs.gov



Summary



- **The HIPAA Security Rule**
- **The Center for Internet Security**
- **Addressing the Security Rule with the CSC**
- **Measuring Your Security Program**
- **Cyber Hygiene Practices**

Thank You – Questions?

