



2021 Pacific Operational Science & Technology Conference

Workshop A: International S&T Cooperation

Mr. Joel Lane

Senior Analyst, Coalition Warfare Program

8 March 2021, 1310–1510 HST





Coalition Warfare Program

OUSD(A&S) International Cooperation

(1315-1340 HST)

Colonel Marcia Quigley

Deputy Director, Coalition Warfare Program





Coalition Warfare Program International Partner Outreach Briefing

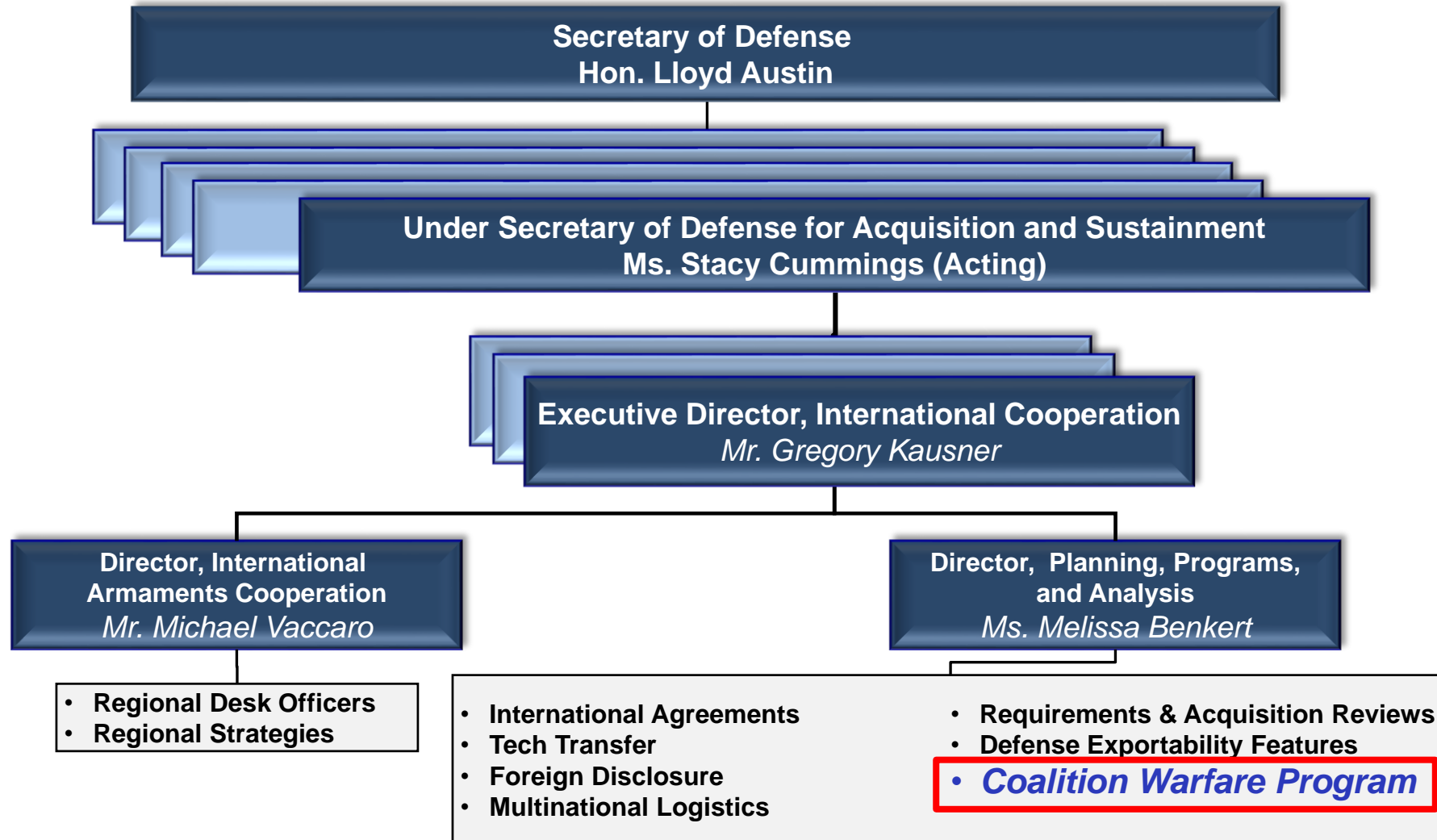
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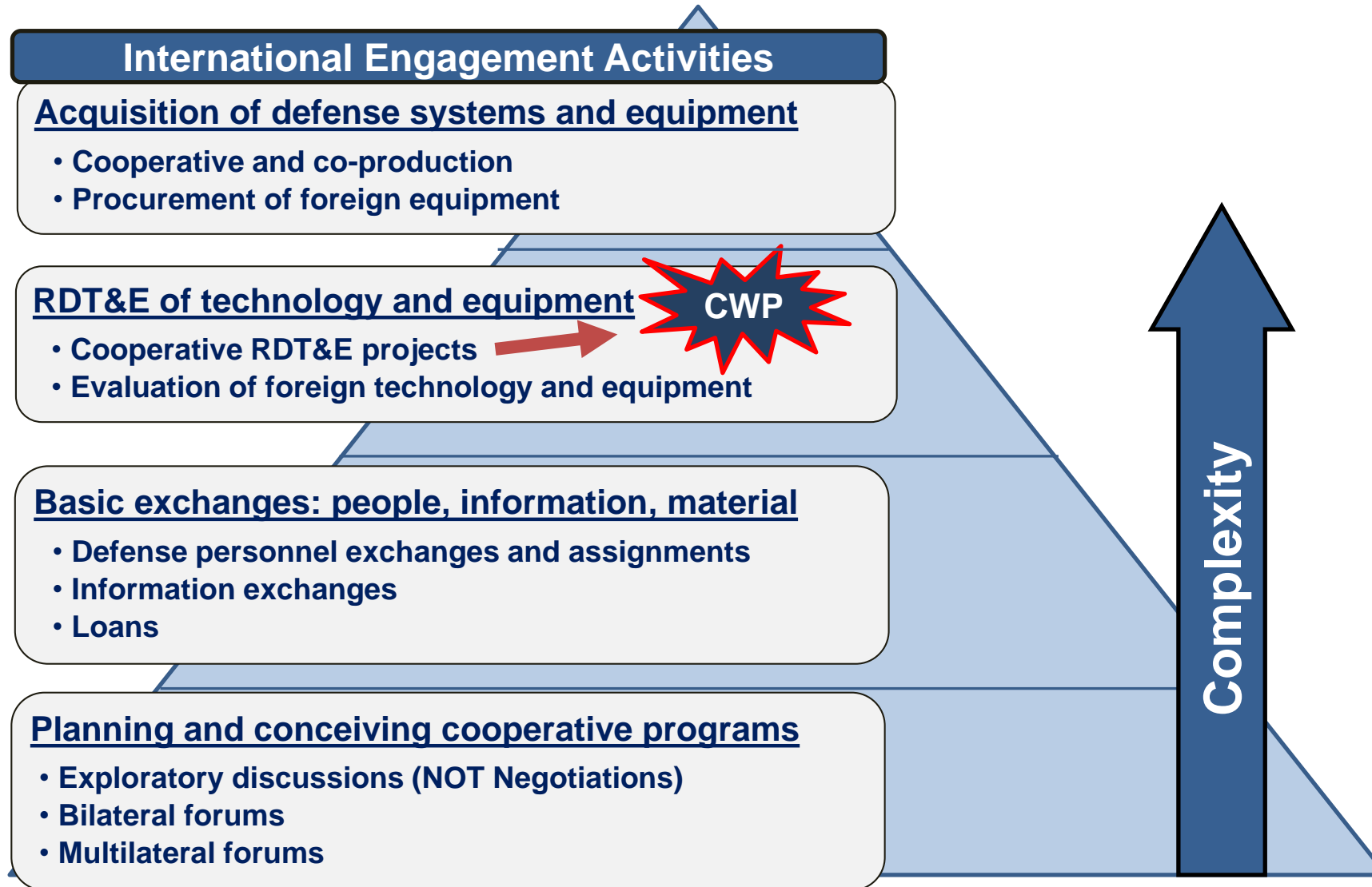
OUSD(A&S)
International Cooperation

