

Running Head: OPERATIONAL INTELLIGENCE

Current Operational Intelligence Strategy

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Abstract

The current operation intelligence strategy focused on people. With this new strategy, the department of defense is focused on hiring people that posse's different languages skill and with cultural awareness. New policies and agencies were also implemented to assist in combating terrorism. We have also employed private companies to help train our soldiers on how to collect information. This information will help Commanders; make timely decisions, which will have a direct effect on the battlefield.

Outline

Thesis: Human Intelligence provides the most reliable and actionable form of Operation Intelligence on today's battlefield.

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Current Operation Intelligence Strategy

The current operation intelligence strategy was unveiled when Bush appointed the retired Vice Admiral Mike McConnell as the new manager of national intelligence. Bush called for more flexibility in the use of people with native backgrounds to collect vital information to help the battle on terrorism. McConnell will overhaul security and its policies of the earlier period. He said we need the best and brightest Americans to fight a different enemy and this was considered necessary to confront the terrorization in the future. McConnell will focus on our citizens, information collection, and technology and be accountable to the American people. The old policies hampered rational reform, such as hire first and next generation Americans who hold indigenous language skills and cultural awareness of the enemy. He also will create an environment where the community can continue to build American intelligence to be the most efficient in the world.

The undersecretary also stated that DOD is underway with reforms. He stated that the new watchword is **surprise** in how Department of Defense members think, arrange, organize and operate. These reforms will streamline operations and improve the way we, collect, process and share information. Intelligence is no longer concerned about weather conditions, the landscape or the enemy location, a week ago. Information has to be real time for all DOD members to get to the battlefield. Each branch of service gathers information differently from each other, so Donald Rumsfeld, the former Secretary of Defense, introduced a new initiative: The Joint Intelligence Operation Center Worldwide. These departments will be operational at Department of Defense's, Defense Intelligence Agency, all unified combatant CMD and at U.S forces Korea. These agencies went into effect this past October, the suspense date that Rumsfeld set. The new initiative planned to bring rapid access to intelligence to be utilized by bringing all sources

together and having direct contact with intelligence operations. The advantage to this new concept is that people will interact while working towards the same goals and mission, while fighting the war on terrorism.

The army information system relies on different methods of how we collect information. One method we use that has been passed down through the generations is what we call **Salute**. Salute was used during guard duty but was widely used out on the battlefield for real time information on the enemy. We still use this but not as often as before. However, most commanders would rather use this method because it is more reliable. It allows them to get real time on the enemy through one of their own personnel. While technology has improved the way we gather information, unfortunately it takes time to do so, because of the systems that have to analyze the information before it can be disseminated. Technology has made our job easier, but we still need the people to know how to make all the new advancements work on today's battlefield. Without the qualified personnel, technological advancements would not be beneficial to the army and all DOD operations.

The ARSC Communications train our military personnel on how to collect intelligence through lessons learned in Iraq and Afghanistan, for the last two years they have lessons learned teams, at Fort Huachuca. They have collected data from all current operations, at all levels of operations in Iraq and Afghanistan and have provided the most up to date information on successful and unsuccessful intelligence operations. They collect this information to train all deploying units and brigades. ARSC implemented a program called "Every Soldier is a Sensor," which deals with how to collect intelligence. Non-HUMINT personnel are trained how to collect information in a combat environment from the local population. This training is developed for all soldiers army wide. This training is very important to the operation in Iraq and Afghanistan

because it provides the means for every soldier on the battlefield to acquire information on the battlefield that a commander can use to make decisions. The Army Chief of Staff has made this task his number one priority for training our army and DOD personnel. Human beings are more important than hardware. The war on terrorism is a war about people, human action and initiative.

The US Army military intelligence community states that people are the strength of army intelligence. They are the jewels that make their enterprise work, competent and very dedicated military and civilian employees. They strive to enable and empower people to be always out front. They account for 3 to 4 percent of the military structure that is about 28,000, that includes Guard and Reserve components. They also employed about 3,800 civilians' employees to help fight the war on terrorism and to ensure that the army community is trained and ready to carry out its mission on the battlefield.

The Patriot Act was established eight days after 9-11. These laws allow our intelligence and law community to go after criminals. It allows them to use the same method in going after terrorist as they use to go after drug dealers. The system helps detect active terrorist in our country and abroad. The threat to the US and its people is real and deadly. By enacting this law we have broken up terrorist cells in Ohio, NY, and VA. The Patriot Act assists the intelligence community by breaking down the legal and bureaucratic system that hinged investigations. The law helps the intelligence to prosecute terrorist supporters in California, Texas, New Jersey, Illinois, Washington and North Carolina. These laws let the average person get involved in the war on terrorism by reporting any thing that is out of the ordinary. An example of the advantage this brings was shown when a cab driver spoiled a terrorist attempt at Fort Dix, New Jersey. People are the best defense because everything a terrorist wants to do this country must be

finance. Terrorists must use some type of communication device. These are some pros of the Patriot Act. America is a lot safer because of the success of these laws. Freedom is no longer free, we must continue to the fight at all cost. Our military and intelligence community needs these laws to do their job and protect our nation. People's involvement is the key to this war because without their support we cannot continue to live free.

The Civil Liberties watch group is not happy with the freedom that the intelligence and law enforcement have. They feel that their privacy is being infringed upon. Their concerns are telephone use, internet surveillance, large-scale investigation of US citizens, secret searches, warrantless searches, and imprecise detention of immigrants on unimportant visa violations. These were some of the cons, which were cited by the civil liberties. We do not live in the sixties any more; our world is full of people who want to bring down America. We are now fighting a global war on terrorism. The Patriot Act was established to help our military fight this war on terrorism. These laws will be challenge by people, but what if, we did not have these laws in place. There could be another 9-11 waiting because we did not want to change the way we did business in America. Freedom has a price and our soldiers and civilians have paid the ultimate sacrifice with their lives. There will always be disadvantages to everything we do. However, the question is, do the disadvantages outweigh the benefits? In this case, the answer is No.

Home Land Security was established to secure our nation from terrorist attacks. Homeland security employs about 180,000 personnel across the United States. Their mission is complex and requires total effort from society for this organization to be successful. Their vision is to protect America and its freedom. Their mission is to bring all Americans together and deter terrorist attacks, respond to threat and hazards to our nation.

Their strategic goals are:

Awareness-	Understands and identifies threat
Prevention-	Detect and deter
Protection-	Defend our people and their freedom
Response-	Coordinate the public response to acts of terrorism
Recovery-	Repair services and re-establish communities after a terrorist act or national disasters
Service-	Serve the public effectively

They understand the most valuable resource that they have are people, because of our value-based system that we have in America.

The activities and programs that the homeland covers are all functions of the United States, from airlines to railways. The DHS were awarded over \$113 million in grant monies to strengthen the coordinate training efforts of homeland security. They invest in people because technology can only be as good as the men and women that utilize it.

Human intelligence and non-human intelligence have been successful throughout the history of our great country. Without well-trained people and the nation's will, we cannot win the war on terrorism. One team, one fight and we can achieve any.

Conclusion

With the new current intelligence operation strategy, we will be able to combat terrorism at all level of operations. By investing in our people, we can protect our way of life and ensuring that our soldiers can fight and win this war on terrorism.

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