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**JOINT APPLIED PROJECT REPORT**

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**ANALYSIS OF THE 2021 OFFICE OF FEDERAL  
PROCUREMENT POLICY DEFINITION OF  
PROCUREMENT ACQUISITION LEAD TIME**

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**June 2022**

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DEFINITION OF PROCUREMENT ACQUISITION LEAD TIME**

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requirements for the degree of

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# **ANALYSIS OF THE 2021 OFFICE OF FEDERAL PROCUREMENT POLICY DEFINITION OF PROCUREMENT ACQUISITION LEAD TIME**

## **ABSTRACT**

In January 2021, the Office of Federal Procurement Policy (OFPP) issued a memorandum defining procurement acquisition lead time (PALT) as “the time between the date on which a federal department or agency issues an initial solicitation for a contract or order and the date of the award of the contract or order.” While this definition supports identifying and addressing causes of procurement delays and meets the intent of the direction in Section 886 of the 2018 National Defense Authorization Act (NDAA), the extent of alignment between this definition and Air Force contracting execution is unclear. This research explores the alignment between the January 2021 PALT definition and Air Force contracting execution from October 1, 2015, to December 31, 2021. By applying qualitative content, policy, and Air Force internal metrics analyses, the findings indicate that the current Office of Federal Procurement Policy’s (OFPP) definition of PALT does not measure the majority of policies issued to reduce lead times and that the current metrics tracked by the Air Force do not cover the impact of those policies. This research recommends using a metric that captures pre-solicitation lead time to give the Air Force valuable insight into procurement delays and achieved efficiencies and include more process-based metrics to understand and identify procurement delays.

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## LIST OF ACRONYMS AND ABBREVIATIONS

AFCC	Air Force Contracting Central
AFICC	Air Force Installation Contracting Center
AFLCMC	Air Force Life Cycle Management Center
AFMC	Air Force Materiel Command
ALT	Administrative Lead Time
ARLT	Acquisition Requirements Lead Time
BBP	Better Buying Power
CAR	Contract Action Report
CCAT	Contract Clearance Adjudication Time
CMBOK	Contract Management Body of Knowledge
DAS	Defense Acquisition System
DAU	Defense Acquisition University
DCMA	Defense Contract Management Agency
DFARS	Defense Federal Acquisition Regulations
DOD	Department of Defense
DPC	Defense Pricing and Contracting
EMD	Engineering and Manufacturing Development
FAR	Federal Acquisition Regulations
FMS	Foreign Military Sales
FPDS	Federal Procurement Data System
FRP	Full Rate Productions
FY	Fiscal Year
GAO	Government Accountability Office
GSA	General Services Administration
LRIP	Low-Rate Initial Production
MDD	Materiel Development Decision
MIPR	Military Interdepartmental Purchase Request
MP	Mandatory Procedures
MSA	Materiel Solutions Analysis
NDAA	National Defense Authorization Act

O&S	Operations and Support
OFPP	Office of Federal Procurement Policy
OpCS	Operation Clean Sweep
OSD/A&S	Office of the Under Secretary of Defense for Acquisition and Sustainment
P&D	Production and Deployment
PALT	Procurement Acquisition Lead Time
PEO	Program Executive Officer
PGI	Procedures, Guidance, and Information
PK	Procurement
PIEE	Procurement Integrated Enterprise Environment
PNM	Price Negotiation Memorandum
PRALT	Purchase Request Acquisition Lead Time
RFP	Request for Proposal
SAF/AQC	Air Force Contracting
SAT	Simplified Acquisition Threshold
SSA	Source Selection Authority
TALT	Total Acquisition Lead Time
ToT	Time on Target
TEAM	Tiered Enterprise Acquisition Metrics
TIPS	Three Integrated Pillars of Success
TMRR	Technology Maturation and Risk Reduction
UCA	Undefinitized Contract Action
USAID	United States Agency for International Development
VCE-BI	Virtual Contracting Enterprises-Business Intelligence

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## **I. INTRODUCTION**

The goal of this study is to analyze the Office of Federal Procurement Policy (OFPP)'s method of tracking contract award lead time by determining how effective its metrics such as Procurement Acquisition Lead Time (PALT) are and recommend improvements. This chapter serves as a background to better understand the research and provide reasons for conducting this study. This introduction also provides the research questions, scope of the project, and organization of the report.

### **A. BACKGROUND**

The Government Accountability Office (GAO) began reporting in the 1990s about the excessive lead time for government contracts. In a statement before the Senate in 2017, the then Under Secretary of Defense for Acquisition, Technology, and Logistics, Ms. Ellen Lord noted the ability to reduce procurement lead time by 50 percent (Lord, 2017). In order to achieve this goal, PALT first needed to be clearly defined. In Section 886 of the 2018 National Defense Authorization Act (NDAA), PALT was defined as “the amount of time from the date on which a solicitation is issued to the date of an initial award of a contract or task order of the Department of Defense” (p. 223). The 2017 NDAA also required agencies to measure and report PALT for DOD contracts and task orders over the simplified acquisition threshold. The Defense Federal Acquisition Regulation (DFARS) Procedures, Guidance, and Information (PGI) 204.7001 was updated in January 2020 to include the instructions for reporting PALT into the Procurement Integrated Enterprise Environment (PIEE) module (DFARS PGI, 2020). In January 2021, the OFPP issued a memo defining PALT to create a consistent definition and collection method to recognize causes for delays in the acquisition process. The definition included in this memo closely resembled the definition of PALT in the 2018 NDAA. The OFPP suggested collecting the data on PALT centrally on the Federal Procurement Data System (FPDS-NG) and making the PALT data both available to agencies and the public.

PALT is the primary metric tracked by contracting offices to measure acquisition lead time (Brubaker et al., 2018, p. 69). PALT is considered the “gold standard” in the

DOD (Baran et al., 2021, p. 11), and few other metrics are used in Air Force contracting offices as consistently to measure contract lead times. Previous research has identified that the current definition of PALT, as presented in the 2018 NDAA, does not capture pre-solicitation processes that may impact acquisition lead times (National Defense Authorization Act for Fiscal Year 2018, 2017, p. 13), and a metric to measure acquisition lead time elements not included in PALT is not generally tracked.

## **B. PROBLEM STATEMENT**

Currently, it is unknown if the OFPP PALT definition aligns with Air Force policy efforts to improve the contracting process and impact acquisition lead times. It is further unknown how well PALT measured in this way captures the impacts of these policies on acquisition lead time and the overall effectiveness of the acquisition process.

## **C. PURPOSE**

The purpose of this qualitative policy review is to explore the current OFPP PALT definition and the current Air Force Contracting degree of alignment between policy execution and the use of PALT to understand and better address the causes of procurement delays since the FY16 NDAA. In January 2021, the Office of Federal Procurement Policy (OFPP) issued a memorandum defining PALT as “the time between the date on which an initial solicitation for a contract or order is issued by a federal department or agency and the date of the award of the contract or order” (Wooten, 2021, p. 2). This definition is intended to help the government measure, understand, and address the causes of procurement delays and meet the intent of the direction in Section 886 of the 2018 National Defense Authorization Act (NDAA). Additional intended outcomes included driving process improvement, tracking timeline impacts of the use of certain authorities, and evaluating the effectiveness of the acquisition process. This research aims to evaluate the accuracy of this definition of PALT and its relation to the intended uses of the tracked PALT metric for Air Force contracting efforts.

## **D. RESEARCH QUESTIONS**

The questions guiding this research are as follows:

1. Does the OFPP 2021 definition of PALT help benchmark the efforts in Air Force Contracting to understand and better address the causes of procurement delays?
2. Does the new definition of PALT impact any acquisition process elements in the acquisition planning process prior to solicitation release?
3. Do primary Air Force Contracting metrics reporting sites include other data that provides a holistic view of Air Force procurement timelines?

#### **E. SCOPE AND LIMITATIONS**

The scope of this research is limited to analyzing the policies and regulations that impact PALT in the Air Force issued between the beginning of Fiscal Year 2016 and December 2021. There are no restrictions based on monetary thresholds or contract type implications. There is no threshold or restrictions based on whether the contract was sole-source or competitively awarded. This broad scope allows for a larger data set of policies and regulations to better understand the intentions and implications of the Air Force Contracting. The research team also assumes with this study that the policies issued by DOD and Air Force Contracting senior leaders reflect the agency's views on important areas to implement process improvement.

#### **F. METHODOLOGY**

This research project uses a summative content analysis basis (Hsieh & Shannon, 2005) to identify key terms for categorizing current policies issued to Air Force contracting offices as those policies relate to the definition of PALT. This includes identifying acquisition steps and phases as they relate to the award of a contract and procurement lead time, as well as sorting policies by their applicability to specific acquisition phases among other specific data like applicable thresholds. This sorted data serves as the baseline to both summarize data and conduct an analysis showing the correlation between the policies reviewed and the current definition of PALT. A brief analysis of current metrics readily available to Air Force contracting offices provides the baseline for identifying if the metrics tracked, including PALT, provide a holistic view of Air Force procurement timelines.

## **G. BENEFIT OF THE STUDY**

The study assesses whether the definition of PALT is an effective measure for identifying procurement delays in the acquisition process and identify any key acquisition process steps that should be addressed in the PALT metric or otherwise equally measured and weighted. This study also reviews Air Force Policies issued that have impacted acquisition process elements in the acquisition planning phase that are not a part of the PALT metric. This can help identify any trends that affect overall acquisition lead time that are not currently identified in a routinely measured metric. The report ends with insights gleaned from this data and includes recommendations for future streamlining efforts.

## **H. ORGANIZATION OF THE REPORT**

This report is divided into five chapters. Chapter I includes the introduction, background, purpose, research questions, scope, and benefits of the research. Chapter II provides a detailed background of PALT including its definition, tracking methods, and previous streamlining efforts enacted in the Air Force and includes a literature review of related research. Chapter III describes the methodology the study used. Chapter IV presents the data collected and the results of the research. Chapter V provides findings and recommendations to further improve the streamlining effort.

## **I. SUMMARY**

In this chapter, we started with a brief introduction and background to PALT and then continued with the purpose of this research. We specified the research questions we examined in this study as well as the scope and limitations of the study. We finished this chapter with the benefit of this study and the organization of the report and the structure for the remainder of the report. In the next chapter, we provide a more extensive history of PALT, its definition, importance, and intended use within the Department of Defense.

## **II. LITERATURE REVIEW**

This chapter begins with the theoretical framework that forms the basis for analysis in this research project. Next, the chapter delves into the PALT definition, implementation, importance, and tracking methodology. The evolution of PALT in the DOD acquisition from FY 2016 to December 2022 shows the need for consistency regarding PALT data for metrics to be effective. The DOD PALT reducing initiatives are reviewed along with DOD acquisition milestones and schedules to show similarities across various contracting categories. Lastly, previous research projects are examined to understand the factors affecting PALT, performance metrics, and common issues.

### **A. THEORETICAL FRAMEWORK**

Yoder's (2010) "Three Integrated Pillars of Success" (TIPS) analytical model incorporates the importance of three different pillars that need to work together to enable and optimize contracting efforts (p. 42). The harmony between the people, systems, and rules that are generalized into the TIPS pillars are very important when making and reviewing Air Force acquisition policy. The research team used this framework to hone in findings from the policy review and help identify points of impact for any mismatch between the intent of the current definition of PALT and the policies that have been issued by the Air Force in support of that effort.

The three pillars of Yoder's TIPS model are personnel, platforms, and protocols and all three must work together for an organization to be successful. The personnel pillar focuses on the workforce of an organization including their qualifications and experience and analyzes the level of the employee compared to the level needed for the job. This analysis shows if employees are overqualified or underqualified and can be used to more evenly match the experience of employees with appropriate tasks. Yoder describes the personnel pillar as "having the right people with the right skill sets in the right positions within the organizational framework" (Yoder, 2010, pp. 42–43). The platforms pillar examines the tools such as "hardware and tangible software systems that provide the mechanisms for analysis, decision making, and communication" (Yoder, 2010, p .43). The

last pillar is protocols and where we focus our study primarily. The protocols pillar encompasses “the rules, decision-making framework, and business models” used such as DOD instruction, published guidance, and the FAR (Yoder, 2010, p. 43). Figure 1 shows the three pillars for integrative success and provides examples within each pillar.

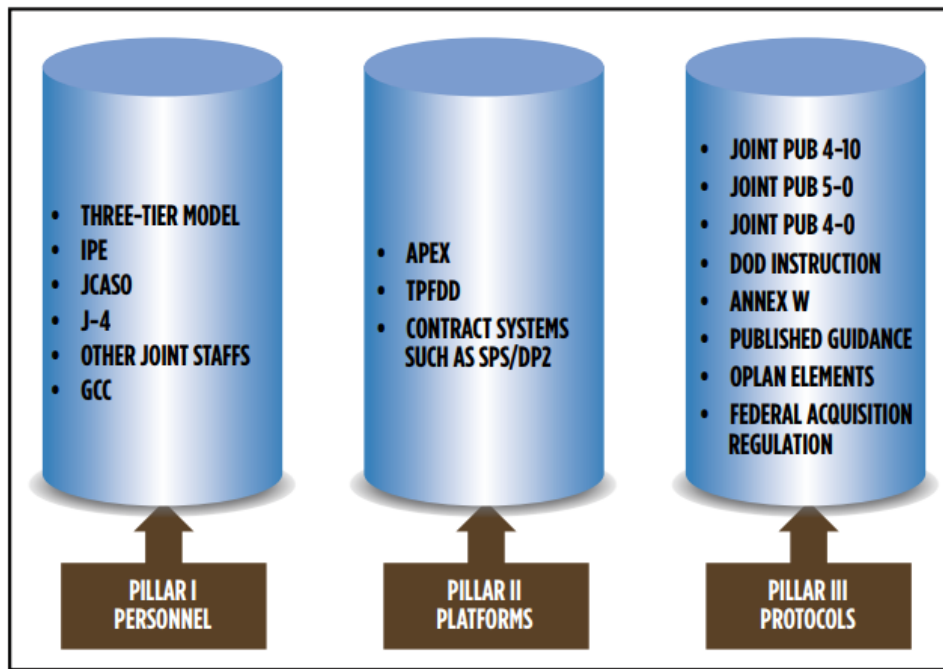


Figure 1. Mandatory Pillars for Integrative Success. Source: Yoder (2010, p. 42).

The TIPS model when used properly will help create “a holistic approach including the right mix of credentialed personnel; the refinement and utilization of existing platforms used in the joint planning environment; and, the implementing, exercising, and full employment of forward-leaning protocols necessary for the creation of a sound business effect” (Yoder, 2010, pp. 4–5).

## B. PALT DEFINITION

The goal of superior acquisition is timely delivery of products or services at a good value to satisfied customers. The government wants to achieve this goal and has continued its process to improve the acquisition process for decades. Ideally, it wants to deliver items

as efficiently as the commercial marketplace. Measuring PALT and reducing areas of friction that delay the acquisition process should lead to more efficient spending of taxpayers' dollars. Congress decided that setting a common definition and standardizing the method for collecting PALT data would give the government a baseline and path forward to identify and improve root causes for DOD procurement delays. The OFPP defined PALT as “the time between the date on which an initial solicitation for a contract or order is issued by a federal department or agency and the date of the award of the contract or order” (Wooten, 2021, p. 2).

### C. DEFINITION IMPLEMENTATION

The procurement administrative lead time metric definition and tracking methodology have changed throughout the years, but its importance as a significant metric for the contracting process began around FY 2018. In July 2018, the Government Accountability Office (GAO) published a study evaluating the length of time it took DOD agencies to award weapon systems contracts. The report focused on the effort and time it takes DOD to award contracts and factors that contribute to the acquisition timeline using data from FPDS to guide the study. Figure 2 captures the four phases of the contracting by negotiation process.



Figure 2. Four Phases of Contracting by Negotiation from Solicitation through Contract Award as Identified by GAO. Source: Woods (2018, p. 4).

In this GAO analysis, DOD components were reviewed to monitor and decrease the time to award contracts, however, it was determined the policies were not consistently

incorporated across all military services (Woods, 2018, p. 6). The review further states that DOD agencies collect and use data differently, making it challenging to compose a department-wide strategy for acquisition. The various branches' data varied on what types of contracts were tracked, the start period of the tracking process, if interim dates between solicitation and award were monitored, and how procurement timeline reduction goals were determined (Woods, 2018, p. 7). Figure 3 summarizes the DOD component, types of contracts, actions tracked, and associated characteristics of each.

<b>DOD component</b>	<b>Types of contract actions tracked</b>	<b>Time period tracked</b>	<b>Captures interim dates between solicitation issuance and award</b>	<b>How the goals to reduce length of time are determined</b>
Air Force	Sole-source: \$50 million-500 million Competitive: \$50 million-\$1 billion	Solicitation to award	Yes	Based on prior fiscal year average
Army	All contracts	Pre-solicitation to award <sup>a</sup>	No <sup>b</sup>	Based on average of historical data
Defense Logistics Agency	All contracts	Pre-solicitation to award	No	Based on prior fiscal year historical data
<b>Navy</b>				
Naval Air Systems Command	All contracts	Pre-solicitation to award	Yes	Based on variance between planned and actual dates
Naval Sea Systems Command	Contracts more than \$750,000	Pre-solicitation to award	Yes	Based on variance between planned and actual dates

Figure 3. Summary of DOD Component and PALT Metrics. Source: Woods (2018, p. 7).

During this period, the DOD proposed reducing PALT by 50% over three years, but the DOD cannot reliably measure change without a standardized method to track procurement timelines. The GAO stated the need for a baseline to assess progress towards its PALT reduction goals. As a result of the study, GAO recommended developing a department-wide strategy to collect PALT data to analyze the information to access procurement timelines. The DOD agreed with the GAO recommendation, which led to the PALT policy formation over the next few years (Woods, 2018, p. i).

The National Defense Authorizations Acts advanced acquisition reform beginning in Fiscal Year 2016. The FY16 National Defense Authorization Act (NDAA) developed techniques to improve the efficiency and effectiveness of the DOD acquisition process.

Some examples include expanding the use of rapid acquisition authorities and reducing the timeline for middle-tier programs (Schwartz & Peters, 2018, p. 2). The 2018 NDAA stated that the Secretary of Defense must develop a definition for procurement administrative lead time in 180 days or less. It also noted that the definition needed to be available for public comment to receive feedback for improvements on the drafted definition. Lastly, the definition must be finalized and posted publicly as the standard for measuring acquisition lead time across all of the DOD. The definition needed to include a method for accurately measuring the PALT data on contracts and task orders above the Simplified Acquisition Threshold (SAT) and a way to report the information publicly.

The FY18 NDAA suggested the definition shall “(1) begin on the date on which the initial solicitation is issued for a contract or task order of the Department of Defense by the secretary of a military department or head of a defense agency; and (2) end on the date of the award of the contract or task order” (National Defense Authorization Act, 2018). This recommended definition is almost identical to the finalized definition posted in FY21 three years later. The initial solicitation was recommended as the starting point to measure PALT, which was in the final version. Both the suggested and final versions end with a contract or task order award. The middle sections are where the variation is. The recommended definition includes the Secretary of the military department or the head of a Defense Agency. The finalized version did not include that level of oversight and instead tracked data issued by a federal department or agency. The congressional guidance continued by stating the definition of PALT

shall be coordinated with the senior contracting official of each military department and Defense Agency to determine the variations of the definition in use across the Department of Defense and each military department and Defense Agency and the Administrator of the General Services Administration (GSA) on modifying the existing data system of the Federal Government to determine the date on which the initial solicitation is issued. (National Defense Authorization Act, 2018)

The FY18 NDAA called for a method to track and report PALT data for DOD contracts above the SAT. The guidance suggested using an existing data system to measure and share the procurement information. It called for the Secretary to rely on information available in the Federal Procurement Data System (FPDS) and modifications of that

system. The NDAA for FY19 provided the next steps for the PALT definition publication. Section 878 stated that the PALT definition needed to be available for public feedback within 180 days of the enactments of the FY19 NDAA. The Office of Federal Procurement Policy issued a memorandum with the intended PALT definition on 21 January 2020 and welcomed public comments for thirty days. OFPP finalized and published this version of the PALT definition on 14 January 2021. By implementing a standard PALT definition across all DOD, the defense agencies and Congress can have more accurate information regarding defense acquisition.

#### **D. IMPORTANCE OF PALT**

According to the U.S. General Services Administration website, the Federal Acquisition Regulation (FAR) serves as “the primary regulation for use by all executive agencies in their acquisition of supplies and services with appropriated funds.” The GSA website explains that the FAR and its agency supplements hold standard information for solicitation provisions and contract clauses. The FAR has a statement about its guiding principles. FAR 1.102(a) states, “The vision for the Federal Acquisition System is to deliver on a timely basis the best value product or service to the customer, while maintaining the public’s trust and fulfilling public policy objectives.” Because the DOD uses the FAR as its primary guidance for acquisition, the vision for the Federal Acquisition System must align with the goals of the DOD.

The DOD acquisition guidance states its procedures for reporting procurement data in FAR 4.6. FAR 4.6001 says that contract data related to supplies, equipment, services or construction over the micro-purchase threshold, including modifications must be submitted to the Federal Procurement Data System (FPDS). Federal contracting agencies fulfill this requirement by submitting a Contract Action Report (CAR) in the FPDS system. The CAR includes relevant data such as Agency, Procurement Identifier, obligated dollars, Total Contract Amount, etc. However, non-FAR-based contracting actions such as cooperative agreements, other transaction authorities, and grants are not required to be reported to FPDS. Figure 4 shows a CAR and what elements from the contract included in this report.

<input type="button" value="New"/> <input type="button" value="Save Draft"/> <input type="button" value="Validate"/> <input type="button" value="Approve"/> <input type="button" value="Correct"/> <input type="button" value="Modify"/> <input type="button" value="Save Tmpl"/> <input type="button" value="Delete"/> <input type="button" value="Print"/>			
<input type="button" value="Close Out"/> <input type="button" value="Exit"/> <input type="button" value="Help"/>			
<b>Transaction Information</b>			
Award Type:	Purchase Order	Prepared Date:	04/04/2022 20:43:29
Award Status:	NEW	Prepared User:	KIMBERLEE.LOWRY.SA5700.FA4621
Closed Status:		Last Modified Date:	
		Last Modified User:	
		Closed Status Date:	
		Closed By:	
		Approved Date:	
		Approved By:	
<b>Document Information</b>			
	<b>Agency</b>	<b>Procurement Identifier</b>	<b>Modification No</b>
Award ID: *	9700		0
Referenced IDV ID:			
Reason For Modification:			
Solicitation ID:			
	<b>Agency Main Sub</b>	<b>Initiative</b>	
	<b>Identifier Account Account</b>		
Treasury Account Symbol:			Select One
<b>Dates</b>		<b>Amounts</b>	
Date Signed (mm/dd/yyyy): *		Action Obligation: *	\$0.00
Period of Performance Start Date (mm/dd/yyyy): *		Base And Exercised Options Value: *	\$0.00
Completion Date (mm/dd/yyyy): *		Base and All Options Value (Total Contract Value): *	\$0.00
Est. Ultimate Completion Date (mm/dd/yyyy): *		Fee Paid for Use of IDV:	\$0.00
Solicitation Date (mm/dd/yyyy):			
<b>Purchaser Information</b>			
Contracting Office Agency ID: *	5700	Contracting Office Agency Name:	DEPT OF THE AIR FORCE
Contracting Office ID: *	FA4621	Contracting Office Name:	FA4621 22 CONS PK
Funding Agency ID: *		Funding Agency Name:	
Funding Office ID: *		Funding Office Name:	
Foreign Funding: *	Select One		

Figure 4. Contract Action Report Example. Source: Federal Procurement Data System (n.d.).

FPDS-NG was updated in June 2019 by the General Services Administration to include a solicitation date field in the Contract Action Report. This addition incorporates the starting point for the PALT definition and requires all federal contracts over the required threshold to report this data. FPDS also collects contract award date as a required field to complete the CAR, which creates a way to track PALT relatively straightforwardly. FPDS collects all the information in the CAR and sends the data to USASpending.gov. Tracking PALT data helps the federal government comprehend the acquisition environment and improve the causes of procurement delays. With this information, the DOD can change the procurement process to improve effectiveness and efficiency, which

increases the tax dollars' value and impact. As technology improves, there may be additional benefits from tracking this procurement data, including more accurate acquisition schedules and technology automating and analyzing the information to run trend analysis faster giving the DOD useful recommendations in less time (Wooten, 2020, p. 3).

The components of the acquisition process are tied together and measuring PALT is a requirement to understand how to execute the DOD mission best. Monitoring PALT creates essential feedback to know how the federal government is spending its money and can optimize funding allocations. The Department of Defense Financial Management Functional Strategy explains the connection between government funds and decision-making. "To optimize funding, the DOD needs to develop clearer and closer ties between prioritized requirements and mission execution. Clear traceability between the budget and execution will provide critical insight to DOD decision-makers when formulating budget requests. Timely, accurate, and reliable budget and execution data are critical in making resource decisions" (Department of Defense, 2020, p. 19).

Establishing a baseline and measuring PALT for trend analysis is essential to reducing the DOD acquisition timeline. Trend analysis creates an opportunity to reduce acquisition lead time to assist agencies in finding best practices to spread across the DOD. By implementing lessons learned and best practices from trend analysis, the entire DOD, or federal government on a larger scale, can improve the acquisition processes and procedures and better execute the respective agency missions. The DOD has been improving the acquisition system and its processes for decades. Two of its most recent efforts are the Better Buying Power (BBP) initiative and Operation Clean Sweep (OpCS), as we discuss in this next section.

## **1. Better Buying Power**

The DOD created the Better Buying Power (BBP) initiative to provide guidance on obtaining greater efficiency and productivity in defense spending. The BBP policy was first released on 14 September 2010 as a direct memorandum to the acquisition professionals from Ashton Carter, who served as the Under Secretary of Defense for

Acquisition, Technology, and Logistics at the time and later as the Secretary of Defense. The guidance focused on five areas: “target affordability and control cost growth, incentivize productivity and innovation in the industry, promote real competition, improve tradecraft in services acquisition, and reduce non-productive processes and bureaucracy.” Twenty-three principal actions included driving productivity through will cost/should cost management, eliminating redundancies, setting shorter program timelines, rewarding/incentivizing contractors’ success, and increasing small business in defense contracting (Carter, 2010, pp. 1–17).