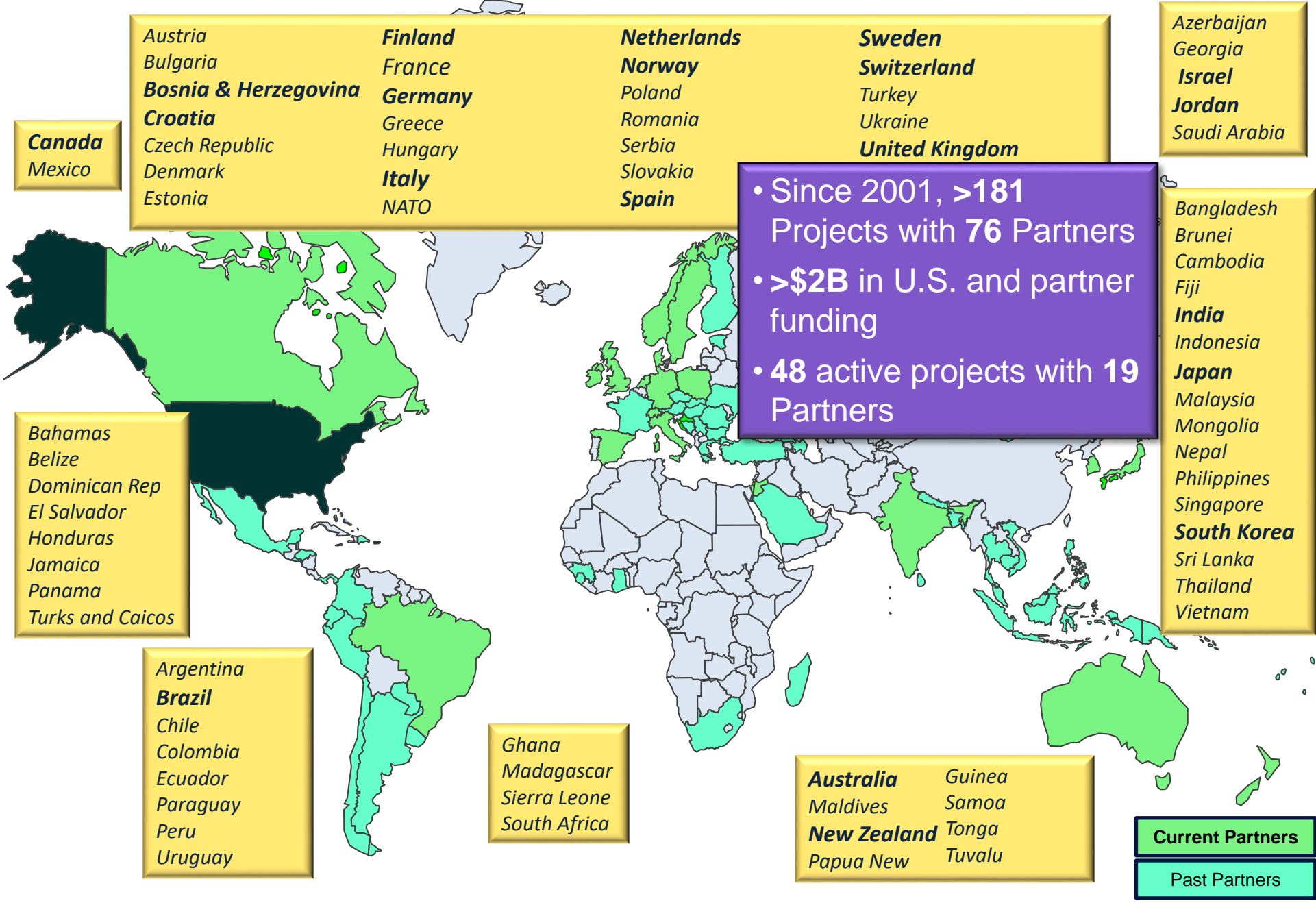


International Cooperation (IC)



Building Blocks of Cooperation







Coalition Warfare Program Overview

CWP leverages U.S. and foreign investments to conduct cooperative research and development projects with foreign partners. Program supports Department's goals:

- Collaboratively addressing strategic technology gaps for current and future missions
- Developing interoperability solutions for coalition operations
- Strengthening current defense partnerships and developing new relationships

CWP supports all three of National Defense Strategy (NDS) priorities:

- Increasing Lethality, by providing new, cutting-edge, technological capabilities to the warfighter
- Strengthening Alliances and Partnerships, by conducting international collaborative research, development, testing and engineering (RDT&E), developing interoperable systems, and providing foreign partners and U.S. regional Combatant Commands with leave-behind capabilities for coalition operations
- Improving Business Practices, by executing a rigorous, data-driven, project selection process that results in well-managed projects poised to execute CWP funding, and provide DoD with a high return on investment

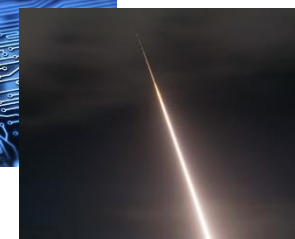
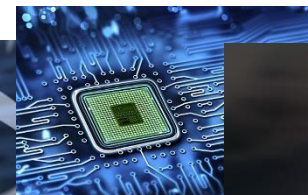
USD(R&E) Modernization Priorities

- CWP project alignment
 - Supports coalition warfighter needs
 - Supports national strategies
 - Aligns with OUSD(R&E) Modernization Priorities*:



- Artificial Intelligence/
Machine Learning
- Biotechnology
- Autonomy
- Fully Networked C3
- Cyber

- Microelectronics
- Hypersonics
- 5G
- Space
- Directed Energy
- Quantum Science



* <https://www.cto.mil/modernization-priorities/>

There is no DoD commitment to pursue projects in the USD(R&E) Technology Modernization areas



CWP Project Requirements

- **DoD Submission**
 - DoD sponsorship & project management
 - DoD sponsor financial and non-financial contributions equal to request from CWP
- **Cooperative RDT&E**
 - Government-to-government partnership
 - Both U.S. and foreign partners contribute to the research & development elements
 - Equitable funding shown from each foreign partner
 - Written support from foreign partner(s) supporting project scope and funding
- **Combatant Command Support**
 - Advocacy from at least one CCMD
- **Clear Need**
 - Addresses warfighter challenge & documented DoD need
 - Demonstrates project does not duplicate other DoD or USG R&D efforts
- **Transition Plan**
 - Written commitment from Transition Manager(s) to take project deliverables to next stage in acquisition cycle
- **Strong Project Management**
 - Goals are technically achievable & project plan is realistic
 - CWP request based on project planning
 - International agreement & disclosure approval attainable



Cooperative Research & Development

- Projects managed by committed U.S. & foreign government partner project manager
- U.S. & foreign partners have active participation in Research & Development (R&D)
 - Each government gains defense benefits from engaging in the project
 - Each government provides contributions to execute the effort, to include: government labor, equipment, facility use, national industrial and academic participation
 - The more novel work each partner contributes, the better
 - Tests and demos to prove the overarching R&D efforts
 - Integration-only projects considered “R&D content - low” *unless fulfilling a critical operational interoperability shortfall*

Other programs and funding sources available for these

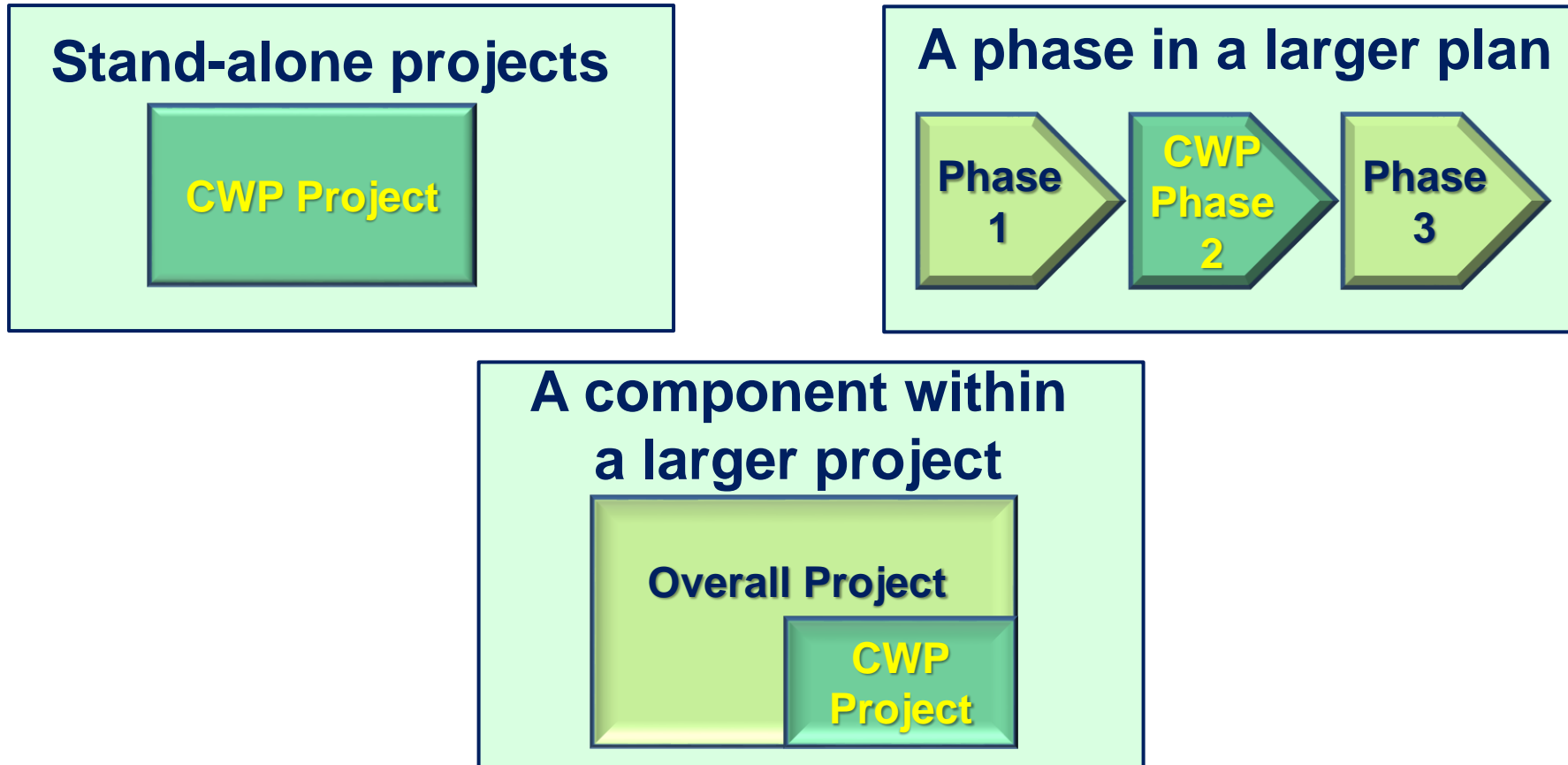


IS NOT:

- Foreign Military Sales
- U.S.-only build for exportable solutions
- Test and mods to meet foreign-only or U.S.-only need
- Operational sharing (“Train and Equip”)
- Operational exercise support
- Focused on demos/tests of technologies to select procurement options for U.S. or Partner
- System training for foreign partners

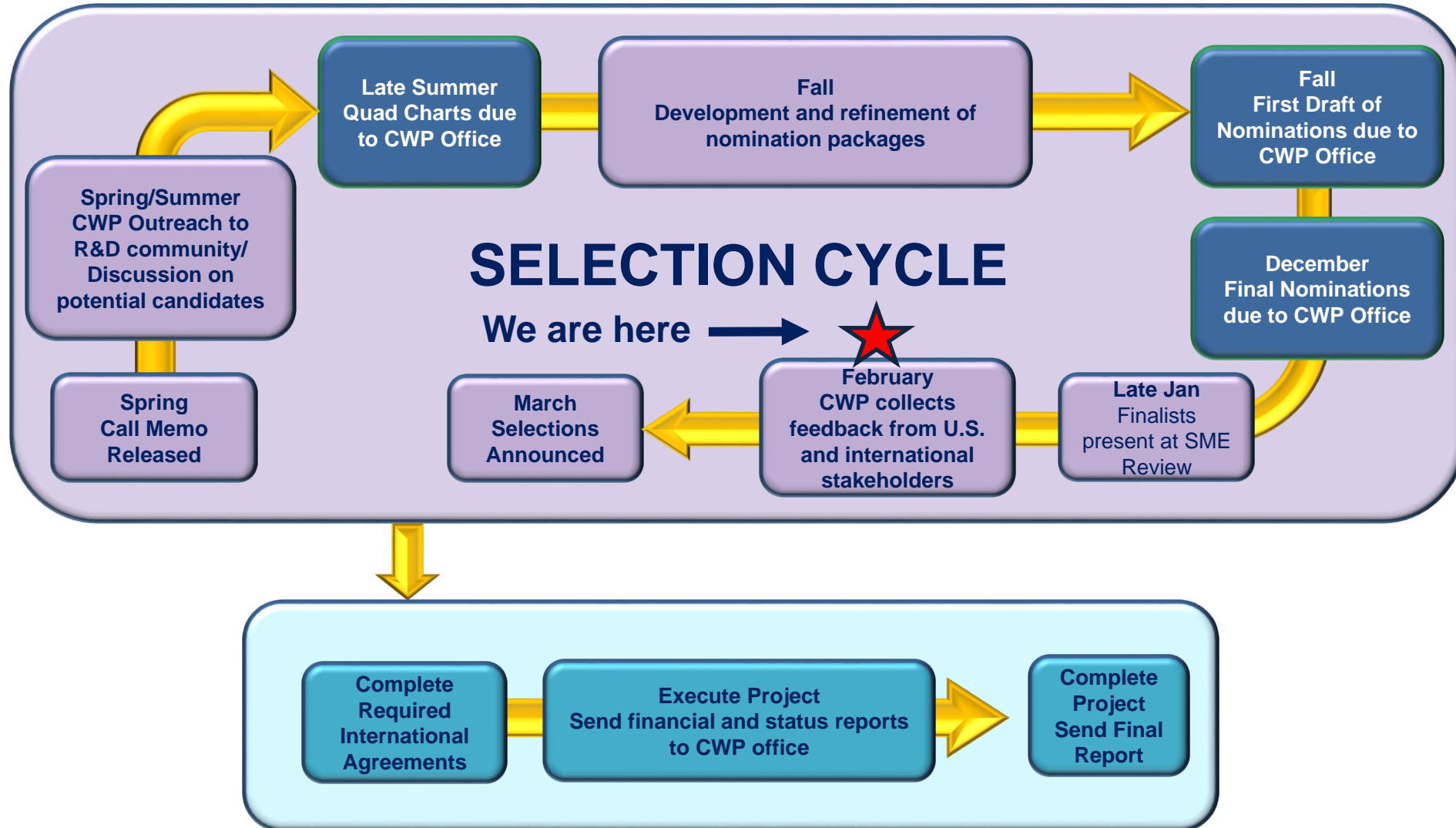
CWP Project Structure

CWP Projects are discrete projects – clearly definable outside of any other activities





CWP Nomination/Execution Cycle





Foreign Partner Roles in CWP

- **Help Generate Focus Areas for Potential Projects:**
 - Share defense priority information with U.S.
 - Identify & address interoperability or capability shortfalls
- **Assist with Communication & Matchmaking:**
 - Communicate CWP charter and mission in home country
 - Network with U.S. teams using standing bilateral & multilateral fora, the CWP annual meeting, international symposia, & technology conferences
- **Provide Support for Potential & Ongoing Projects:**
 - Receive & relay feedback from organizations ID'd in U.S. project proposals
 - Facilitate resolution if problems arise (e.g. schedule slip, logistics issues)





Summary

- **Why International Armaments Cooperation?**
 - Aligns Common Areas of Interest
 - Creates Strategic Partnerships
 - Leverages Scarce Resources
 - Keeps Innovation Alive
- **Coalition Warfare Program**
 - Supports Coalition Warfighter Needs
 - Addresses Strategic Technology Gaps
 - Improves Interoperability
 - Strengthens Partnerships
- **For More Details Please Visit:**
 - CWP Website: www.acq.osd.mil/ic/cwp.html
 - Email: osd.coalition.warfare@mail.mil





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International Armaments Cooperation

OUSD(A&S) International Cooperation (1315-1340 HST)

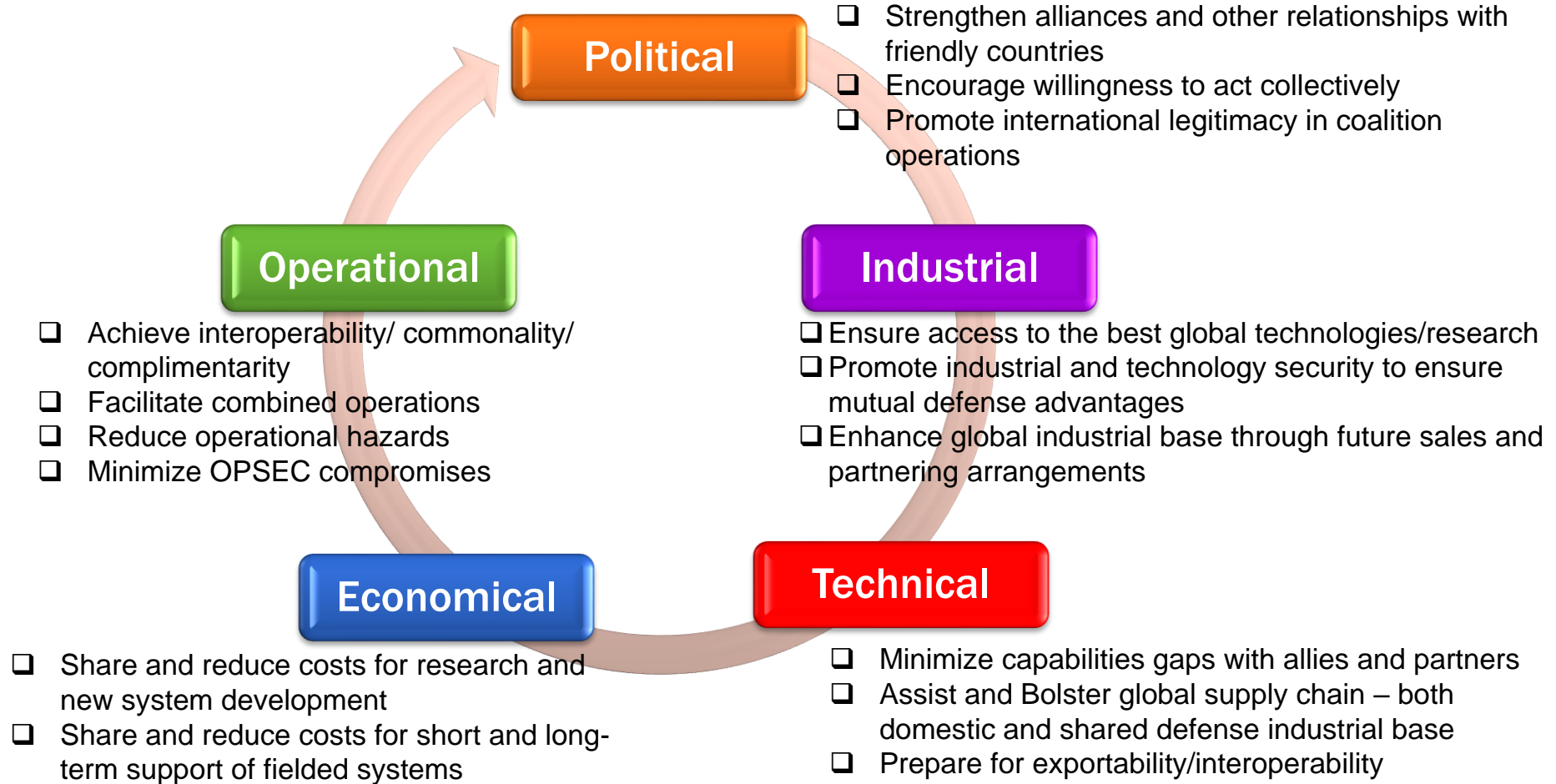
Ms. Merry Lutz

Country Programs Manager, International Armaments
Cooperation





Objectives of International Cooperation



Vision:
Enable a lethal, secure, and networked constellation of allies and partners



