

# Leveraging DevOps and DevSecOps to Accelerate AI Development and Deployment

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# Outline

- Modern SW Development: DevOps
  - Fundamentals,
  - DoD Specific -ATO
- AI for DevOps
- DevOps for AI



# Modern SW Development: DevOps

**DevOps** is a set of principles and practices emphasizing collaboration and communication between software development teams and IT operations staff along with acquirers, suppliers, and other stakeholders in the lifecycle of a software system

**DevSecOps** is a model on integrating the software development and operational process considering security activities: requirements, design, coding, testing, delivery, deployment and incident response.

Mature DevOps practices are constantly testing, deploying and validating that software meets every requirement and allows for fast recovery in the event of a problem. As a result we can easily say,

*“DevSecOps is DevOps done right”*

# Who are Dev?



- Follow Agile methodologies
  - Using Scrum, Kanban and modern development approaches
  - Self directing, self managed, self organized
- Using any new technology
  - Each Dev has own development strategy
  - OpenSource,
- Allowed to have
  - Close relationships with the business
  - Software driven economy

*Want to deliver software faster with new requirements...*

# Who are Ops?



- Operations
  - Runs the application
  - Manages the infrastructure
  - Support the applications
- Operations provides
  - Service Strategy
  - Service Design
  - Service Transition
  - Service Operations
  - Secure systems

*Want to maintain stability, reliability and security...*

# DevOps aims to Increase...

...the pace of **innovation**

...**responsiveness** to business needs

...**collaboration**

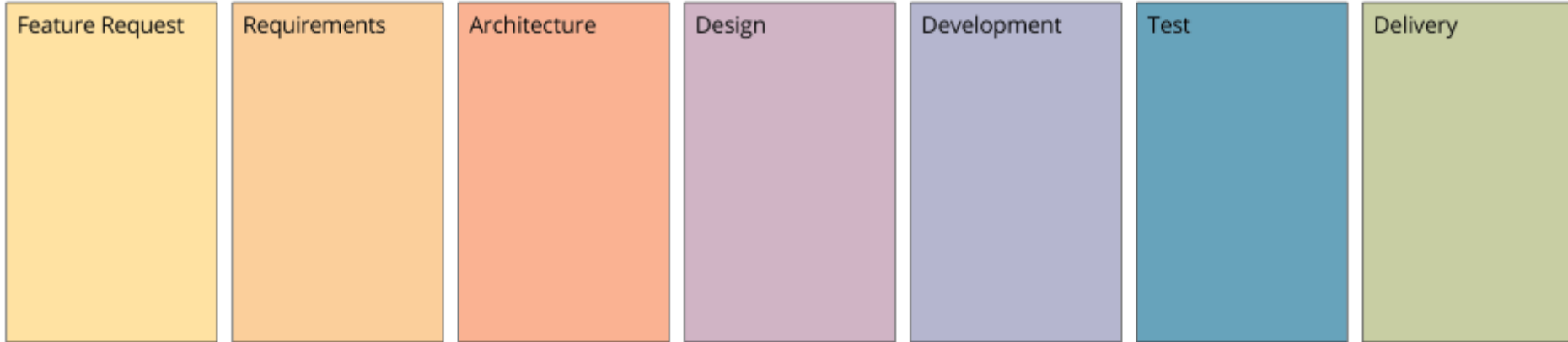
...software **stability and quality**

... **continuous feedback**

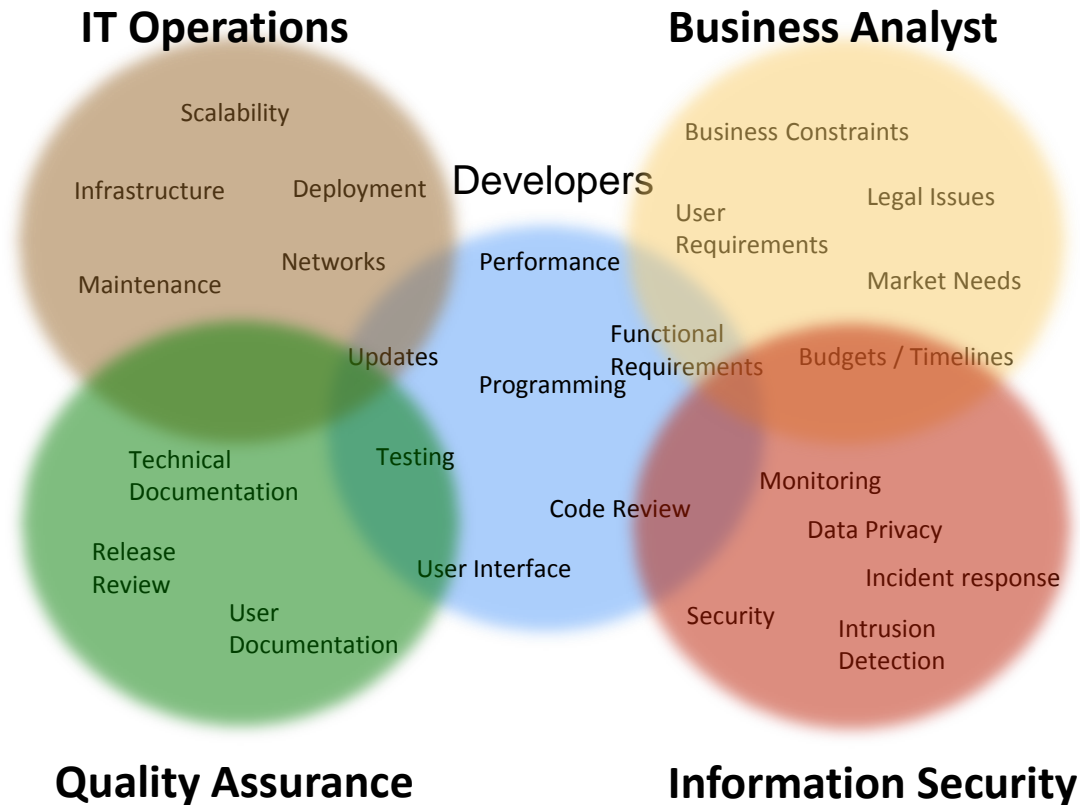
# DevOps has four Fundamental Principles

- Collaboration:** between project team roles
- Infrastructure as Code:** all assets are versioned, scripted, and shared where possible
- Automation:** deployment, testing, provisioning, any manual or human-error-prone process
- Monitoring:** any metric in the development or operational spaces that can inform priorities, direction, and policy