There have been three iterations of the Better Buying Power initiative, and the most recent version was released on 9 April 2015. This updated guidance titled, *Implementation Directive for Better Buying Power 3.0 - Achieving Dominate Capabilities through Technical Excellence and Innovation*, builds on the principles from the previous versions. Some of the characteristics remained the same such as focusing on “ensuring that the programs we pursue are affordable, mandating that our managers identify and pursue ‘should cost’ savings opportunities, providing effective incentives to industry, emphasizing competition, reducing bureaucracy, improving our acquisition of contract services, and building our professionalism” (Kendall, 2015, p. 1). The new elements in BBP 3.0 include “a stronger emphasis on innovation, technical excellence and the quality of our products” (Kendall, 2015, p. 1). The directive continues by discussing adversarial threats and suggested the acquisition workforce build stronger partnerships for acquisition, intelligence, and requirements communities to prepare and plan for emerging threats. It also emphasizes the need to invest in DOD research and development program plans and strengthen cybersecurity in military programs throughout the entire product life cycle. BBP 3.0 touches on profitability, appropriate contract types, increasing contractors’ incentives, utilizing commercial technology, sharing draft technical requirements to the industry, and streamlining documentation requirements and staff review, which can potentially reduce PALT.

Ashton Carter and Frank Kendall played critical roles in overhauling the acquisition process through their Better Buying initiatives. They focused on main areas to improve the overall acquisition process which included ways to reduce PALT as a byproduct.

## **2. Operation Clean Sweep**

Operation Clean Sweep (OpCS) was an Air Force initiative to eliminate redundant policies and procedures to simplify the procurement approval process effective at the beginning of fiscal year 2020. An element of these changes included increased decision-making authority at the contracting officer level to encourage more independence and innovation. Reducing redundant processes aligns with the Air Force Contracting Flight Plan to use tools, not rules, in the acquisition process. Several policy memorandums were incorporated into the Air Force Federal Acquisition Regulation Supplement to simplify looking through multiple documents to find the proper approval authority or threshold for a specific procurement. A goal of OpCS was to eliminate duplicative Mandatory Procedures (MP) and revise thresholds and delegations to streamline the acquisition process and, as a result, reduce PALT (SAF/AQCP, 2019).

### **E. PALT MILESTONES IN PIEE**

The DOD created additional PALT guidance in the DFARS on 28 February 2022 to capture critical milestones of the acquisition process with an estimated value of over \$250,000 in a module called the Procurement Integrated Enterprise Environment (PIEE) located at <https://wawf.eb.mil/>. The DFARS PGI 204.7001(c) states the following PALT milestones shall be entered into the PIEE module, if applicable:

- (1) The acquisition strategy/acquisition plan approval date.
- (2) The date the justification and approval are approved.
- (3) The date the contracting officer receives a funded purchase request.
- (4) The date the contracting officer receives a procurement-ready requirements package.
- (5) The solicitation issuance date.
- (6) The proposal receipt date.
- (7) The date the technical evaluation is complete.
- (8) The audit completion date.
- (9) The date the business clearance is approved.
- (10) The date negotiations/discussions are complete.
- (11) The date the contract clearance is complete.
- (12) The contract award date. (Defense Federal Acquisition Regulations, 2022)

Estimated milestones are required to be entered into PIII and the actual milestone dates. This method allows the DOD to monitor how the contracting process is executed compared to the initial target schedule (DFARS PGI 204.70, 2022).

## **F. DOD MISSION**

The military's mission is an enormous responsibility and undertaking. According to defense.gov, the DOD's "mission is to provide the military forces needed to deter war and ensure our nation's security." The website states the National Defense Budget is listed at \$740.5 billion with almost three million service members and civilians supporting its mission in over 160 countries and 4,800 locations. The best way to execute this massive undertaking is by organizing and tracking the PALT data to help it reach its goals. More specifically, the Office of the Assistant Secretary of Defense (Acquisition) created its own priority and posted it on its official homepage by stating, "Our focus is moving defense acquisition away from being expensive, slow, and burdensome by reducing timelines, lowering costs, and improving quality while rapidly introducing new technology to enhance capability and deliver increased lethality to our Warfighters" (Office of the Assistant Secretary of Defense (Acquisition), n.d.a). In order to achieve these priorities, DOD acquisition reform focuses in four categories as specified in its mission statement: "restructuring acquisition policy and governance, contracting at the speed of relevance, strengthening and securing the Defense industrial base, and effectively training the acquisition workforce." Monitoring PALT can show patterns and trends to improve the contracting process, allowing the DOD to provide quality goods and services promptly to accomplish its objectives efficiently and effectively.

## **G. SCHEDULE AND REQUIREMENTS PROCESS**

The DOD uses schedules to monitor the acquisition process. The Defense Acquisition University is the organization that oversees all of the DOD contracting personnel's training and defines a schedule as, "1. Series of things to be done in a specific sequence within a given period. 2.) A timetable. 3). A listing of activities and events organized by time" (Hagan, 2015, p. B-233). One specific type of schedule model is the Defense Acquisition System (DAS). It is the overall management process for the DOD to

“provide effective, affordable and timely systems to the end user” (Hagan, 2015, p. B-71). Figure 5 depicts the five phases, three milestone decisions, and four decision points in the DAS.

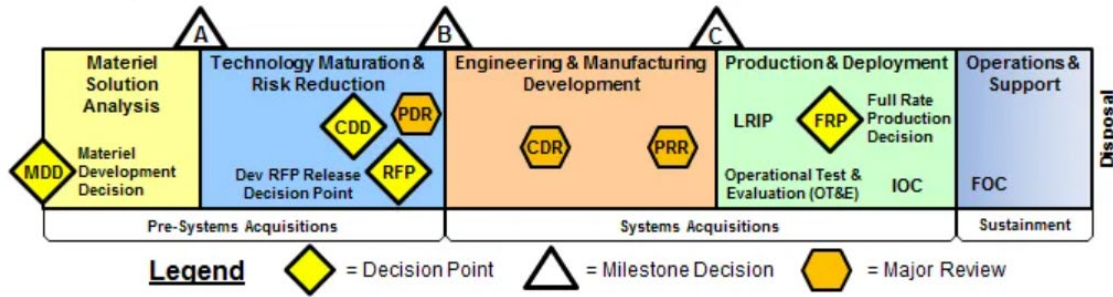


Figure 5. Milestone Overview. Source: AcqNotes (2021a).

The milestones and the milestone requirements are established in DOD Instruction 5000.02, Operation of the Defense Acquisition System. According to AcqNotes (2021a), the five phases are Materiel Solutions Analysis (MSA), Technology Maturation and Risk Reduction (TMRR), Engineering and Manufacturing Development (EMD), Production and Deployment (P&D), and Operations and Support (O&S). The conclusion of this life cycle is disposal. The DAS model consists of seven decisions in the following order: Material Development Decision (MDD), Risk Reduction Decision or Milestone A, Capability Development Document Decision, Development Request for Proposal Release Decision, Development Decision or Milestone B, Low-Rate Initial Production or Limited Deployment Decision or Milestone C, and lastly, the Full-Rate Production Decision (AcqNotes, 2021a).

## H. TOTAL ACQUISITION LEAD TIME

Contracting metrics often monitor PALT, but PALT is just a portion of the overall Total Acquisition Lead Time (TALT). Figure 6 shows that TALT begins when the agency need is established and ends when the contracting activity accepts the purchase request for that contract action (Letterle & Kantner, 2019, p. 7).

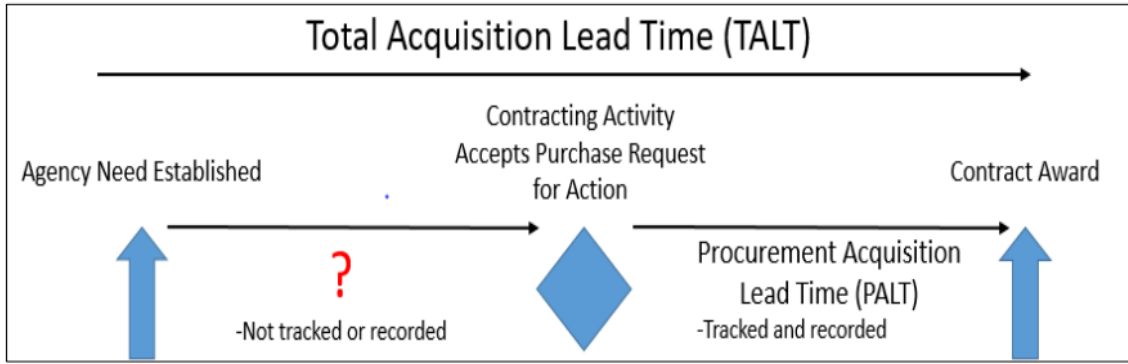


Figure 6. TALT Breakdown and Measurements. Source: Letterle and Kantner (2019, p. 7).

The authors describe how PALT tracking begins when the unit’s purchase request (PR) is received and ends with contract award. The period of time before PALT starts is referred to as purchase request acquisition lead time (PRALT) and is not consistently tracked or recorded. Letterle and Kantner (2019) discuss how the quality and speed of fulfilling the requirement depend heavily on the work performed during the PRALT phase, which was not measured during their research. The authors continue by discussing how the personnel completing PRALT tasks are typically not trained in acquisitions or contract regulations and can have the potential to significantly increase TALT (Letterle & Kantner, 2019, p. 6). Some steps included in the PRALT section of TALT include creating a cost estimate and conducting market research. The requiring activity and contracting office often work on the packages together despite this task not being considered a contracting office function according to a 2011 GAO Report. Figure 7 shows the functional groups responsible for specific phases of the acquisition process.

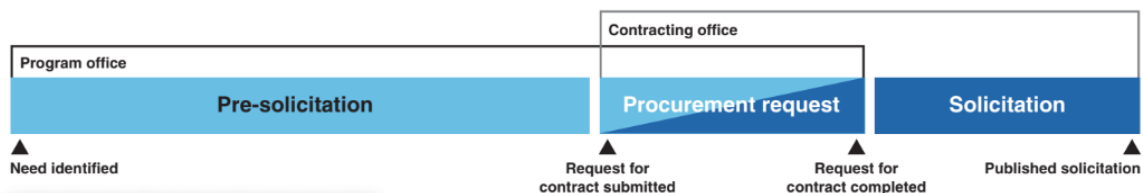


Figure 7. Typical Acquisition Planning Phases. Source: Hutton (2011, p. 5).

As Baran et al. (2021) explains, “The requiring activity and contracting agency often exchange the requirement packet several times before it is approved and ready for solicitation. The 2018 NDAA fails to capture these pre-solicitation processes that have a significant impact on ALT” (2021, p. 13). The TALT process has several functionals involved from requirement generation to contract award, and, due to the complexity and iterative nature of PRALT, PALT is measured most often to determine how effective and efficient a contracting activity is performing.

## I. CONTRACTING PHASES

### 1. Sole-Source Acquisitions

In sole-source acquisitions, there is only one contractor proposing in response the solicitation, and there is a specific schedule this type of acquisition follows. There are six phases, and the process follows the guidance in the FAR and its supplements: Release of RFP to Receipt of Adequate Proposal, Fact-Finding and Evaluation, Business Clearance, Negotiations, Contract Clearance, and Contract Award. Figure 8 captures the six phases.

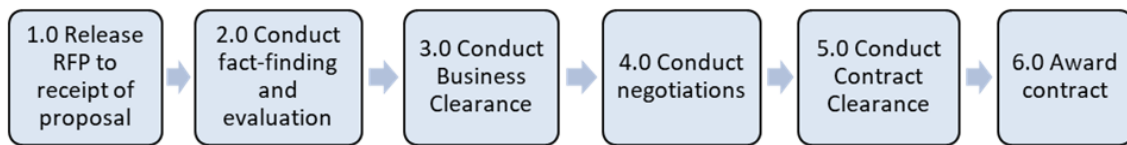


Figure 8. Six Phases in Sole-Source Acquisition. Source: AFLCMC/PK (2020, p. ii).

Figure 9 depicts a more detailed view of the acquisition process and shows the processes taken within each phase in a sole-source acquisition. Some of these steps include evaluating proposal adequacy, reviewing subcontract plans, preparing clearance documents, and notifying Congress.

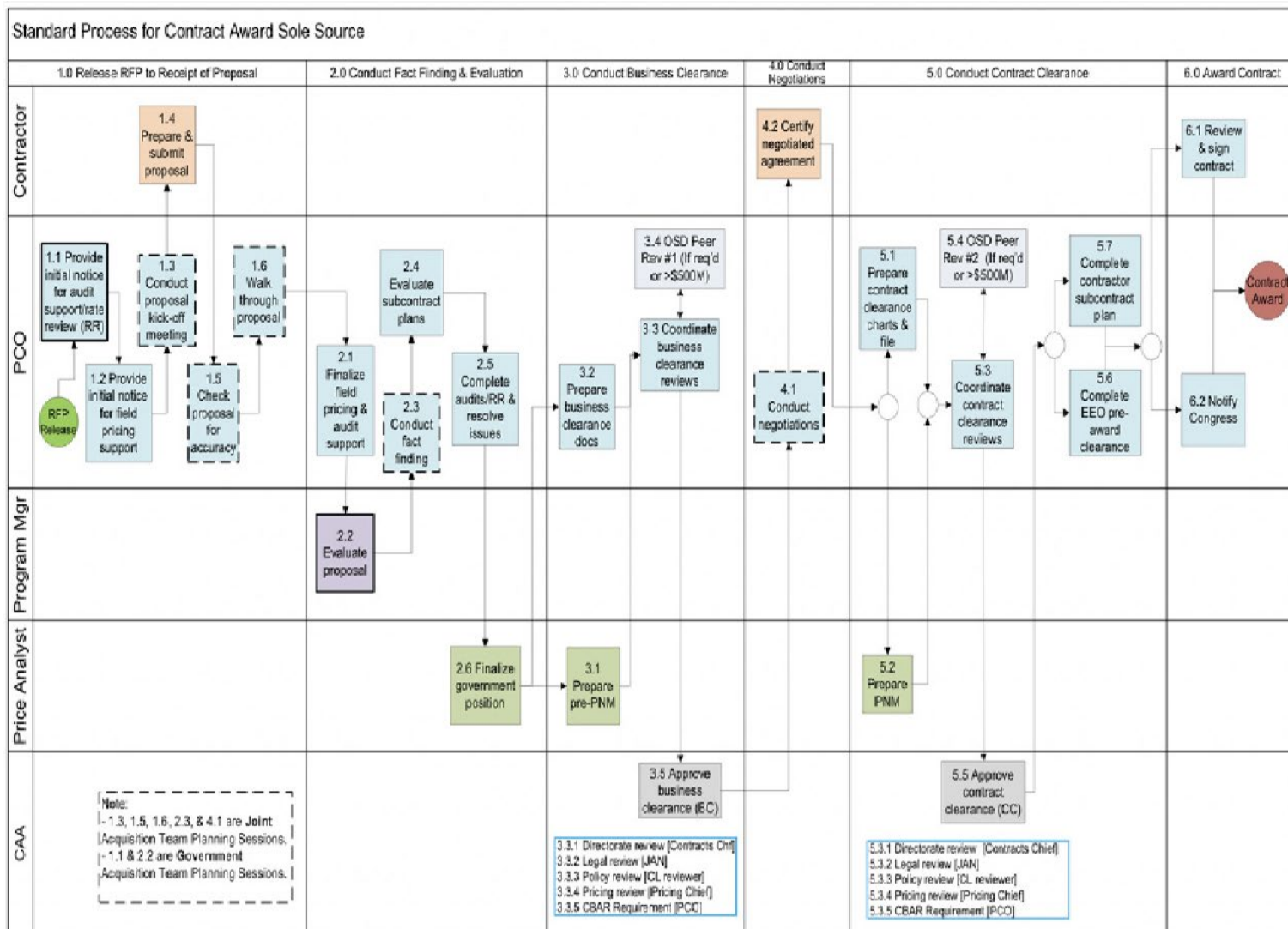


Figure 9. Detailed Steps in Sole-Source Acquisition. Source: AFLCMC/PK (2020, p. ii)

## 2. Competitive Acquisitions

Competitive acquisitions in a source selection have more than one proposal and five phases to reach contract award. Figure nine shows the five phases in order, which are Release of RFP, Initial Evaluation Briefing, Final Proposal Revision Request, Final Evaluation Briefing/Source Selection Authority (SSA) Decision, and Contract Award.

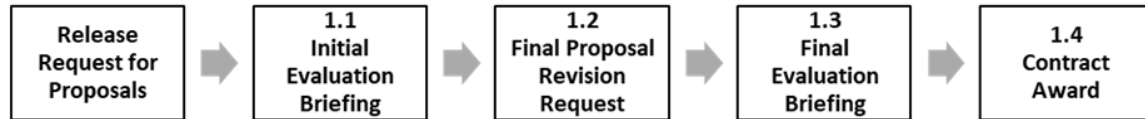


Figure 10. Phases in Competitive Acquisition. Source: AFLCMC/AZ (2019, p. 3).

Figure 11 depicts a more detailed view of the acquisition process and shows the steps taken within each phase in a competitive acquisition. Some of these steps include setting the competitive range, releasing evaluation notices, conducting discussions, and requesting final proposal revisions.

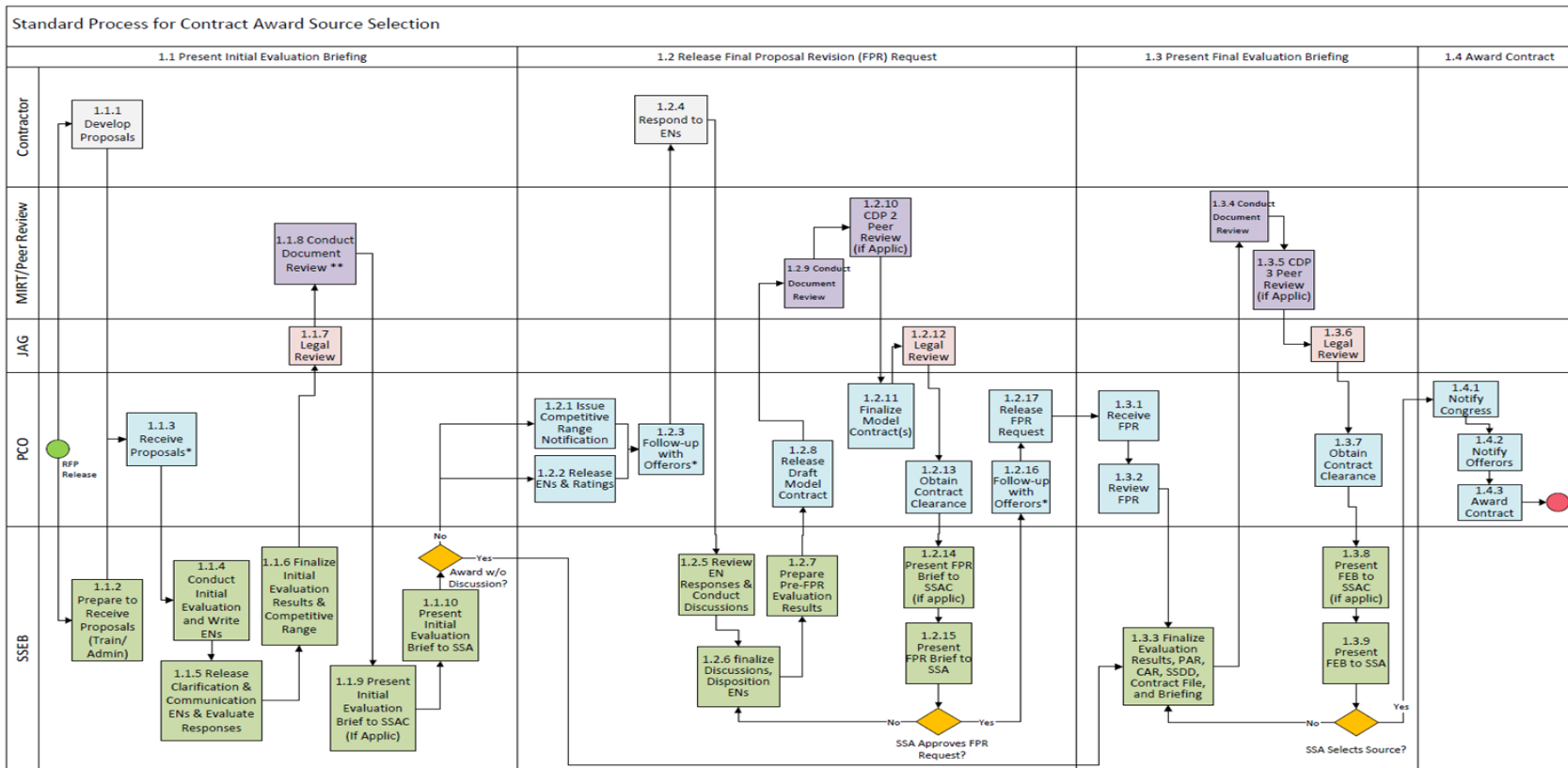


Figure 11. Detailed Steps in Competitive Acquisition. Source: AFLCMC/AZ (2019, p. 4).

These are two different types of acquisitions but highlight a critical similarity both—begin the contracting process at the release of the RFP and end at contract award. PALT metrics start at the release of the RFP/issuing the solicitation and end at contract award. This is important because it shows that both competitive and sole-source procurement processes begin and end at the same milestone, verifying PALT metrics consistent across both types of acquisitions.

## **J. FACTORS AFFECTING PALT**

Chung et al. (2018) conducted a study evaluating factors that influenced timelines on non-competitive acquisitions greater than \$500 million. Their research used an ordinary least squares regression model to explore the relationship between twelve variables and their impact on PALT. From their review of pre-existing PALT research studies, the authors learned that technical difficulties, risk, maturation, readiness, and competition are factors affecting PALT, but chose not to include these elements in their own research (Chung et al., 2018, p. 26).

Chung et al. (2018) focused their study on AFLCMC's non-competitive actions greater than \$500 million at the final business clearance between 1 October 2013 and 6 February 2018 and used a sample size of twenty-six contract actions. The researchers used tools such as AFLCMC/PK Contract Action Tracker and internal Price Negotiation Memorandums (PNMs) for data collection purposes. The response variable in this study was PALT and there were twelve exploratory variables: proposed price, undefinitized contract action (UCA), consistency between the date of the initial proposal and the date of an adequate proposal, number and magnitude of proposed subcontractor work, aggressiveness of government's objective position, number of times delta clearance is required, foreign military sales (FMS), non-profit contractor, three Program Executive Officer (PEO) portfolios, and previous acquisition data available for cost/price comparison. Of these twelve variables, five were identified as statistically significant factors on PALT. The designation as an Undefinitized Contract Action (UCA), the number of major subcontractors, identification as a Foreign Military Sales (FMS) contract, and the Program Executive Officer (PEO) portfolios including Armaments and Fighters/Bombers affected

PALT. Increases in PALT for these factors were estimated as follows: UCA status led to a 33.41% increase, each major subcontractor led to a 1.72% increase, FMS led to a 44.79% increase, requirements under the Armament PEO led to a 33.22% decrease, and requirements under the fighters and bombers PEO led to a 23.41% increase (Chung et al. 2018, pp. 49–50). The PEO-specific factors are expected to be driven by differences in critical technologies and testing requirements as compared to other PEO portfolios. Elements the authors considered but did not find statistically significant were the proposed price, the difference between initial and adequate proposal submission, the aggressiveness of the government’s objective, the number of times a change in clearance is required, non-profit status of the contractors, mobility, and previous acquisition data availability increase (Chung et al., 2018, pp. 51–52).

This analysis focused on the identifying features of acquisitions that impact PALT and did not review in-depth the individual steps in the acquisition process. Although these results are not directly incorporated into our study, the findings are still useful to better understand PALT overall. Acquisition policies are written to reduce PALT, and Chung et al. (2018) identified factors that affect PALT; and the magnitude and should be considered by civilians, military leaders, and decision-makers when creating or revising contracting regulations.

## **K. PERFORMANCE METRICS**

Brubaker et al. (2018) researched the FY2018 performance metrics used by contracting offices in three agencies to determine if the data collected is holistic in nature and meaningful. The three agencies, the Defense Logistics Agency, the Department of Army, and the Department of Air Force, being a part of different DOD realms, gave the research a broad scope. Each of the office’s metrics was evaluated using Yoder’s Three Pillars of Integrated Success (TIPS) Model for effectiveness. The TIPS model is used in several Naval Postgraduate School Joint Applied Projects to create a gap analysis and to evaluate policy implementation for agencies. It provides a comprehensive view of the organization because it encompasses personnel, platforms, and protocols in its data collection (Brubaker et al., 2018, p. 38). As a part of their research, the authors identified

metrics that were recognized by two or more of the agencies evaluated, including small business goals and competition goals.

Brubaker et al. (2018) also identifies metrics that were tracked by two or more of the three evaluated agencies including contract compliance inspection programs, material availability, and PALT. In this study, PALT is defined as “the difference between when an approved requirements document is received by the contracting agency and when the contract is awarded against the requirements” (Brubaker et al., 2018, p. 3). This research was conducted before the OFPP began the process to standardize the PALT definition. The three contracting offices were re-named Alpha, Bravo, and Charlie remain anonymous. The project determined that Alpha had sufficient metrics in personnel and protocols but did not measure platforms. Bravo measured strongly in protocols but isn’t measuring personnel or platforms effectively to get a holistic view. Charlie didn’t measure inputs (Brubaker et al., 2018, p. 52). Rather, it was focused on outputs and only had some metrics in the platforms and protocol pillars. There were no metrics in the platform metric, which was a significant gap for Charlie. Significant gaps were detected in the areas of personnel analysis including experience level of acquisition personnel, warrant board pass rate, and number of warrants in the respective agencies. The research concluded that “all three agencies lacked the variety of metric types required to be efficient and effective” (Brubaker et al., 2018, p. 55). Additionally, the researchers interviewed senior leadership from each agency for their input regarding performance metrics. Two of the three offices identified PALT as a metric that captures the health of our contracting agencies. In further questions, the team concluded that PALT can drive behavior in both good and bad ways (Brubaker et al., 2018, p. 66). For example, employees may cancel and restart a contract action to ensure the PALT data looks satisfactory (Brubaker et al., 2018, p. 66). As the calculation for PALT varied greatly across agencies, the study found that incentives manipulate requirements to improve PALT metrics are possible despite possible delays for customers and quality decreases. The team recommended standardizing PALT metrics, focusing on ALT rather than PALT, creating systems to reliably collect PALT data, and considering climate and culture for a holistic view of an organization. In the years since

this study was conducted, several of the recommendations were implemented. The standardization of PALT is the policy at the genesis of our research.