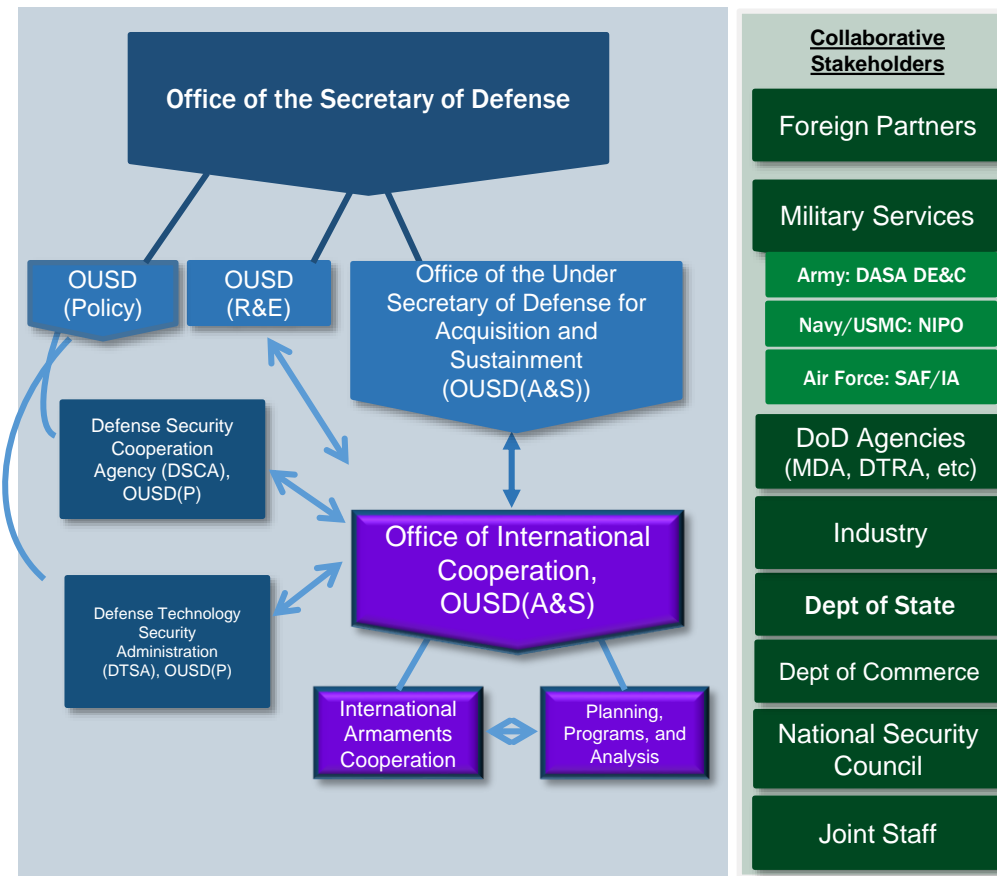
Fundamentals



- Strengthen international partnerships through Acquisition & Sustainment initiatives
- Ensure DoD and A&S international equities are addressed in DoD pol/mil plans

Inform/Lead/Ensure:

- “Front Door” for international acquisition-related matters
- Organize meetings and develop correspondence
- Facilitate connections between stakeholders
- Develop international cooperation strategies and priorities
- Lead activities to promote cooperation and greater engagement with foreign partners
- Integrate international aspects to DoD activities and processes





United States Space Force & United States Space Command International Programs

(1340-1410 HST)

Lieutenant Colonel Brian Fredrickson

Chief, INDOPACOM/Asia-Pacific Branch, Space & Missile Center

Mr. Jeffrey Todd

USSPACECOM Science & Technology and Advanced Concepts
Advisor





Space and Missile Systems Center Chief Partnership Office



- ❖ Space is a contested environment and warfighting domain
- ❖ Peer competitors challenge our freedom to operate in space
- ❖ Partnerships enable aggressive delivery of interoperable warfighter capability for a resilient enterprise
- ❖ Deliver war-winning capabilities
- ❖ Drive innovation

CPO builds the enterprise from a worldwide presence

Through Partnerships...

- ❖ Build the Coalition Space Enterprise
- ❖ Achieve Integrated Warfighting Capability
- ❖ Create a Deterrent to Competitor Aggression

Note: Pictures, graphs, and diagrams shown on the briefing charts are notional items, not exact

★ People assigned
▲ Future location

Partnership and Innovation to Expand Space Capabilities

Mission Areas

- ❖ SATCOM
- ❖ Command and Control
- ❖ Space Domain Awareness
- ❖ Positioning, Navigation & Timing
- ❖ Enterprise Ground
- ❖ Remote Sensing
- ❖ Launch
- ❖ Cross Mission Considerations

Partnership Opportunities

- ❖ Data Sharing
- ❖ Capability Development
- ❖ Join CPO staff as Foreign Liaison Officer
- ❖ Foreign Military Sales
- ❖ Technology Demos
- ❖ Hosted Payloads
- ❖ Rideshare
- ❖ Science & Technology

Pervasive Technologies

- ❖ Satellite Survivability
- ❖ Improved Satellite Size, Weight and Power (SWaP)
- ❖ Power and Energetics
- ❖ Propulsion
- ❖ Electronics
- ❖ Structures

**Chief
Partnership
Office
Mission Threads**

Create a seamless enterprise for Allied space ops through joint space acquisition

Maximize efficiency and capability through Interagency cooperation

Infuse partnerships with disruptive technologies and innovative acquisition

For more information on how to partner with us:

Deanna Ryals (deanna.ryals.1@spaceforce.mil) – Chief Partnership Officer Dr.
Stephen Pluntze (stephen.pluntze.2@spaceforce.mil) – Executive Director Lt Col
Brian Fredrickson (brian.fredrickson@spaceforce.mil) – Engagement
Lt Col James Tobin (james.tobin.1@spaceforce.mil) – Capabilities Development
Jamie Dronen (jamie.m.dronen@aero.org) – Aerospace Corp, Director of Global Partnerships
Wayne Sullens (wayne.d.sullens@aero.org) – Aerospace Corp, Chief Engineer

*Contribute to the
Coalition Space
Enterprise*



US Space Force Organization

SEMPER SUPRA "ALWAYS ABOVE"



GEN. JOHN W. "JAY" RAYMOND
CHIEF OF SPACE OPERATIONS



JOHN P. ROTH
(ACTING)
SECRETARY OF THE AIR FORCE



GEN. DAVID D. THOMPSON
VICE CHIEF OF SPACE OPERATIONS



CMSGT. ROGER A. TOWBERMAN
SENIOR ENLISTED ADVISOR

PENTAGON WASHINGTON, D.C.

UNITED STATES
SPACE FORCE

LT. GEN. NINA M. ARMAGNO
DIRECTOR OF STAFF



LT. GEN. B. CHANCE SALTZMAN
CHIEF OPERATIONS OFFICER



MAJ. GEN. KIMBERLY A. CRIDER
CHIEF TECHNOLOGY AND
INNOVATION OFFICER



MS. PATRICIA MULCAHY
CHIEF HUMAN CAPITAL OFFICER



LT. GEN. WILLIAM J. LIQUORI
CHIEF STRATEGY AND
RESOURCING OFFICER



PENTAGON

SPOC
PETERSON, COLO.



SPACE OPERATIONS COMMAND

SMC
LOS ANGELES, CALIF.