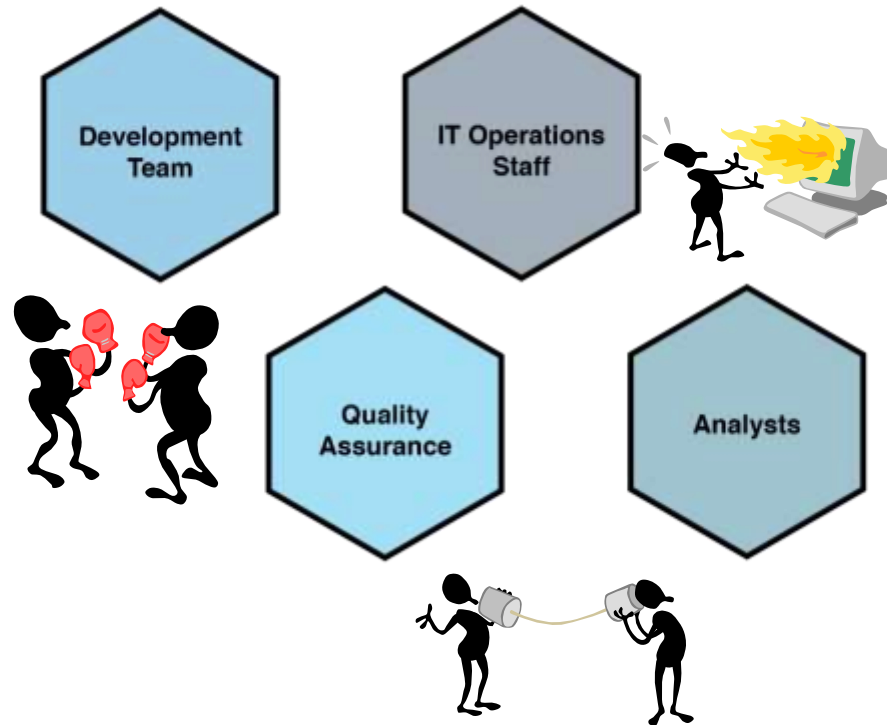
# SW Development Phases



# Collaboration: *Many stakeholders*

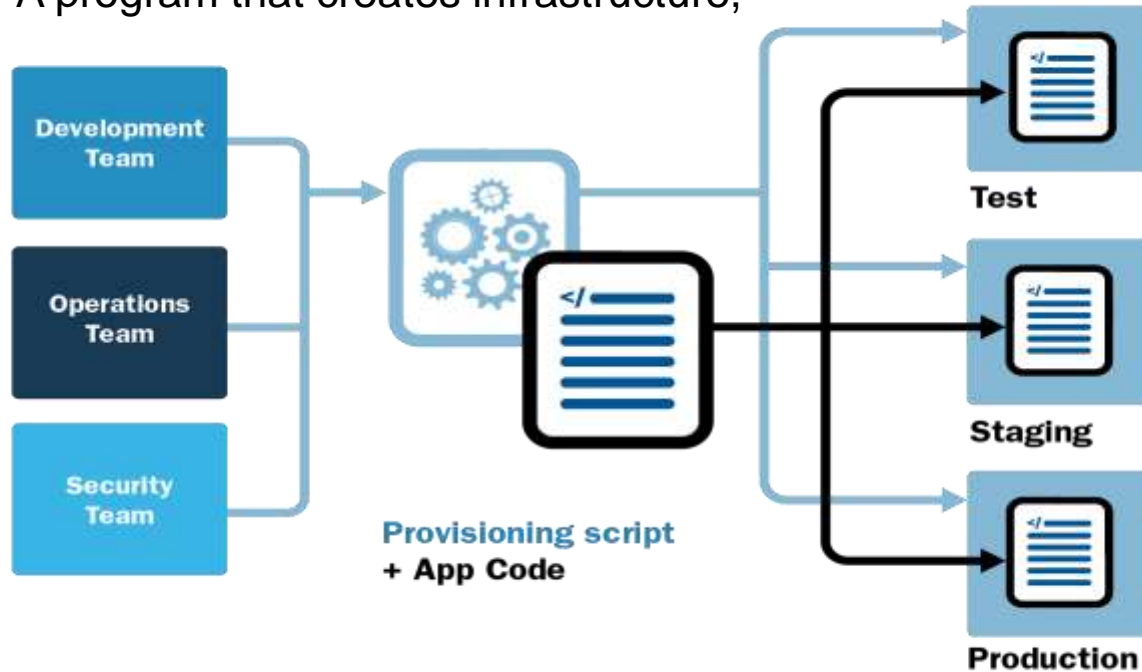


# Collaboration: *Silos Inhibit Collaboration and poor communication*



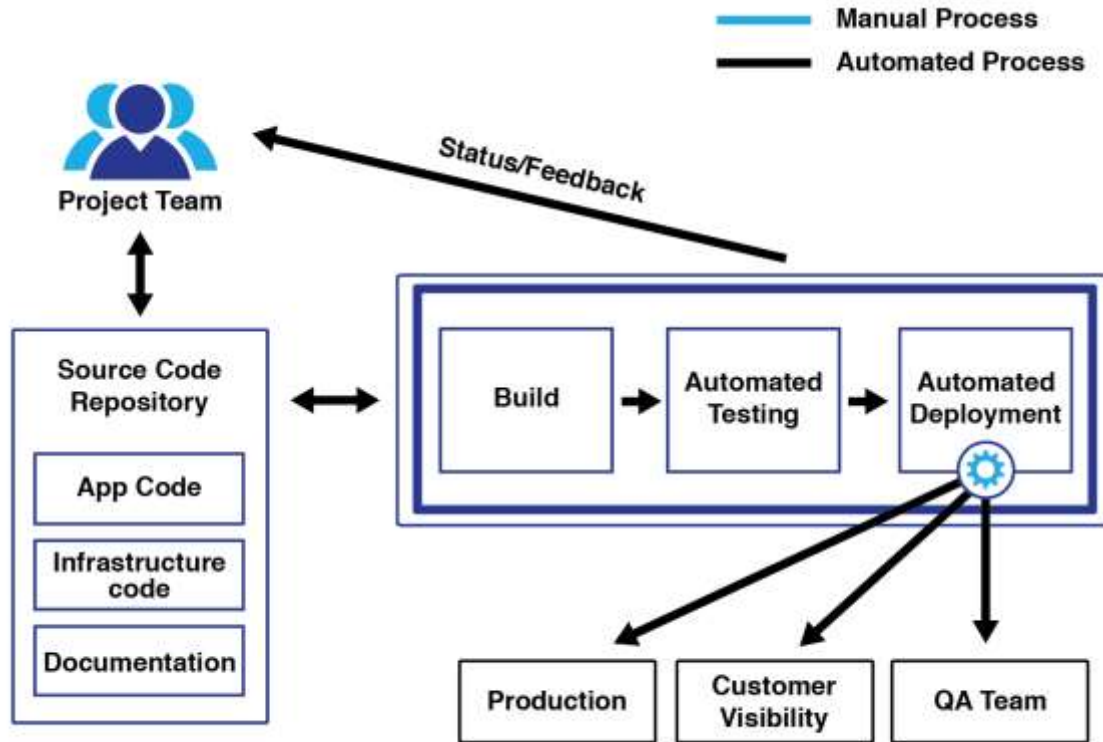
# Infrastructure as Code (IaC)

A program that creates infrastructure,



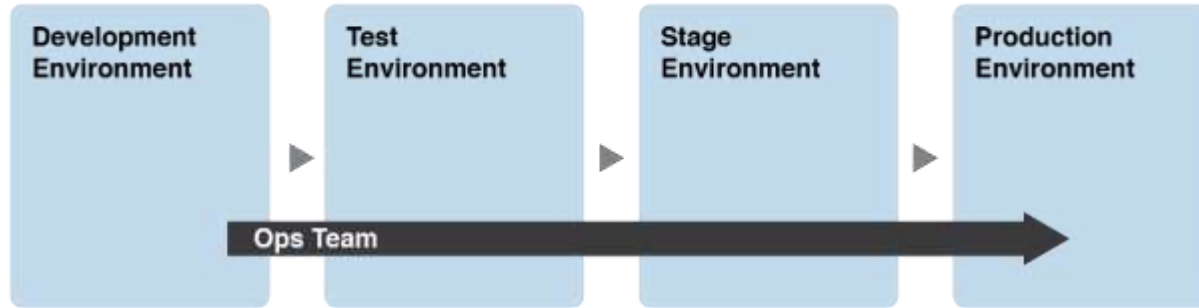
A concretely defined description of the environment is good material for conversation between team members.

# Automation : *Continuous Integration (CI)*



**Continuous integration** is a process that continually merges a system's artifacts, including source code updates and configuration items from all stakeholders on a team, into a shared mainline to build and test the developed system.

# Automation : *Continuous Delivery / Deployment (CD)*

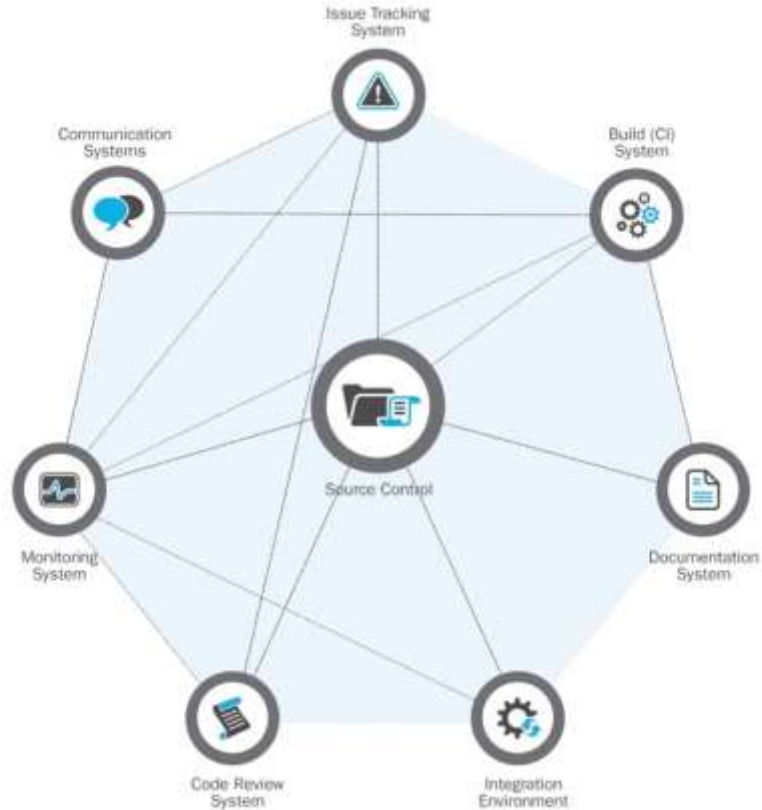


Shift Left Operational Concerns Enforced by Continuous Delivery with parity across various environment

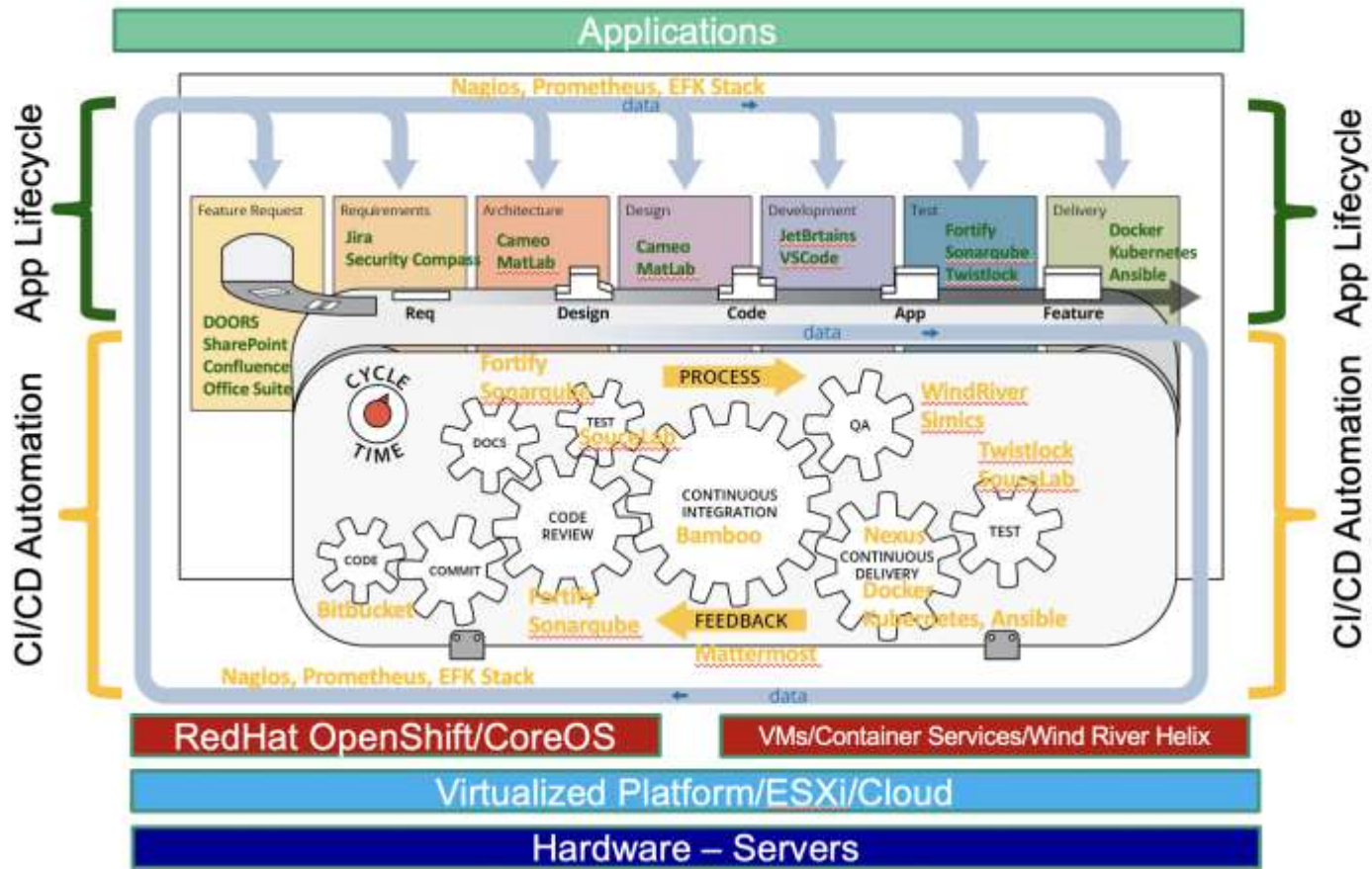
**Continuous delivery** is a software engineering practice that allows for frequent releases of new software to staging or various test environments through the use of automated testing.