In another research project, Downer (2019) examined performance metrics in the naval contracting offices and provided recommendations to adopt industry standards for tracking purposes. Part of this paper discussed PALT by explaining it was the system used primarily to measure internal metrics and stated, “PALT ...is used to measure the time it takes from pre-request for proposal to post-request for proposal. Although it provides suitable information, just like with any other technological advance, it comes with its issues and challenges” (Downer, 2019, p. 30). This paper emphasized the need for standardized performance metrics including PALT data by ending with inconclusive findings on an existing contract tracking system. Since this paper was published, the DOD implemented its performance metrics definition and data capturing system to provide useful feedback to the individual agencies, DOD as a department, and to the entire federal government. This accountability gives Congress and taxpayers the ability to better monitor the DOD contracting performance using PALT information.

## **L. COMMON ISSUES**

The research team of Baran et al. (2021) used a mixed methodology to identify opportunities to reduce acquisition requirements lead time (ARLT) at Army Contracting Command in their 2021 study, *Deficiencies in the Requirement Generation Phase that Delay the Lead Time of Army Contract Actions*. This research utilized contract actions from Fiscal Year (FY) 2019 - 2021 to identify factors that extend the Acquisition/Administrative Lead Time (ALT) and actions that could subsequently reduce ALT. The quantitative analysis was completed using contract data from the Army’s data platform Virtual Contracting Enterprise-Business Intelligence (VCE-BI). For the qualitative research, surveys and manual contract file reviews were conducted.

The research included background information on procurement acquisition lead time (PALT), referencing that the majority of research and acquisition metrics focus on PALT. PALT, as defined in this research, is the time a contracting office takes to transition from an accepted requirements package to contract award. The literature review conducted

by this research team did identify varying starting points for measuring PALT, including from the time the requirement was received, the time the requirement package was completed or accepted, and the solicitation release date. Ultimately, the 2018 National Defense Authorization Act (NDAA) proposed a definition of PALT beginning on the date the solicitation is issued and ending at contract award. The team's analysis of this further identifies that these PALT definitions and the DOD's use of PALT as the "gold standard" of contract efficiency impact how contracting offices treat requirements packages as offices manage around the tracked PALT metric (Baran et al., 2021, p. 11). Standardizing a holistic PALT metric across DOD is challenging, and the research points out that the 2018 NDAA definition fails to capture pre-solicitation processes that have a significant impact on ALT.

## **M. SUMMARY**

This chapter discussed the theoretical framework, definition, and evolution of PALT. Yoder's TIPS model encompasses three essential elements, personnel, platforms, and protocols, which work in unison to create a successful organization and serve as an effective tool to measure contracting achievements. The evolution and importance of the PALT definition and its tracking methods traces back to Fiscal Year 2016. After examining the differences in contracting types, it was determined PALT can be applied across all acquisitions in a uniform manner to provide useful information when creating, revising, and implementing acquisition policies. In the next chapter, the methodology for our research is explained.

### **III. METHODOLOGY**

This chapter provides an explanation of the methods used to research the degree of alignment between Air Force Contracting policy execution and the use and definition of PALT. The process to analyze policies and data for this research, including definitions used in the analysis, sources of policies and data, and analysis techniques used to answer the research questions is discussed in detail. Further explanation into the parameters set for policy, data, and metrics analysis are also included to help frame the basis of this research. Finally, we discuss an introduction into the generation of recommendations prior to moving into the research results chapter.

#### **A. DEFINITIONS**

Definitions across agencies for key processes and metrics in the acquisition process vary greatly. Establishing baseline definitions for key terms for this research enables consistent analysis of policies and their impact on PALT-measured timelines.

##### **1. Procurement Acquisition Lead Time**

Prior to the OFPP definition, PALT was typically measured beginning either when a requirement was accepted by the contracting office or when the solicitation was issued. The OFPP definition of PALT, which the research team followed, is “the time between the date on which an initial solicitation for a contract or order is issued by a federal department or agency and the date of the award of the contract or order” (Wooten, 2021, p. 2).

##### **2. Acquisition Process**

Though “acquisition process” is generally used as an all-encompassing term, acquisitions involve a multitude of processes throughout their life cycle, and the actual meaning of the term “acquisition process” is generally dependent upon the context of the discussion at hand. The way acquisition process is segregated into phases or steps can be subjective based on the type of acquisitions and the perspective of a person or office, given their role within the acquisition process. For the purpose of this research, the contracting acquisition process refers to the collective phases that are within an Air Force contracting

office's realm of effort. These phases consist of pre-solicitation (after a requirement is accepted by the contracting office), solicitation, evaluation, contract award, and contract administration.

### **3. Acquisition Phases**

The contracting acquisition process can be broken into discrete phases, separated by key events in the overall contracting acquisition process. There are five key phases in the contracting acquisition process: pre-solicitation, solicitation, evaluation, contract award, and contract administration (AcqNotes, 2021b).

### **4. Acquisition Steps**

In each contracting phase there are key steps that need to be completed to move to the next phase. Examples of these steps include market research, acquisition planning, and issuance of the solicitation. The specific steps are further identified during the research team's information gathering.

## **B. POLICY RESOURCES**

Agencies and contracting offices can distribute policies in many different ways. As including all policy issued down to individual offices is inefficient and may dilute the agency level efforts in Air Force Contracting to address PALT, the research team utilized common policy distribution platforms applicable across all of Air Force contracting. Two of these primary platforms, the Defense Pricing and Policy site and the Air Force Contracting Central site, are the two primary distribution methods for Department of Defense (DOD) and Air Force policies related to contracting. The research team utilized these two primary resources to locate and analyze policy memoranda and guidance issued to the DOD contracting workforce from October 2015 through December 2021. The research team does not intend to review the acquisition circulars for all updates to the FAR and DFARS; however, changes to the FAR and DFARS are often addressed by issuance of memoranda prior to the publishing of the related acquisition circular.

The Defense Pricing and Contracting office (DPC), serving under the Assistant Secretary of Defense (Acquisition) is the primary office responsible for contracting policy

matters across the Department of Defense. In addition to updating the Federal Acquisition Regulation (FAR) and Defense FAR Supplement (DFARS), the DPC office issues policy memoranda and other guidance to the contracting workforce (Defense Pricing and Contracting, Assistant Secretary of Defense (Acquisition) [DPC], 2022). The DPC website contains a policy vault where currently active and previously issued inactive policies are available for review.

Air Force Contracting Central makes policy memoranda and guidance issued by Air Force Contracting (SAF/AQC) available to the Air Force contracting workforce. The site contains a listing and links to both active and inactive policies.

Though not policy, the Federal Acquisition Institute maintains a Periodic Table of Acquisition Innovations (PTAI) which serves as a central location for practices to improve acquisition and reduce PALT (Wooten, 2021).

## **C. INFORMATION IDENTIFICATION**

This section outlines the method for identifying information the research team gathered for review and analysis. Controlling the parameters of information gave the research team clear guidelines as to what data to include and a defined timeline and area of impact for the information and analysis, leading to a defined baseline for recommendations and conclusions the research team develops.

### **1. Content Analysis Approach**

As analyzing policy involves a wide range of related topics, organizing the content into categories greatly increases the research team's ability to use the data to analyze and identify trends. Of the three approaches to content analysis, the research team used summative content analysis (Hsieh & Shannon, 2005) to relate the policy reviews specifically to the research question regarding the definition of PALT.

**TABLE 4: Major Coding Differences Among Three Approaches to Content Analysis**

<i>Type of Content Analysis</i>	<i>Study Starts With</i>	<i>Timing of Defining Codes or Keywords</i>	<i>Source of Codes or Keywords</i>
Conventional content analysis	Observation	Codes are defined during data analysis	Codes are derived from data
Directed content analysis	Theory	Codes are defined before and during data analysis	Codes are derived from theory or relevant research findings
Summative content analysis	Keywords	Keywords are identified before and during data analysis	Keywords are derived from interest of researchers or review of literature

Figure 12. Major Coding Differences Among Three Approaches to Content Analysis. Source: Hsieh & Shannon (2005, p. 1286).

The steps in the acquisition process were identified using key terms and actions that can be summarized into distinct acquisition steps and phases. Furthermore, coding each policy by keywords that describe that policy’s relationship to procurement quality or time, segregated by acquisition step enabled the research team to clearly identify patterns related to the correlation between issued policies and the PALT definition.

## **2. Acquisition Steps Identification**

The acquisition team began by identifying key steps in the contracting acquisition process beginning at requirement acceptance by the contracting office and ending at contract award. These key acquisition steps fell under four general phases: acquisition planning, solicitation, evaluation, and contract award. Sources were queried and reviewed for steps within the acquisition phases and logged accordingly. The research team then aggregated the steps to common use terms for each step within the phase, and counted how many individual parts of that step were identified in the sources queried. The research team utilized these totals to identify major steps within each phase that then were used for gathering information on reviewed policies. As this research focused on the definition of PALT, which does not include time after contract award, segregable steps within the contract administration phase were not identified.

### **3. Identifying Policies and Guidance for Review**

The acquisition team then identified the guidance and policies to be reviewed as a part of this study. The research team utilized the DPC website and Air Force Contracting Central to locate and identify active and inactive policies and guidance issued to the Air Force contracting workforce from October 2015 through December 2021 for analysis.

### **4. Current Air Force Contracting Metrics Tracked**

The acquisition team reviewed current metrics tracked by Air Force contracting that were available for review by the Air Force contracting community. The Air Force manages a TEAM Dashboard that highlights the health of each unit based on specific tracked metrics. The Air Force Materiel Command (AFMC) also maintains a metrics dashboard, which is accessible through Air Force Contracting Central via the AFMC and Air Force Installation Contracting Center (AFICC) linked sites.

## **D. POLICY CATALOGING**

This section identifies the research team's guideline for cataloging the information found. The research team outlined specific questions to answer for each policy reviewed both in general terms and specific to each acquisition step. Outlining these questions enabled the research team to summarily analyze the policies and information reviewed without diminishing the overall goal with minor differences in the policies as they relate to the use of PALT in Air Force Contracting.

### **1. Cataloging the Memoranda and Guidance**

The policies and guidance identified were reviewed for pertinent details, then the team identified the acquisition process steps that were impacted by that given policy. Information regarding the policy's title, date issued, number if applicable, and issuing office were inputted into the data sheet first. General questions regarding the policy, such as pertinent thresholds and policy specific targets, were logged next. The policy was also logged as to its applicability to competitive and sole-source acquisitions; if it is not applicable to contract competition statuses such as manpower, government purchase card, or general reporting requirements the policy were marked as such. Then, the policy was

logged according to the contracting acquisition process steps. Steps that are did not impact a specific step were marked with “Not Applicable.” Steps that were impacted by the given policy were then be cataloged by a general assessment of the policy’s intent to improve acquisition timelines, quality, or both for that step. Some policies did not implement rules that significantly impact quality or time, such as changes to small business rules or contract clauses. These were identified as “other.” Each policy was further be given a general assessment of the expected impact to the time to complete that individual step in the acquisition process as an increase, neutral, or decrease to the time to complete. Table 3.1 outlines examples of assumed conditions from a policy’s specific changes that may impact the time required to complete specific acquisition steps.

Table 1. Categories of Time Impact to Acquisition Steps

Step Impacted	Impact to Step Completion	Examples of Assumed Conditions
Yes	Increase	Higher approval or review level Lower approval thresholds Increased documentation or paperwork
	Neutral	No expected significant impact to the step
	Decrease	Lower approval or review level Higher approval thresholds Decreased documentation or paperwork
No	Not Applicable	Not Applicable

It is noted that these impacts are to be applied to the individual step impacted, and the identified increase, decrease, or null effect on time is not indicative of the impact to the overall acquisition process. The secondary impacts to other parts of the acquisition process may vary greatly, and the intertwined steps of the acquisition process make any changes to the process very likely to impact more than one step.

## 2. Summary of Policy Identifiers to Be Cataloged

Table 3.2 summarizes the questions that were answered for each policy reviewed both in general and related to the specific acquisition steps, and outlines the valid answers that were be cataloged for each policy.

Table 2. Summarized Catalog Policy Categories

Categorization	Point in Policy	Assessment Categories
General Policy Information	Is there a significant threshold(s) related to the policy change?	Yes (\$), No
	Is the policy targeted to commercial contracts?	Yes, No
	Is the policy targeted to specific type contracts?	Cost, Fixed Price, N/A
Contracting Acquisition Step Information	Is the step impacted?	Yes, No
	How does the policy impact the step?	Quality, Time, Both, Other/Unknown
	How does the policy impact time to complete the step?	Increase, Neutral, Decrease, Not Applicable

## E. DATA ANALYSIS

The research team took the cataloged information and created calculated, summarized results, which enabled the research team to effectively identify trends and information about the correlation between implemented Air Force Contracting policies and the used of PALT as currently defined by OFPP.

1. The research team calculated general totals for the policies reviewed by the general information identifiers above. The policies that included a significant threshold were counted in more than one category if multiple

threshold changes were present. Total policies with a significant threshold were calculated within the following ranges, which mirrored the Simplified Acquisition Threshold and Air Force Clearance Approval Authority approval thresholds as of April 2022 (AFFARS 5301.9001, 2022):

- a. \$0 to \$250 thousand
- b. \$250 thousand to \$10 million
- c. \$10 million to \$50 million
- d. \$50 million to 1 billion

2. The research team calculated totals for the policies reviewed by each acquisition step. The following totals calculated for each acquisition step identified:
  - a. Cumulative total of policies reviewed
  - b. Total impacting policies targeted at quality
  - c. Total impacting policies targeted at time
  - d. Total impacting policies targeted at something other than quality or time, or the targeted impact is unknown
  - e. Total policies impacting the step in an expected increase in time to complete
  - f. Total policies impacting the step in an expected decrease in time to complete
  - g. Total policies impacting the step but not expected to significantly impact time to complete
3. Each of the totals were then aggregated within the phase each step is identified as a part of, to further analyze the impact of reviewed policies by phase.
4. The research team used the data analyzed to draw conclusions regarding the contract phases targeted by senior leaders in efforts to improve the contracting process and reduce acquisition lead time. By calculating the number of policies by contracting acquisition step and acquisition phase,

the team was able to summarize the targeted impact of issued policies by phase and identify if these policies were captured by the current definition of PALT. By expanding the categorization of policies to include a target of quality or time, the research team was able to identify which trait the majority of policies issued within each acquisition phase pursues, further identifying the relevance of the PALT metric by acquisition phase. This analysis helped the research team identify if the recent efforts made to reduce procurement lead time were appropriately accounted for in the PALT metric.

## **F. METRIC ANALYSIS**

The Air Force currently distributes metrics data on the Air Force TEAMS dashboard and a metrics site on Air Force Contracting Central. This enables contracting offices to utilize this data to see the effectiveness and health of the unit's operations and the contracting office's performance as a part of the Air Force contracting team. The current metrics tracked by the Air Force on these sites were reviewed for relevance to the efforts categorized and summarized by the research team.

1. The research team first identified current metrics tracked by the Air Force on these sites by the metric title, site of reference, and calculation if available. The team then identified the target of these metrics, generalized to the following categories:
  - a. Procurement lead time
  - b. Values-based metrics
  - c. Deficiencies
  - d. Manpower & training
2. The research team then calculated the cumulative total metrics tracked in each category. The team then further reviewed any metrics categorized under procurement lead time to identify what, if any, other metrics than PALT are currently used to monitor acquisition lead time in Air Force contracting offices.

## **G. RECOMMENDATIONS AND CONCLUSIONS GENERATION**

Based on the summarized policy data and metric analysis above, the research team then generated findings regarding the effectiveness of the current PALT definition in tracking current initiatives to improve contracting processes as issued by DOD and Air Force senior contracting officials. The team was able to summarize the amount of effort, by acquisition phase, to improve contract processes and analyze that summary to the definition of PALT. The team also provides findings regarding the current metrics tracked by Air Force contracting offices and identify if efforts not captured in PALT are otherwise included in another metric. The team then provides a robust conclusion as to the degree of alignment between policy execution and the use of PALT to understand and better address the causes of procurement delays.

## **H. SUMMARY**

This chapter provided the definitions and methodology for our research. The research was conducted using specific policy distribution resources available to Air Force Contracting units. A summative content analysis was used to identify the key words and categories policy information was sorted by, which was then be further summarized to enable clear trends regarding the relation of issued policies to the PALT definition. This chapter also explained how the specific categories policy information was sorted to ensure a consistent spectrum of data across all policies reviewed. This process included categorizing and analyzing policies and data, sources of data, and the analysis process for the project. The next chapter presents the results of our research and the analysis of that information.

## **IV. RESULTS**

### **A. INTRODUCTION**

This chapter serves to present the data collected and the results of the research conducted by the research team. It discusses the outcome of discrete steps within the Air Force contracting acquisition process and reviews data points generated by the analysis of policies across the research questions. The data points are then summarized for analysis.

### **B. CONTRACTING ACQUISITION STEPS**

Though the “acquisition process” is generally used as an all-encompassing term, acquisitions encounter a multitude of processes throughout their life cycle, and the actual meaning of the term acquisition process is generally dependent upon the context of the discussion at hand. How the acquisition process is broken down into phases or steps can be subjective based on the type of acquisitions and the perspective of a person or office, given their role within the acquisition process.

#### **1. Contract Phases**

Contracting professionals use the term acquisition process most commonly for the process to award a single contract. As the research topic focuses on procurement acquisition lead time, which directly involves the timing of contract awards, this perspective is the most accurate one for the team’s research. The Contract Management Body of Knowledge (CMBOK) outlines three phases of the contract life cycle — pre-award, award, and post-award (National Contract Management Association, 2019, p. 3). The GAO identified four contract phases, including solicitation, initial evaluation, discussion/negotiation, and contract award. Acquisition planning is noted in the GAO case as a step prior to the contract phases (Woods, 2018, pp. 3–4). In the CMBOK, the pre-award phase includes developing the solicitation and requesting offers, which roughly corresponds to the GAO’s acquisition planning and three contract phases prior to contract award.

According to AcqNotes (2021a), a frequently referenced site by contracting professionals for quick information, the contracting phases of the acquisition process includes five phases. Phase one, planning for procurement, includes key parts of the acquisition process prior to solicitation release. These procedures include defining the requirements, doing market research, acquisition planning and strategy documents, justifications, and source selection plans (AcqNotes, 2021b). Phase two, solicitation, includes the posting of synopses, issuing the solicitation, any solicitation amendments, and receipt of proposals, bids, or quotes (AcqNotes, 2021c). Phase three, evaluation, includes evaluating all proposals according to the solicitation, leading to an award decision by the source selection authority and contracting officer (AcqNotes, 2021d). Phase four, contract award, includes the official award of a contract. Phase five, post-award management of the contract, is not relevant to the research team's focus on PALT, which does not include post-award actions.

Based on these findings, the identified phases of pre-solicitation, solicitation, evaluation, contract award, and contract administration were used to categorize acquisition steps and policies for this research effort.

## **2. Contracting Acquisition Steps**

For this research, the team queried ten sources for acquisition steps to get a contract awarded, including AFLCMC standard processes for competitive and sole-source contract awards, the CMBOK, the DFARS PGI 204.7001, the contract file indexes found on AFCC for operational supplies, services, and construction as well as the file index for research and development (SAF/AQC, n.d.c), the United States Agency for International Development (USAID) simplified acquisition guide (2018), AcqNotes, and the DAU contracting subway map (Currier, n.d.). By consolidating similar terms and actions, we identified common steps in each of the acquisition phases. We noted that a few steps were identified in different phases by some of the sources. For the purpose of consolidating similar items, these were aligned with the phase they occurred in most often. The synopsis step was included in the pre-solicitation phase, provisions and clauses were identified in the solicitation step of the solicitation phase, source selection documentation was included

in the document decision step of the evaluation phase, and contract clearance was included in the clearance step of the evaluation phase. Contract administration was not reviewed for steps within that phase, as steps conducted in the contract administration phase are not relevant to this PALT research. Table 3 displays the steps in each acquisition phase.

Table 3. Acquisition Steps by Phase

Pre-Solicitation Phase	Solicitation Phase	Evaluation Phase	Award Phase
Total Steps: 8	Total Steps: 4	Total Steps: 9	Total Steps: 5
Acquisition Planning	Solicitation	Determine Objective	Contract award
Competition (Justification and Approval Documents)	Industry Communication	Pricing & Audit Support	Award Notifications Synopsis, & Debriefings
(Business) Clearance	Proposal Receipts	(Contract) Clearance	Contract Reporting
Purchase Request/ Requirement Package	Pre-Award Protests	Conduct Negotiations or Select Source	Post-Award Protest
Determinations & Findings		Document Decision	Post-Award Verifications
Market Research		Additional Government Reviews	
Small Business		Additional Source Reviews	
Synopsis		Pre-Award Debriefings	
		Pre-Award Protests	

### C. POLICIES REVIEWED

A total of 174 policies were reviewed from the period of 1 October 2016 to 31 December 2021 from the Assistant Secretary of Defense (Acquisition) Defense Pricing and Contracting (DPC office (n.d.) and the SAF/AQC (n.d.d, n.d.e). They were cataloged by title and issuing office, significant thresholds, and targeted impacts to the acquisition steps. Within each acquisition step, the effect of the policy was logged using time, quality, both, or other/unknown subcategories. If a policy affected a step, the change in schedule was categorized as an increase, decrease, or neutral. The policies were also cataloged to show if they specifically impacted commercial contracts or if they specified cost or fixed price type contracts. Of the 174 policies reviewed, 115 were issued by DPC and 59 were issued by SAF/AQC. Forty-six inactive and 126 active policies were identified to conduct our research (SAF/AQC, n.d.e). Of the total 174 policies intended to review, 26 were unavailable and cataloged by title alone when a reasonable interpretation of the policy’s intent could be identified. Table 4 shows the breakout of each policy category.

Table 4. Policy Categories

Source	Active Policies	Inactive Policies	Unavailable Policies
SAF/AQC	13	46	24
OSD/A&S (DPC)	113	0	2
Total	126	46	26

### D. RESULTS

The results are broken into subcategories to focus on each topic separately. First, we present the results by general information, and then, we discuss the results by the acquisition phase. Next, we address the results by impacts to the time to complete acquisition steps. Lastly, we demonstrate the impact of the policies to each acquisition step.

## **1. Results By General Information**

Only 15 of the policies reviewed included specific thresholds in the issuance memorandum, though those policies that did often referenced more than one threshold change. Of the thresholds that changed, nine were thresholds at the SAT or below, eight were thresholds between \$251,000 and \$10 million, two were for thresholds between \$10 million and \$50 million, and six were for thresholds from \$50 million to \$1 billion. Though some policies may have impacted specific requirements that trigger at a certain dollar threshold, those thresholds were not articulated in the research unless specifically written into the policy implementation memorandum.

Nineteen of the policies reviewed were specific to commercial type contracts. Only three were directed at cost-type contracts, one was directed at fixed-price contracts, and four were specific to other types of contracts like time and materials, labor hour, or other uncommon contract types. All other policies included changes that would be applied across all contracts that met the criteria, regardless of commerciality or contract type.

The research team included a review of the policies based on their applicability to acquisition competition categories to better understand the compiled data. Policies were non-exclusively marked as applicable to competitive or sole-source actions; if neither directly applied to the policy, such as government purchase card, system, or personnel type memorandums, they were marked as not applicable. No trends were identified here, with a total of 72 policies found that applied to both sole-source and competitive acquisitions, 5 additional policies only applicable to competitive awards, 18 additional policies only applicable to sole-source awards, and 80 that did not apply to contract actions as differentiated by competition type.

## **2. Results By Acquisition Phase**

The policies were categorized by impact to specific acquisition steps, which were then aggregated into a total number of policies that impacted each acquisition phase. Policies may have impacted more than one acquisition phase, and as such appear in the count for both phases; however, policies that impacted more than one step in the same phase were only counted once in the aggregated number of policies that impacted the phase.

Table 5 outlines the aggregated contract acquisition phase data by both individual policies and total impacts that account for multiple impacts from a single policy letter.

Table 5. Summary of Impacts by Acquisition Phase

Phase	Number of Policies that Impacted the Phase	Number of Total Impacts to the Phase
Pre-solicitation	40	87
Solicitation	31	39
Evaluation	27	43
Award	44	55
Contract Administration	48	48

The number of policies directed to change each phase was spread relatively evenly. The highest number of policies targeting a phase was 48 for contract administration. The lowest number was in the evaluation phase with 27 policies. The results show no outliers demonstrating the DOD or Air Force contracting policies issued focused on a specific acquisition phase to target acquisition reform. Reviewing the total number of impacts for each phase shows there were significantly more changes to the pre-solicitation phase than any other phase of the acquisition life cycle. The pre-solicitation phase had 87 changes and the solicitation phase had only 39 changes. This indicates that though the number of policies issued was consistent across the five phases, the number of impacted steps per policy was far greater in the pre-solicitation phase than in any other contract acquisition phase.

When considering the definition of PALT as beginning at the solicitation phase and ending at contract award, the highest number of policies targeted the award phase with 44 related policy memoranda to that phase. The current PALT metric only includes the solicitation, evaluation, and award phases of contract acquisition. A total of 102 policies impacted these three PALT phases, with 137 total steps impacted within these three phases.

When viewed against the total 190 overall phase impacts from the policies reviewed, 53.6% of the phase impacts are accounted for within the PALT metric. Another 25.3% of the phase impacts fall under contract administration, which is not relevant to the PALT goal of identifying procurement delays. This leaves 21.1% of the by-phase impacts unaccounted for in the PALT definition, as efforts in the pre-solicitation phase do include sources of procurement delays but are not included in the PALT-measured timeframe. Figure 13 shows the percentage of policies impacting each acquisition phase.

