

NG PI Planning #4

Lightning Talk: Highways, Parking Lots, and Making Dependencies Visible,

Suzanne Miller, SEI Principal Researcher

SEI Continuous Deployment of Capability Directorate

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Software Engineering Institute
Carnegie Mellon University
Pittsburgh, PA 15213

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REALLY Quick Agenda



Do you Want a Parking Lot or
a Highway?



Why Do We Need to “See”
Dependencies?

How We Wish the World Worked



But It Doesn't!

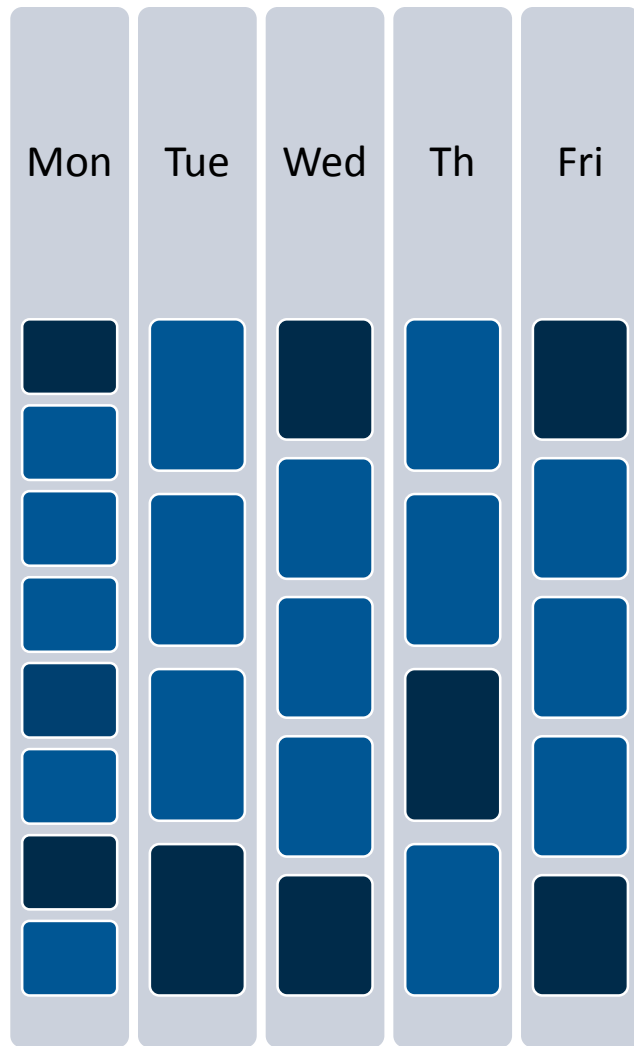


This Is The World We Live/Work in

We need to preserve options, and to do that, we need capacity to pivot!



Packing Scheduled Tasks is Prone to Risk



100% Utilization:

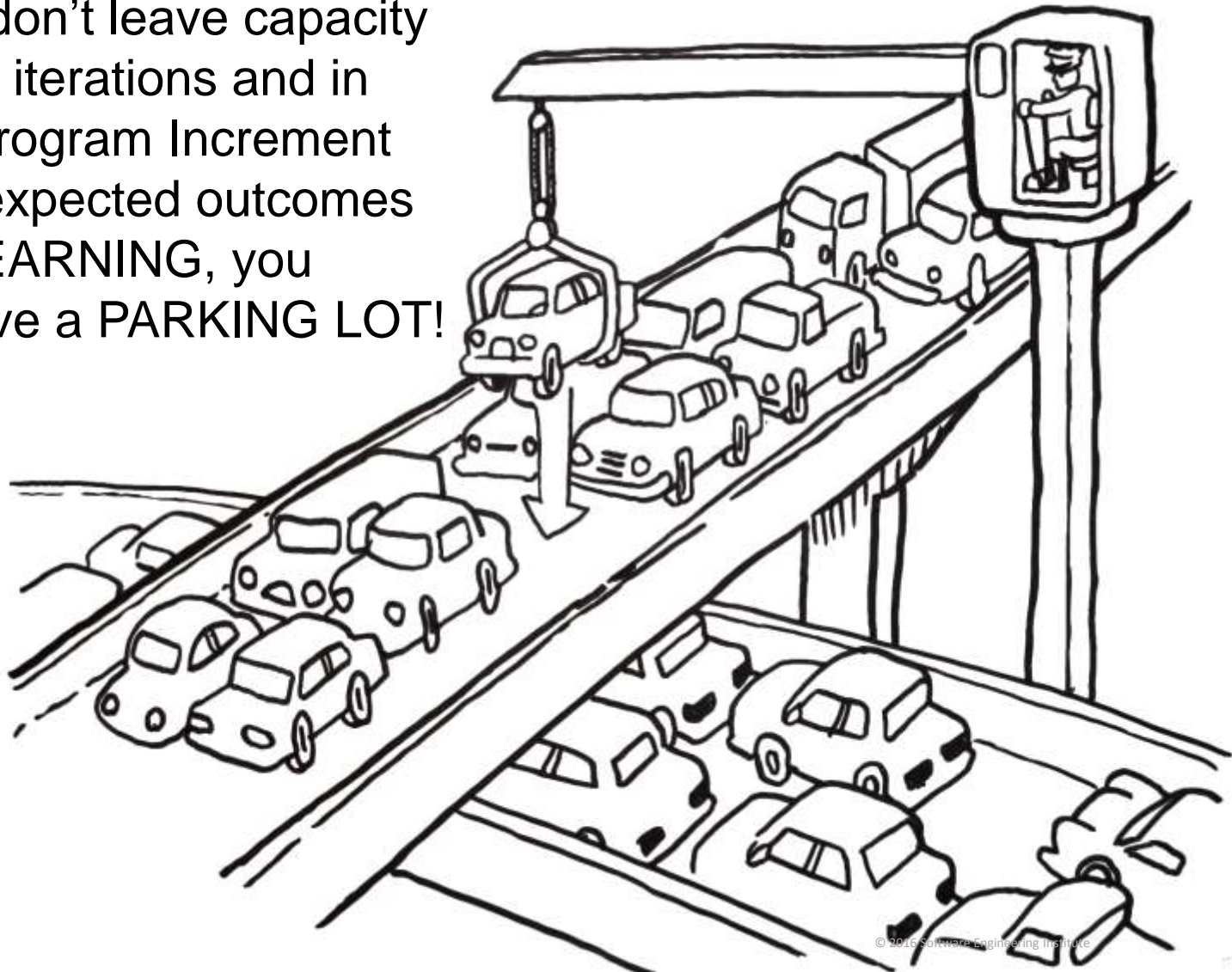
- *Magnifies* the impact of variation
- *Maximizes* task-switching overhead
- Assures slower overall progress

Change is inevitable, plan to learn

Multi-tasking is a myth we don't accurately comprehend—it's really task-switching, and it's costly!

Do You Want a Highway or a Parking Lot?

If you don't leave capacity in your iterations and in your Program Increment for unexpected outcomes and LEARNING, you will have a PARKING LOT!



Why Do We Need to “See” Dependencies?

If I told you this is a straightforward design *that I drew in six steps*, how many of you could do it just from the drawing?