**Continuous deployment** is the automated process of deploying changes to production by verifying intended features and validations to minimize risk.

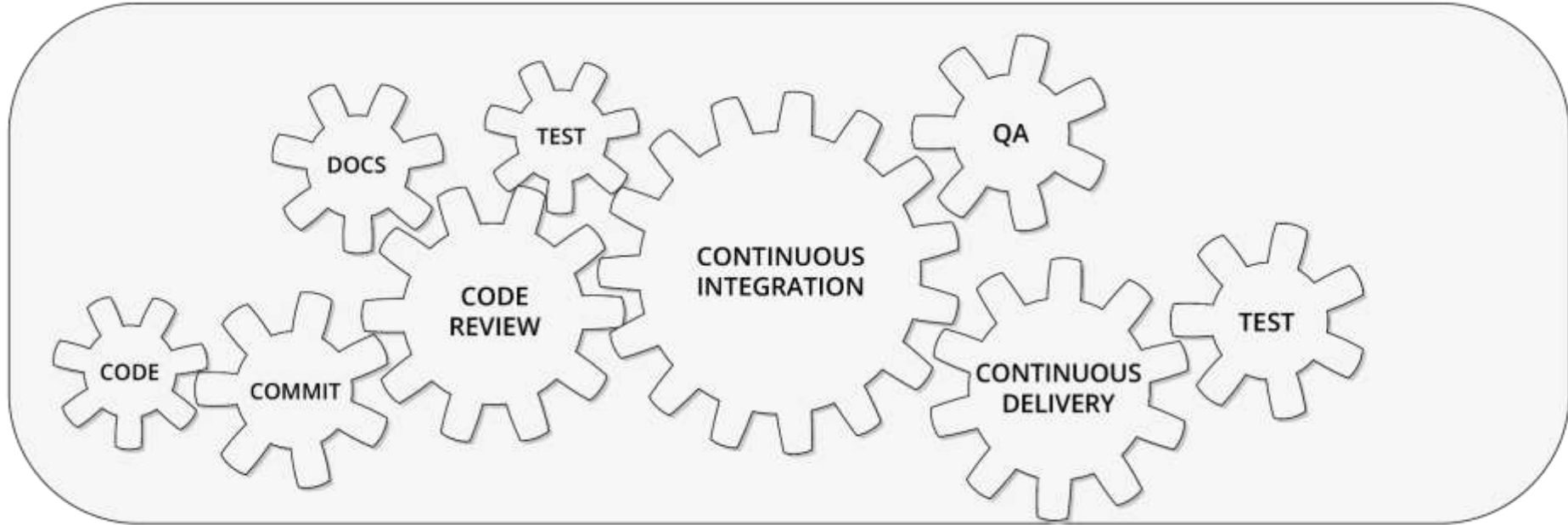
# Integrated Development Pipeline - General



# DevOps Stack: Exemplary DoD tool stack

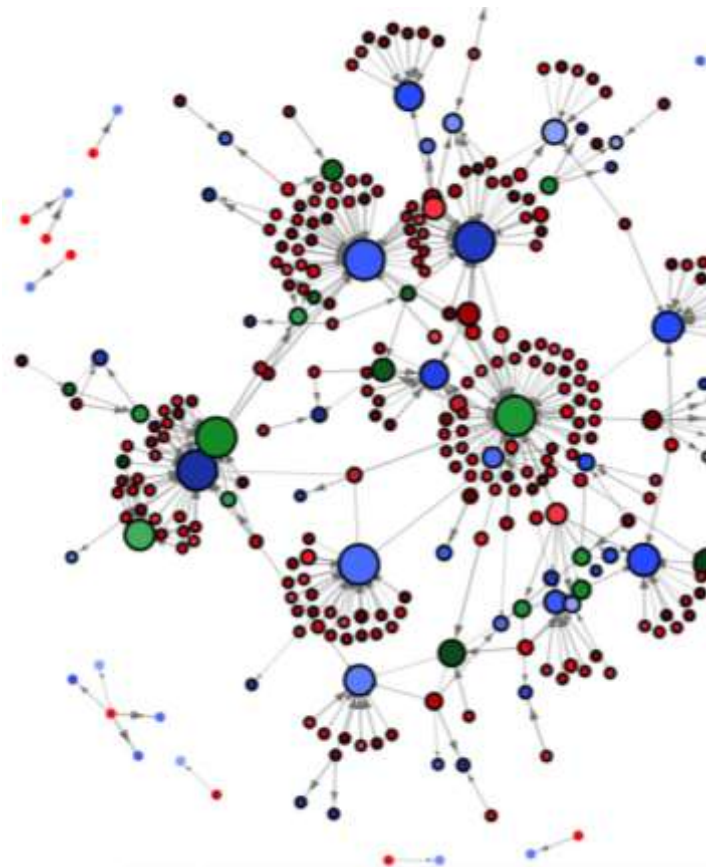


# Automation with IaC, CI, CD





# DoD Specific



# DoD Does Not Control SW Development



- DoD does not produce most of the software it uses, but it must maintain that software
- Latent cyber vulnerabilities, those exposed during operations, and those due to underlying dependencies are putting the DoD at risk
- Finding and fixing problems late causes rework and drives up costs
- Software cost overruns are overwhelming program delivery and sustainment

# Barriers to DevSecOps

- Complex systems (Safety critical, Realtime, Embedded Systems..)
- Sustainment of DevOps pipeline
- Lack of iterative and incremental mindset cultural issues
- Organizational Structure
- Legacy Systems
- Lack of modular architecture, old tools/language
- Aged bureaucracy and waterfall process
- Lack of Metrics and Measurements
- Inconsistent Environments
- RMF- ATO Compliances

# ATO: Authority to Operate

## What is an ATO?

- An ATO is **Authority to Operate**

- Authorizes the system to be placed on a production network
- Interface with other components within the DoD
- Authorizes access by end users to leverage these resources to execute mission

- Key staff in the ATO process

- AO (Authorizing Official)
- ISSO (Information System Security Officer)
- Security assessor

- An AO makes a risk-based decision to grant an ATO for use of the system
- The decision has to be formalized in an ATO letter
  - An ATO letter must explicitly state the AO's acceptance of:
    - Use of the system at the Agency at the determined FIPS 199 impact level
    - All leveraged external services supporting the system
    - Any exceptions or exclusions of the Chief Security Officer (CSO) for use at the Agency

# Continuous ATO(cATO) is the Goal

*cATO authorizes the platform, process, and the team that produces the product under a continuous monitoring process that maintains the residual risk within the risk tolerance of the Authorizing Official (AO)*