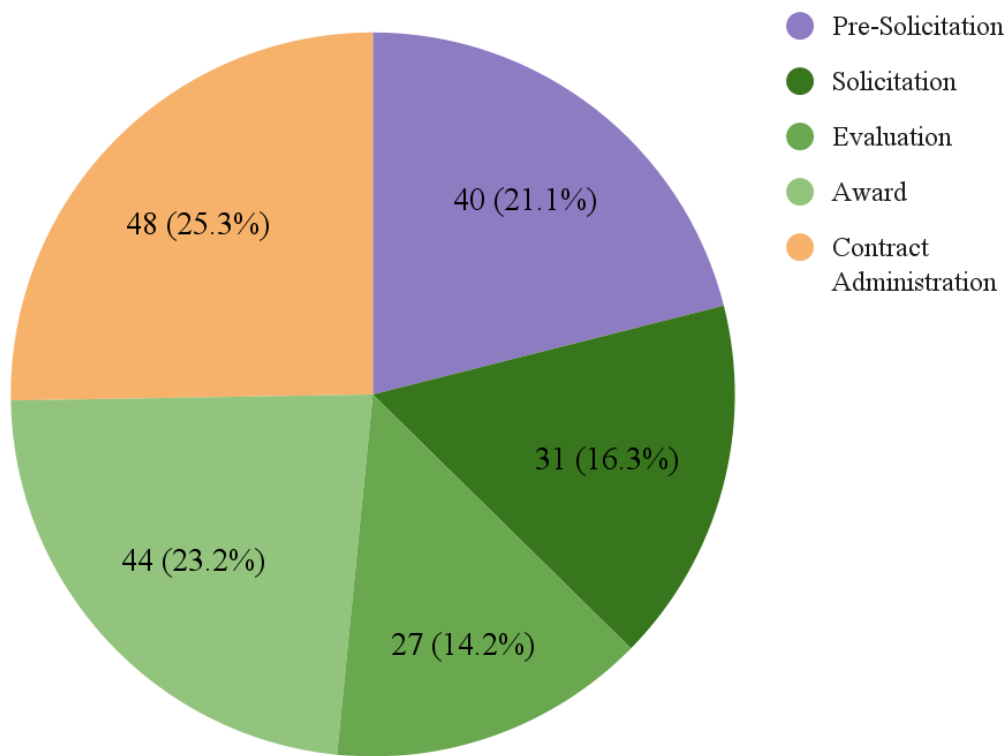


Figure 13. Policies Impacting Each Acquisition Phase

### 3. Results By Acquisition Steps

The pre-solicitation phase had 7 acquisition steps and 40 policies that targeted this phase of the life cycle. The most affected steps were purchase request/requirement package and acquisition planning, with 20 and 24 policies affecting them, respectively.

Competition/justification & approval and determinations & findings were in the middle of the group with changes. Market research, small business, and synopsis steps had the fewest policing impacts. In this acquisition phase, most of the changes were directed to only time or included time. Of the 87 step impacts, 61 incorporate a change to time and 42 of them decreased the timeline. This effort to decrease the timeline is in line with Air Force efforts to reduce procurement delays. Table 6 demonstrates each of the seven steps and their individual results.

Table 6. Pre-Solicitation Phase Specific By-Step Impact

Total Impacting Policies: 40	Total Step Impacts	What was impacted				Impact to timelines		
Step		Quality	Time	Both	Other	Increase	Decrease	Neutral
Purchase Request/ Requirement Package	20	6	7	7	0	10	9	1
Acquisition Planning	24	5	10	6	3	7	4	13
Competition/ Justification & Approval	15	0	11	1	3	1	11	3
Determinations & Findings	13	1	10	1	1	2	11	0
Market Research	5	0	1	2	2	0	3	2
Small Business	4	0	1	1	2	1	1	2
Synopsis	6	0	1	2	3	0	3	3
Total Impacts to Phase	87	12	41	20	14	21	42	24

The solicitation phase had 4 steps and was affected by 31 policies. Solicitation development and release was the main focus for policy changes in this acquisition phase with 29 changes. The policies' impact was evenly spread between quality and time and often contained both; however, the category for other or unknown targeted impact effects encompassed the most changes. The impact to the acquisition timeline was mostly unaffected with 26 of the 31 policies not changing the schedule. The remaining policies were almost evenly split between increasing and decreasing the timeline. Table 7 depicts each step in the solicitation phase and how the factors and time were changed by the related policies.

Table 7. Solicitation Phase Specific By-Step Impact

Total Impacting Policies: 31	Total Step Impacts	What was impacted				Impact to timelines		
Step		Quality	Time	Both	Other	Increase	Decrease	Neutral
Solicitation Development and Release	29	6	5	7	11	6	7	16
Industry Communication	3	0	0	1	2	0	0	3
Proposal Receipt	3	0	0	1	2	0	0	3
Pre-Award Protests	4	0	0	0	4	0	0	4
Total Phase Impacts	39	6	5	9	19	6	7	26

The evaluation phase of the acquisition process was impacted by 27 policies and had a total of 43 changes to the respective steps in this procurement phase. The most commonly impact in policy changes in this group was other or unknown impacts, with 20 updates. Time had the next highest number of changes, with 20 impacts directed at either time or both time and quality. Most of these policy reforms did not affect the timeline, with

22 of 43 step impacts remaining neutral to the timeline required to complete these steps. However, 15 policies did lead to a decrease in the schedule. Table 8 demonstrates the results for each acquisition step. The reviewed policies focus on elements other than time to complete the acquisition steps does not match the expected results, but the slight shift towards reducing the schedules does align with reducing PALT.

Table 8. Evaluation Phase Specific By-Step Impact

Total Impacting Policies: 27	Total Step Impacts	What was impacted				Impact to timelines		
		Quality	Time	Both	Other	Increase	Decrease	Neutral
Determine Objective	6	0	1	2	3	0	2	4
Pricing and Audit Support	7	1	0	1	5	1	1	5
Clearance	11	1	6	0	4	0	6	5
Conduct Negotiations or Select Source	11	1	4	2	4	4	3	4
Document Decision	7	0	3	1	3	1	3	3
Pre-Award Protest	1	0	0	0	1	0	0	1
Total Phase Impacts	43	3	14	6	20	6	15	22

The award phase of the acquisition process was affected by 44 policies over its 9 steps. The contract award step was the most affected step with 32 of the 55 policy updates. The next most common place for reforms was in the contract reporting step with 13 changes. The other three steps were adjusted much less. The policy reforms focused more on quality than time for the award phase with 34 of the changes affecting quality while 24

affected time. The contract timeline was increased by 24 of the 44 revisions. Table 9 shows the award phase steps and the breakout of how they were modified by the policies.

Table 9. Award Phase Specific By-Step Impact

Total Impacting Policies: 44	Total Step Impacts	What was impacted				Impact to timelines		
		Quality	Time	Both	Other	Increase	Decrease	Neutral
Contract Award	32	11	5	11	5	18	8	6
Award Notifications, Synopsis, and Debriefings	7	0	2	1	4	0	3	4
Contract Reporting	13	7	2	3	1	6	3	4
Post-Award Protests	2	1	0	0	1	0	1	1
Post-Award Verifications	1	0	0	0	1	0	0	1
Total Phase Impacts	55	19	9	15	12	24	15	16

The contract administration phase is not a part of PALT, but we included it in our research to see how often it was targeted in policies, what elements were targets, and how it affects the overall schedule along with the other contract acquisition phases. It was the most commonly affected phase with 48 changes from 48 policies. The contract administration phase was not broken into subcategories because it was not directly relevant to what the research team studied. The analysis showed that most of the policies that affected contract administration included quality. Thirty-nine of the policies incorporated quality changes. These updated guidelines increased the time of administration in 29 of the 48 policies. Table 10 shows what factors were impacted and how they affected the contract administration time.

Table 10. Contract Administration Phase Specific By-Step Impact

Step	Number Impacting Policies	What was impacted				Impact to timelines		
		Quality	Time	Both	Other	Increase	Decrease	Neutral
Contract Administration	48	17	11	12	8	29	11	8
Total Phase Impacts	48	17	11	12	8	29	11	8

**E. RESULTS BY IMPACT TO TIME**

The research team identified a need to review policies as they impacted timelines more thoroughly during the course of policy review. This review highlights the overall impacts of the policies issued related to time, as not all policies issued have the same magnitude of impact. Policies issued to provide clarification or to enact a specific action such as adding a clause do not have the same level of impact across Air Force Contracting and the PALT metric as a policy that changes a multitude of aspects such as threshold changes or delegations. Specific review of policies that negatively and positively impacted time allows the research team to account for this difference in magnitude of effect.

**1. Decreased Time Impacts**

Of the 272 total acquisition steps impacted over all phases, 99 of the impacts to the steps decreased the time to complete those steps over 38 policies. Of these 38 policies, 9 impacted only the contract administration phase. Of the remaining 29 policies that decreased the time to complete an acquisition, 9 of the 12 policies impact five or more acquisition steps. In comparison, only 43 of the 174 policies reviewed overall impact 2 or more steps, with only 15 total impacting 5 or more acquisition steps. As 12 of the 29 means 41% of the policies that decrease time at or before contract award means impact a significantly high number of acquisition steps, and 12 of the 15 steps that impact 5 or more steps reduce acquisition timelines, the research team concluded that policies issued to

decrease time and therefore PALT generally have a larger magnitude of effect than other types of policies.

The policies that reduced timelines ranged in the changes they made, but some types of changes occurred more frequently. Nine of the policies specifically addressed changes to systems used in acquisition, 7 instituted delegations of authority, and 4 adjusted thresholds. Of the 12 policies that decreased time in 2 or more steps, 7 were related to revised delegations or thresholds. Additionally, of these 38 policies that decreased time to complete steps, 1 was issued in fiscal year 2017, 3 were issued in fiscal year 2018, 7 were issued in fiscal year 2019, 14 were issued in fiscal year 2020, 9 were issued in fiscal year 2021, and 4 have been issued so far in fiscal year 2022. The significant increase in policies impacting timelines matches the timing of Operation Clean Sweep (SAF/AQCP, 2019).

## **2. Increased Time Impacts**

Of the 272 total acquisition steps impacted, 86 resulted in an increase in time to complete over 50 policies. Of the 50 policies that increased acquisition lead time, only 16 impacted two or more acquisition steps, and only 3 impacted five or more steps. Of the 50 policies, 20 of the increases to time were limited to the contract administration phase. The majority of the policies that increased time to complete one or more acquisition steps were primarily to implement new rules, such as those related to national security or the pandemic response, or to implement reporting standards for various elements of acquisitions. Of these 50 policies, 5 have been issued so far in fiscal year 2022, 5 were issued in fiscal year 2021, 25 were issued in fiscal year 2020, 9 were issued in fiscal year 2019, 4 were issued in fiscal year 2018, and 2 were issued in fiscal year 2016. The 50% of these policies that increased time to complete steps in fiscal year 2020 correlate with the efforts to respond to the COVID-19 pandemic.

## **F. AIR FORCE CONTRACTING METRICS**

Air Force contracting shows that the two locations that tracked metrics as a measure of success for units were in the Air Force Contracting Central AFMC PK Dashboard (SAF/AQC, n.d.a.) and the Air Force Tiered Enterprise Acquisition Metrics (TEAM) Dashboard (AFICC, n.d.). The Air Force TEAM Dashboard only tracks data from the AFICC; no

additional locations were identified that track metrics for the other centers in Air Force Contracting. The metrics identified on these two sites, outlined in Exhibit 1, resulted in a total of 22 metrics tracked, which were then generalized into five categories. It was noted that some of the metrics, such as bridge contracts, may have implications on more than one metric category; however, these were categorized under the best fit.

Table 11. Air Force Current Metrics

Metric Category	AFMC PK Dashboard	TEAM Dashboard	Total Number of Metrics Tracked
Procurement Lead Time	1	0	1
Values-based Metrics	3	4	7
Quality	1	5	6
Manpower & Training	1	5	6
Other	0	2	2
Total	6	16	22

The metrics on SAF/AQC’s Air Force Contracting Central (n.d.a), located on the AFMC procurement (PK) Dashboard page, include metrics for the AFMC PALT, AFMC DPC compliance, AFMC losses, AFMC bridge contracts, AFMC obligated dollars, and AFMC contract actions. This dashboard also contains center dashboards with these same metrics as focused on the AFICC, Air Force Nuclear Weapons Center, Air Force Sustainment Center, AFLCMC, Air Force Test Center, and Air Force Research Laboratory. Of these tracked metrics, only the metric for AFMC PALT references the timeliness of a contracting process. Based on the data on the site, the AFMC PALT metric measures the average time from solicitation release to contract award.

The Air Force TEAM dashboard maintained by AFICC (n.d.) includes a multitude of metrics to measure acquisition excellence and unit health across offices supporting Air

Force installations under AFICC. These metrics support metric views from the headquarters level down to specific wings or units. The metrics then further create a risk rating for each unit's health and a score for acquisition excellence that can be used to assess a unit's current ability to perform and adjust accordingly. The metrics tracked on the TEAM Dashboard did not include PALT, or any other acquisition lead time metrics. Of the 16 metrics tracked, only two relate to the passage of time. Clearance comment adjudication time (CCAT) tracks the time units take to clear clearance review comments and is seen as an indicator of contract package quality. Construction time on target (ToT) percentages refer to the construction projects that met their ToT as compared to the construction projects that were scheduled.

## **G. SUMMARY**

In this chapter, we presented the results from our research and found 174 policies to be reviewed from OSD/A&S (DPC) and SAF/AQC, which were categorized across five contract acquisition phases. These 174 policies cumulatively impacted 272 acquisition steps, with 190 phase impacts after consolidating multiple impacts to a phase from a single policy memorandum. Of these policies, 53.6% of the policy impacts within the acquisition phases are measured by the current definition of PALT. The research team also identified two locations where metrics are currently tracked by Air Force Contracting, with 22 total tracked metrics, only one of which references a procurement lead time measurement. We further discuss our research in a broader view, addressing the research questions and recommendations, in the next chapter.

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## **V. FINDINGS AND RECOMMENDATIONS**

### **A. INTRODUCTION**

This chapter reviews our findings as related to this study's research questions and highlight any additional areas of interest as discovered through the research. It then discusses the research team's recommendations based on the findings and future study areas that may build on the research conducted.

### **B. RESEARCH QUESTIONS FINDINGS**

The January 2021 definition of PALT, as issued by the OFPP, is “the time between the date on which an initial solicitation for a contract or order is issued by a federal department or agency and the date of the award of the contract or order” (Wooten, 2021, p. 2). The OFPP specifically defined PALT to help the government measure, understand, and address the causes of procurement delays. The research team reviewed policies to explore the degree of alignment between this PALT definition and Air Force Contracting policy efforts to improve the process and lead times for contracting. Using the data obtained by identifying the acquisition phases and their related steps, cataloging policy issued by DPC and SAF/AQC from October 1, 2015 through December 31, 2021, and identifying current metrics tracked by the Air Force, the research team gathered data and conducted an analysis to answer the research questions.

The research team used policies issued to the Air Force contracting workforce to gauge the efforts by Air Force contracting leadership to address procurement delays as the guidance issued by the leadership team reflects the elements they consider most important. These policies were categorized by the acquisition phase they impacted and the type of impact the policy made.

The acquisition phases identified include pre-solicitation, solicitation, evaluation, contract award, and contract administration. Of these five phases, only solicitation, evaluation, and contract award are included in the OFPP definition of PALT. The pre-solicitation phase is prior to the start of the PALT measurement at the solicitation release, and contract administration occurs after contract award.

- (1) Question 1 - Does the OFPP 2021 definition of PALT help benchmark the efforts in Air Force Contracting to understand and better address the causes of procurement delays?

The 174 policies that were reviewed impacted the acquisition phases a total of 190 times and 272 individual steps, as some policies impacted more than one acquisition step. Of the phase-based impacts, 102 occurred in the solicitation, evaluation, and award phases that are measured under PALT, totaling 54% of the total impacts to the individual acquisition steps. These three phases were focused primarily on quality or other impacts such as clause implementation, various reporting requirements and tools, or system updates. Only the evaluation phase showed a higher number of steps impacted by time-related changes. The policies that reduced time to complete acquisition steps included 7 steps in the solicitation phase, 15 in the evaluation phase, and 15 in the award phase totaling 37 total steps impacted by time reducing lead time, as compared to 30 steps that were impacted by policies that increased the time to complete the step in those phases.

The pre-solicitation phase, which is not included in the PALT metric, included 87 of the 272 individual step impacts by the policies reviewed, with 41 of those primarily targeted towards time impacts, and 61 total time-based impacts including those that targeted time and quality. In the phases up to and including contract award, of the 88 steps impacted with a decrease in the time to complete the step, a total of 51 impacts were in the pre-solicitation phase and 37 step impacts decreasing time were in the three phases included in the current PALT metric. Based on that perspective, 58% of the steps impacted by policies issued are not captured by the current PALT metric, showing the efforts to reduce acquisition lead time prior to and including contract award are not benchmarked or consistently tracked by the Air Force.

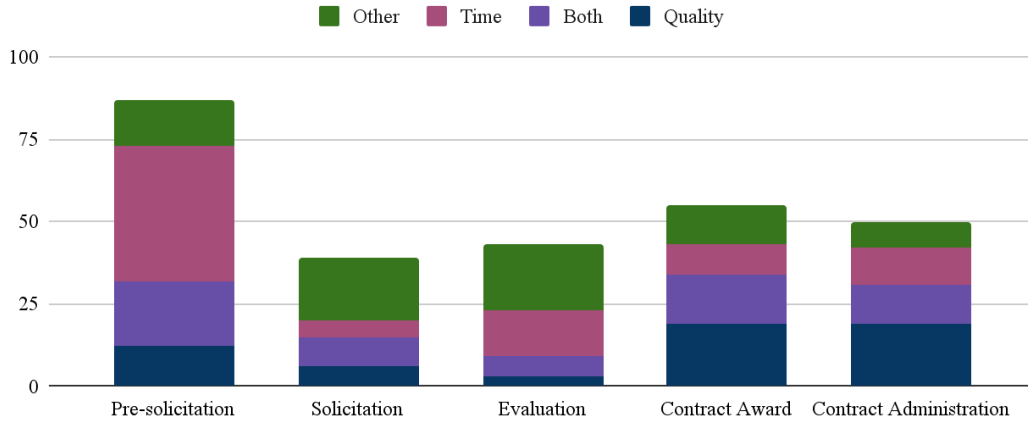


Figure 14. Type of Impact to Acquisition Phases

Based on this analysis, the definition of PALT only partially helps to benchmark the efforts in Air Force Contracting to understand and address the causes of procurement delays. A large portion the policy issued from October 2015 through December 2021 that addressed procurement delays is not included in PALT, as evidenced by those targeted towards time to complete tasks and resulted in a reduced time to complete specific steps that were effective in the pre-solicitation phase of the contract acquisition process. The PALT metric does include some of the efforts to reduce procurement delays, and the impacts of specific actions to reduce lead time such as delegating approval authorities or changing thresholds may have a larger impact in different phases of the contract acquisition process. By count, the majority of policies issued in the phases measured by PALT were not related to lead time; instead, the policies in these phases were primarily directed toward quality or other effects on the related acquisition steps. The current definition of PALT does help the Air Force benchmark PALT in this way, helping the Air Force identify if these quality-based policies cause procurement delays that should be further addressed.

- (2) Question 2 - Does the new definition of PALT impact any acquisition process elements in the acquisition planning process prior to solicitation release?

Standardizing the definition of PALT to begin at solicitation release and end at contract award changed the way some units tracked PALT, as previously units varied on when they began the PALT metric. Some measured PALT as it is now defined, beginning

at solicitation release, and some measured PALT beginning at the receipt or acceptance of a requirement. Standardizing the definition to begin at solicitation release created a risk of process elements changing to shift acquisition lead time to parts of the acquisition process prior to solicitation release.

Based on a review of the policy impacts to step timelines, this risk was not realized. In fact, almost half of the acquisition steps impacted in the pre-solicitation phase decreased the time to complete that step, and only 24% of the steps increased the time to complete the impacted pre-solicitation step. Furthermore, of the PALT-measured phases, only the evaluation phase showed a significant number of steps impacted that resulted in a decrease in time to complete the step. Overall, only 37 of 137 total impacted steps in the phases measured by PALT resulted in a decrease in time, with 64 step impacts that did not affect the time to complete a step and 36 steps time increased by the reviewed policies.

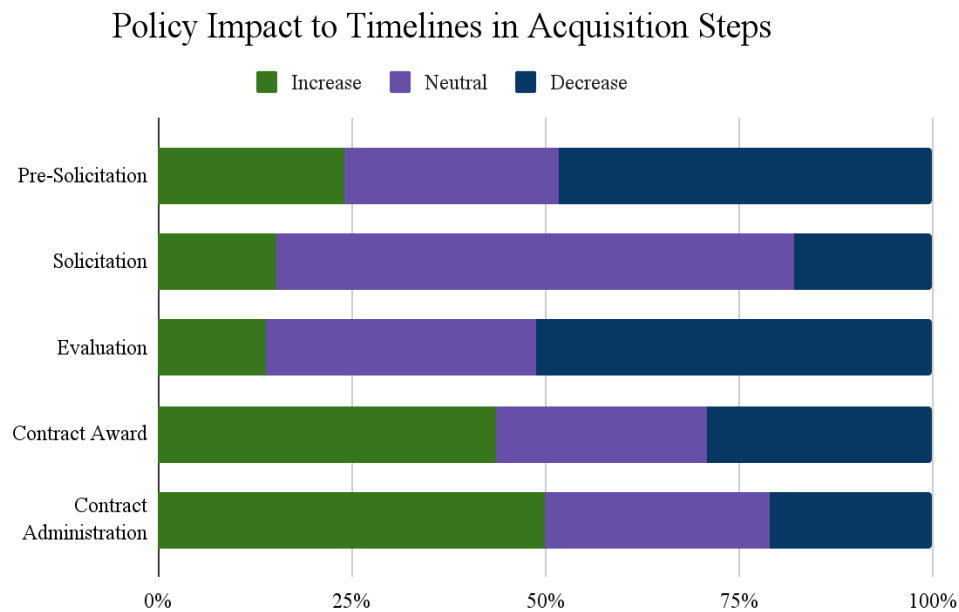


Figure 15. Policy Impact to Timelines in Acquisition Steps

As the results did not show a general increase in the time to complete steps not measured by PALT or a corresponding focus on decreasing the time to complete PALT-

measured phases, the research team concluded that the standardized definition of PALT by OFPP did not impact the acquisition process elements prior to solicitation release.

- (3) Question 3 - Do primary Air Force Contracting metrics reporting sites include other data that provides a holistic view of Air Force procurement timelines?

The Air Force contracting metrics reporting sites include metrics available on AFCC and the TEAM Dashboard. The AFCC site includes the only metric for acquisition lead time. The TEAM Dashboard only tracks information related to AFICC and does not include any time-based metrics related to procurement delays and acquisition lead time. Other metrics tracked on these sites include personnel-related metrics, acquisition quality metrics, and values-based metrics such as obligated dollars and goals for small businesses and competition. The only metric that is duplicated between the Air Force TEAM Dashboard and AFCC is the measure of bridge contracts issued.

Though this review was conducted from an Air Force-centric point of reference, the impacts of these policies vary based on the contracting center within the Air Force. Air Force contracting is functionally headquartered within Air Force Material Command (AFMC) under AFMC's six centers: Air Force Installation and Mission Support Center with AFICC as the contracting functional, Air Force Life Cycle Management Center (AFLCMC), Air Force Nuclear Weapons Center, Air Force Research Laboratory, Air Force Sustainment Center, and the Air Force Test Center (Air Force Material Command, n.d.). From the AFCC AFMC/PK Dashboard data for fiscal year 2021, AFLCMC does the most transactions in both dollars and actions, encompassing approximately 75% of the obligated dollars and 45% of the contract actions issued within Air Force contracting. AFICC, which uses the TEAM Dashboard, only encompasses approximately 6% of the Air Force's obligated dollars and 9% of the issued contract actions. Additionally, when reviewing the fiscal year 2021 Air Force competition goals (SAF/AQC, n.d.b) the average competition goal for the major commands, which are primarily supported by AFICC, is 77.19%, where the average competition goal for the Program Executive Officers, which are primarily supported by AFLCMC, is 22.60%. This difference in competition goals demonstrates a difference between AFICC and AFLCMC based on expectations of sole-source actions to be completed. Though the general acquisition

steps are true for both sole-source and competitive contract actions, steps such as justifications, audits, and conducting negotiations are much more impactful to a sole-source action. As such, the significance of the impacts of policies in the pre-solicitation phase are different when measuring acquisition lead time for AFLCMC as it is for AFICC.

For all of Air Force contracting including AFLCMC and AFICC, no metrics other than PALT are included on any available metrics tracking location that measure timeliness of contract actions. The sites to include some metrics that impact the Air Force's ability to meet procurement timelines such as those over the experience of the contracting workforce, quantity factors like contract actions, and quality factors like regulatory compliance; however, metrics that could capture the procurement delays experienced prior to solicitation or caused by contract administration are not present. Additionally, other means of reducing timelines such as improving relations and communications with industry can and have been used to cut PALT and overall total acquisition lead time very effectively; yet, the PALT metric only captures a portion of that success in a broad band with other efforts. Therefore, the research team concluded that primary Air Force contracting metrics reporting sites include some other data that provides insight into procurement timelines, but fall short of providing a truly holistic view of Air Force procurement timelines.

## **1. Research Problem Statement Findings**

Based on the answers to the three research questions, it does not appear that there is a close alignment between the OFPP PALT definition and Air Force policy efforts to improve the contracting process and impact acquisition lead times. A significant amount of Air Force policy efforts to impact acquisition lead times include impacts that reduce time in the pre-solicitation phase, which is not a part of the OFPP PALT definition. Though there are time-based impacts that reduce time to complete steps in the acquisition phases measured by PALT, including policies focused on delegating approval authorities and adjusting thresholds, most policies under review focused on quality or other types of impacts with the exception of those in the evaluation phase, which included roughly half of the changes resulting in decreases to the time to complete steps in that phase.