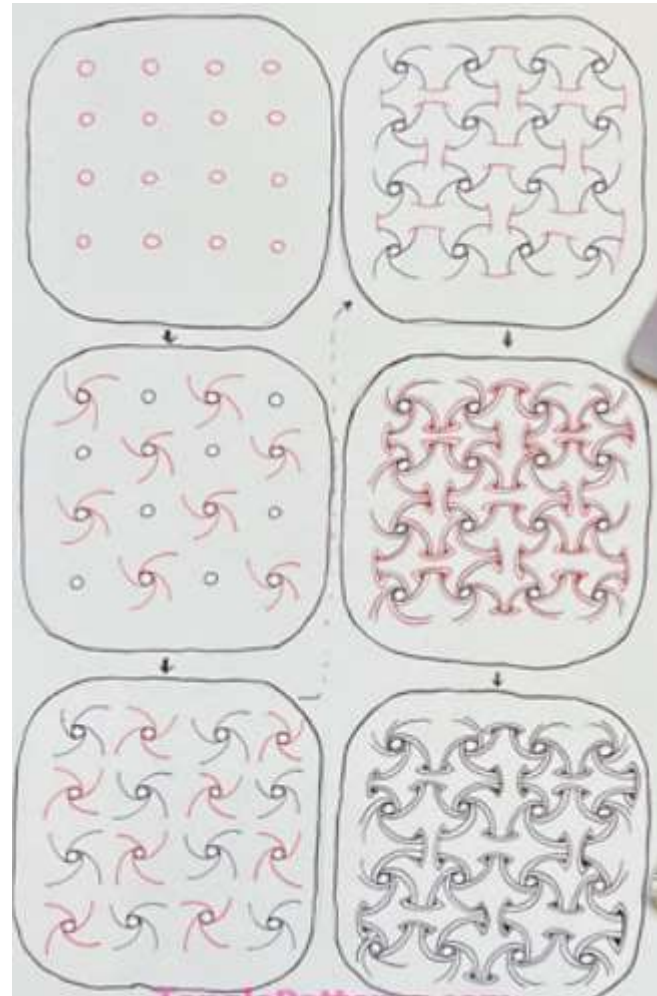
(my first time drawing this design; nope, not perfect, but learning isn't about perfection!)



Making Dependencies Explicit Allows Complexity to be Dealt With



Not too difficult to draw, once you know the dependencies! (honest!)