# cATO and DevSecOps

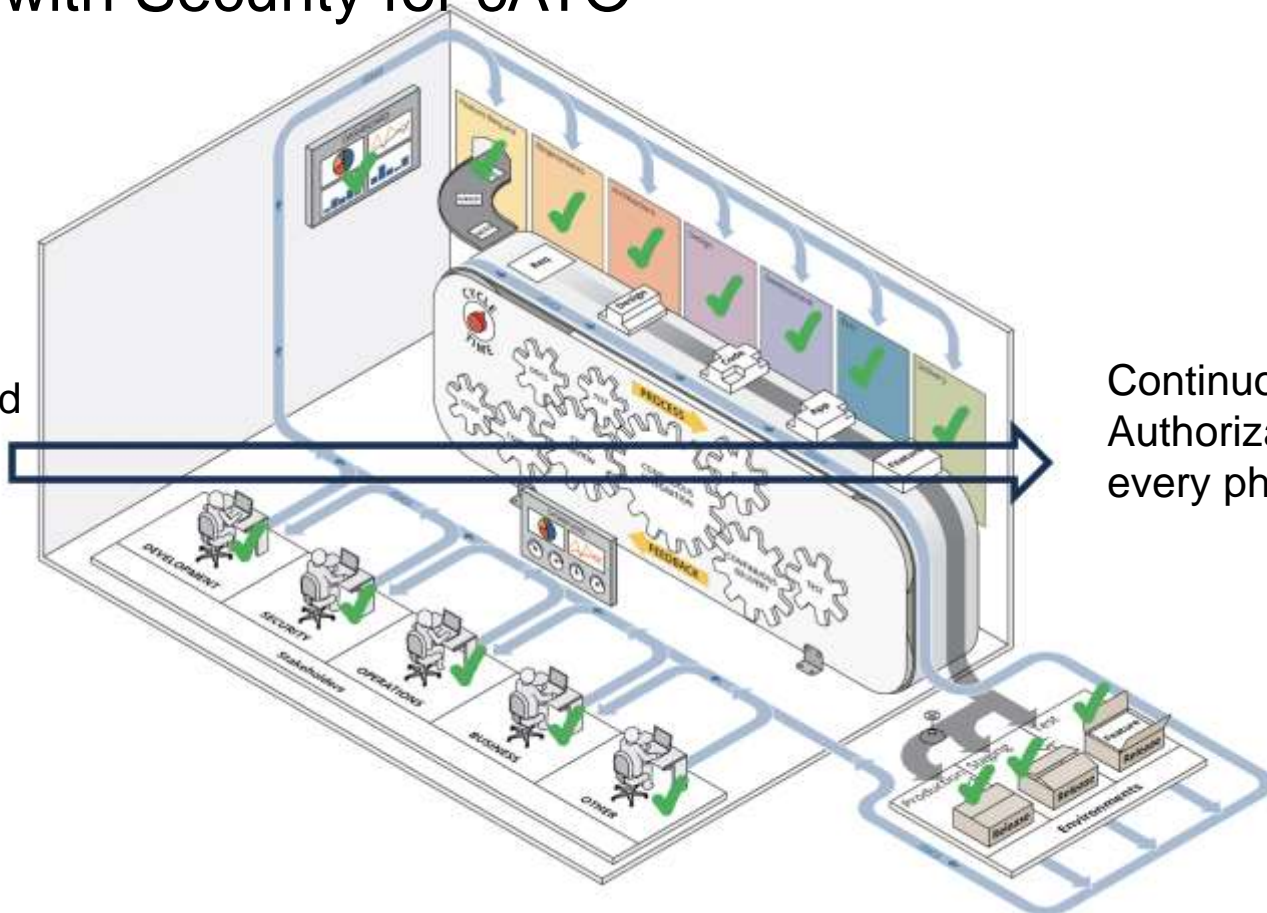
DevSecOps			
Continuous Authorization			
Security Control Assessment	Security Status Monitoring	Security Status Reporting	Risk Tolerance Monitoring
<ul style="list-style-type: none"><li>Manual risk assessment of sprint backlog</li><li>DevSecOps automated tool sprint assessments STIG (Compliance as Code), SAST, DAST, &amp; pen testing</li><li>Ops Incident analysis with feedback to DevSec</li><li>DevSec review of assessment findings</li></ul>	<ul style="list-style-type: none"><li>Review security status: Tier II &amp; III SIEM event log monitoring, control compliance/effectiveness, Analysis of cyber metrics and risk score</li><li>Review risk tolerance threshold monitoring: Review of change request impact analysis, Review of cyber findings, Review of threat landscape</li><li>Manual review of app security designs</li><li>Impact of risk to mission</li><li>Development of course of actions</li><li>Automated compliance checking and reporting</li></ul>	<ul style="list-style-type: none"><li>Ongoing risk score/posture</li><li>Tolerance threshold trend data</li><li>Backlog list of security stories</li><li>Cybersecurity metrics: non-compliance, vulnerabilities, incidents, Sec issues on backlog</li><li>Change in threat</li></ul>	<ul style="list-style-type: none"><li>Provide tolerance guidance</li><li>Assess based on time/event trigger</li><li>People certified for maintaining cATO</li><li>Process certified &amp; accredited</li><li>Approve entry to continuous authorization</li></ul>

# Proposed DoD Enterprise DevSecOps

- Develop and implement common DevSecOps implementation (DoD CIO DevSecOps workgroup) <https://repo1.dsop.io/dsawg-devsecops>
- Create and Maintain DevSecOps pipelines (and not just DevOps) to avoid each DoD service building their own stack and reinventing the wheel.
- Create hardened Container images in a dedicated artifacts repository with security built-in and compliance with FedRAMP/NIST (similar to gold images concept).
- Create a Microservice Service Architecture with Service Mesh (ISTIO).
- Standardize metrics and define acceptable thresholds for test coverage, security, documentation etc. to enable complete continuous deployment with pre-ATO embedded.
- Leverage Kubernetes for Orchestration to ensure automation, rolling-update, scale, security and visibility thanks to the sidecar security container concept.

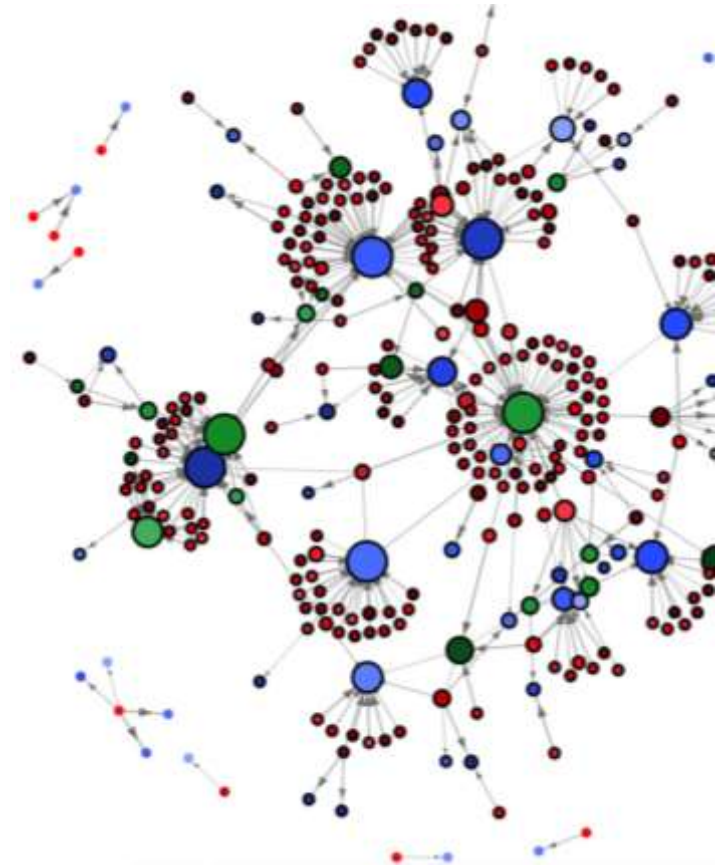
# DevOps with Security for cATO

Security from inception to deployment and improvement with every delivery

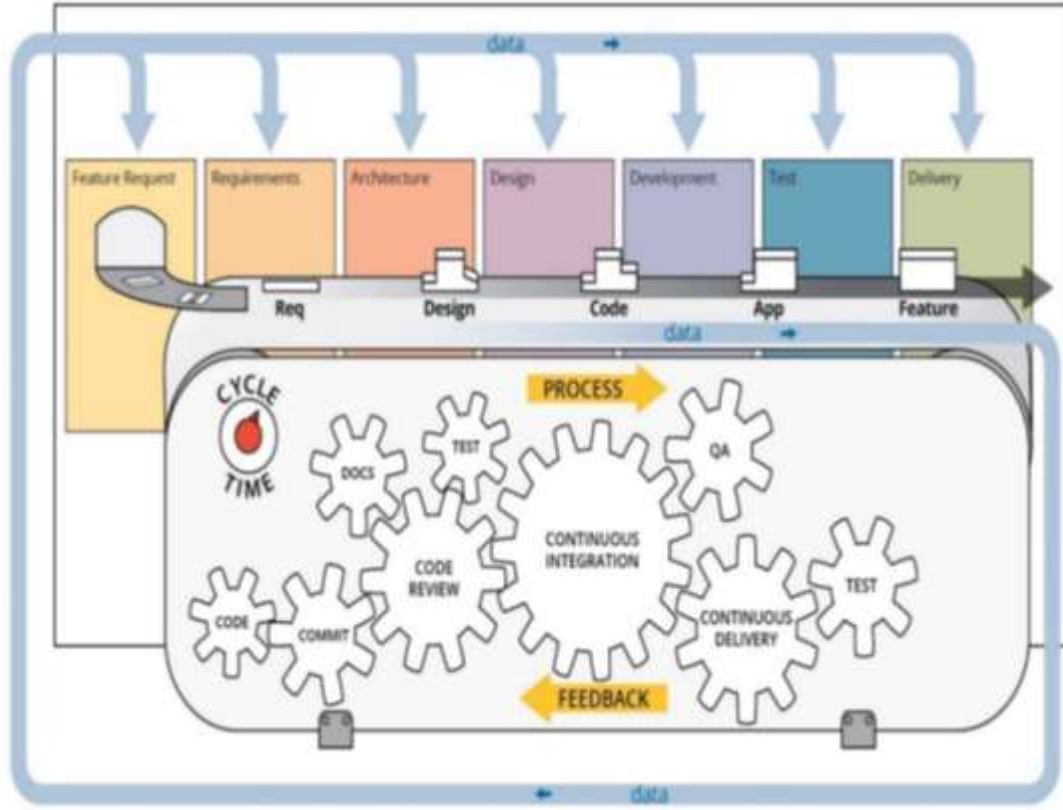


Continuous Authorization on every phases

# AI for DevOps



# AI For DevOps

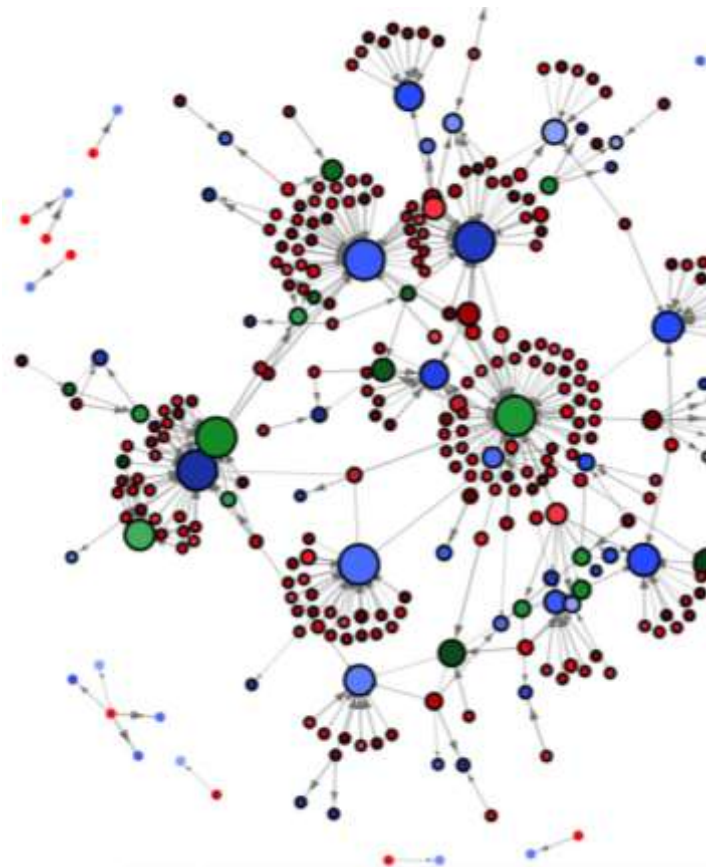


Using ML and AI to ‘inform’ a DevOps factory or pipeline of notable events, usually to help improve the process over time, or help make decisions based on real-time event.