Furthermore, the Air Force does not have any metrics in addition to PALT to include efforts to reduce acquisition lead times outside of the specific PALT timeframe. Because only PALT is tracked, and only in one location under the AFMC PK Dashboard on the AFCC website, the Air Force's efforts to reduce overall acquisition lead time, including those efficiencies found in the pre-solicitation phase, are unmeasured. This gap in measurement increases the difficulty to identify the Air Force's efforts to address procurement delays, improve the acquisition process, and enable the workforce. Also, as PALT is not included in the TEAM Dashboard, which gives AFICC units a rating on acquisition excellence as well as unit health, individual unit emphasis on properly managing lead times may become less of a priority to the other metrics that lead to those ratings.

### **C. AREAS OF INTEREST**

Through the analysis of policies focused on PALT, the research team identified other areas of interest and conclusions that were relevant to understanding the policy data as presented.

#### **1. TIPS Model**

Yoder's (2010) TIPS model highlights three pillars essential for organizational success, which are people, platforms, and protocols. In the Department of the Air Force, the protocols component is determined by policies issued by OSD/A&S DPC and SAF/AQC. The Air Force effectively monitored the people pillar in the Team Dashboard and AFMC PK Dashboard several times by tracking the warrant board pass rate, experience levels for acquisition personnel, how effectively personnel were assigned compared to funding authorizations, Military Interdepartmental Purchase Requests (MIPRs) processed from lack of contracting resources, the number of warrants, and personnel losses. These metrics made up six of the 22 or 27% of metrics on these two dashboards, demonstrating the Air Force considers its workforce an important element to record. The DOD needs adequate staffing to perform its mission, and these personnel metrics provide feedback to leadership on how well their contracting resources are performing and what areas can be improved. The policies issued by SAF/AQC and OSD/A&S DPC represent the protocols component, which presented a significant focus on the regulations in the TIPS framework. The platforms pillar

was noticeably absent from the metrics tracked and policies reviewed during the research phase. The Air Force must increase its focus on systems if it wants to achieve organizational success as described in the TIPS model.

The results in this research study determined there was an imbalance in the TIPS pillars similar to Brubaker et al.'s finding. Brubaker et al. discovered all three organizations in their study had "significantly more metrics assigned to protocols when compared to the other two pillars, especially platforms" (2018, p. 58). The metrics analyzed in this PALT study are consistent with Brubaker et al. conclusions demonstrating an imbalance in the TIPS model pillars in three specific DOD contracting offices in different branches and broadly across the Air Force.

## **2. Auditability Triangle**

Rendon and Rendon's (2015) auditability triangle focuses on personnel, processes, and internal controls as its three elements. After analyzing the results, the Air Force's main areas of focus according to their metrics and policies are more aligned with this auditability triangle framework than the TIPS model. The personnel component focuses on aspects such as training level and experience, which were reported in the dashboards studied and account for four of the 22 metrics observed. The processes and internal controls elements each had nine metrics. This split is still imbalanced overall, but more evenly distributed than the TIPS model, making the Air Force policies and metrics more aligned with the auditability triangle.

## **3. Lead Time Metrics**

After analyzing data from two dashboards, the research team found that lead time is only tracked and available to the Air Force Contracting workforce in one place as PALT. The OFPP January 2021 memorandum called on the importance of timely delivery of products and services as stewards of the taxpayer dollars. The Honorable Ellen Lord highlighted in her 2017 testimony to Congress the threat to national security posed by the pace that the United States fields advanced capabilities, which is a direct reference to the larger acquisition process (*DOD acquisition reform efforts*, 2017). The importance that is placed on acquisition lead time is not reflected in the attention given to managing performance metrics related to acquisition lead time in the Air Force. Only one set of data focuses on timeliness of awards

so it does not appear the data gathered and reported is adequate to address time-based procurement delays or capture the successes of efforts to reduce those delays. The lack of these metrics in Air Force Contracting is a significant gap in acquisition management that does not align with the importance placed on acquisition timelines.

#### **D. RECOMMENDATIONS**

In this section, recommendations to improve metrics in the Air Force are explained including pre-solicitation and processes data collection.

##### **1. Pre-Solicitation Metrics**

To better understand procurement delays and efforts to reduce acquisition lead times, the Air Force needs to include metrics that capture pre-solicitation lead time. Measuring pre-solicitation lead time would give the Air Force valuable insight on possible recurring acquisition delays and provide data on best practices to apply across the Air Force and potentially all of DOD or the entire federal government. These lessons could be applied to reduce and streamline the acquisition timeline, which is the goal for many leaders in military organizations. Including a pre-solicitation type metric similar to acquisition lead time could also help identify procurement delays caused by communication with other functional members of the acquisition team, as well as highlight successes, which can be further applied to more functional roles within the acquisition process than just contracting.

##### **2. Increase Processes Metrics**

Currently, the Air Force is only using PALT as its one measurement for acquisition processes tracking. The Air Force needs to expand its process-based metrics to include aspects of the pre-solicitation phase as well as key efforts taken to reduce PALT. Efforts that have been made via policy, such as delegations of authority, adjusting thresholds, and reducing regulatory mandates are not fully captured in the current PALT metric, limiting PALT's effectiveness in identifying successful efforts to reduce procurement delays. Additionally, efforts made by means other than policy issuance such as improvements to industry communication and implementing best practices are not visible to replicate across the workforce. Effective metrics and achievable goals may be difficult for steps such as

requirement development, acquisition planning, and market research as the responsibility is shared across the acquisition stakeholders; however, these steps are critical in the timeline to contract award. Additionally, as awarding contracts is significantly impacted by the internal processes that ensure compliance with regulations, measuring the effectiveness of those processes is critical to identifying delays and other issues that should be addressed.

#### **E. FUTURE STUDY AREAS**

Based on this exploration of PALT, the research team developed several recommendations for further research. First, we recommend research into the impacts of contract administration on acquisition lead time and PALT. Specific areas of interest are the policies reviewed that fell in the contract administration phase that were not included as a part of this research. For example, some policies moved a process or step from the PALT time period to contract administration and research could be done to determine the effect on TALT to examine if the change benefits the whole life cycle of the contract or only improves the PALT metric. In the last few years, the Defense Contract Management Agency (DCMA) has been shifting its focus from general contract administration for all DOD agencies to more specialized areas of expertise such as pricing support, commercial determinations, quality assurance, and prioritizing high value, high risk contract administration. To make these changes, DCMA had to return the low value, low risk contract administration to the services when possible. This change placed added work and responsibility on the contracting offices executing contract actions and shifts some of attention from PALT to these new contract administration duties. Additionally, DCMA is reducing its own staff resulting from budget cuts causing remaining administrative contracting officers at DCMA to have larger workloads. The new policies increase the time and attention needed in the contract administration phase with less people to perform the work. Additional research could be conducted to explore how this shift in contract administration from DCMA to the services indirectly impacts PALT and how reduced personnel at DCMA affects the TALT.

Further research into the impacts of the quality-based changes instituted by the policies reviewed and their impact on lead times would help further explain the impacts of the issued policies on acquisition lead times and identify if those changes indeed created or

reduced procurement delays. Additional research into the significance of specific steps in the overall acquisition process, such as clearance and justifications which are often targeted with delegations of approval or threshold changes, and how this significance differs with competitive actions versus sole-source contracts would give insight into the true impact of these efforts on Air Force contracting's effectiveness.

Finally, the research team identified an unexpectedly high number of policies and metrics directed at personnel. The team recommends further research into how these personnel metrics and changes address procurement delays and other acquisition issues.

## **F. CONCLUSION**

In this study, the research team explored the degree of alignment between the January 2021 OFPP PALT definition and Air Force efforts via policy to understand and better address causes of procurement delays by the use of PALT. The research team identified 174 policy memorandums that were cataloged by acquisition phases and impacts to determine the efforts led by senior Department of Defense and Air Force contracting officials to address procurement delays and improve the contracting acquisition process. Of these 174 policies issued, 272 impacted acquisition steps were identified with 50% of those falling within the range measured by the 2021 OFPP PALT definition.

The research team found that the 2021 OFPP PALT definition does not closely align with current Air Force policy efforts to improve the contracting process and impact lead times. Though some efforts to reduce PALT were captured by the PALT definition, a significant portion of the efforts were not captured either in the PALT metric or elsewhere. The research further did not support a conclusion that the PALT definition helps the Air Force fully benchmark its efforts or that the Air Force Contracting metrics include other data providing a holistic view of Air Force procurement timelines, instead only capturing a partial view of efforts that may impact lead time. The research team concluded that the new definition of PALT does not drive policy that impacts the acquisition process elements prior to solicitation release.

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**APPENDIX A. METRICS REVIEW**

Metric Information		Metrics Categories				
Metric Name	Metric Location	Procurement Lead Time	Values-based metrics	Quality	Manpower & Training	Other
<b>TOTALS</b>	<b>22</b>	<b>1</b>	<b>7</b>	<b>6</b>	<b>6</b>	<b>2</b>
AFICC Warrant Board Pass Rate	TEAM Dashboard				X	
Clearance Comment Adjudication Time (CCAT)	TEAM Dashboard			X		
Clearance Request Package Quality	TEAM Dashboard			X		
Competition Goals	TEAM Dashboard		X			
Construction Time on Target (TOT) percentage	TEAM Dashboard					X
Corrective Actions Taken	TEAM Dashboard			X		
Cost/Price Savings	TEAM Dashboard		X			
Effectively Assigned vs. Funded Authorization	TEAM Dashboard				X	
Experience for ACQ coded personnel	TEAM Dashboard				X	
Legal Violations Rollup	TEAM Dashboard			X		
MIPRs for (not incremental funding) out of AF b/c lack of Contracting Resources	TEAM Dashboard				X	
Overdue CPARS	TEAM Dashboard			X		
Reduce Bridge Contracts	TEAM Dashboard		X			
Requirement Owner Contract Oversight Resourcing	TEAM Dashboard					X
Small Business Performance	TEAM Dashboard		X			
Warrants	TEAM Dashboard				X	
PALT	AFMC PK Dashboard	X				
DPC Compliance	AFMC PK Dashboard			X		
Losses	AFMC PK Dashboard				X	
Bridge Contracts	AFMC PK Dashboard		X			
Obligated Dollars	AFMC PK Dashboard		X			
Contract Actions	AFMC PK Dashboard		X			

Sources:

SAF/AQC (n.d.)  
AFICC (n.d.)

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**APPENDIX B. ACQUISITION STEPS**

Pre-Solicitation Steps			Solicitation Steps			Evaluation Steps			Award Steps		
Total Unique Steps	Count	Unique?	Step Title	Count	Unique?	Step Title	Count	Unique?	Step Title	Count	Unique?
<b>Acquisition Planning</b>	11	X	<b>Solicitation</b>	10	X	<b>Determine Objective</b>	6	X	<b>Evaluation Phase Step</b>	3	
Acquisition Strategy/Acquisition Plan Approval	1		Solicitation	4		Fact Finding	1		Contract Clearance	1	
Acquisition Planning	3		Solicitation Development	1		Finalize Gov Position	1		Clearance	1	
Acquisition Planning & Strategy	1		Solicitation Issuance	1		Prepare Pre-PNM	1		Source Selection Documentation	1	
Develop Solicitation Plan	1		Solicitation Release	1		Cost/Price Analysis	1		<b>Contract Award</b>	12	X
Formulate Contract Management Strategy	1		Request for Proposal (RFP)	1		Cost/Price Analysis/Abstract/	1		Award	7	
Contract Planning Conference	1		Solicitation Amendments	1		Pricing	1		Notice of Award	3	
Validation Techniques	1		Amendments	1		<b>Pricing &amp; Audit Support</b>	4	X	Distribute Contract	1	
Source Selection Plan (SSP)	1		<b>Industry Communication</b>	4	X	Field Pricing/Audit Support	1		Award	1	
Source Selection Development	1		Proposal Kick-Off Meeting	1		Audit Complete	1		<b>Award Notifications, Synopsis</b>	7	X
<b>Clearance</b>	1	X	Site Visit	1		Certified Cost or Pricing Data	1		Award Synopsis	1	
Clearance	1		Industry Collaboration	1		Field Pricing Assistance	1		Notify Offerors	1	
<b>Competition/J&amp;A</b>	6	X	Train/Admin to prepare for proposals	1		<b>Clearance</b>	8	X	Correspondence with unsuccessful offerors	1	
J&A Approval	1		<b>Proposal Receipts</b>	4	X	Business Clearance	2		Debriefing	1	
Justification & Approvals	2		Proposal Receipt	2		Contract Clearance	3		Notice to unsuccessful offerors	1	
Other than Full and Open Competition	1		Proposal Receipt	2		Coordinate Clearance	1		Debriefings	1	
Competition Requirements	2		<b>Pre-Award Protests</b>	1	X	Clearance	2		Post-Award Debriefings	1	
<b>Purchase Request/Requirement</b>	9	X	Pre-Award Protests	1		<b>Conduct Negotiations Or Select</b>	24	X	<b>Contract Reporting</b>	9	X
Funded PR Received	1		<b>Pre-Solicitation Phase Step</b>	1		Conduct Negotiations	1		CBAR	1	
Procurement Ready Requirements Packaged Received by PCO	1		Synopses	1		Negotiations/Discussions	2		send 1279 report	1	
Requirements Identification	1					Conduct Initial Evaluations and Write ENs	1		Award Reporting	1	
Define Requirements	1					Finalize Initial Evaluations Results and Competitive Range	1		Contract Action Report	4	
Defining Requirements	1					Evaluation of Proposals	3		Award Announcements	2	
Team Development	1					Proposal Adequacy Review	1		<b>Post-Award Protest</b>	1	X
Purchase Request	2					SSA Selects Source	1		Protests	1	
Specification Review	1					Issue FPR Request	1		<b>Post-Award Verifications</b>	2	X
<b>Determinations &amp; Findings</b>	15	X				Discussions	1		Subcontracting Plans	1	
Determine Contract Type	1					Receive FPR	1		Bid/Bond Guarantee	1	
Determinations & Findings	2					Finalize Evaluation Results	1		<b>Contract Administration</b>	1	
Required Sources	1					Present Findings to SSA	1		Manage Disagreements and Contract Interpretations	1	
Nationality Requirements	1					Select Source	1				
Organizational Conflict of Interest (OCI)	1					Evaluate Offers	1				
Earned Value Management (EVM) System	1					Source Selection Process	1				
Agency Needs	1					Final Proposal Revisions	2				
Cybersecurity	1					Proposal Evaluation	1				
Required Sources of Supply	1					Proposal Receipt	1				
Government Furnished Property	1					Competitive Range Determination	1				
Commercial Item Determination	1					Discussion/Negotiation	1				
Methods of Contracting & UCF	1					<b>Document Decision</b>	8	X			
Contract Type & Special Contract Methods	1					Price Negotiation Memorandum/Price Competition Memorandum	3				
Domestic Preference Programs	1					Conduct Document Review and Obtain SSA Preliminary Decision	1				
<b>Research</b>	6	X				Source Selection Documentation	1				
Market Research	6					Document Evaluation	1				
<b>Business</b>	4					Establish Competitive Range	1				
Small Business Coordination	2					Completion of Source Selection Documentation	1				
Small Business	2					<b>Additional Gov't Reviews</b>	5	X			
<b>Synopsis</b>	5	X				OSD Peer Review	1				
Publicize Requirements	1					Legal Review	3				
Synopsis	3					Peer Review	1				
Publicizing	1					<b>Additional Source Reviews</b>	10	X			
<b>Contract Phase Step</b>	1	X				Subcontracting Plan Review	2				
Provisions/Clauses	1					Pre-Award Survey	1				
						Contractor Responsibility	2				
						Government Property Identification	1				
						Pre-award Survey, Audits & Reviews	2				
						Security	1				
						Responsibility Determination	1				
						<b>Pre-Award Debriefings</b>	2	X			
						Debriefings	1				
						Pre-award Debriefings	1				
						<b>Pre-Award Protests</b>	2	X			
						Pre-Award Protests	2				

Sources:
AcqNotes, 2021a, 2021b, 2021c, 2021d
AFLCMC/AZ, 2019
AFLCMC/PK, 2020
Currier, n.d.
DFARS PGI 204.70, 2022
National Contract Management Association, 2019

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**APPENDIX C. POLICY REVIEW - GENERAL INFORMATION**

Policy Title	General Information												
	Effective Date	Issuing Office	Source (see footnotes)	Important Thresholds	Commercial Targeted	Contract Type Targeted	Applicable Competition Type			Total Steps Impacted (All Phases)	Step Impacts Included Increase in Time	Step Impacts Included Decrease in Time	
							Competitive	Sole Source	N/A or Unknown				
Total Policies Reviewed:		Total Thresholds		15	19	Cost	Total			0 Steps	0 Steps	0 Steps	
174		\$0 - \$250K		9			3	77	89	80	54	127	136
OSD/A&S (DPC)		\$251K - \$10M		9		Fixed Price	Total Assumed				1 Steps	1 Steps	1 Steps
115		\$10M - \$50M		2			1	22	22	0	77	34	26
SAF/AQC		\$50M - \$1B		6		Other	Total Both				2+ Steps	2+ Steps	2+ Steps
59		\$1B+		0			4	72			43	16	12
							Total Individual (not both)				Total Steps	Total Steps	Total Steps
							5	17			272	86	99
Update on Implementation of Executive Order 14042, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors, in Other Transaction Agreements	12/28/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			2	0	0
Recission of Item Unique Identification Clause Compliance Self-Reporting Requirement	12/27/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			2	0	1
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	12/20/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			3	2	0
Tools Not Rules: Elimination of Air Force Federal Acquisition Regulation Supplement Procedures, Guidance and Information (AFFARS PGI) and Call for Tactics, Techniques and Procedure (TTP) Authors	12/17/2021	SAF/AQC b		No	No	N/A	X	X			22	0	2
Tracking DFARS Clause 252.223-7999 and COVID-19 Related Actions	11/12/2021	SAF/AQC b		No	No	N/A	X	X			2	0	0
Interim AFFARS Change - Task Order or Delivery Order Contracts Ordering Periods Exceeding 5 Years	10/18/2021	SAF/AQC b		No	No	N/A	X	X			1	0	1
DoD Standard Hierarchy Plan for Deployment at the Federal Level	12/15/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
Instructions for Accessing the Made in America Waivers Capability in the System for Award Management	12/15/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			0	0	0
The 2021 Pricing and Contracting Legends Award - Call for Nominations	12/8/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
Coronavirus Disease 2019 Vaccination: Limited Exception Up to 60 Days	11/30/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			1	1	0
Reporting Requirements for DFARS Clause 252.223-7999, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors (Deviation 2021-O0009)	11/30/2021	OSD/A&S (DPC) a		Yes	No	N/A	X	X			1	1	0
Governmentwide Commercial Purchase Card Interim Use Prohibition When Contracts Contain Federal Acquisition Regulation Clause 52.229-12 - Tax on Certain Foreign Procurements (GPC 2021-2)	11/5/2021	OSD/A&S (DPC) a							XA		0	0	0
Action Required to Address Miscoded Single and Multiple Award Contract Task and Delivery Orders	11/1/2021	OSD/A&S (DPC) a					XA	XA			0	0	0
Guidance for Reporting the Use of Clause 252.223-7999, "Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors" (Class Deviation 2021-O0009) and Other Transactions Clause "Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors" to the Federal Procurement Data System	10/20/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			1	1	0
Fiscal Year 2021 Contractor Service Contract Reporting in the System for Award Management	10/5/2021	OSD/A&S (DPC) a		No	No	N/A			X		1	1	0
Requirement for Offices Representing Nonappropriated Fund Instrumentalities to Obtain and Maintain Department of Defense Activity Address Codes for Use in Procure-to-Pay Enterprise Systems	10/4/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
2021 National Disability Employment Awareness Month and the AbilityOne® Program	10/1/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
Data Reporting of Federal Awards when the Place of Performance is Afghanistan	9/17/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			1	0	0
Procurement Integrated Enterprise Environment Solicitation Module	8/20/2021	OSD/A&S (DPC) a		No	No	N/A	X				3	0	1
Department of Defense Standard Operating Procedures for Purchase Request Creation and Funds Certification	8/19/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			1	1	0
Charter Establishing the Procurement RPA Working Group	8/16/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
The Richard "Dick" Ginman Contingency Contracting Officer Excellence Award	8/5/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
Fiscal Year 2022 Procurement Management Review Program	6/21/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
DoD COR Handbook (May 2021)	5/20/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
Transition of the System for Award Management to Beta. SAM	4/29/2021	OSD/A&S (DPC) a		No	No	N/A			X		6	0	0
Implementation of the Government Furnished Property Module	3/24/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			1	0	1
Section 890 Reporting Requirements in the National Defense Authorization Act for FY 2021	3/19/2021	OSD/A&S (DPC) a		Yes	No	N/A	X	X			1	0	0
DFARS Clause 252.204-7000, Disclosure of Information	2/28/2021	OSD/A&S (DPC) a		No	No	N/A	X	X			0	0	0
Restructuring of the Certification Program for the Contracting Functional Area	2/17/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
FedMall COVID-19 Non-Medical Personal Protective Equipment Contingency Corridor for Small Business	2/1/2021	OSD/A&S (DPC) a		No	No	N/A			X		0	0	0
Governmentwide Commercial Purchase Card Guidance Related to Recording Transactions Involving National Interest Action Codes and Emergency Acquisition Authorities (GPC 2021-1)	12/9/2020	OSD/A&S (DPC) a		No	Yes	N/A			X		1	1	0
Product Service Code to Object Class Code Crosswalk, Version 2.2	12/3/2020	OSD/A&S (DPC) a		No	No	N/A			X		2	1	0
Robotic Process Automation Capability for Confirming Section 889 Prospective Offeror Representations in the System for Award Management	11/30/2020	OSD/A&S (DPC) a		No	No	N/A	X	X			1	0	1
Interim Defense Federal Acquisition Regulation Supplement Rule, 2019-D041, Assessing Contractor Implementation of Cybersecurity Requirements	11/25/2020	OSD/A&S (DPC) a		No	No	N/A	X	X			1	1	0
Department of Defense Warranty Guide, Version 2.0	11/6/2020	OSD/A&S (DPC) a		No	No	N/A			X		1	0	0
Improving Compliance with Buy American Laws	10/23/2020	OSD/A&S (DPC) a		No	No	N/A			X		1	0	0
Deploying Contractor Service Contract Reporting in the System for Award Management	10/15/2020	OSD/A&S (DPC) a		No	No	N/A			X		1	1	0
Allowability of Contractor Costs - Donation of Unused Leave in Response to the COVID-19 National Emergency	10/14/2020	OSD/A&S (DPC) a		No	No	N/A	X	X			0	0	0
Guidance on the Implementation of Adjusted Government Charge Card Cardholder Special Designation Thresholds	10/6/2020	OSD/A&S (DPC) a		Yes	Yes	N/A			X		7	0	7

Policy Title	General Information							Total Steps Impacted (All Phases)	Step Impacts included Increase in Time	Step Impacts included Decrease in Time		
	Effective Date	Issuing Office	Source (see footnotes)	Important Thresholds	Commercial Targeted	Contract Type Targeted	Applicable Competition Type					
							Competitive				Sole Source	N/A or Unknown
(cont'd)										0		
Emergency Acquisition Flexibilities – Special Emergency Procurement Authority and Head of the Contracting Activity Delegated Authority	10/2/2022	OSD/A&S (DPC) a		No	No	N/A			X	0	0	0
Delegation of Defective Pricing Authority to the Defense Contract Management Agency	9/30/2020	OSD/A&S (DPC) a		No	No	N/A		X		1	0	0
Recording Implementation of Section 889(a)(1)(B), Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment, when using the Governmentwide Commercial Purchase Card	9/9/2020	OSD/A&S (DPC) a		No	Yes	N/A			X	1	1	0
Approval of Army's Request to Close System-Generated Data Mining Cases in the Government-wide Commercial Purchase Card Program	8/29/2020	OSD/A&S (DPC) a		No	No	N/A			X	0	0	0
Base Operations and Support Services Contracts	8/24/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		0	0	0
Memorandum for Record Template for Contracting Officers for Coronavirus Aid, Relief and Economic Security Act Section 3610 Reimbursement	8/17/2020	OSD/A&S (DPC) a		No	No	N/A			X	1	0	0
Implementation Guidance for Section 3610 Reimbursement Requests on Other Transactions for Prototype Projects	8/17/2020	OSD/A&S (DPC) a		No	No	N/A			X	1	1	0
Publication of the Purchase Request Data Standard Version 3.1	8/13/2020	OSD/A&S (DPC) a		No	No	N/A			X	2	1	1
Implementation Guidance for Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment on Other Transactions for Prototype Projects	8/13/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		1	1	0
Governmentwide Commercial Purchase Card Guidance related to Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	8/11/2020	OSD/A&S (DPC) a		No	No	N/A			X	1	1	0
Department of Defense Force Health Protection Travel Guidance for Contractor Personnel	8/10/2020	OSD/A&S (DPC) a		No	No	N/A			X	0	0	0
Temporary Redeployment of Certain Contractor Employees from Iraq and Syria and Request for Information	7/28/2020	OSD/A&S (DPC) a		No	No	N/A			X	1	1	0
Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	7/23/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		3	3	0
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Oversight and Reporting – SP3 Transition Memorandum #12	7/16/2020	OSD/A&S (DPC) a		No	Yes	N/A			X	1	1	0
Procure-to-Pay Standard Operating Procedures for Distributing Receipt Acceptance and Electronic Receipt and Processing of Requests for Payment (“Handshake” 5 & 6)	7/6/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		3	3	0
Guidance for Assessment of Other COVID-19 Related Impacts and Costs	7/2/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		1	1	0
Supplier Performance Risk System for National Institute of Standards and Technology Special Publication 800-171 Department of Defense Assessment	7/1/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		0	0	0
Standard Operating Procedure for Records Retention and Destruction in the Procurement Integrated Enterprise Environment	6/19/2020	OSD/A&S (DPC) a		No	No	N/A			X	1	0	1
Reporting Source Selection Process in the Federal Procurement Data System	5/21/2020	OSD/A&S (DPC) a		No	No	N/A	X			1	0	0
Product Service Code to Object Class Code Crosswalk, Version 2.1	5/21/2020	OSD/A&S (DPC) a		No	No	N/A			X	0	0	0
Procurement Integrated Enterprise Environment Capabilities	5/7/2020	OSD/A&S (DPC) a		No	No	N/A			X	2	0	0
Update to Standard Procurement System Sunset Date	5/7/2020	OSD/A&S (DPC) a		No	No	N/A			X	3	0	0
DoD Process for Section 3610 Reimbursement	5/1/2020	OSD/A&S (DPC) a		No	No	N/A			X	2	1	0
Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	4/30/2020	OSD/A&S (DPC) a		No	No	N/A			X	3	2	0
Wide Area Workflow Training Certificates	4/28/2020	OSD/A&S (DPC) a		No	No	N/A			X	0	0	0
Temporary Redeployment of At-Risk Contractor Employees from Afghanistan	4/16/2020	OSD/A&S (DPC) a		No	No	N/A			X	0	0	0
Implementation Guidance for Section 3610 of the Coronavirus Aid, Relief, and Economic Security Act	4/9/2020	OSD/A&S (DPC) a		No	No	policy varies by	X	X		2	2	0
Change to the Delegation of Authority for Use of Other Transactions for Prototype Projects in Response to Coronavirus Disease 2019	4/6/2020	OSD/A&S (DPC) a		Yes	No	Other	X	X		8	0	8
Implementation of Class Deviation 2020-O0010—Progress Payment Rates	4/3/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		0	0	0
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Guidance for the Coronavirus Disease 2019 (COVID-19)	4/2/2020	OSD/A&S (DPC) a		Yes	Yes				X	9	0	8
cont'd											0	
cont'd											0	
Department of Defense Policies and Procedures Governing Non-Appropriated Funds SmartPay® 3 Government-wide Commercial Purchase Card Use – SP3 Transition Memorandum #11	4/1/2020	OSD/A&S (DPC) a		No	Yes	N/A			X	7	7	0
Reporting COVID-19 Related Actions to the Federal Procurement Data System	3/31/2020	OSD/A&S (DPC) a		No	No	N/A			X	1	1	0
Determining and Making Commercial Item Procurements to Respond to the Coronavirus Disease 2019 (COVID-19)	3/31/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		7	0	7
Managing Defense Contracts Impacts of the Novel Coronavirus	3/30/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		1	1	0
Doing Business with the Department - Supporting the Response to COVID-19	3/27/2020	OSD/A&S (DPC) a		No	No	N/A			X	0	0	0
Procure-to-Pay Requirements Overview for Data Exchanges (“Handshakes 1-9”)	3/26/2020	OSD/A&S (DPC) a		No	No	N/A			X	5	5	0
Ensuring Proper Line Item Structure to Support Asset Valuation	3/24/2020	OSD/A&S (DPC) a		No	No	N/A			X	5	5	0
Procure-to-Pay Standard Operating Procedure for Distribution of Contract Completion Statements (“Handshake 9”)	3/23/2020	OSD/A&S (DPC) a		No	No	N/A	X	X		1	0	1