To learn how to draw this pattern, watch <https://youtu.be/N5bZg1ah9Yc>



Contact Information

Suzanne Miller

Principal Researcher

SSD/CDC

Email: smg@sei.cmu.edu

U.S. Mail

Software Engineering Institute

Customer Relations

4500 Fifth Avenue

Pittsburgh, PA 15213-2612

USA

Customer Relations

Email: info@sei.cmu.edu

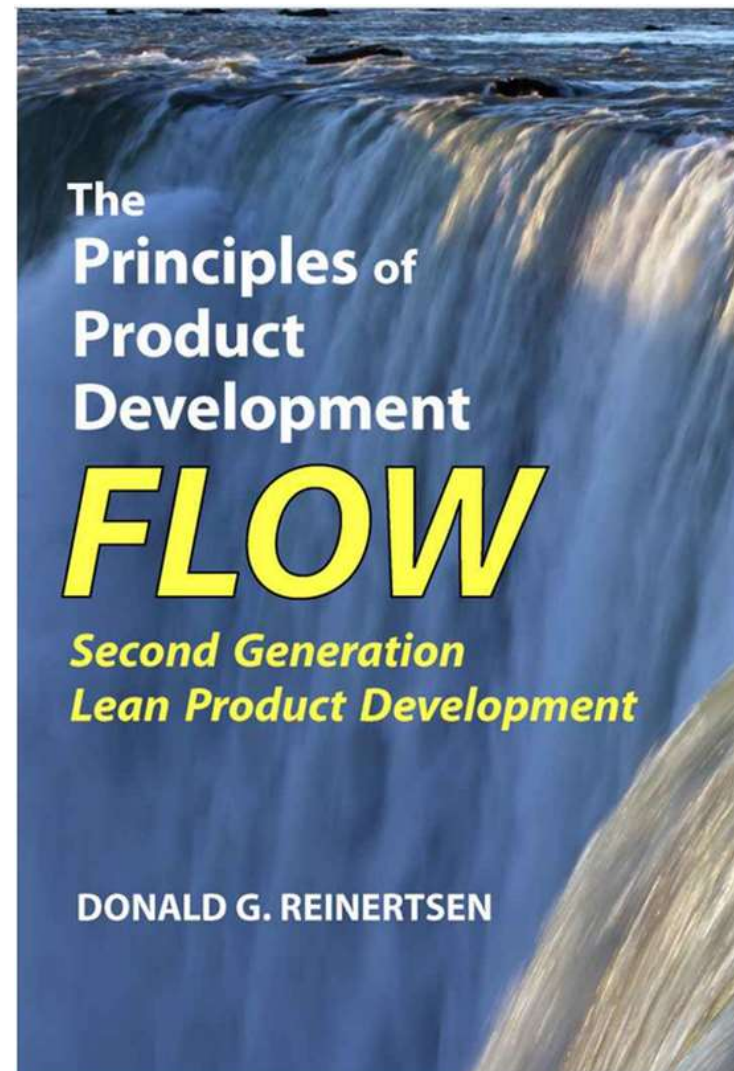
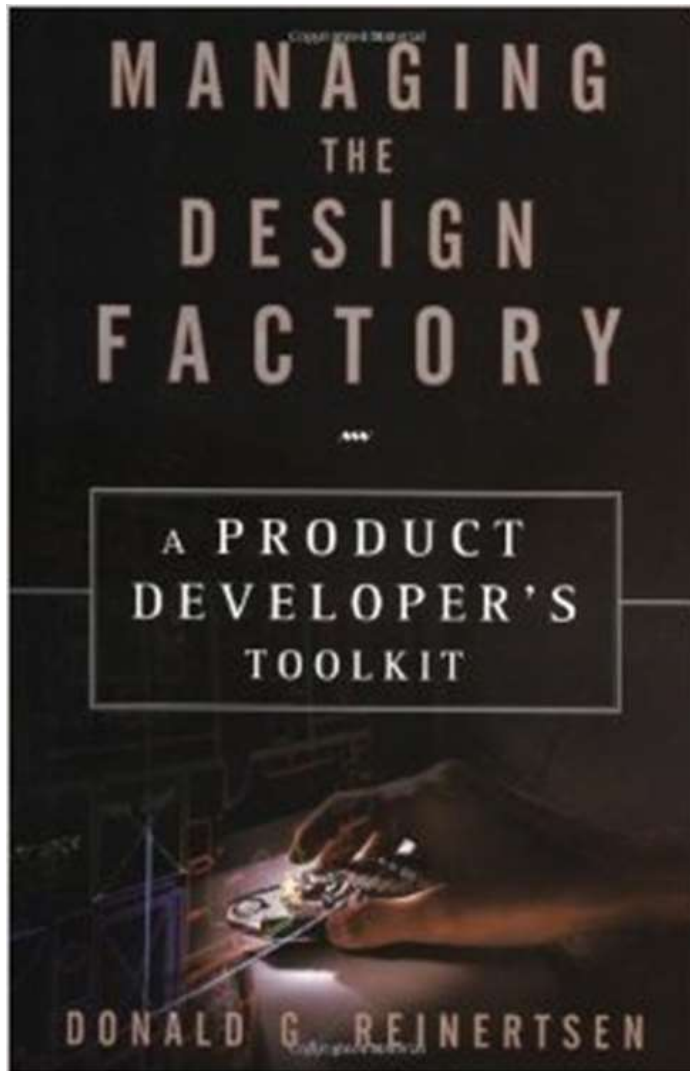
Telephone: +1 412-268-5800

SEI Fax: +1 412-268-6257

BACKUPS

Software Engineering Institute
Carnegie Mellon University
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Reference Books



Build Incrementally with Fast, Integrated Learning Cycles

Hone the approach as we iterate

Build from initial minimum result to robust conclusions

Plan to learn & pivot to increase value of outcomes



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Suzanne Miller

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SSD/CDC

Email: smg@sei.cmu.edu

U.S. Mail

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Customer Relations

4500 Fifth Avenue

Pittsburgh, PA 15213-2612

USA

Customer Relations

Email: info@sei.cmu.edu

Telephone: +1 412-268-5800

SEI Fax: +1 412-268-6257