Requirements:

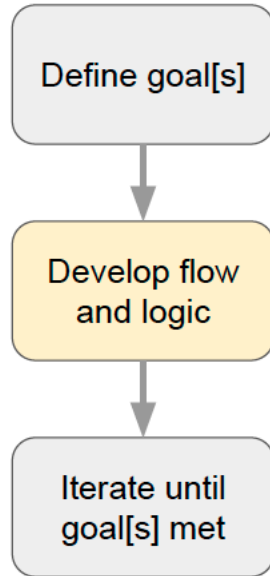
- Monitoring each step
- Must develop models that allow for ‘actionable’ events.

# DevOps for AI

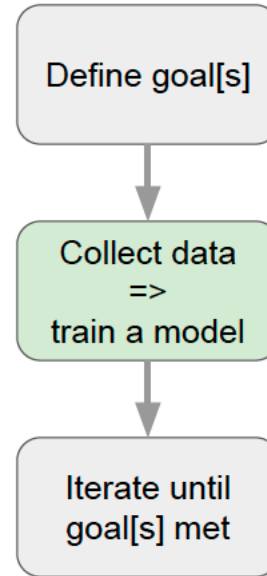


# Traditional vs ML Based Approaches?

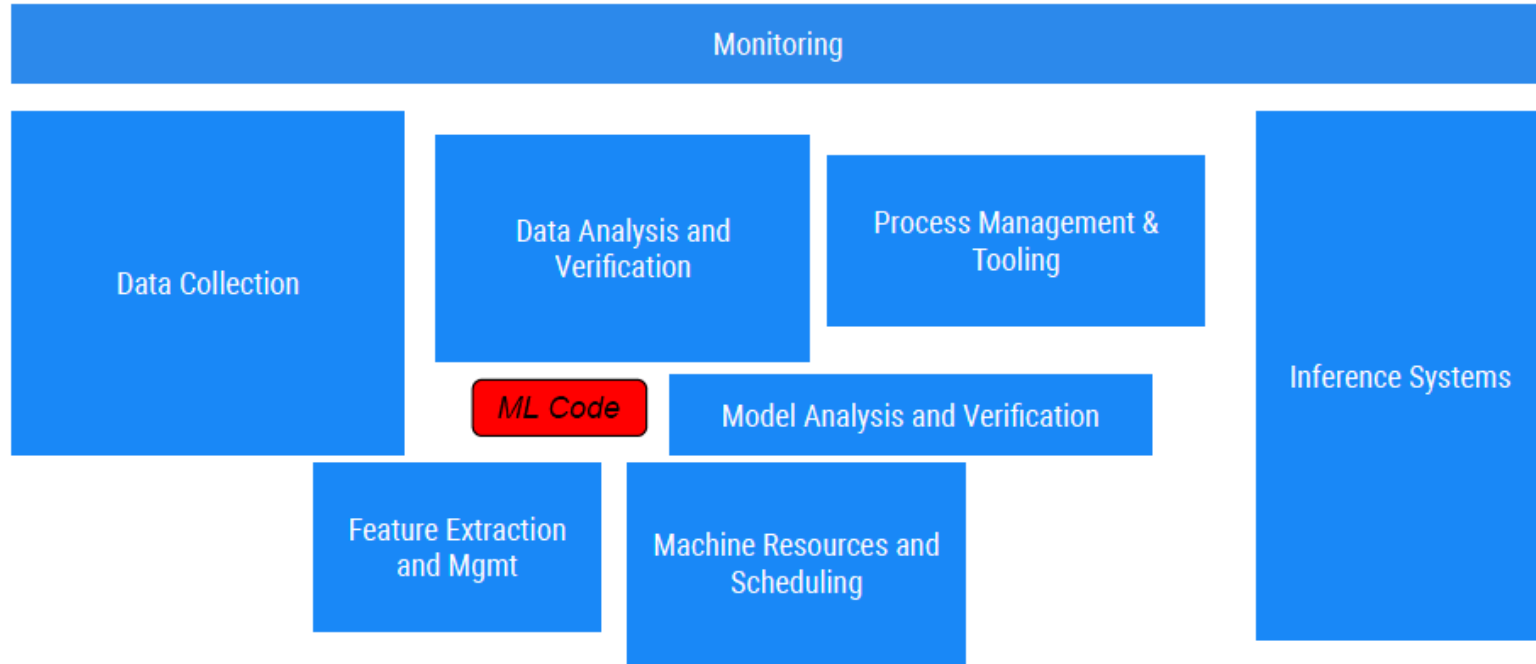
## Rule Based Approaches



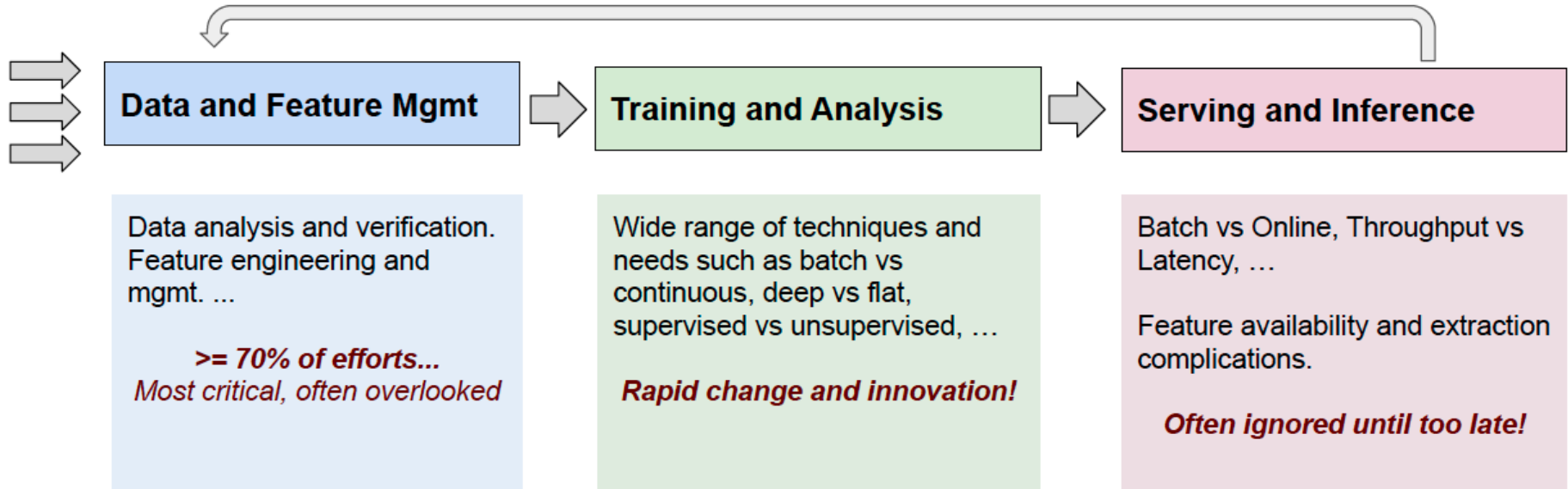
## ML Based Approaches



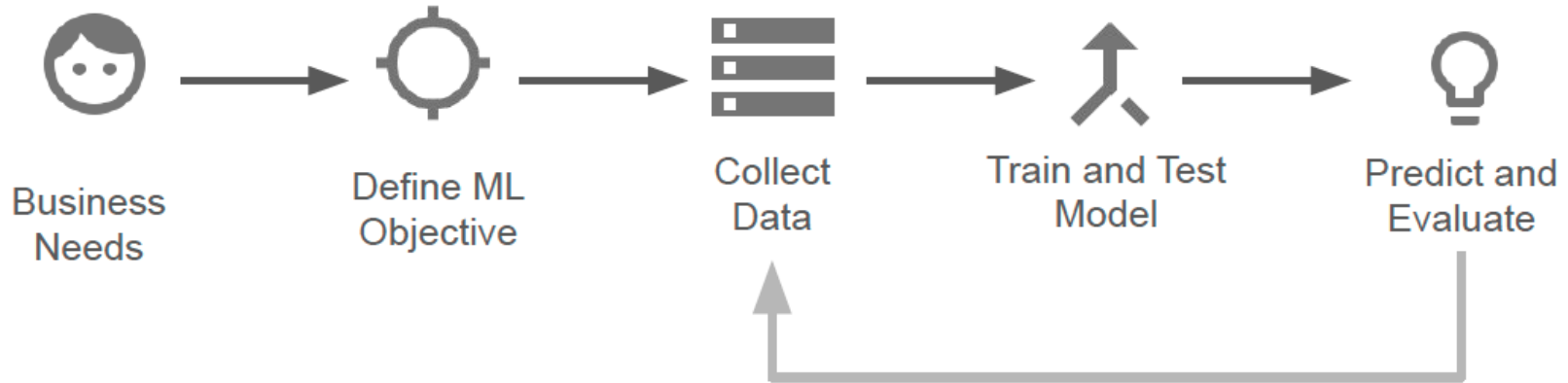
# Code in AI System



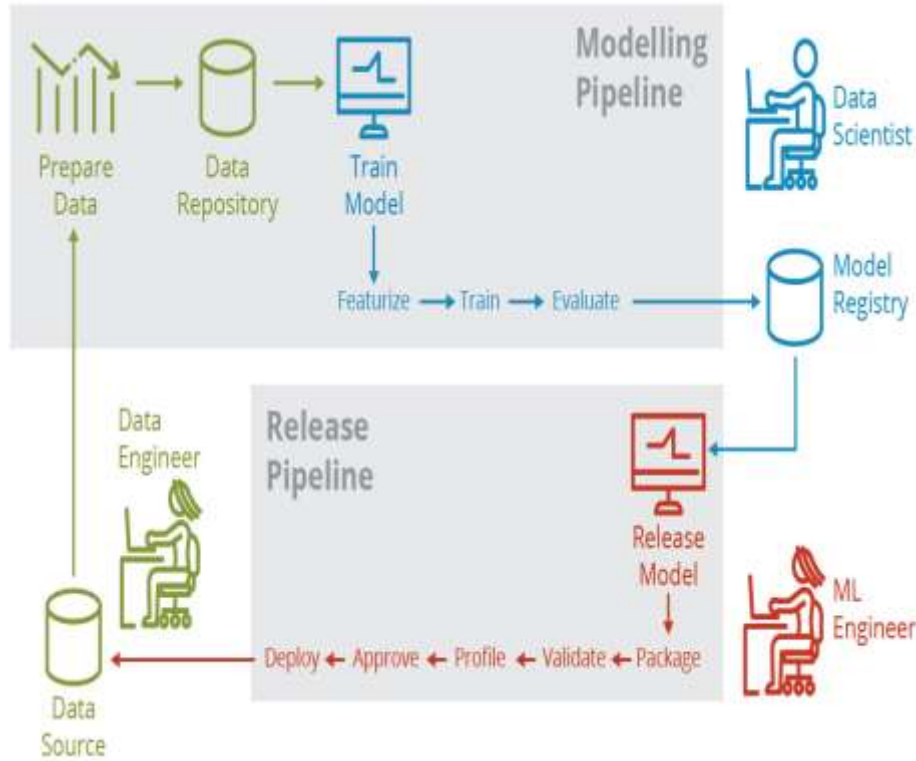
# More formally...



# ML Development Cycle



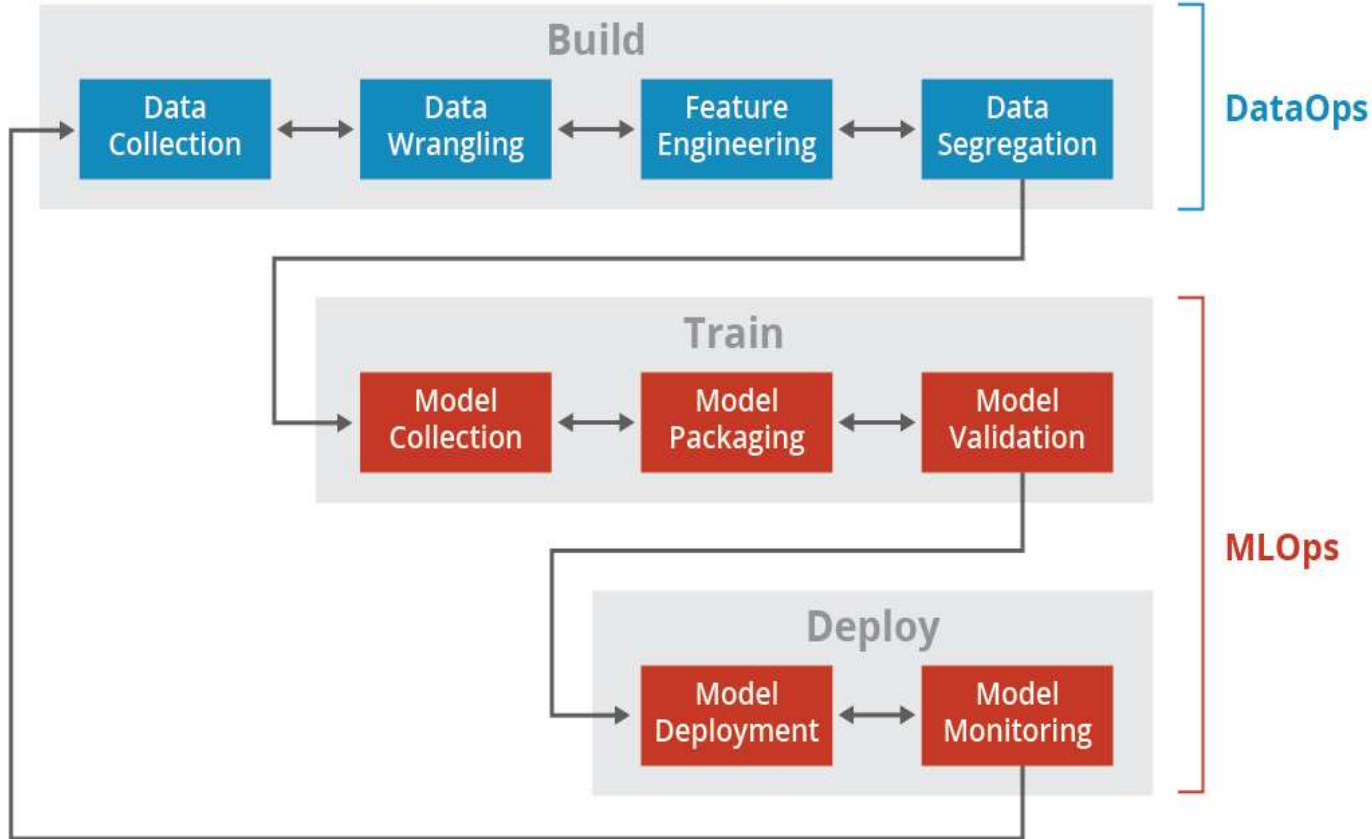
# DevOps for AI



Using DevOps concepts and methodologies in every aspect of ML and AI enabled software systems.

- Data curation
- Training data
- Model creation, storage
- Deployment
- Monitoring
- Re-training

# DataOps and MLOps exist



# Important considerations

- Data must be prepared before model training