Policy Title	General Information							Total Steps Impacted (All Phases)	Step Impacts included Increase in Time	Step Impacts included Decrease in Time		
	Effective Date	Issuing Office	Source (see footnotes)	Important Thresholds	Commercial Targeted	Contract Type Targeted	Applicable Competition Type					
							Competitive				Sole Source	N/A or Unknown
Contract Place of Performance – Public Health Considerations	3/20/2020	OSD/A&S (DPC)	a	No	No	N/A			X	0	0	0
Defense Industrial Base Contract Considerations	3/20/2020	OSD/A&S (DPC)	a	No	No	N/A			X	0	0	0
Strategic Plan for Defense Wide Procurement Capabilities (A Functional Strategy) - Version 3.0	3/11/2020	OSD/A&S (DPC)	a	No	No	N/A			X	9	0	9
Planning for Potential Novel Coronavirus Contract Impacts	3/10/2020	OSD/A&S (DPC)	a	No	No	N/A			X	1	1	0
Emergency Acquisition Flexibilities - Disaster or Emergency Assistance Activities	3/6/2020	OSD/A&S (DPC)	a	No	No	N/A	X	X		0	0	0
Continuation of Essential Contractor Services	3/5/2020	OSD/A&S (DPC)	a	No	No	N/A	X	X		0	0	0
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	2/25/2020	OSD/A&S (DPC)	a	No	No	Other	X	X		1	1	0
Final Governmentwide Commercial Purchase Card Disciplinary Category Definitions Guidance	1/27/2020	OSD/A&S (DPC)	a	No	Yes	N/A			X	0	0	0
Procurement Process Model Library Application	11/20/2019	OSD/A&S (DPC)	a	No	No	N/A			X	7	0	7
Deploying Contracting Opportunities in Beta.SAM; Retirement of FedBizOpps	11/5/2019	OSD/A&S (DPC)	a	No	No	N/A			X	5	0	0
Contract Deficiency Report Reason Codes	9/26/2019	OSD/A&S (DPC)	a	No	No	N/A			X	1	0	0
Release of Procurement Data Standard Version 2.6.1	9/20/2019	OSD/A&S (DPC)	a	No	No	N/A			X	1	0	0
Fiscal Year 2020 Waiver to Section 801 of the National Defense Authorization Act for Fiscal Year 2008	9/18/2019	OSD/A&S (DPC)	a	No	No	N/A			X	0	0	0
Delegation of Approval of Waivers for Services Acquisition Workshop	9/12/2019	OSD/A&S (DPC)	a	Yes	No	N/A			X	3	0	3
DoD Procedures Implementing FAR 4.21, Prohibition on Contracting for Certain Telecommunications and Video Surveillance Services or Equipment (FAR Case 2018-017)	8/13/2019	OSD/A&S (DPC)	a	No	No	N/A	X	X		4	3	0
Department of Labor Occupational Safety and Health Administration Information on Contractors' Workplace Safety and Health Records	7/11/2019	OSD/A&S (DPC)	a	No	No	N/A	X	X		1	1	0
Procurement Integrated Enterprise Environment 6.0.0 Release	7/3/2019	OSD/A&S (DPC)	a	No	No	N/A			X	1	0	1
Deployment of Procurement Integrated Enterprise Environment Joint Appointment Module Government-wide Commercial Purchase Card Cardholder Appointment Capability - SmartPay 3 Transition Memorandum #10	6/28/2019	OSD/A&S (DPC)	a	No	Yes	N/A			X	0	0	0
Re-delegation of Authority Under Section 801 of the National Defense Authorization Act for FY 2008 entitled, "Internal Controls for Procurements on Behalf of the Department of Defense by Certain Non-Defense Agencies"	6/17/2019	OSD/A&S (DPC)	a	No	No	N/A			X	8	0	8
Review of Prices Proposed by TransDigm and Affiliated Companies	6/14/2019	OSD/A&S (DPC)	a	No	No	N/A		X		4	4	0
Accessing the New Wage Determinations Capability in BetaSAM.gov	6/13/2019	OSD/A&S (DPC)	a	No	No	N/A			X	1	0	0
Improvement to Voucher/Invoice Reviews in Contingency Operations	4/30/2019	OSD/A&S (DPC)	a	No	No	N/A			X	1	1	0
Implementation of Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness for Department of Defense Contract Awards	4/25/2019	OSD/A&S (DPC)	a	Yes	No	N/A		X		1	1	0
Department of Defense SmartPay 3 Government-wide Commercial Purchase Card Policies, Procedures and Tools - SP3 Transition Memorandum #6	4/18/2019	OSD/A&S (DPC)	a	No	yes	N/A			X	1	1	0
Contracting Functional Area Certification Changes for Fiscal year 2020	3/26/2019	OSD/A&S (DPC)	a	No	No	N/A			X	0	0	0
Process and Reporting Requirements Pertaining to Contractor Denials of Contracting Officer Requests for Data Other than Certified Cost or Pricing Data	3/22/2019	OSD/A&S (DPC)	a	No	No	N/A		X		1	1	0
Determination of Department of Defense Contract Administration Office	3/20/2019	OSD/A&S (DPC)	a	No	No	N/A	X	X		2	2	0
Department of Defense Standard Operating Procedures for Automated Pre-Award Funds Validation	3/20/2019	OSD/A&S (DPC)	a	No	No	N/A			X	1	1	0
Clarification of Other Transactions Guide, November 2018, and Nontraditional Defense Contractors Supplies and Services	3/5/2019	OSD/A&S (DPC)	a	No	No	N/A	X	X		0	0	0
Appointment of Government wide Commercial Purchase Card Officials - SmartPay3 Transition Memorandum #3	11/16/2018	OSD/A&S (DPC)	a	No	Yes	N/A			X	0	0	0
Reporting Data for the Small Business Innovation Research/Small Business Technology Transfer Programs in the Federal Procurement Data System	9/14/2018	OSD/A&S (DPC)	a	No	No	N/A			X	0	0	0
Reporting Other Transactions to the Federal Procurement Data System	9/7/2018	OSD/A&S (DPC)	a	No	No	N/A			X	1	1	0
Clarification - Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	7/9/2018	OSD/A&S (DPC)	a	No	No	N/A		X		0	0	0
Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	6/28/2018	OSD/A&S (DPC)	a	No	No	Fixed Price		X		3	3	0
Reducing Acquisition Lead Time by Eliminating Inefficiencies Associated with Cost of Pricing Data Submissions After Price Agreement ("Sweep Data")	6/7/2018	OSD/A&S (DPC)	a	No	No	N/A		X		2	1	1
Department of Defense Guidebook for Acquiring Commercial Items	1/31/2018	OSD/A&S (DPC)	a	No	Yes	N/A			X	0	0	0
Department of Defense Government Charge Card Guidebook for Establishing and Managing Purchase, Travel, and Fuel Card Programs Update	9/21/2017	OSD/A&S (DPC)	a	No	Yes	N/A			X	0	0	0
Wide Area Workflow Contract Closeout Module	9/1/2017	OSD/A&S (DPC)	a	no	No	N/A	X	X		1	0	1
DoD Requirements Overview for Procure-to-Pay Data Exchanges One through Four	2/9/2016	OSD/A&S (DPC)	a	no	No	N/A			X	3	3	0
DoD Standard Operation Procedures for Distribution of Contract Actions to Financial Systems	2/9/2016	OSD/A&S (DPC)	a	no	No	N/A			X	2	2	0
Units of Measure	11/25/2015	OSD/A&S (DPC)	a	no	No	N/A			X	1	0	0
Defining prohibited security-guard functions as prescribed under 10 U.S.C. 2465 - Prohibition on contracts for performance of firefighting or security-guard functions	10/14/2021	SAF/AQC	b	No	No	N/A	X	X		2	0	1
Interim AFFARS Changes 5301.603-2-90	8/17/2021	SAF/AQC	b	No	No	N/A			X	0	0	0
Class Deviation - DD254 processed and approved in NISP Contract Classification System (NCCS) module via the Procurement Integrated Enterprise Environment (PIEE).	3/4/2021	SAF/AQC	b	No	No	N/A	X	X		1	0	1

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	Effective Date	Issuing Office	Source (see footnotes)	Important Thresholds	Commercial Targeted	Contract Type Targeted	Applicable Competition Type					
							Competitive				Sole Source	N/A or Unknown
Air Force Implementation - Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	5/6/2020	SAF/AQC	b	No	No	N/A			X	1	1	0
Renaming of COVID19 REA and Claim Tracker to COVID19 Relief Actions Tracker	4/27/2020	SAF/AQC	b	No	No	N/A			X	1	0	0
Tracking COVID-19 and CARES Act Related Actions	4/17/2020	SAF/AQC	b	No	No	N/A			X	4	4	0
COVID-19 HCA Delegations - UCA Exceptions (DFARS 217.7404-5(b)) and Authority to make Determinations of Contract Actions in Support of COVID-19	3/31/2020	SAF/AQC	b	No	No	N/A		X		1	1	0
Delegation of Waiver Authority in accordance with FAR 17.703(e)	10/16/2019	SAF/AQC	b	Yes	No	N/A			X	1	0	1
Class Deviation - Earned Value Management Requirements	11/5/2018	SAF/AQC	b	Yes	No	Cost	X	X		1	0	1
Defense Commercial Solutions Opening (CSO) Pilot Program Launch	9/20/2018	SAF/AQC	b	Yes	Yes	N/A	X			9	1	6
Revised Mandatory Procedure (MP5301.603-90) for Warranting	12/9/2020	SAF/AQC	c	No	No	N/A			X	0	0	0
Interim AFFARS Change -- Inflation Adjustment of Acquisition-Related Thresholds	11/25/2020	SAF/AQC	c	Yes	No	N/A	X	X		5	0	5
Justification and Approval Threshold Increase	10/27/2020	SAF/AQC	c	Yes	No	N/A		X		1	0	1
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016) -- UPDATE	10/5/2020	SAF/AQC	c	Yes	No	N/A		X		1	0	1
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016)	10/1/2020	SAF/AQC	c	Yes	No	N/A		X		1	0	1
Air Force Class Deviation 2020-U0003, DD254 Processed and Approved in NCSS via PIEE	9/29/2020	SAF/AQC	c	No	No	N/A	X	X		1	0	0
Interim AFFARS Change - Use of Reopener Clauses	8/17/2020	SAF/AQC	c	No	No	N/A	X	X		1	1	0
Clarification on Clearance Requirements for Competitive Orders	7/31/2020	SAF/AQC	c	No	No	N/A	X			1	0	0
Qualification Requirements for Contracting Officer Warrants	6/12/2020	SAF/AQC	c	No	No	No			X	0	0	0
Deletion of Reporting Commercial Item Exceptions to TINA Requirements	6/12/2020	SAF/AQC	c	No	Yes	No		X		0	0	0
Delegation of Approval Authority for Commercial Item Financing	7/8/2020	SAF/AQC	c	No	Yes	No	X	X		1	0	1
Air Force Class Deviation 2020-U00002, D&F Approval for the Use of a T&M or LH Contract Dollar Threshold	7/7/2020	SAF/AQC	c	Yes	No	Other	X	X		1	0	1
Air Force Class Deviation 2020-U0001, D&F Approval for the Use of a T&M or LH Contract that Exceeds Three Years	7/20/2020	SAF/AQC	c	No	No	Other	X	X		1	0	1
Air Force Interim Implementation Guidance for Section 3610 of the CARES Act	5/6/2020	SAF/AQC	c	No	No	No	X	X		1	0	0
Revised Mandatory Procedure (MP5301.603-90) for Warranting	4/29/2020	SAF/AQC	c	No	No	No			X	0	0	0
Revised Mandatory Procedure (MP5301.603-90) for Warranting	4/22/2020	SAF/AQC	c	No	No	No			X	0	0	0
Interim AFFARS Changes 5301.603-2-90	4/17/2020	SAF/AQC	c	No	No	No	X	X		1	0	1
DFARS Final Rule - Use of Fixed-Price Contracts (DFARS Case 2017-D0204)	12/16/2019	SAF/AQC	c	No	Yes	Cost	X	X		2	2	0
Delegation of Head of Agency (HoA), Senior Procurement Executive (SPE), and Service Acquisition Executive (SAE) Responsibilities	12/17/2019	SAF/AQC	c	No	No	No	X	X		4	0	3
Undefined Contract Actions (DFARS Case 2018-D008, Final Rule)	8/20/2019	SAF/AQC	c	No	No	No		XA		0	0	0
Preference for Certain Commercial Services (DFARS Case 2018-D016, Final Rule)	8/14/2019	SAF/AQC	c	No	Yes	No	XA	XA		1	0	0
Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness	6/3/2019	SAF/AQC	c	No	No	No		X		1	0	0
Air Force Deviation 2019-U0002, Contracting Officer Appointing Official	4/11/2019	SAF/AQC	c	No	No	No			X	0	0	0
Limitation on Single-Award Task or Delivery Order Contracts Greater Than \$112M	4/19/2019	SAF/AQC	c	No	No	No	XA	XA		0	0	0
AFDW Interim Clearance Policy	3/12/2019	SAF/AQC	c	No	No	No	XA	XA		1	0	0
Use of Multi-functional Independent Review Teams	2/12/2019	SAF/AQC	c	No	No	No	XA	XA		1	0	0
Clearance Policy - No Process Before the Process	3/12/2019	SAF/AQC	c	No	No	No	XA	XA		1	0	1
Air Force Class Deviation 2019-U0001, DoD Peer Reviews	1/22/2019	SAF/AQC	c	No	No	No		X		1	0	1
Delegation of Approval Authority for Use of Cost-Reimbursement Contracts	11/29/2018	SAF/AQC	c	No	No	Cost	XA	XA		1	0	1
Designation of Senior Contracting Official (SCO) for AFOTEC	11/28/2018	SAF/AQC	c	No	No	No	XA	XA		0	0	0
Partial Rescission of Policy Memo 16-C-02, GFP Pre-Award Compliance Reviews	10/24/2018	SAF/AQC	c	No	No	No	XA	XA		1	0	0
Responsible End to the War on Section H	10/24/2018	SAF/AQC	c	No	No	No	XA	XA		1	0	0
Delegation of Business Clearance Authority	9/19/2018	SAF/AQC	c	No	No	No	XA	XA		1	0	1
AFFARS Changes for Procurement of Commercial Items	2/22/2018	SAF/AQC	c	No	Yes	No	XA	XA		0	0	0
HCA Delegation for DPAP Class Deviation - Pilot Program for Streamlining Awards for Innovative.....	2/14/2018	SAF/AQC	c	No	No	No	XA	XA		0	0	0
Additional Special Emergency Procurement Authority	12/4/2017	SAF/AQC	c	No	No	No	XA	XA		0	0	0
Revision to Mandatory Air Force Source Selection Procedures	3/17/2017	SAF/AQC	c	No	No	No	XA	XA		4	0	0
Multi-Functional Independent Review Teams (MIRT)	3/1/2017	SAF/AQC	c	No	No	No	XA	XA		1	0	0
Air Force Contracting Nonstandard Clause Use and Approval Implementation	12/15/2016	SAF/AQC	c	No	No	No	XA	XA		1	0	0
Supplemental NAF Contracting Procedures Regarding Claims and Terminations for Default	8/31/2016	SAF/AQC	c	No	No	No	XA	XA		1	0	0
AFFARS Chages Resulting from the Establishment of USAFA/PK	7/7/2016	SAF/AQC	c	No	No	No			XA	0	0	0
Mandatory Air Force Source Selection Procedures	5/17/2016	SAF/AQC	c	No	No	No	XA			3	0	0
Revision of AFFARS 5304.101, Contracting Officer's Signature	4/18/2016	SAF/AQC	c	No	No	No	XA	XA		1	0	0
Government Furnished Property (GFP) Pre-Award Compliance Reviews	1/20/2016	SAF/AQC	c	No	No	No	XA	XA		1	0	0

Policy Title	General Information							Total Steps Impacted (All Phases)	Step Impacts included Increase in Time	Step Impacts included Decrease in Time		
	Effective Date	Issuing Office	Source (see footnotes)	Important	Commercial	Contract	Applicable Competition Type					
				Thresholds	Targeted	Type Targeted	Competitive				Sole Source	N/A or Unknown
Air Force Contracting Nonstandard Clause Use and Approval Implementation	12/28/2015	SAF/AQC	c	No	No	No	XA	XA		1	0	0
AFFARS Changes Resulting from the Inclusion of AFICA into AFIMSC	10/29/2015	SAF/AQC	c	No	No	No			XA	0	0	0
Footnotes:												
a	Office of the Assistant Secretary of Defense (Acquisition) (n.d.). <i>Defense Pricing and Contracting policy vault</i> . Assistant Secretary of Defense (Acquisition). Retrieved 19 May 2022, from <a href="https://www.acq.osd.mil/dpap/ops/policy_vault.html">https://www.acq.osd.mil/dpap/ops/policy_vault.html</a>											
b	Office of the Assistant Secretary of the Air Force for Acquisition, Technology and Logistics (Contracting). (n.d.c). <i>Policy memos - active</i> . Air Force Contracting Central. Retrieved May 13, 2022, from <a href="https://usaf.dps.mil/sites/AFCC/KnowledgeCenter/Pages/policy.memos.active.aspx">https://usaf.dps.mil/sites/AFCC/KnowledgeCenter/Pages/policy.memos.active.aspx</a>											
c	Office of the Assistant Secretary of the Air Force for Acquisition, Technology and Logistics (Contracting). (n.d.d). <i>Policy memos - inactive</i> . Air Force Contracting Central. Retrieved May 13, 2022, from <a href="https://usaf.dps.mil/sites/AFCC/KnowledgeCenter/Pages/policy.memos.inactive.aspx">https://usaf.dps.mil/sites/AFCC/KnowledgeCenter/Pages/policy.memos.inactive.aspx</a>											