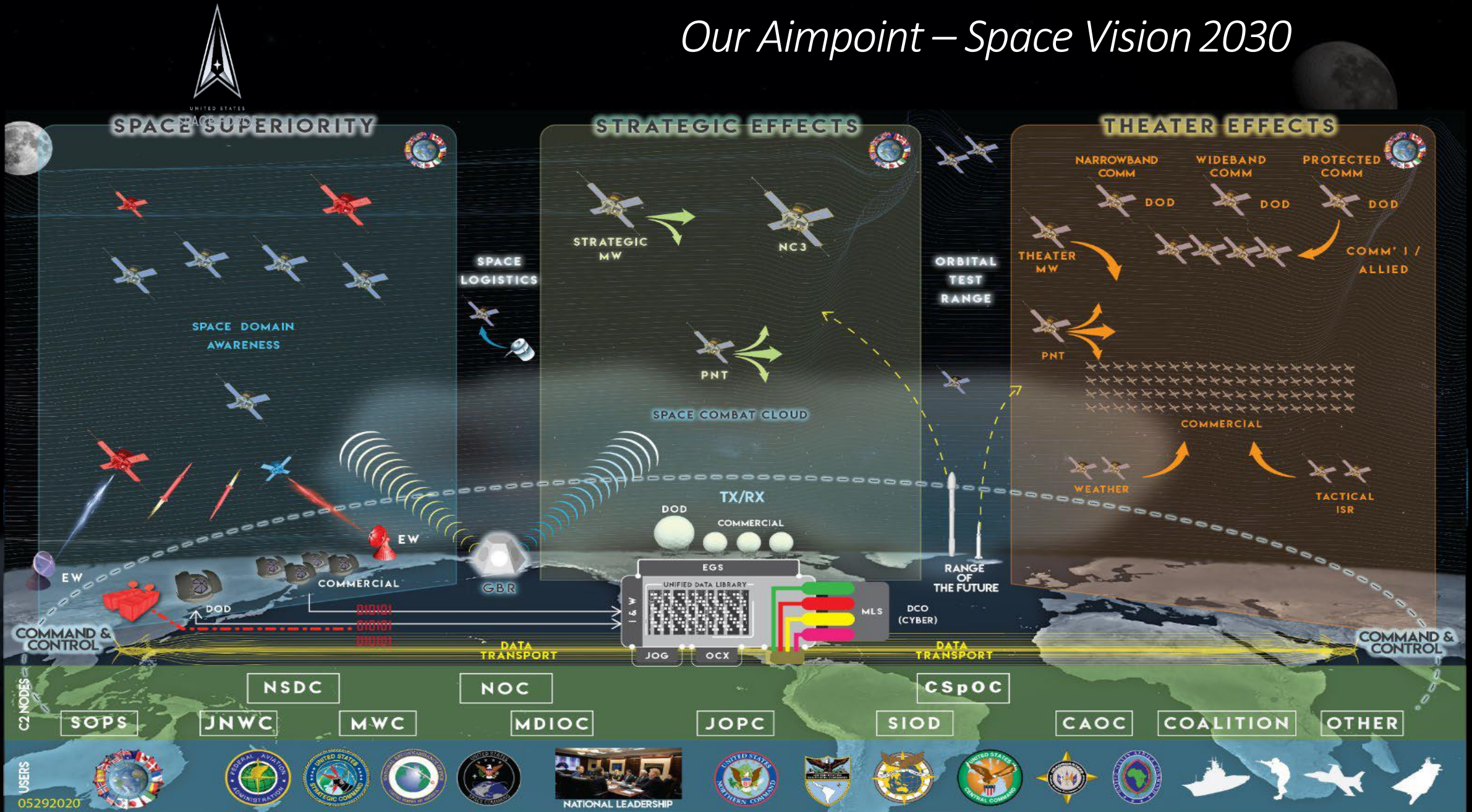
**SPACE AND MISSILE
SYSTEMS CENTER**

STARDELTA
PETERSON, COLO.



**SPACE TRAINING AND READINESS
DELTA (PROVISIONAL)**

Our Aimpoint – Space Vision 2030





USSPACECOM Science, Technology, & Advanced Concepts

“Regional Security Through Operationalizing Innovation”

Mr. Jeffrey N. Todd

1-402-912-3520

STAC Advisor

jeffrey.n.todd.civ@mail.mil

USSPACECOM J8

POST CWP - 9 Mar 2021

“Our most pressing challenge will be to field [and integrate] new capabilities faster than our adversaries.” – Mike Griffin



Elevating Space

Organize, Train and Equip

Warfighting

Military Services



USAF



USSF



Combatant Commands



USSTRATCOM



USSPACECOM

Component Commands



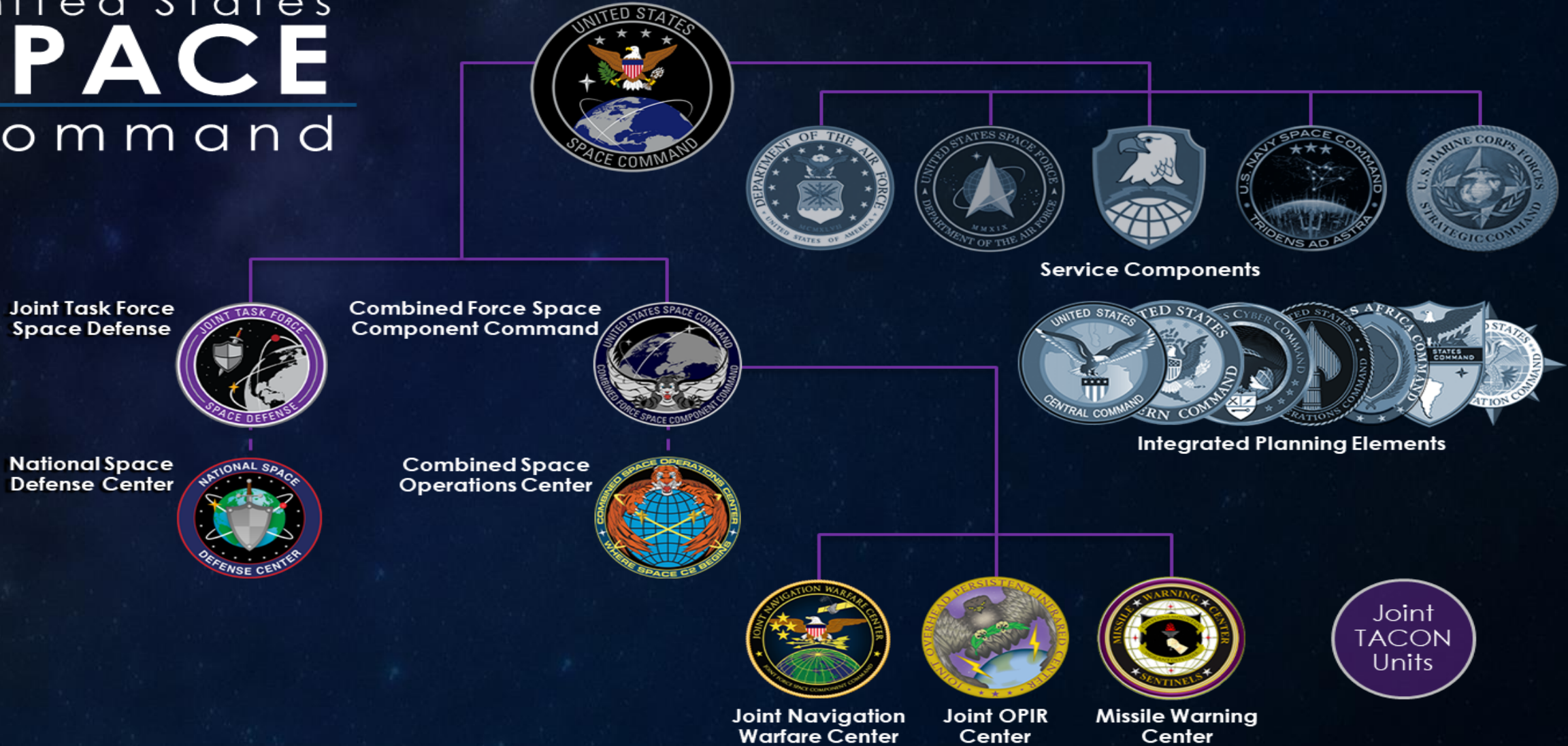
CFSCC



JTF-SD

Goldwater Nichols Act assigned separate Warfighting and Organize, Train and Equip roles in the DoD

United States **SPACE** Command





Mission

USSPACECOM conducts operations in, from, and to space to deter conflict, and if necessary, defeat aggression, deliver space combat power for the Joint/Combined force, and defend U.S. vital interests with allies and partners.

- **Deter Aggression: USSPACECOM strengthens our national deterrence through the provision of space warfighting options that preserve the U.S. and Allied competitive advantage while promoting security and stability to ensure conflict does not begin or migrate into the space domain.**
- **Defeat our Nation's Enemies through Posture and Preparedness: Should deterrence fail, USSPACECOM is postured to rapidly transition from competition to conflict and achieve space superiority with the world's premier joint space warfighters to defeat our nation's enemies.**
- **Deliver Space Combat Power: USSPACECOM enhances warfighting readiness and lethality through the integration of space capabilities with the joint force, allies, and inter-agency partners in all domains.**
- **Defend U.S., Allied and Partner Interests: USSPACECOM, in coordination with Allies, the joint force, and inter-agency partners, conduct combined space operations to protect our combined interests and secure critical capabilities.**



Regional Security Through Operationalizing Innovation

From A Combatant Command Space Domain S&T Perspective...