- Model release requires operationalization
- Post-deployment monitoring should record all real-world data serving as input to the deployed model
- Team members include
  - Data engineers, Data scientists
  - ML engineers, DevOps
  - Developers
- Model performance
- Deployment strategies
- Model storage and sharing

# AI Engineering Framework

## AI Technologies and Components

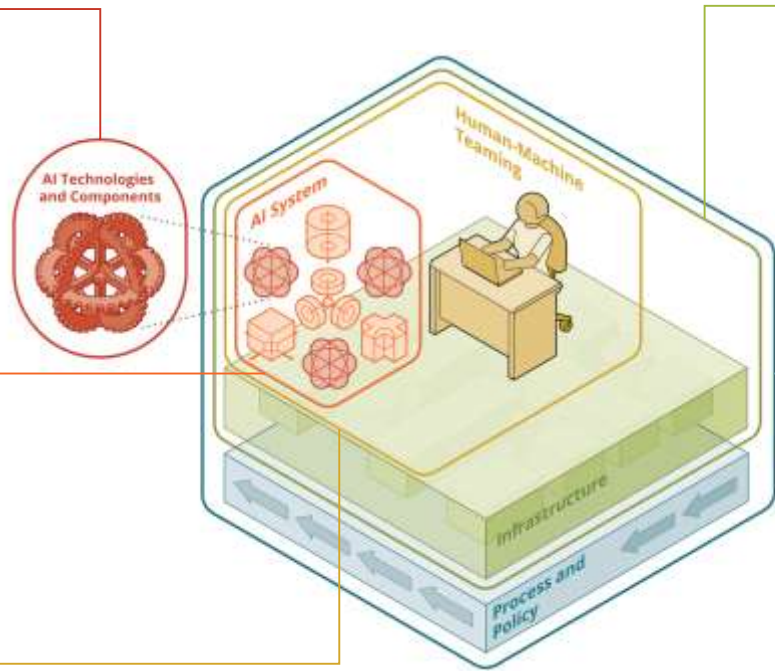
- Knowledge representation
- Modeling and abstraction
- Algorithms
- Scalability and performance
- Robust component design
- Component V&V
- Novelty and Uncertainty

## AI System

- Architecture, analysis and design
- Model-based engineering
- Virtual integration
- Robustness and resiliency
- Build security-in Secure AI
- System V&V

## Human-Machine Teaming

- Interpretability and explainability
- Human-machine trust
- Machine-human trust