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**APPENDIX D. POLICY REVIEW - PRE-SOLICITATION PHASE**

Policy Title	Pre-Solicitation Phase																					
	Impacts Pre-Solicitation Phase	Purchase Request/ Requirement Package			Acquisition Planning			Competition/Justification & Approval			Determinations & Findings			Market Research			Small Business			Synopsis		
		Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact
<b>By Phase Totals</b>	40																					
<b>By Step Totals</b>		20			24			15			13			5			4			6		
<b>Quality / Increase</b>		6	10		5	7		0	1		1	2		0	0		0	1		0	0	
<b>Time / Neutral</b>		7	1		10	4		11	3		10	0		1	2		1	2		1	3	
<b>Other/Unknown / Decrease</b>		0	9		3	13		3	11		1	11		2	3		2	1		3	3	
<b>Both</b>		7			6			1			1			2			1			2		
<b>N/A/N/A</b>		144	144		140	140		149	149		151	151		160	159		161	160		159	158	
Update on Implementation of Executive Order 14042, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors, in Other Transaction Agreements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Recission of Item Unique Identification Clause Compliance Self-Reporting Requirement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Tools Not Rules: Elimination of Air Force Federal Acquisition Regulation Supplement Procedures, Guidance and Information (AFFARS PGs) and Call for Tactics, Techniques and Procedure (TTP) Authors	TRUE	No	N/A	N/A	Yes	Both	Decrease	Yes	Both	Neutral	Yes	Both	Decrease	Yes	Other/U	Neutral	Yes	Other/U	Neutral	Yes	Other/U	Neutral
Tracking DFARS Clause 252.223-7999 and COVID-19 Related Actions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change – Task Order or Delivery Order Contracts Ordering Periods Exceeding 5 Years	TRUE	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Hierarchy Plan for Deployment at the Federal Level	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Instructions for Accessing the Made in America Waivers Capability in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The 2021 Pricing and Contracting Legends Award – Call for Nominations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Coronavirus Disease 2019 Vaccination: Limited Exception Up to 60 Days	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Requirements for DFARS Clause 252.223-7999, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors (Deviation 2021-00009)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Interim Use Prohibition When Contracts Contain Federal Acquisition Regulation Clause 52.229-12 - Tax on Certain Foreign Procurements (GPC 2021-2)	#N/A																					
Action Required to Address Misused Single and Multiple Award Contract Task and Delivery Orders	#N/A																					
Guidance for Reporting the Use of Clause 252.223-7999, "Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors" (Class Deviation 2021-00009) and Other Transactions Clause "Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors" to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2021 Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Requirement for Offices Representing Nonappropriated Fund Instrumentalities to Obtain and Maintain Department of Defense Activity Address Codes for Use in Procure-to-Pay Enterprise Systems	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
2021 National Disability Employment Awareness Month and the AbilityOne® Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Data Reporting of Federal Awards when the Place of Performance is Afghanistan	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Solicitation Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Standard Operating Procedures for Purchase Request Creation and Funds Certification	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Charter Establishing the Procurement RPA Working Group	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The Richard "Dick" Ginman Contingency Contracting Officer Excellence Award	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2022 Procurement Management Review Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD COR Handbook (May 2021)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Transition of the System for Award Management to Beta SAM	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	Yes	Other/U	Neutral
Implementation of the Government Furnished Property Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Section 890 Reporting Requirements in the National Defense Authorization Act for FY 2021	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Clause 252.204-7000, Disclosure of Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Restructuring of the Certification Program for the Contracting Functional Area	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
FedMall COVID-19 Non-Medical Personal Protective Equipment Contingency Corridor for Small Business	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance Related to Recording Transactions Involving National Interest Action Codes and Emergency Acquisition Authorities (GPC 2021-1)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.2	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Robotic Process Automation Capability for Confirming Section 889 Prospective Offeror Representations in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim Defense Federal Acquisition Regulation Supplement Rule, 2019-D041, Assessing Contractor Implementation of Cybersecurity Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Warranty Guide, Version 2.0	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Improving Compliance with Buy American Laws	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deploying Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Allowability of Contractor Costs – Donation of Unused Leave in Response to the COVID-19 National Emergency	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance on the Implementation of Adjusted Government Charge Card Cardholder Special Designation Thresholds (cont'd)	TRUE	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Emergency Acquisition Flexibilities – Special Emergency Procurement Authority and Head of the Contracting Activity Delegated Authority	#N/A																					
Delegation of Defective Pricing Authority to the Defense Contract Management Agency	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Recording Implementation of Section 889(a)(1)(B), Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment, when using the Governmentwide Commercial Purchase Card	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Approval of Army's Request to Close System-Generated Data Mining Cases in the Government-wide Commercial Purchase Card Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Base Operations and Support Services Contracts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Memorandum for Record Template for Contracting Officers for Coronavirus Aid, Relief and Economic Security Act Section 3610 Reimbursement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 Reimbursement Requests on Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Publication of the Purchase Request Data Standard Version 3.1	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Pre-Solicitation Phase																					
	Impacts Pre-Solicitation Phase	Purchase Request/ Requirement Package			Acquisition Planning			Competition/Justification & Approval			Determinations & Findings			Market Research			Small Business			Synopsis		
		Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact
Implementation Guidance for Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment on Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance related to Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Force Health Protection Travel Guidance for Contractor Personnel	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of Certain Contractor Employees from Iraq and Syria and Request for Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Oversight and Reporting – SP3 Transition Memorandum #12	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedures for Distributing Receipt Acceptance and Electronic Receipt and Processing of Requests for Payment (“Handshake” 5 & 6)	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance for Assessment of Other COVID-19 Related Impacts and Costs	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplier Performance Risk System for National Institute of Standards and Technology Special Publication 800-171 Department of Defense Assessment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Standard Operating Procedure for Records Retention and Destruction in the Procurement Integrated Enterprise Environment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Source Selection Process in the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Capabilities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Update to Standard Procurement System Sunset Date	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Process for Section 3610 Reimbursement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Wide Area Workflow Training Certificates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of At-Risk Contractor Employees from Afghanistan	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 of the Coronavirus Aid, Relief, and Economic Security Act	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Change to the Delegation of Authority for Use of Other Transactions for Prototype Projects in Response to Coronavirus Disease 2019	TRUE	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of Class Deviation 2020-00010—Progress Payment Rates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Guidance for the Coronavirus Disease 2019 (COVID-19)	TRUE	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A
cont'd	#N/A																					
cont'd	#N/A																					
Department of Defense Policies and Procedures Governing Non-Appropriated Funds SmartPay® 3 Government-wide Commercial Purchase Card Use – SP3 Transition Memorandum #11	TRUE	Yes	Both	Increase	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Both	Increase	No	N/A	N/A
Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Determining and Making Commercial Item Procurements to Respond to the Coronavirus Disease 2019 (COVID-19)	TRUE	Yes	Time	decrease	Yes	Time	decrease	Yes	Time	decrease	Yes	Time	decrease	Yes	Time	decrease	No	N/A	N/A	No	N/A	N/A
Managing Defense Contracts Impacts of the Novel Coronavirus	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Doing Business with the Department – Supporting the Response to COVID-19	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Requirements Overview for Data Exchanges (“Handshakes 1-9”)	TRUE	Yes	Quality	Increase	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Ensuring Proper Line Item Structure to Support Asset Valuation	TRUE	Yes	Quality	Increase	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedure for Distribution of Contract Completion Statements (“Handshake 9”)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contract Place of Performance – Public Health Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Industrial Base Contract Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Strategic Plan for Defense Wide Procurement Capabilities (A Functional Strategy) - Version 3.0	TRUE	Yes	Both	Decrease	Yes	Both	Decrease	No	N/A	N/A	No	N/A	N/A	Yes	Both	Decrease	No	N/A	N/A	Yes	Both	Decrease
Planning for Potential Novel Coronavirus Contract Impacts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Emergency Acquisition Flexibilities - Disaster or Emergency Assistance Activities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Continuation of Essential Contractor Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Final Governmentwide Commercial Purchase Card Disciplinary Category Definitions Guidance	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Process Model Library Application	TRUE	Yes	Both	Decrease	Yes	Both	Decrease	No	N/A	N/A	No	N/A	N/A	Yes	Both	Decrease	No	N/A	N/A	Yes	Both	Decrease
Deploying Contracting Opportunities in Beta.SAM; Retirement of FedBizOpps	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral
Contract Deficiency Report Reason Codes	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Release of Procurement Data Standard Version 2.6.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2020 Waiver to Section 801 of the National Defense Authorization Act for Fiscal Year 2008	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval of Waivers for Services Acquisition Workshop	TRUE	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Procedures Implementing FAR 4.21, Prohibition on Contracting for Certain Telecommunications and Video Surveillance Services or Equipment (FAR Case 2018-017)	TRUE	Yes	Time	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Labor Occupational Safety and Health Administration Information on Contractors' Workplace Safety and Health Records	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment 6.0.0 Release	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deployment of Procurement Integrated Enterprise Environment Joint Appointment Module Government-wide Commercial Purchase Card Cardholder Appointment Capability - SmartPay 3 Transition Memorandum #10	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Re-delegation of Authority Under Section 801 of the National Defense Authorization Act for FY 2008 entitle, "Internal Controls for Procurements on Behalf of the Department of Defense by Certain Non-Defense Agencies"	TRUE	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Review of Prices Proposed by TransDigm and Affiliated Companies	TRUE	Yes	Both	Increase	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Accessing the New Wage Determinations Capability in BetaSAM.gov	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Pre-Solicitation Phase																					
	Impacts Pre-Solicitation Phase	Purchase Request/ Requirement Package			Acquisition Planning			Competition/Justification & Approval			Determinations & Findings			Market Research			Small Business			Synopsis		
		Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact
Improvement to Voucher/Invoice Reviews in Contingency Operations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness for Department of Defense Contract Awards	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay 3 Government-wide Commercial Purchase Card Policies, Procedures and Tools - SP3 Transition Memorandum #6	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contracting Functional Area Certification Changes for Fiscal Year 2020	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Process and Reporting Requirements Pertaining to Contractor Denials of Contracting Officer Requests for Data Other than Certified Cost or Pricing Data	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Determination of Department of Defense Contract Administration Office	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Standard Operating Procedures for Automated Pre-Award Funds Validation	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification of Other Transactions Guide, November 2018, and Nontraditional Defense Contractors Supplies and Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Appointment of Government wide Commercial Purchase Card Officials - SmartPay3 Transition Memorandum #3	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Data for the Small Business Innovation Research/Small Business Technology Transfer Programs in the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Other Transactions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification - Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	TRUE	No	N/A	N/A	Yes	Time	Increase	Yes	Other/U	Increase	Yes	Other/U	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reducing Acquisition Lead Time by Eliminating Inefficiencies Associated with Cost of Pricing Data Submissions After Price Agreement ("Sweep Data")	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Guidebook for Acquiring Commercial Items	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Government Charge Card Guidebook for Establishing and Managing Purchase, Travel, and Fuel Card Programs Update	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Wide Area Workflow Contract Closeout Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Requirements Overview for Procure-to-Pay Data Exchanges One through Four	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Operation Procedures for Distribution of Contract Actions to Financial Systems	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Units of Measure	TRUE	No	N/A	N/A	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defining prohibited security-guard functions as prescribed under 10 U.S.C. 2465 - Prohibition on contracts for performance of firefighting or security-guard functions	TRUE	Yes	Quality	Decrease	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - DD254 processed and approved in NISP Contract Classification System (NCCS) module via the Procurement Integrated Enterprise Environment (PIEE).	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Implementation - Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Renaming of COVID19 REA and Claim Tracker to COVID19 Relief Actions Tracker	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Tracking COVID-19 and CARES Act Related Actions	TRUE	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
COVID-19 HCA Delegations - UCA Exceptions (DFARS 217.7404-5(b)) and Authority to make Determinations of Contract Actions in Support of COVID-19	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Waiver Authority in accordance with FAR 17.703(e)	TRUE	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - Earned Value Management Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Commercial Solutions Opening (CSO) Pilot Program Launch	TRUE	Yes	Quality	Neutral	Yes	Both	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change -- Inflation Adjustment of Acquisition-Related Thresholds	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A
Justification and Approval Threshold Increase	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016) -- UPDATE	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016)	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0003, DD254 Processed and Approved in NCCS via PIEE	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change - Use of Reopener Clauses	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification on Clearance Requirements for Competitive Orders	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Qualification Requirements for Contracting Officer Warrants	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deletion of Reporting Commercial Item Exceptions to TINA Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Commercial Item Financing	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0002, D&F Approval for the Use of a T&M or LH Contract Dollar Threshold	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0001, D&F Approval for the Use of a T&M or LH Contract that Exceeds Three Years	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Interim Implementation Guidance for Section 3610 of the CARLS Act	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Use of Fixed-Price Contracts (DFARS Case 2017-D0204)	TRUE	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Head of Agency (HoA), Senior Procurement Executive (SPE), and Service Acquisition Executive (SAE) Responsibilities	TRUE	No	N/A	N/A	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Undifferentiated Contract Actions (DFARS Case 2018-D008, Final Rule)	#N/A																					
Preference for Certain Commercial Services (DFARS Case 2018-D016, Final Rule)	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Deviation 2019-U0002, Contracting Officer Appointing Official	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Limitation on Single-Award Task or Delivery Order Contracts Greater Than \$112M	#N/A																					
AFDW Interim Clearance Policy	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Use of Multi-functional Independent Review Teams	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Pre-Solicitation Phase																					
	Impacts Pre-Solicitation Phase	Purchase Request/ Requirement Package			Acquisition Planning			Competition/Justification & Approval			Determinations & Findings			Market Research			Small Business			Synopsis		
		Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact
Clearance Policy - No Process Before the Process	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2019-U0001, DoD Peer Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Use of Cost-Reimbursement Contracts	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Designation of Senior Contracting Official (SCO) for AFOTEC	#N/A																					
Partial Rescission of Policy Memo 16-C-02, GFP Pre-Award Compliance Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Responsible End to the War on Section II	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Business Clearance Authority	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes for Procurement of Commercial Items	#N/A																					
HCA Delegation for DPAP Class Deviation - Pilot Program for Streamlining Awards for Innovative.....	#N/A																					
Additional Special Emergency Procurement Authority	#N/A																					
Revision to Mandatory Air Force Source Selection Procedures	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Multi-Functional Independent Review Teams (MIRT)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplemental NAF Contracting Procedures Regarding Claims and Terminations for Default	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes Resulting from the Establishment of USAFA/PK	#N/A																					
Mandatory Air Force Source Selection Procedures	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revision of AFFARS 5304.101, Contracting Officer's Signature	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Government Furnished Property (GFP) Pre-Award Compliance Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes Resulting from the Inclusion of AFICA into AFIMSC	#N/A																					

**APPENDIX E. POLICY REVIEW - SOLICITATION PHASE**

Policy Title	Solicitation Phase												
	Solicitation Phase Impacted	Solicitation Development & Release			Industry Communication			Proposal Receipt			Pre-Award Protests		
		Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact
<i>By Phase Totals</i>	31												
<i>By Step Totals</i>		29			3			3			4		
<i>Quality / Increase</i>			6	6		0	0		0	0		0	0
<i>Time / Neutral</i>			5	16		0	3		0	3		0	4
<i>Other/Unknown / Decrease</i>			11	7		2	0		2	0		4	0
<i>Both</i>			7			1			1			0	
<i>N/A / N/A</i>			135	135		162	161		162	161		160	160
Update on Implementation of Executive Order 14042, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors, in Other Transaction Agreements	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	Yes	Other/Ur	Neutral
Recission of Item Unique Identification Clause Compliance Self-Reporting Requirement	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Other/Ur	Neutral
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Other/Ur	Neutral
Tools Not Rules: Elimination of Air Force Federal Acquisition Regulation Supplement Procedures, Guidance and Information (AFFARS PGIs) and Call for Tactics, Techniques and Procedure (TTP) Authors	TRUE	Yes	Other/U	Neutral	Yes	Both	neutral	Yes	Other/U	Neutral	Yes	Other/Ur	Neutral
Tracking DFARS Clause 252.223-7999 and COVID-19 Related Actions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change - Task Order or Delivery Order Contracts Ordering Periods Exceeding 5 Years	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Hierarchy Plan for Deployment at the Federal Level	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Instructions for Accessing the Made in America Waivers Capability in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The 2021 Pricing and Contracting Legends Award – Call for Nominations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Coronavirus Disease 2019 Vaccination: Limited Exception Up to 60 Days	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Requirements for DFARS Clause 252.223-7999, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors (Deviation 2021-O0009)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Interim Use Prohibition When Contracts Contain Federal Acquisition Regulation Clause 52.229-12 - Tax on Certain Foreign Procurements (GPC 2021-2)	#N/A												
Action Required to Address Miscoded Single and Multiple Award Contract Task and Delivery Orders	#N/A												
Guidance for Reporting the Use of Clause 252.223-7999, “Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors” (Class Deviation 2021- O0009) and Other Transactions Clause “Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors” to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2021 Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Requirement for Offices Representing Nonappropriated Fund Instrumentalities to Obtain and Maintain Department of Defense Activity Address Codes for Use in Procure-to-Pay Enterprise Systems	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
2021 National Disability Employment Awareness Month and the AbilityOne® Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Data Reporting of Federal Awards when the Place of Performance is Afghanistan	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Solicitation Module	TRUE	Yes	Both	Neutral	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A
Department of Defense Standard Operating Procedures for Purchase Request Creation and Funds Certification	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Charter Establishing the Procurement RPA Working Group	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The Richard “Dick” Ginman Contingency Contracting Officer Excellence Award	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2022 Procurement Management Review Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD COR Handbook (May 2021)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Transition of the System for Award Management to Beta. SAM	TRUE	Yes	Other/U	Neutral	Yes	Other/Ur	Neutral	No	N/A	N/A	No	N/A	N/A
Implementation of the Government Furnished Property Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Section 890 Reporting Requirements in the National Defense Authorization Act for FY 2021	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Clause 252.204-7000, Disclosure of Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Restructuring of the Certification Program for the Contracting Functional Area	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
FedMall COVID-19 Non-Medical Personal Protective Equipment Contingency Corridor for Small Business	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Governmentwide Commercial Purchase Card Guidance Related to Recording Transactions involving National Interest Action Codes and Emergency Acquisition Authorities (GPC 2021-1)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.2	TRUE	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Robotic Process Automation Capability for Confirming Section 889 Prospective Offeror Representations in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim Defense Federal Acquisition Regulation Supplement Rule, 2019-D041, Assessing Contractor Implementation of Cybersecurity Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Warranty Guide, Version 2.0	TRUE	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Improving Compliance with Buy American Laws	TRUE	Yes	Both	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deploying Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Allowability of Contractor Costs – Donation of Unused Leave in Response to the COVID-19 National Emergency	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance on the Implementation of Adjusted Government Charge Card Cardholder Special Designation Thresholds (cont'd)	TRUE	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Emergency Acquisition Flexibilities – Special Emergency Procurement Authority and Head of the Contracting Activity Delegated Authority	#N/A					N/A			N/A				
Delegation of Defective Pricing Authority to the Defense Contract Management Agency	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Recording Implementation of Section 889(a)(1)(B), Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment, when using the Governmentwide Commercial Purchase Card	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Approval of Army’s Request to Close System-Generated Data Mining Cases in the Government-wide Commercial Purchase Card Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Base Operations and Support Services Contracts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Memorandum for Record Template for Contracting Officers for Coronavirus Aid, Relief and Economic Security Act Section 3610 Reimbursement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 Reimbursement Requests on Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Publication of the Purchase Request Data Standard Version 3.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment on Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance related to Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Force Health Protection Travel Guidance for Contractor Personnel	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of Certain Contractor Employees from Iraq and Syria and Request for Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Oversight and Reporting – SP3 Transition Memorandum #12	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedures for Distributing Receipt Acceptance and Electronic Receipt and Processing of Requests for Payment (“Handshake” 5 & 6)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance for Assessment of Other COVID-19 Related Impacts and Costs	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplier Performance Risk System for National Institute of Standards and Technology Special Publication 800-171 Department of Defense Assessment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Standard Operating Procedure for Records Retention and Destruction in the Procurement Integrated Enterprise Environment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Source Selection Process in the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Capabilities	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Update to Standard Procurement System Sunset Date	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Process for Section 3610 Reimbursement	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Wide Area Workflow Training Certificates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of At-Risk Contractor Employees from Afghanistan	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 of the Coronavirus Aid, Relief, and Economic Security Act	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Change to the Delegation of Authority for Use of Other Transactions for Prototype Projects in Response to Coronavirus Disease 2019	TRUE	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of Class Deviation 2020-O0010—Progress Payment Rates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Guidance for the Coronavirus Disease 2019 (COVID-19)	TRUE	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
cont'd	#N/A												
cont'd	#N/A												
Department of Defense Policies and Procedures Governing Non-Appropriated Funds SmartPay® 3 Government-wide Commercial Purchase Card Use – SP3 Transition Memorandum #11	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Determining and Making Commercial Item Procurements to Respond to the Coronavirus Disease 2019 (COVID-19)	TRUE	Yes	Time	decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Managing Defense Contracts Impacts of the Novel Coronavirus	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Doing Business with the Department - Supporting the Response to COVID-19	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Requirements Overview for Data Exchanges (“Handshakes 1-9”)	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Ensuring Proper Line Item Structure to Support Asset Valuation	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedure for Distribution of Contract Completion Statements (“Handshake 9”)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contract Place of Performance – Public Health Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Industrial Base Contract Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Strategic Plan for Defense Wide Procurement Capabilities (A Functional Strategy) - Version 3.0	TRUE	Yes	Both	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Planning for Potential Novel Coronavirus Contract Impacts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Emergency Acquisition Flexibilities - Disaster or Emergency Assistance Activities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Continuation of Essential Contractor Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Final Governmentwide Commercial Purchase Card Disciplinary Category Definitions Guidance	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Process Model Library Application	TRUE	Yes	Both	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deploying Contracting Opportunities in Beta.SAM; Retirement of FedBizOpps	TRUE	Yes	Other/U	Neutral	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A
Contract Deficiency Report Reason Codes	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Release of Procurement Data Standard Version 2.6.1	TRUE	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2020 Waiver to Section 801 of the National Defense Authorization Act for Fiscal Year 2008	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval of Waivers for Services Acquisition Workshop	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Procedures Implementing FAR 4.21, Prohibition on Contracting for Certain Telecommunications and Video Surveillance Services or Equipment (FAR Case 2018-017)	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Labor Occupational Safety and Health Administration Information on Contractors' Workplace Safety and Health Records	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment 6.0.0 Release	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deployment of Procurement Integrated Enterprise Environment Joint Appointment Module Government-wide Commercial Purchase Card Cardholder Appointment Capability - SmartPay 3 Transition Memorandum #10	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Re-delegation of Authority Under Section 801 of the National Defense Authorization Act for FY 2008 entitle, "Internal Controls for Procurements on Behalf of the Department of Defense by Certain Non-Defense Agencies"	TRUE	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Review of Prices Proposed by TransDigm and Affiliated Companies	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Accessing the New Wage Determinations Capability in BetaSAM.gov	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Improvement to Voucher/Invoice Reviews in Contingency Operations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness for Department of Defense Contract Awards	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Department of Defense SmartPay 3 Government-wide Commercial Purchase Card Policies, Procedures and Tools - SP3 Transition Memorandum #6	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contracting Functional Area Certification Changes for Fiscal year 2020	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Process and Reporting Requirements Pertaining to Contractor Denials of Contracting Officer Requests for Data Other than Certified Cost or Pricing Data	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Determination of Department of Defense Contract Administration Office	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Standard Operating Procedures for Automated Pre-Award Funds Validation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification of Other Transactions Guide, November 2018, and Nontraditional Defense Contractors Supplies and Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Appointment of Government wide Commercial Purchase Card Officials - SmartPay3 Transition Memorandum #3	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Data for the Small Business Innovation Research/Small Business Technology Transfer Programs in the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Other Transactions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification - Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reducing Acquisition Lead Time by Eliminating Inefficiencies Associated with Cost of Pricing Data Submissions After Price Agreement ("Sweep Data")	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Guidebook for Acquiring Commercial Items	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Government Charge Card Guidebook for Establishing and Managing Purchase, Travel, and Fuel Card Programs Update	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Wide Area Workflow Contract Closeout Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Requirements Overview for Procure-to-Pay Data Exchanges One through Four	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Operation Procedures for Distribution of Contract Actions to Financial Systems	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Units of Measure	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defining prohibited security-guard functions as prescribed under 10 U.S.C. 2465 - Prohibition on contracts for performance of firefighting or security-guard functions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - DD254 processed and approved in NISP Contract Classification System (NCCS) module via the Procurement Integrated Enterprise Environment (PIEE).	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Implementation - Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Renaming of COVID19 REA and Claim Tracker to COVID19 Relief Actions Tracker	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Tracking COVID-19 and CARES Act Related Actions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
COVID-19 HCA Delegations - UCA Exceptions (DFARS 217.7404-5(b)) and Authority to make Determinations of Contract Actions in Support of COVID-19	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Waiver Authority in accordance with FAR 17.703(e)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - Earned Value Management Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Commercial Solutions Opening (CSO) Pilot Program Launch	TRUE	Yes	Both	Increase	No	N/A	N/A	Yes	Both	Neutral	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change -- Inflation Adjustment of Acquisition-Related Thresholds	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Justification and Approval Threshold Increase	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016) -- UPDATE	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0003, DD254 Processed and Approved in NCCS via PIEE	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change - Use of Reopener Clauses	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification on Clearance Requirements for Competitive Orders	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Qualification Requirements for Contracting Officer Warrants	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deletion of Reporting Commercial Item Exceptions to TINA Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Commercial Item Financing	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Air Force Class Deviation 2020-U00002, D&F Approval for the Use of a T&M or LH Contract Dollar Threshold	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0001, D&F Approval for the Use of a T&M or LH Contract that Exceeds Three Years	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Interim Implementation Guidance for Section 3610 of the CARES Act	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Use of Fixed-Price Contracts (DFARS Case 2017-D0204)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Head of Agency (HoA), Senior Procurement Executive (SPE), and Service Acquisition Executive (SAE) Responsibilities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Undefinitized Contract Actions (DFARS Case 2018-D008, Final Rule)	#N/A												
Preference for Certain Commercial Services (DFARS Case 2018-D016, Final Rule)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Deviation 2019-U0002, Contracting Officer Appointing Official	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Limitation on Single-Award Task or Delivery Order Contracts Greater Than \$112M	#N/A												
AFDW Interim Clearance Policy	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Use of Multi-functional Independent Review Teams	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clearance Policy - No Process Before the Process	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2019-U0001, DoD Peer Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Use of Cost-Reimbursement Contracts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Designation of Senior Contracting Official (SCO) for AFOTEC	#N/A												
Partial Rescission of Policy Memo 16-C-02, GFP Pre-Award Compliance Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Responsible End to the War on Section H	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Business Clearance Authority	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes for Procurement of Commercial Items	#N/A												
HCA Delegation for DPAP Class Deviation - Pilot Program for Streamlining Awards for Innovative.....	#N/A												
Additional Special Emergency Procurement Authority	#N/A												
Revision to Mandatory Air Force Source Selection Procedures	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Multi-Functional Independent Review Teams (MIRT)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplemental NAF Contracting Procedures Regarding Claims and Terminations for Default	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Chages Resulting from the Establishment of USAFA/PK	#N/A												
Mandatory Air Force Source Selection Procedures	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revision of AFFARS 5304.101, Contracting Officer's Signature	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Government Furnished Property (GFP) Pre-Award Compliance Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes Resulting from the Inclusion of AFICA into AFIMSC	#N/A												