- **Non-Material**
 - Policy, Agreements, and Other Venues (USSPACECOM J5)
 - Experimentation (USSPACECOM J8 STAC)
 - Demonstration
 - Space Lift - Rideshare
- **Material – Technology Development (USSPACECOM J8 STAC)**
 - Capability Development Concepts
 - Accelerated Technology Maturation
 - Coalition Warfare Program
 - Allied Prototyping Initiative
 - USSF
 - International Space Challenge
 - Areas of Interest
 - Interoperability
 - Open Architectures
 - JADC2 and Communications
 - Mission Assurance
 - Augmentation
 - Resiliency
 - Domain Awareness & Defense



Questions and Comments

- At 2021 Pacific Operational Science & Technology Forum all Week
- Follow-up Information Below:

Mr. Jeffrey N. Todd

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S&T/AC Advisor

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USSPACECOM J8

POST CWP - 9 Mar 2021

If in doubt where to start, Call Joel! - Coalition Warfare Program



Defense Threat Reduction Agency International Programs

(1410-1420 HST)

Dr. Juliette Petersen
DTRA International R&D Specialist



DTRA RD International S&T Engagements

CWP Workshop - INDOPACOM S&T Conference

Dr. Juliette Petersen

Defense Threat Reduction Agency

March 8, 2021

Distribution Statement A .
Approved for public release;
distribution is unlimited.





Agency Mission



The Defense Threat Reduction Agency enables DoD, the U.S. Government, and International Partners to counter and deter Weapons of Mass Destruction and Improvised Threat Networks



Countering Weapons of Mass Destruction and Improvised Threats

DTRA addresses high consequence,
highly uncertain risks to the
achievement of U.S. national objectives

WMD and improvised threats are unique
due to their potentially non-linear,
asymmetric effect

These threats develop as the result of
the convergence at critical nodes across
a complex network

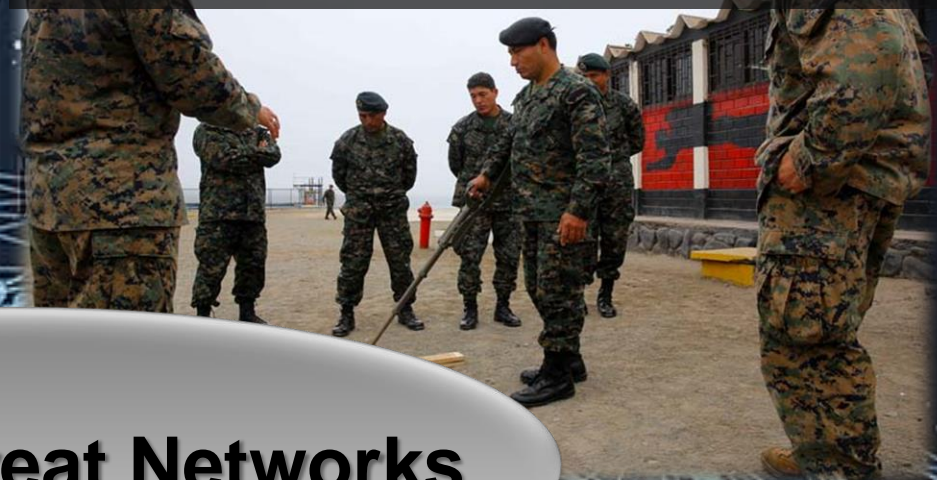


DTRA's Strategic Imperatives

Enable a Safe, Secure, and Effective Nuclear Deterrent



Strengthen and Expand Interagency and International Partnerships



Counter Threat Networks

Develop Capabilities in Support of Combatant Commanders' Requirements



Provide Situational Awareness and Share Information Across the Enterprise





DTRA Functions - Across the Threat Continuum

Anticipate & understand future threats and identify proactive measures to counter them

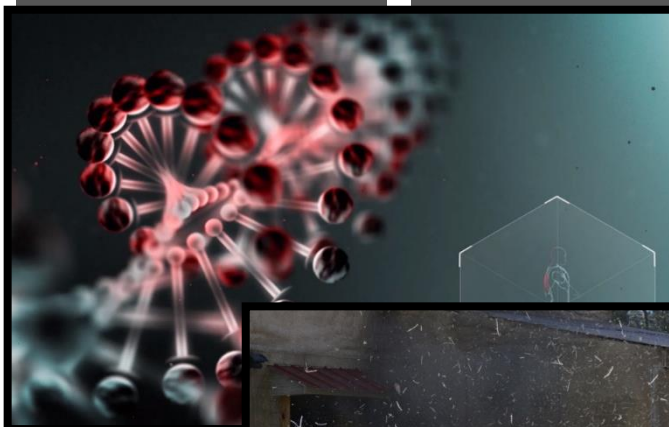
Provide situational understanding of current and emerging threats and all measures that can be brought to bear to defeat them

Enable a Safe, Secure, & Effective Nuclear Deterrent

Support DoD and USG efforts to counter the facilitation, proliferation, and use of WMD and improvised threats

Provide innovative solutions to protect against and combat WMD and improvised threats

Prepare for and enable responses to crises involving WMD and improvised weapons of strategic influence





CWP Example – US DTRA with Australia Biosurveillance Application Development



Objective: Develop regional specific biosurveillance analytical applications and demonstrate enhanced decision making for biological agent outbreak rapid response.

Project Status:

- Kicked off 07/13/2017 – Exp: 07/13/2020
- Completed - Exceeded expectations
- Decision support tools and applications published
- Response to the COVID-19 pandemic – Australian public health office
- Capable to be integrated and implemented in a real world disease surveillance and mitigation application



Deliverables: Biosurveillance analytical tool capable of predictive calculations and modeling capabilities with region specific data-sharing enhancements.



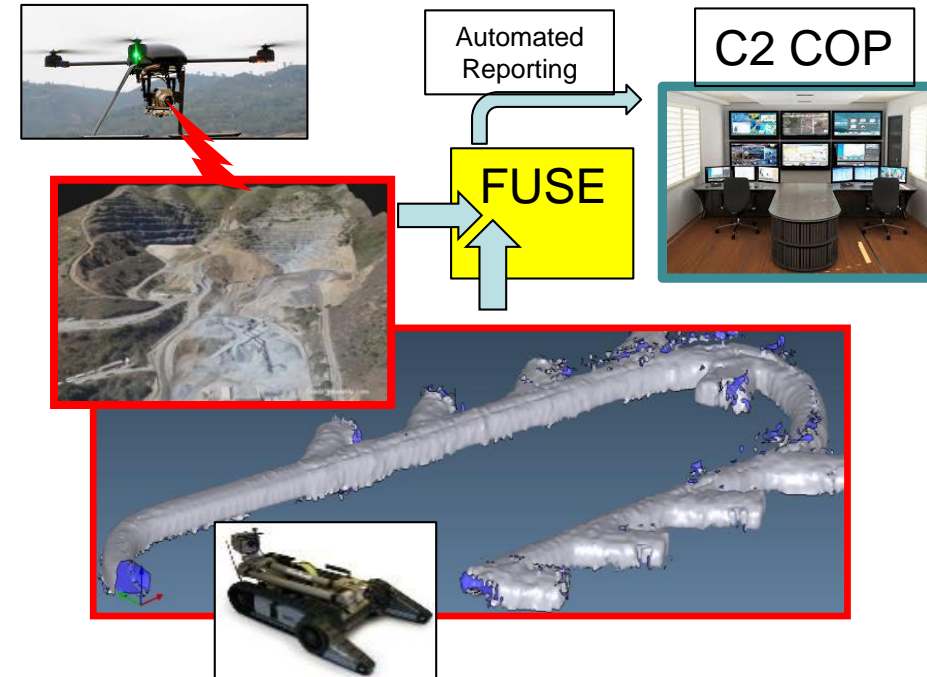
UNCLASSIFIED CWP Example – US DTRA with ROK Autonomous Tunnel Exploitation (ATE)



Objective: Develop and demonstrate advanced robotics for rapidly characterization and exploitation of underground facilities (UGFs), which may hold weapons of mass destruction.

Project Status:

- Kicked off 05/01/2019 – Exp: 07/29/2022
 - Year 2 Demonstration on 12/10/2020
- Attendees/Observers: ROK ADD USFK
S&T and JUSMAG-K for DTRA
- US Y2 Demonstration 3QFY21
 - ROK Y3 Demonstration 4Q2021



Deliverables: System architecture for autonomous site exploitation of UGFs; Annual demonstrations; Test data; Technical reports; Interoperable Profiles; and Interface Control Documents.



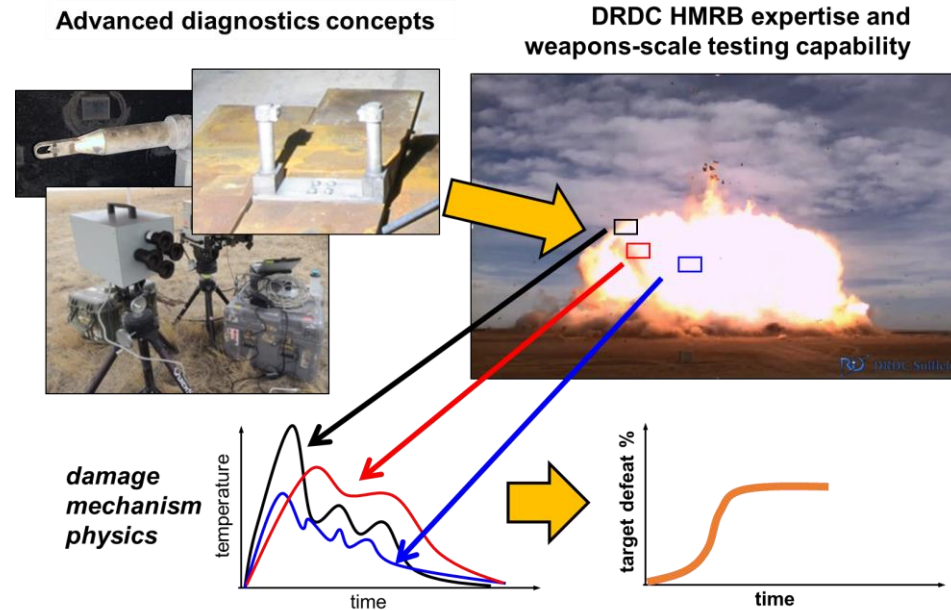
CWP Example – US DTRA with Canada Diagnostics Applied to Heterogeneous Multiphase Reactive Blast (HMRB)



Objective: Develop and deploy advanced diagnostics in multiphase blast tests for Countering Weapons of Mass Destruction (C-WMD analysis).