- Co-learning
- Communicating uncertainty
- Data Presentation

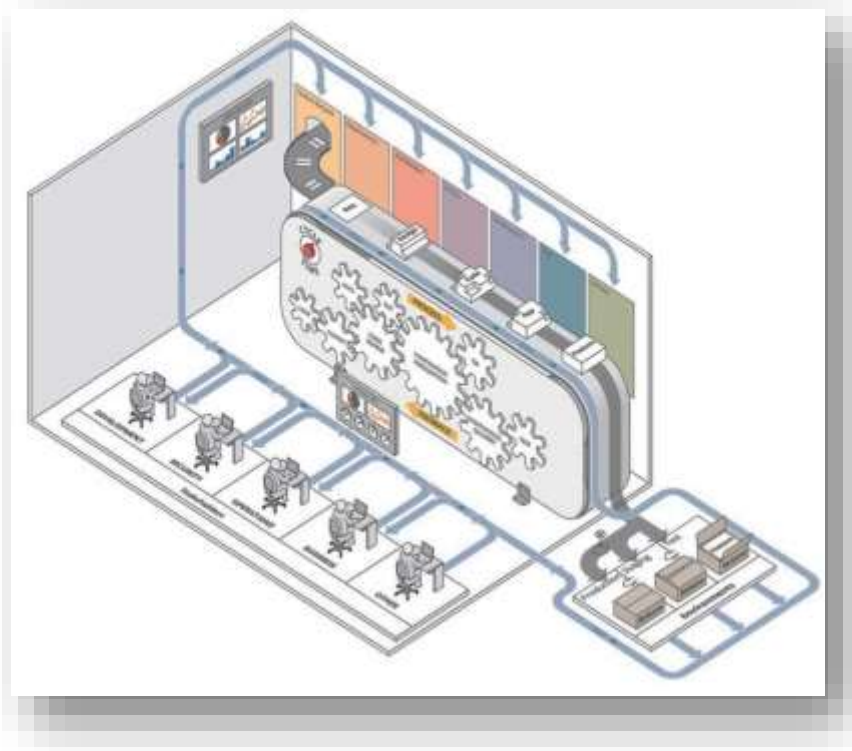
## Infrastructure

- Data, data management, and data pipelines
- Scalability, performance, and evaluation
- Computational resources and considerations (CSWaP)
- Processing placement and deployment, data locality

## Process and Policy

- AI system acquisition
- AI-ready modern software practices
- ML lifecycle management
- Data lifecycle management
- Standards
- Benchmarks
- Socio-technical issues
- Platform choices and transferability
- Tooling
- Sensors and actuators
- Future architectures
- Economic considerations
- AI-centric Threat Model
- Risk and resiliency
- Security Coordination (AI C/PSIRT)
- Ethics
- Bias
- Privacy

# Necessary DevOps Factory additions



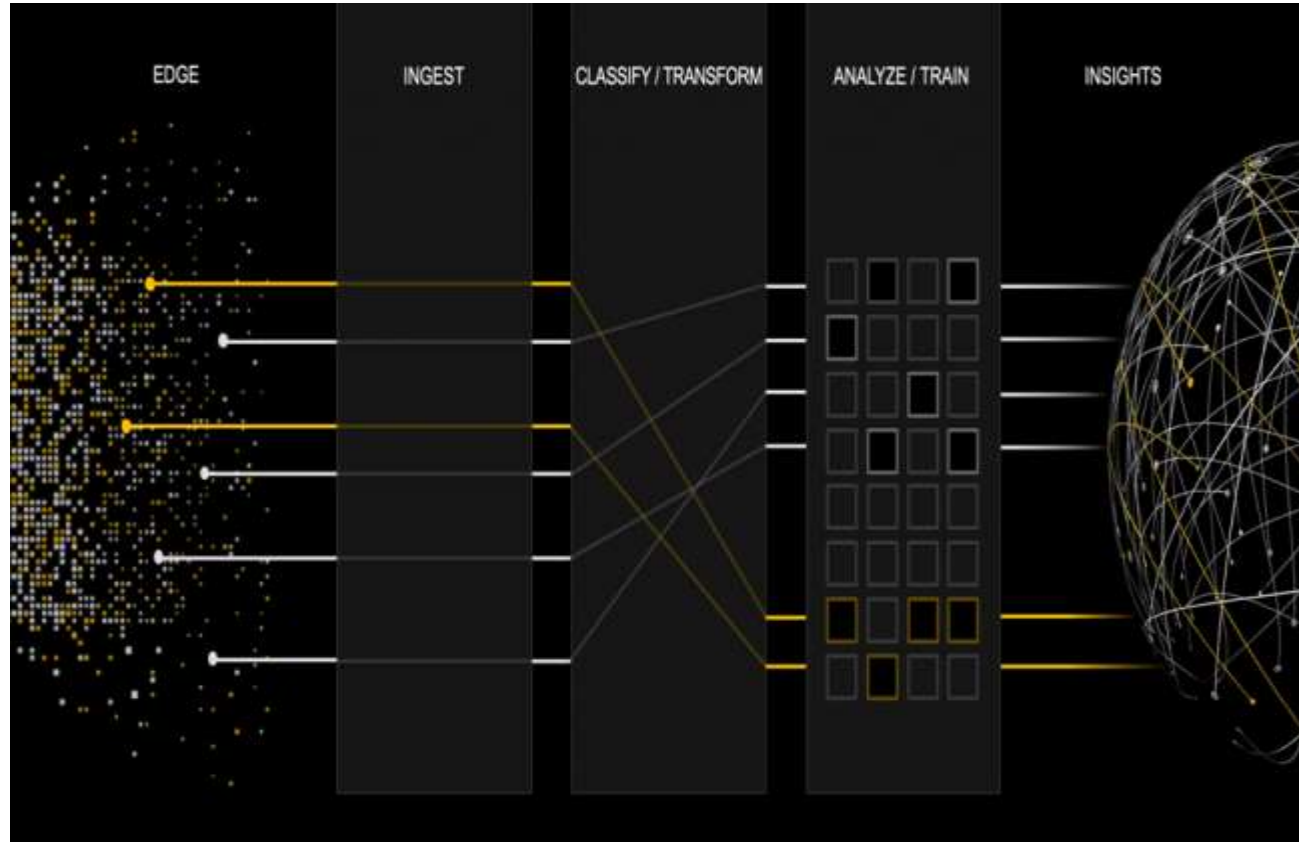
1. Embrace an MLOps culture to facilitate an ML- driven factory
2. Establish a cultural focus on data-driven development to facilitate ML model creation
3. Include data scientists and data engineers in software development teams
4. Automate model deployment via continuous delivery/deployment
5. Establish continuous feedback including model monitoring like *model inputs, model outputs and decisions, user action and rewards* and *model fairness*.

# DevOps for data curation

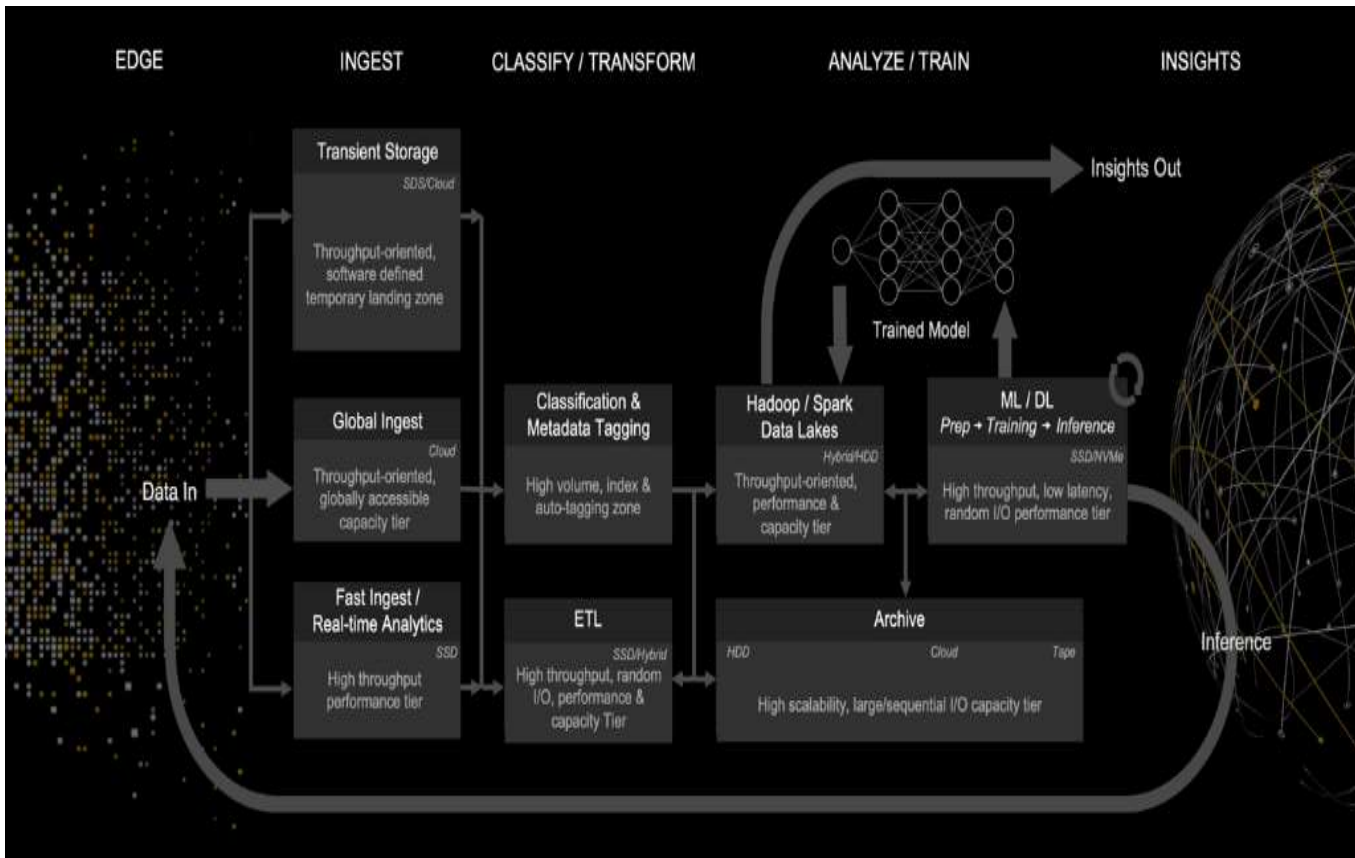
Data is a common critical element of an AI system

- The general process for data processing:
  - Develop business cases
  - Ingest
  - Classify/transform/analyze
  - Insights
  - Availability of Data for DS
  - Validating Data