Project Status:

- Kicked off 12/04/2020 – Exp: 12/04/2022
- Test Bed Planning
- Refinement of algorithms for temperature determination by diagnostics



Deliverables: Field proven advanced HMRB diagnostics for C-WMD modeling validation and weapons performance C-WMD testing.



OUSD(R&E) RDT&E Program Panel

(1420-1435 HST)

Colonel Colby "Lite'nin" Beaverson
Director, Global Capabilities Programs

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International Partnership - Prototyping

Strategic Opportunity

- US and Allies orienting toward peer competition in contested environments, modernizing forces
- USD(R&E) identified 11 modernization priorities for dominant US military capabilities
- Allies devoting R&D resources to modernize their military capabilities in similar priority areas
- Cooperative, structured US and partner nation R&D will maximize modernization, increase interoperability, and reduce vulnerabilities

Solutions

International Partnerships:

- Identify high-impact operational prototyping projects; US/PN share R&D funding, technology, and industry participation for transition to operational capability

Foreign Comparative Testing (FCT):

- Find, assess, and field already developed foreign technologies to deliver affordable, near-term solutions to satisfy capability gaps, enhance lethality, and increase readiness
- US Gov -to- Foreign Industry technology evaluation executed under a contract

Strengthening Partnerships with Allies to deliver operational capability



Focus Areas

Readiness and Joint Lethality in Contested Environments

- Improve the ability to strike the enemy, across the spectrum from close combat in complex terrain to mobile targets inside adversary air and missile defense networks.
- Improve the ability to deploy, survive, operate, maneuver, and regenerate in all domains while under attack, to include active and passive defenses as well as distributed logistics and maintenance technologies

Technologies to Support Modernization in

- Fully Networked Command Control and Communications
- Quantum Science and Computing - 5G
- Machine Learning, Artificial Intelligence - Biotechnology
- Space - Microelectronics - Cyber Strategy
- Hypersonics - Directed Energy - Autonomy

Technologies satisfying urgent operational needs on a relevant fielding schedule

Technologies providing significant life-cycle cost savings

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International Partnerships

- Identify each country's shared operational challenges, core technical competencies and transition path to an operational capability
- Support SECDEF's National Defense Strategy (NDS) to maintain a military competitive advantage in all three Lines of Effort:
 - ✓ *Build a more lethal force* through rapid prototyping in modernization technology areas
 - ✓ *Strengthen alliances and attract new partners* through cooperative development of equipment to inherently deepen interoperability with participating allies & partners
 - ✓ *Reform the department for greater performance and affordability* through leveraging and coordinating allied R&D funding towards shared defense capability needs

Deliver important operational capabilities to US and PN warfighters



International Partnership Goals

- Build on existing int'l cooperation in basic and early-stage research
- Build on existing legal frameworks for technology security, industrial partnership, int'l cooperation in technology development/prototyping
- Design, build, and test operational prototypes that meet shared operational needs using disruptive technologies, faster, at shared cost

Leading to...

Co-production opportunities that arm each nation's warfighters and boosts each nation's industrial base

✓ Shares:

- Funding
- Technology/Subject Matter Expertise
- Our Respective Countries Industrial Strengths

✓ Results In:

- Maximizing Modernization - together we have better ideas
- Increasing Interoperability – we build it from the same specification
- Reducing Vulnerabilities – project tackles our respective shared challenges

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Project Development

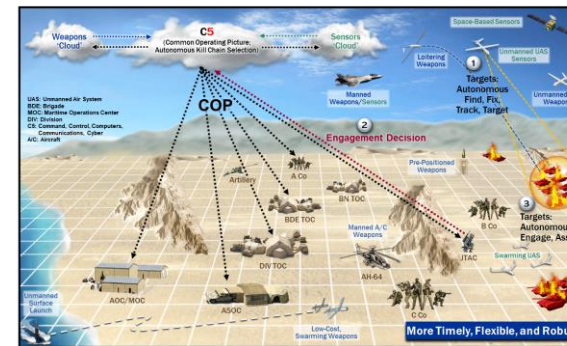
- Expand/build on previous cooperative work
- Take planned U.S. prototyping efforts and propose to Partners
- New concepts initiated by OUSD (R&E) organizations and developed into projects in cooperation with Allied counterpart organizations

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Examples



Hypersonics



Fully Networked C3



Foreign Comparative Testing

Mission: Find, Assess & Field World-Class Technologies to Enhance Military Capabilities and Provide Long-Term Value

- ***Technologies should present:***
 - ***Significant cost savings resulting in positive ROI***
 - ***Significant performance enhancements***
 - ***Significant schedule savings resulting in earlier fielded capability***
 - ***Novel, Innovative approaches***
- ***Connects Foreign Technologies to U.S. DoD Development and Acquisition Programs***
- ***Strengthens Alliances by sourcing world-class solutions to shared defense problems through “2-way street” of defense procurement***

OSD Selects & Funds Projects. Military Services & USSOCOM Execute Projects.



FCT Progress - Last 40 Years

- **OSD investment: \$1.42 Billion (constant FY20 \$)**
 - **Led to procurements of 281 projects worth over \$11B**
- **Accelerates Fielding an Average of 2-4 Years**
 - **Vice starting a new U.S. defense Research & Development program**
- **Enhances U.S. Industrial Base**
 - **Foreign vendors teaming with U.S. industry**
 - **34 states & 1/3 of projects procured**
- **Average project – \$500-700K/year, 18-24 months**
 - **Review 100's of technologies**
 - **10 – 15 new starts/year**

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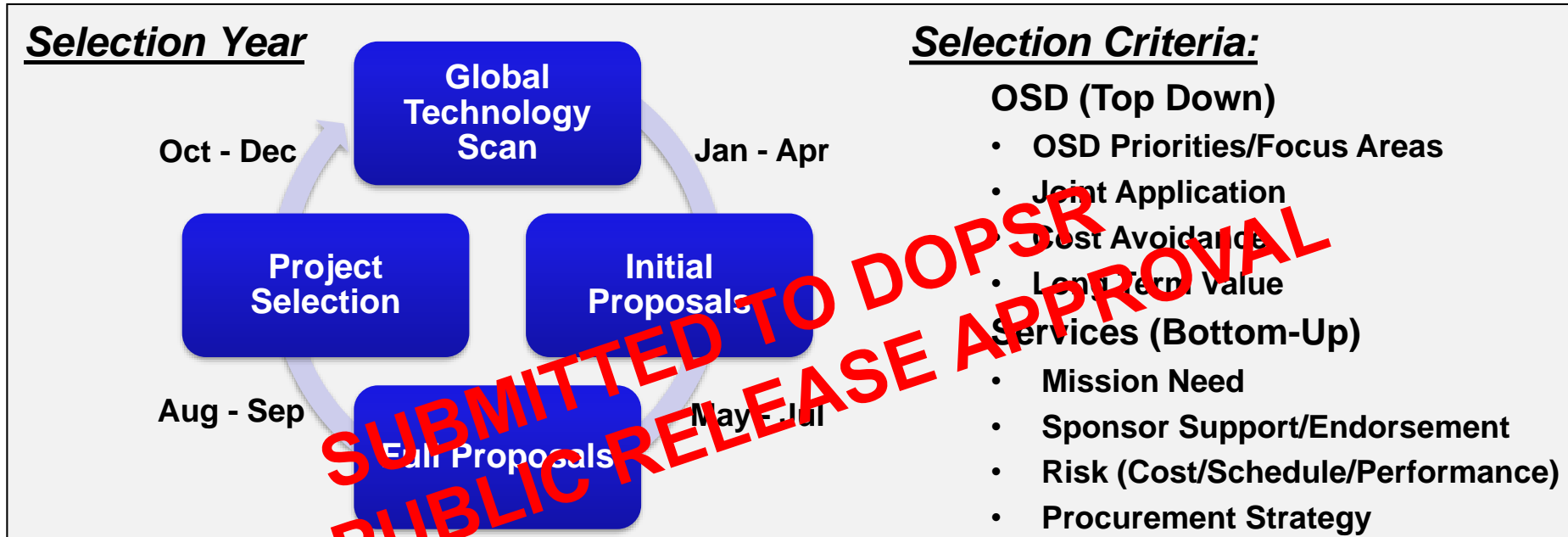
FCT Evaluation Options



FCT projects may be side-by-side comparative evaluations



FCT Process



Expedited process available to respond to Emerging Operational Needs



Summary

- International partnerships identify, develop, and execute cooperative prototyping projects to meet US and PN needs with US and PN resources
 - Builds on, but does not replace, cooperation in basic S&T
- FCT finds, assesses, and supports the fielding of allied and partner nation technology to the US Warfighter
- Promote interoperable capabilities and stronger ties between our Innovation and Industrial bases

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Director, Global Capabilities Office
(571) 372-6825
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Portal: [https:// ac.cto.mil/gcp](https://ac.cto.mil/gcp)





Pacific International Programs Panel Discussion

(1435-1505 HST)

Dr. Jermont Chen,

Chief, Asian Office of Aerospace Research and Development

Dr. Benjamin Knott

Science Director, Office of Naval Research Global-Tokyo

Ms. Katherine Magnum

International Technology Center-Pacific





DISCOVER. DEVELOP. DELIVER.