# Data curation



# Data curation - workflow



# Monitoring deployed AI systems

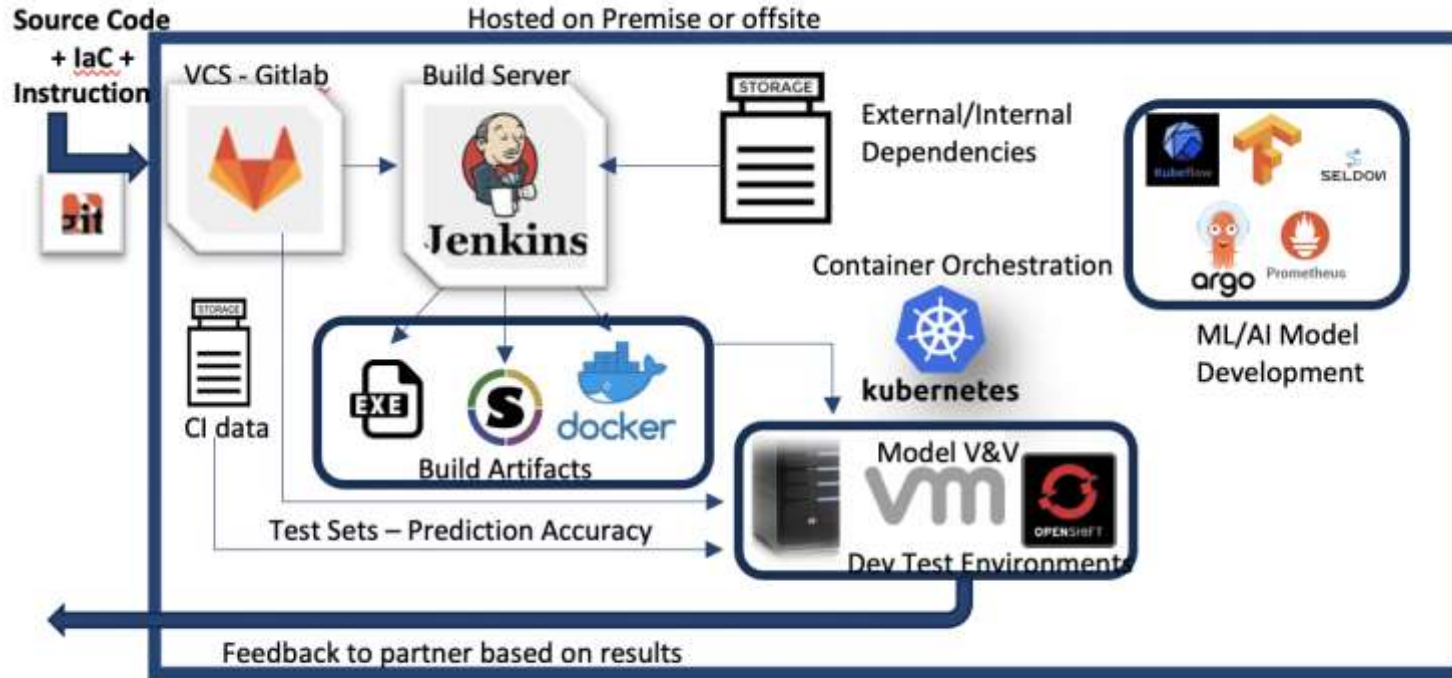
- Include a return loop of data to the starting point of the pipeline
- Archive all ingress data to the model for future training
- Record and analyze the model's output for functionality and integrity
- Determine if a model requires modification or re-training
- Model inputs: what data, predictions or recommendations
- Model outputs and decisions
- Model interpretability outputs
- Example: using EFK stack for monitoring and observability
  - [Elasticsearch](#): an open source search engine.
  - [FluentD](#): an open source data collector for unified logging layer.
  - [Kibana](#): an open source web UI that makes it easy to explore and visualize the data indexed by Elasticsearch.

# Additional guidance for an AI/ML Pipeline

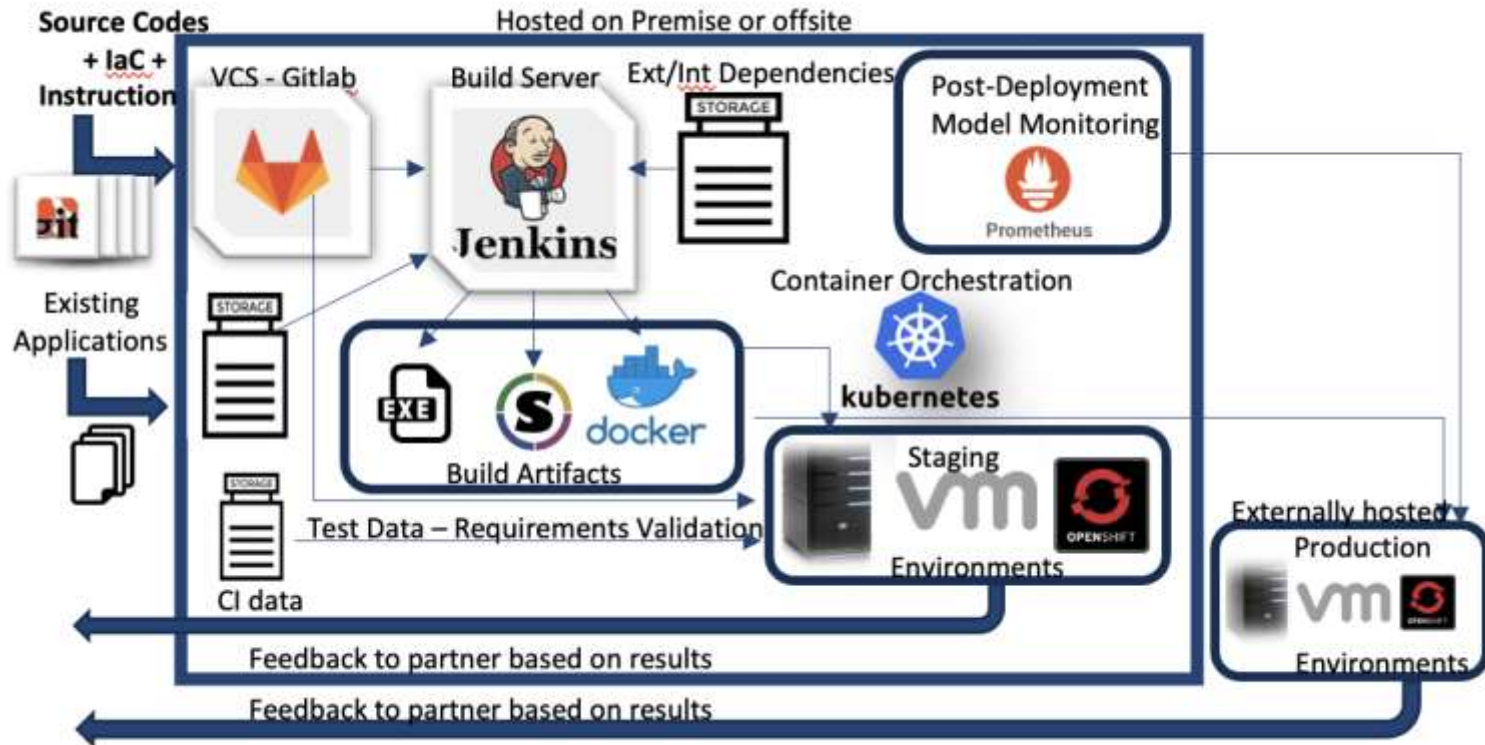


- Capable of ingesting multiple data types
- Data maintained and versioned
  - Data Version Control ([dvc.org](https://dvc.org))
- Real-time monitoring
- Responsive to changing conditions discovered during monitoring
- Traceability
- Language standardization

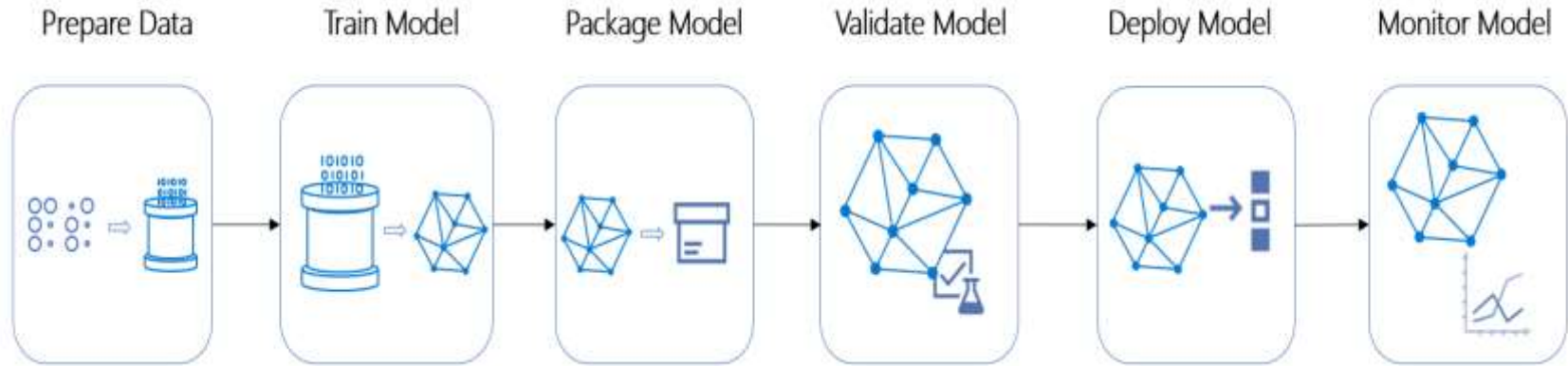
# Exemplary AI+DevSecOps implementation scenarios



# Exemplary AI+DevSecOps implementation scenarios



# Summary



- Use DevOps to build, deploy, and monitor systems so that a pathway exists to take action on a ML/AI enabled system.
- These ‘actions’ could improve model performance, system security, and many other possibilities

# For more information...

DevOps: <https://www.sei.cmu.edu/go/devops>

DevOps Blog: <https://insights.sei.cmu.edu/devops>

Webinar : <https://www.sei.cmu.edu/publications/webinars/index.cfm>

Podcast : <https://www.sei.cmu.edu/publications/podcasts/index.cfm>

# Thank You

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Continuous Deployment of Capability

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