<https://afresearchlab.com/>

Air Force Research Laboratory: Leads the discovery, development and delivery of warfighter technologies for our air, space and cyberspace forces. "One AFRL, two services" - Air Force and Space Force

Work with Air Force

afresearchlab.com/news/working-with-air-force

Government

Higher Education

Business

Air Force Office of Scientific Research: Discover, shape, and champion **basic science** that profoundly impacts the future US Air Force and US Space Force

Opportunities for **basic research** support: research and conference support via grant award at **US and overseas institutions**

<https://afresearchlab.com/technology/basic-research/>

Specific areas of interest listed in the Broad Agency Announcements on <https://www.grants.gov/> keyword search: **AFOSR**



Office of Naval Research Global International Science Portfolio (ISP)



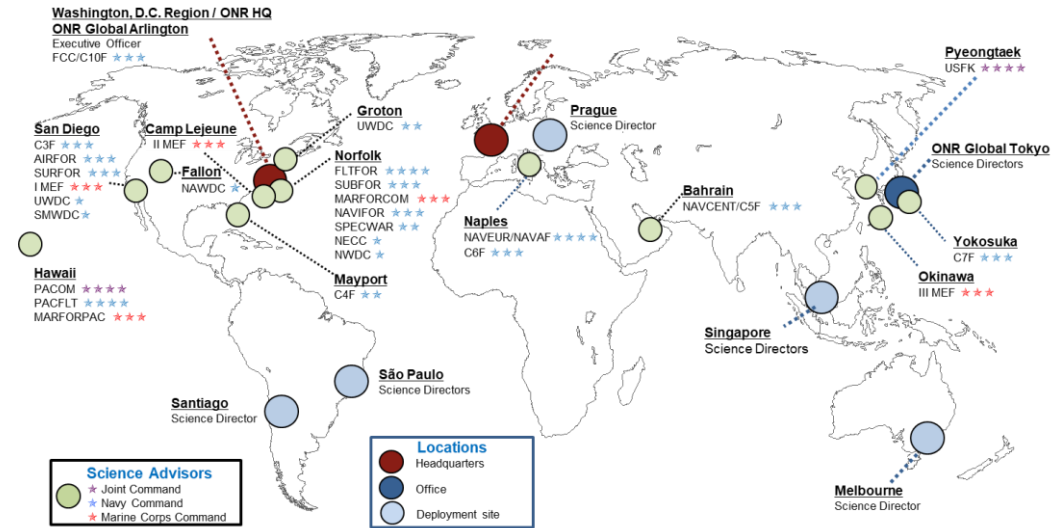
ONR Global Mission

To serve as the enduring Navy and Marine Corps global presence in technical and operational communities, investing in trusted partnerships to discover and connect science and technology leaders for sustained maritime security

ONR Global Vision

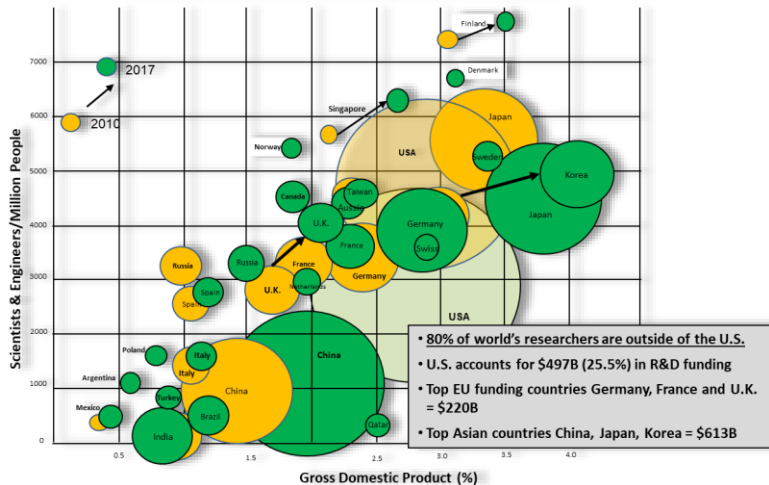
The partner of choice for science and technology leaders

Investing in Trusted Partnerships Around the World



Why International Science?

International S&T Investment is Outpacing the US



Global-X -- Accelerate Revolutionary Research.

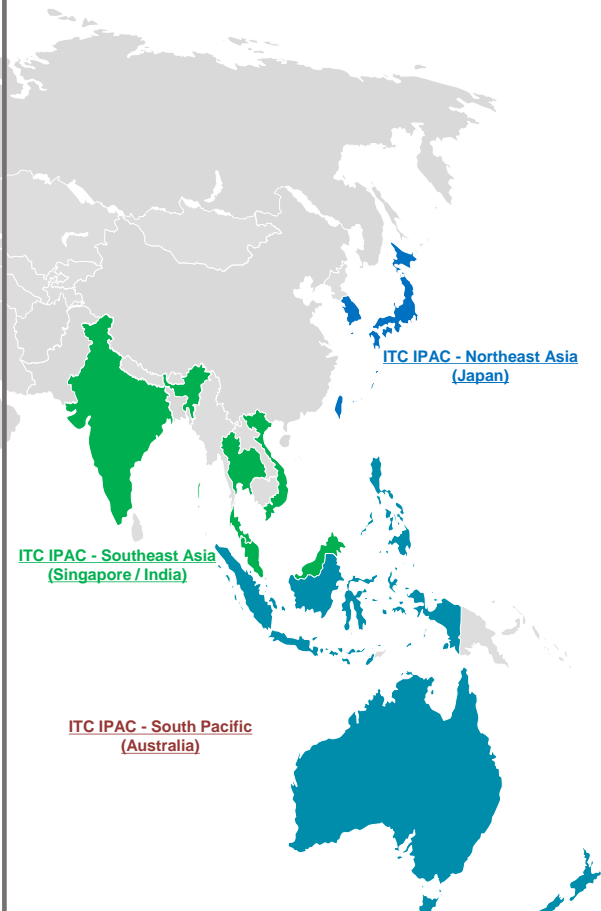
Accelerate: Only nine-months to demonstrate concept.
Revolutionary: Previously un-imagined technology through a multi-disciplinary approach.
Research: International researchers to collaborate, generate revolutionary ideas, and demonstrate these ideas can succeed.



INTERNATIONAL S&T ENGAGEMENT WITH ITC INDO-PACIFIC



DEVCOM Indo-Pacific
USINDOPACOM/USARPAC, Oahu HI



RESEARCH SEED PROJECTS

- Topic Areas: Must align to an Army priority research area with US Army S&T customer co-funding
- General Process: Whitepaper Submission, Technical Review, Military-relevance Assessment, Determination of Co-funding, Approval Determination
- Project Duration: Up to 3-year effort
- Funding Amount: \$20K-\$300K per project

SCIENCE WORKSHOP SPONSORSHIP

- Funding Amount: \$3K-\$15K per event

LIASION VISIT SUPPORT

- Bring a foreign scientist to a U.S. lab/center for a collaboration visit

TECHNICAL DISCUSSION FACILITATION

- Bring U.S. and partner nation SMEs together for technical discussions in areas of shared interest.

**WORKING WITH THE US ARMY:
UPCOMING EVENT**

**ARO Information Sciences Division:
16 MAR 2021 | 00:30-03:30 UTC (09:30-12:30 JST)**

Computing, Network, and Mathematical Science programs

Join the meeting in MS Teams: https://teams.microsoft.com/l/meetup-join/19%3ameeting_NzVkOTAzMdQQtYzZkOC00YjQ2LTk5MWMtYTJmMzQwZDlmMzQ5%40thread.v2/0?context=%7b%22Tid%22%3a%2221acfb3-32be-4715-9025-1e2f015cbbe9%22%2c%22Oid%22%3a%224457749b-d7da-48d1-aa8e-29ace55db213%22%7d -OR- email usarmy.hardy.futures-cmd.mbx.itc-pac@mail.mil

US ARMY, ALCOM, Indo-PACOM, USARAK, USARJ, USFK, USARPAC

TRI-SERVICE CONTACT INFORMATION

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<https://www.onr.navy.mil/Global-X/About>



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All services have a Broad Agency Announcement located on <https://www.grants.gov/>



**Thank you for your
interest & participation**