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**APPENDIX F. POLICY REVIEW - EVALUATION PHASE**

Policy Title	Evaluation Phase																		
	Evaluation Phase Impacted	Determine Objective			Pricing & Audit Support			Clearance			Conduct Negotiations or Select Source			Document Decision			Pre-Award Protests		
		Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact	Impact	Impact What	Time Impact
<i>By Phase Totals</i>	27																		
<i>By Step Totals</i>		6			7			11			11			7			1		
<i>Quality / Increase</i>			0	0		1	1		1	0		1	4		0	1		0	0
<i>Time / Neutral</i>			1	4		0	5		6	5		4	4		3	3		0	1
<i>Other/Unknown / Decrease</i>			3	2		5	1		4	6		4	3		3	3		1	0
<i>Both</i>			2			1			0			2			1			0	
<i>N/A / N/A</i>			158	158		157	157		153	153		153	153		157	157		163	161
Update on Implementation of Executive Order 14042, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors, in Other Transaction Agreements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Recission of Item Unique Identification Clause Compliance Self-Reporting Requirement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Tools Not Rules: Elimination of Air Force Federal Acquisition Regulation Supplement Procedures, Guidance and Information (AFFARS PGIs) and Call for Tactics, Techniques and Procedure (TTP) Authors	TRUE	Yes	Other/U	Neutral	Yes	Other/U	Neutral	Yes	Other/U	Neutral	Yes	Other/U	Neutral	Yes	Other/U	Neutral	Yes	Other/U	Neutral
Tracking DFARS Clause 252.223-7999 and COVID-19 Related Actions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change - Task Order or Delivery Order Contracts Ordering Periods Exceeding 5 Years	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Hierarchy Plan for Deployment at the Federal Level	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Instructions for Accessing the Made in America Waivers Capability in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The 2021 Pricing and Contracting Legends Award – Call for Nominations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Coronavirus Disease 2019 Vaccination: Limited Exception Up to 60 Days	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Requirements for DFARS Clause 252.223-7999, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors (Deviation 2021-00009)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Interim Use Prohibition When Contracts Contain Federal Acquisition Regulation Clause 52.229-12 - Tax on Certain Foreign Procurements (GPC 2021-2)	#N/A																		
Action Required to Address Miscoded Single and Multiple Award Contract Task and Delivery Orders	#N/A																		
Guidance for Reporting the Use of Clause 252.223-7999, "Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors" (Class Deviation 2021-00009) and Other Transactions Clause "Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors" to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2021 Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Requirement for Offices Representing Nonappropriated Fund Instrumentalities to Obtain and Maintain Department of Defense Activity Address Codes for Use in Procure-to-Pay Enterprise Systems	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
2021 National Disability Employment Awareness Month and the AbilityOne® Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Data Reporting of Federal Awards when the Place of Performance is Afghanistan	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Solicitation Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Standard Operating Procedures for Purchase Request Creation and Funds Certification	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Charter Establishing the Procurement RPA Working Group	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The Richard "Dick" Ginman Contingency Contracting Officer Excellence Award	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2022 Procurement Management Review Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD COR Handbook (May 2021)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Transition of the System for Award Management to Beta, SAM	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of the Government Furnished Property Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Section 890 Reporting Requirements in the National Defense Authorization Act for FY 2021	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Clause 252.204-7000, Disclosure of Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Restructuring of the Certification Program for the Contracting Functional Area	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
FedMall COVID-19 Non-Medical Personal Protective Equipment Contingency Corridor for Small Business	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance Related to Recording Transactions Involving National Interest Action Codes and Emergency Acquisition Authorities (GPC 2021-1)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.2	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Robotic Process Automation Capability for Confirming Section 889 Prospective Offeror Representations in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim Defense Federal Acquisition Regulation Supplement Rule, 2019-D041, Assessing Contractor Implementation of Cybersecurity Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Warranty Guide, Version 2.0	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Improving Compliance with Buy American Laws	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deploying Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Allowability of Contractor Costs – Donation of Unused Leave in Response to the COVID-19 National Emergency	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance on the Implementation of Adjusted Government Charge Card Cardholder Special Designation Thresholds	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
(cont'd)	#N/A																		
Emergency Acquisition Flexibilities – Special Emergency Procurement Authority and Head of the Contracting Activity Delegated Authority	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Defective Pricing Authority to the Defense Contract Management Agency	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Evaluation Phase																		
	Evaluation Phase Impacted	Determine Objective			Pricing & Audit Support			Clearance			Conduct Negotiations or Select Source			Document Decision			Pre-Award Protests		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
Recording Implementation of Section 889(a)(1)(B), Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment, when using the Governmentwide Commercial Purchase Card	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Approval of Army's Request to Close System-Generated Data Mining Cases in the Government-wide Commercial Purchase Card Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Base Operations and Support Services Contracts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Memorandum for Record Template for Contracting Officers for Coronavirus Aid, Relief and Economic Security Act Section 3610 Reimbursement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 Reimbursement Requests on Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Publication of the Purchase Request Data Standard Version 3.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment on Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance related to Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Force Health Protection Travel Guidance for Contractor Personnel	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of Certain Contractor Employees from Iraq and Syria and Request for Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Oversight and Reporting – SP3 Transition Memorandum #12	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedures for Distributing Receipt Acceptance and Electronic Receipt and Processing of Requests for Payment ("Handshake" 5 & 6)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance for Assessment of Other COVID-19 Related Impacts and Costs	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplier Performance Risk System for National Institute of Standards and Technology Special Publication 800-171 Department of Defense Assessment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Standard Operating Procedure for Records Retention and Destruction in the Procurement Integrated Enterprise Environment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Source Selection Process in the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Capabilities	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A
Update to Standard Procurement System Sunset Date	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Process for Section 3610 Reimbursement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Wide Area Workflow Training Certificates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of At-Risk Contractor Employees from Afghanistan	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 of the Coronavirus Aid, Relief, and Economic Security Act	TRUE	No	N/A	N/A	Yes	Other/U	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Change to the Delegation of Authority for Use of Other Transactions for Prototype Projects in Response to Coronavirus Disease 2019	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A
Implementation of Class Deviation 2020-00010 – Progress Payment Rates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Guidance for the Coronavirus Disease 2019 (COVID-19)	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A
cont'd	#N/A																		
cont'd	#N/A																		
Department of Defense Policies and Procedures Governing Non-Appropriated Funds SmartPay® 3 Government-wide Commercial Purchase Card Use – SP3 Transition Memorandum #11	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Both	Increase	Yes	Both	Increase	No	N/A	N/A
Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Determining and Making Commercial Item Procurements to Respond to the Coronavirus Disease 2019 (COVID-19)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Managing Defense Contracts Impacts of the Novel Coronavirus	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Doing Business with the Department - Supporting the Response to COVID-19	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Requirements Overview for Data Exchanges ("Handshakes 1-9")	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Ensuring Proper Line Item Structure to Support Asset Valuation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedure for Distribution of Contract Completion Statements ("Handshake 9")	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contract Place of Performance – Public Health Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Industrial Base Contract Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Strategic Plan for Defense Wide Procurement Capabilities (A Functional Strategy) - Version 3.0	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Planning for Potential Novel Coronavirus Contract Impacts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Emergency Acquisition Flexibilities - Disaster or Emergency Assistance Activities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Continuation of Essential Contractor Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Evaluation Phase																		
	Evaluation Phase Impacted	Determine Objective			Pricing & Audit Support			Clearance			Conduct Negotiations or Select Source			Document Decision			Pre-Award Protests		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
Final Governmentwide Commercial Purchase Card Disciplinary Category Definitions Guidance	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Process Model Library Application	TRUE	Yes	Both	Decrease	Yes	Both	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deploying Contracting Opportunities in Beta.SAM; Retirement of FedBizOpps	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contract Deficiency Report Reason Codes	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Release of Procurement Data Standard Version 2.6.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2020 Waiver to Section 801 of the National Defense Authorization Act for Fiscal Year 2008	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval of Waivers for Services Acquisition Workshop	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Procedures Implementing FAR 4.21, Prohibition on Contracting for Certain Telecommunications and Video Surveillance Services or Equipment (FAR Case 2018-017)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Labor Occupational Safety and Health Administration Information on Contractors' Workplace Safety and Health Records	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment 6.0.0 Release	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deployment of Procurement Integrated Enterprise Environment Joint Appointment Module Governmentwide Commercial Purchase Card Cardholder Appointment Capability - SmartPay 3 Transition Memorandum #10	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Re-delegation of Authority Under Section 801 of the National Defense Authorization Act for FY 2008 entitle, "Internal Controls for Procurements on Behalf of the Department of Defense by Certain Non-Defense Agencies"	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A
Review of Prices Proposed by TransDigm and Affiliated Companies	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A
Accessing the New Wage Determinations Capability in Beta.SAM.gov	TRUE	Yes	Both	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Improvement to Voucher/Invoice Reviews in Contingency Operations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness for Department of Defense Contract Awards	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay 3 Government-wide Commercial Purchase Card Policies, Procedures and Tools - SP3 Transition Memorandum #6	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contracting Functional Area Certification Changes for Fiscal year 2020	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Process and Reporting Requirements Pertaining to Contractor Denials of Contracting Officer Requests for Data Other than Certified Cost or Pricing Data	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Determination of Department of Defense Contract Administration Office	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Standard Operating Procedures for Automated Pre-Award Funds Validation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification of Other Transactions Guide, November 2018, and Nontraditional Defense Contractors Supplies and Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Appointment of Government wide Commercial Purchase Card Officials - SmartPay3 Transition Memorandum #3	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Data for the Small Business Innovation Research/Small Business Technology Transfer Programs in the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Other Transactions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification - Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reducing Acquisition Lead Time by Eliminating Inefficiencies Associated with Cost of Pricing Data Submissions After Price Agreement ("Sweep Data")	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Guidebook for Acquiring Commercial Items	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Government Charge Card Guidebook for Establishing and Managing Purchase, Travel, and Fuel Card Programs Update	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Wide Area Workflow Contract Closeout Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Requirements Overview for Procure-to-Pay Data Exchanges One through Four	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Operation Procedures for Distribution of Contract Actions to Financial Systems	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Units of Measure	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defining prohibited security-guard functions as prescribed under 10 U.S.C. 2465 - Prohibition on contracts for performance of firefighting or security-guard functions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - DD254 processed and approved in NISP Contract Classification System (NCCS) module via the Procurement Integrated Enterprise Environment (PIEE).	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Implementation - Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Renaming of COVID19 REA and Claim Tracker to COVID19 Relief Actions Tracker	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Tracking COVID-19 and CARES Act Related Actions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
COVID-19 HCA Delegations - UCA Exceptions (DFARS 217.7404-5(b)) and Authority to make Determinations of Contract Actions in Support of COVID-19	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Time	Increase	No	N/A	N/A	No	N/A	N/A
Delegation of Waiver Authority in accordance with FAR 17.703(e)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - Earned Value Management Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Commercial Solutions Opening (CSO) Pilot Program Launch	TRUE	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change -- Inflation Adjustment of Acquisition-Related Thresholds	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Justification and Approval Threshold Increase	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Evaluation Phase																		
	Evaluation Phase Impacted	Determine Objective			Pricing & Audit Support			Clearance			Conduct Negotiations or Select Source			Document Decision			Pre-Award Protests		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016) -- UPDATE	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0003, DD254 Processed and Approved in NCSS via PEE	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change - Use of Reopener Clauses	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A
Clarification on Clearance Requirements for Competitive Orders	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Qualification Requirements for Contracting Officer Warrants	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deletion of Reporting Commercial Item Exceptions to TINA Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Commercial Item Financing	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U00002, D&F Approval for the Use of a T&M or LH Contract Dollar Threshold	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0001, D&F Approval for the Use of a T&M or LH Contract that Exceeds Three Years	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Interim Implementation Guidance for Section 3610 of the CARES Act	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Use of Fixed-Price Contracts (DFARS Case 2017-D0204)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Head of Agency (HoA), Senior Procurement Executive (SPE), and Service Acquisition Executive (SAE) Responsibilities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Undefined Contract Actions (DFARS Case 2018-D008, Final Rule)	#N/A																		
Preference for Certain Commercial Services (DFARS Case 2018-D016, Final Rule)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness	TRUE	No	N/A	N/A	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Deviation 2019-U0002, Contracting Officer Appointing Official	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Limitation on Single-Award Task or Delivery Order Contracts Greater Than \$112M	#N/A																		
AFDW Interim Clearance Policy	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Use of Multi-Functional Independent Review Teams	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clearance Policy - No Process Before the Process	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2019-U0001, DoD Peer Reviews	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Use of Cost-Reimbursement Contracts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Designation of Senior Contracting Official (SCO) for AFOTEC	#N/A																		
Partial Rescission of Policy Memo 16-C-02, GFP Pre-Award Compliance Reviews	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Responsible End to the War on Section H	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Business Clearance Authority	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes for Procurement of Commercial Items	#N/A																		
HCA Delegation for DPAP Class Deviation - Pilot Program for Streamlining Awards for Innovative.....	#N/A																		
Additional Special Emergency Procurement Authority	#N/A																		
Revision to Mandatory Air Force Source Selection Procedures	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	Yes	Other/U	Neutral	No	N/A	N/A
Multi-Functional Independent Review Teams (MIRT)	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplemental NAF Contracting Procedures Regarding Claims and Terminations for Default	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes Resulting from the Establishment of USAFA/PK	#N/A																		
Mandatory Air Force Source Selection Procedures	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	Yes	Other/U	Neutral	Yes	Other/U	Neutral	No	N/A	N/A
Revision of AFFARS 5304.101, Contracting Officer's Signature	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Government Furnished Property (GFP) Pre-Award Compliance Reviews	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes Resulting from the Inclusion of AFICA into AFIMSC	#N/A																		

**APPENDIX G. POLICY REVIEW - AWARD PHASE**

Policy Title	Award Phase															
	Award Phase Impacted	Contract Award			Award Notifications, Synopsis, & Debriefings			Contract Reporting			Post-Award Protests			Post-Award Verifications		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
<b>By Phase Totals</b>	44															
<b>By Step Totals</b>		32			7			13			2			1		
<b>Quality / Increase</b>			11	18		0	0		7	6		1	0		0	0
<b>Time / Neutral</b>			5	6		2	4		2	4		0	1		0	1
<b>Other/Unknown / Decrease</b>			5	8		4	3		1	3		1	1		1	0
<b>Both</b>			11			1			3			0			0	
<b>N/A / N/A</b>			132	132		157	157		152	151		163	162		164	163
Update on Implementation of Executive Order 14042, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors, in Other Transaction Agreements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Recission of Item Unique Identification Clause Compliance Self-Reporting Requirement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A
Tools Not Rules: Elimination of Air Force Federal Acquisition Regulation Supplement Procedures, Guidance and Information (AFFARS PGIs) and Call for Tactics, Techniques and Procedure (TTP) Authors	TRUE	Yes	Other/U	Neutral	Yes	Other/U	Neutral	Yes	Other/Ur	Neutral	Yes	Other/U	Neutral	Yes	Other/U	Neutral
Tracking DFARS Clause 252.223-7999 and COVID-19 Related Actions	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change - Task Order or Delivery Order Contracts Ordering Periods Exceeding 5 Years	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Hierarchy Plan for Deployment at the Federal Level	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Instructions for Accessing the Made in America Waivers Capability in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The 2021 Pricing and Contracting Legends Award – Call for Nominations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Coronavirus Disease 2019 Vaccination: Limited Exception Up to 60 Days	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Requirements for DFARS Clause 252.223-7999, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors (Deviation 2021-O0009)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Interim Use Prohibition When Contracts Contain Federal Acquisition Regulation Clause 52.229-12 - Tax on Certain Foreign Procurements (GPC 2021-2)	#N/A															
Action Required to Address Mis-coded Single and Multiple Award Contract Task and Delivery Orders	#N/A															
Guidance for Reporting the Use of Clause 252.223-7999, “Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors” (Class Deviation 2021- O0009) and Other Transactions Clause “Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors” to the Federal Procurement Data System	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2021 Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Requirement for Offices Representing Nonappropriated Fund Instrumentalities to Obtain and Maintain Department of Defense Activity Address Codes for Use in Procure-to-Pay Enterprise Systems	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
2021 National Disability Employment Awareness Month and the AbilityOne® Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Data Reporting of Federal Awards when the Place of Performance is Afghanistan	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Solicitation Module	TRUE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Decrease	No	N/A	N/A
Department of Defense Standard Operating Procedures for Purchase Request Creation and Funds Certification	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Charter Establishing the Procurement RPA Working Group	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
The Richard “Dick” Ginman Contingency Contracting Officer Excellence Award	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2022 Procurement Management Review Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD COR Handbook (May 2021)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Transition of the System for Award Management to Beta. SAM	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of the Government Furnished Property Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Section 890 Reporting Requirements in the National Defense Authorization Act for FY 2021	TRUE	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Clause 252.204-7000, Disclosure of Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Restructuring of the Certification Program for the Contracting Functional Area	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
FedMall COVID-19 Non-Medical Personal Protective Equipment Contingency Corridor for Small Business	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance Related to Recording Transactions involving National Interest Action Codes and Emergency Acquisition Authorities (GPC 2021-1)	TRUE	Yes	quality	increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.2	TRUE	Yes	quality	increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Robotic Process Automation Capability for Confirming Section 889 Prospective Offeror Representations in the System for Award Management	TRUE	Yes	both	decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim Defense Federal Acquisition Regulation Supplement Rule, 2019-D041, Assessing Contractor Implementation of Cybersecurity Requirements	TRUE	Yes	both	increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Warranty Guide, Version 2.0	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Award Phase															
	Award Phase Impacted	Contract Award			Award Notifications, Synopsis, & Debriefings			Contract Reporting			Post-Award Protests			Post-Award Verifications		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
Improving Compliance with Buy American Laws	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deploying Contractor Service Contract Reporting in the System for Award Management	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Allowability of Contractor Costs – Donation of Unused Leave in Response to the COVID-19 National Emergency	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance on the Implementation of Adjusted Government Charge Card Cardholder Special Designation Thresholds	TRUE	Yes	Time	Decrease	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A
(cont'd)	#N/A															
Emergency Acquisition Flexibilities – Special Emergency Procurement Authority and Head of the Contracting Activity Delegated Authority	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Defective Pricing Authority to the Defense Contract Management Agency	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Recording Implementation of Section 889(a)(1)(B), Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment, when using the Governmentwide Commercial Purchase Card	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Approval of Army's Request to Close System-Generated Data Mining Cases in the Government-wide Commercial Purchase Card Program	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Base Operations and Support Services Contracts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Memorandum for Record Template for Contracting Officers for Coronavirus Aid, Relief and Economic Security Act Section 3610 Reimbursement	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 Reimbursement Requests on Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Publication of the Purchase Request Data Standard Version 3.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment on Other Transactions for Prototype Projects	TRUE	Yes	Both	increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance related to Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	TRUE	Yes	Both	increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Force Health Protection Travel Guidance for Contractor Personnel	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of Certain Contractor Employees from Iraq and Syria and Request for Information	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Oversight and Reporting – SP3 Transition Memorandum #12	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedures for Distributing Receipt Acceptance and Electronic Receipt and Processing of Requests for Payment (“Handshake” 5 & 6)	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Guidance for Assessment of Other COVID-19 Related Impacts and Costs	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplier Performance Risk System for National Institute of Standards and Technology Special Publication 800-171 Department of Defense Assessment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Standard Operating Procedure for Records Retention and Destruction in the Procurement Integrated Enterprise Environment	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Source Selection Process in the Federal Procurement Data System	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment Capabilities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Update to Standard Procurement System Sunset Date	TRUE	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Process for Section 3610 Reimbursement	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	TRUE	Yes	Quality	Neutral	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A
Wide Area Workflow Training Certificates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Temporary Redeployment of At-Risk Contractor Employees from Afghanistan	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation Guidance for Section 3610 of the Coronavirus Aid, Relief, and Economic Security Act	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Change to the Delegation of Authority for Use of Other Transactions for Prototype Projects in Response to Coronavirus Disease 2019	TRUE	yes	time	decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of Class Deviation 2020-O0010—Progress Payment Rates	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Guidance for the Coronavirus Disease 2019 (COVID-19)	TRUE	yes	time	decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
cont'd	#N/A								N/A			N/A			N/A	
cont'd	#N/A															
Department of Defense Policies and Procedures Governing Non-Appropriated Funds SmartPay® 3 Government-wide Commercial Purchase Card Use – SP3 Transition Memorandum #11	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Award Phase															
	Award Phase Impacted	Contract Award			Award Notifications, Synopsis, & Debriefings			Contract Reporting			Post-Award Protests			Post-Award Verifications		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
Reporting COVID-19 Related Actions to the Federal Procurement Data System	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A
Determining and Making Commercial Item Procurements to Respond to the Coronavirus Disease 2019 (COVID-19)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Managing Defense Contracts Impacts of the Novel Coronavirus	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Doing Business with the Department - Supporting the Response to COVID-19	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Requirements Overview for Data Exchanges ("Handshakes 1-9")	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Ensuring Proper Line Item Structure to Support Asset Valuation	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procure-to-Pay Standard Operating Procedure for Distribution of Contract Completion Statements ("Handshake 9")	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contract Place of Performance – Public Health Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Industrial Base Contract Considerations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Strategic Plan for Defense Wide Procurement Capabilities (A Functional Strategy) - Version 3.0	TRUE	Yes	Both	Decrease	Yes	Both	Decrease	Yes	Both	Decrease	No	N/A	N/A	No	N/A	N/A
Planning for Potential Novel Coronavirus Contract Impacts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Emergency Acquisition Flexibilities - Disaster or Emergency Assistance Activities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Continuation of Essential Contractor Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Final Governmentwide Commercial Purchase Card Disciplinary Category Definitions Guidance	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Process Model Library Application	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deploying Contracting Opportunities in Beta.SAM; Retirement of FedBizOpps	TRUE	No	N/A	N/A	Yes	Other/U	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contract Deficiency Report Reason Codes	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A
Release of Procurement Data Standard Version 2.6.1	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Fiscal Year 2020 Waiver to Section 801 of the National Defense Authorization Act for Fiscal Year 2008	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval of Waivers for Services Acquisition Workshop	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Procedures Implementing FAR 4.21, Prohibition on Contracting for Certain Telecommunications and Video Surveillance Services or Equipment (FAR Case 2018-017)	TRUE	Yes	Other/U	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Labor Occupational Safety and Health Administration Information on Contractors' Workplace Safety and Health Records	TRUE	Yes	Other/U	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Procurement Integrated Enterprise Environment 6.0.0 Release	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deployment of Procurement Integrated Enterprise Environment Joint Appointment Module Government-wide Commercial Purchase Card Cardholder Appointment Capability - SmartPay 3 Transition Memorandum #10	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Re-delegation of Authority Under Section 801 of the National Defense Authorization Act for FY 2008 entitled, "Internal Controls for Procurements on Behalf of the Department of Defense by Certain Non-Defense Agencies"	TRUE	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Review of Prices Proposed by TransDigm and Affiliated Companies	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Accessing the New Wage Determinations Capability in BetaSAM.gov	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Improvement to Voucher/Invoice Reviews in Contingency Operations	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Implementation of Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness for Department of Defense Contract Awards	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense SmartPay 3 Government-wide Commercial Purchase Card Policies, Procedures and Tools - SP3 Transition Memorandum #6	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Contracting Functional Area Certification Changes for Fiscal year 2020	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Process and Reporting Requirements Pertaining to Contractor Denials of Contracting Officer Requests for Data Other than Certified Cost or Pricing Data	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Determination of Department of Defense Contract Administration Office	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Standard Operating Procedures for Automated Pre-Award Funds Validation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification of Other Transactions Guide, November 2018, and Nontraditional Defense Contractors Supplies and Services	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Appointment of Government wide Commercial Purchase Card Officials - SmartPay3 Transition Memorandum #3	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Data for the Small Business Innovation Research/Small Business Technology Transfer Programs in the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Reporting Other Transactions to the Federal Procurement Data System	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification - Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Award Phase															
	Award Phase Impacted	Contract Award			Award Notifications, Synopsis, & Debriefings			Contract Reporting			Post-Award Protests			Post-Award Verifications		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
Reducing Acquisition Lead Time by Eliminating Inefficiencies Associated with Cost of Pricing Data Submissions After Price Agreement ("Sweep Data")	TRUE	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Guidebook for Acquiring Commercial Items	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Department of Defense Government Charge Card Guidebook for Establishing and Managing Purchase, Travel, and Fuel Card Programs Update	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Wide Area Workflow Contract Closeout Module	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Requirements Overview for Procure-to-Pay Data Exchanges One through Four	TRUE	Yes	Both	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DoD Standard Operation Procedures for Distribution of Contract Actions to Financial Systems	TRUE	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Units of Measure	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defining prohibited security-guard functions as prescribed under 10 U.S.C. 2465 - Prohibition on contracts for performance of firefighting or security-guard functions	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - DD254 processed and approved in NISP Contract Classification System (NCCS) module via the Procurement Integrated Enterprise Environment (PIEE).	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Implementation - Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	TRUE	No	N/A	N/A	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A
Renaming of COVID19 REA and Claim Tracker to COVID19 Relief Actions Tracker	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Tracking COVID-19 and CARES Act Related Actions	TRUE	Yes	Quality	Increase	No	N/A	N/A	Yes	Quality	Increase	No	N/A	N/A	No	N/A	N/A
COVID-19 HCA Delegations - UCA Exceptions (DFARS 217.7404-5(b)) and Authority to make Determinations of Contract Actions in Support of COVID-19	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Waiver Authority in accordance with FAR 17.703(e)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Class Deviation - Earned Value Management Requirements	TRUE	Yes	Quality	Decrease	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Defense Commercial Solutions Opening (CSO) Pilot Program Launch	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change -- Inflation Adjustment of Acquisition-Related Thresholds	TRUE	No	N/A	N/A	Yes	Time	Decrease	Yes	Time	Decrease	No	N/A	N/A	No	N/A	N/A
Justification and Approval Threshold Increase	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016) -- UPDATE	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0003, DD254 Processed and Approved in NCCS via PIEE	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Change - Use of Reopener Clauses	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clarification on Clearance Requirements for Competitive Orders	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Qualification Requirements for Contracting Officer Warrants	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Deletion of Reporting Commercial Item Exceptions to TINA Requirements	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Commercial Item Financing	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U00002, D&F Approval for the Use of a T&M or LH Contract Dollar Threshold	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Class Deviation 2020-U0001, D&F Approval for the Use of a T&M or LH Contract that Exceeds Three Years	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Interim Implementation Guidance for Section 3610 of the CARES Act	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
DFARS Final Rule - Use of Fixed-Price Contracts (DFARS Case 2017-D0204)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Head of Agency (HoA), Senior Procurement Executive (SPE), and Service Acquisition Executive (SAE) Responsibilities	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Undefinitized Contract Actions (DFARS Case 2018-D008, Final Rule)	#N/A															
Preference for Certain Commercial Services (DFARS Case 2018-D016, Final Rule)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Deviation 2019-U0002, Contracting Officer Appointing Official	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Limitation on Single-Award Task or Delivery Order Contracts Greater Than \$112M	#N/A															
AFDW Interim Clearance Policy	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Use of Multi-functional Independent Review Teams	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Clearance Policy - No Process Before the Process	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A

Policy Title	Award Phase															
	Award Phase Impacted	Contract Award			Award Notifications, Synopsis, & Debriefings			Contract Reporting			Post-Award Protests			Post-Award Verifications		
		Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact	Impact	What	Time Impact
Air Force Class Deviation 2019-U0001, DoD Peer Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Approval Authority for Use of Cost-Reimbursement Contracts	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Designation of Senior Contracting Official (SCO) for AFOTEC	#N/A															
Partial Rescission of Policy Memo 16-C-02, GFP Pre-Award Compliance Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Responsible End to the War on Section H	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Delegation of Business Clearance Authority	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes for Procurement of Commercial Items	#N/A															
HCA Delegation for DPAP Class Deviation - Pilot Program for Streamlining Awards for Innovative.....	#N/A															
Additional Special Emergency Procurement Authority	#N/A															
Revision to Mandatory Air Force Source Selection Procedures	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Multi-Functional Independent Review Teams (MIRT)	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Supplemental NAF Contracting Procedures Regarding Claims and Terminations for Default	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes Resulting from the Establishment of USAFA/PK	#N/A															
Mandatory Air Force Source Selection Procedures	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Revision of AFFARS 5304.101, Contracting Officer's Signature	TRUE	Yes	Quality	Neutral	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Government Furnished Property (GFP) Pre-Award Compliance Reviews	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	FALSE	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A	No	N/A	N/A
AFFARS Changes Resulting from the Inclusion of AFICA into AFIMSC	#N/A															

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**APPENDIX H. POLICY REVIEW - CONTRACT ADMINISTRATION PHASE**

Policy Title	Contract Administration Phase		
	Impact	Impact What	Time Impact
<i>By Phase Totals</i>	48		
<i>By Step Totals</i>			
<i>Quality / Increase</i>		17	29
<i>Time / Neutral</i>		11	8
<i>Other/Unknown / Decrease</i>		8	11
<i>Both</i>		12	
<i>N/A / N/A</i>		<b>115</b>	<b>115</b>
Update on Implementation of Executive Order 14042, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors, in Other Transaction Agreements			
Recission of Item Unique Identification Clause Compliance Self-Reporting Requirement	Yes	Time	Decrease
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	Yes	Both	Increase
Tools Not Rules: Elimination of Air Force Federal Acquisition Regulation Supplement Procedures, Guidance and Information (AFFARS PGIs) and Call for Tactics, Techniques and Procedure (TTP) Authors	Yes	Other/U	Neutral
Tracking DFARS Clause 252.223-7999 and COVID-19 Related Actions	Yes	Other/U	Neutral
Interim AFFARS Change - Task Order or Delivery Order Contracts Ordering Periods Exceeding 5 Years	No	N/A	N/A
DoD Standard Hierarchy Plan for Deployment at the Federal Level	No	N/A	N/A
Instructions for Accessing the Made in America Waivers Capability in the System for Award Management	No	N/A	N/A
The 2021 Pricing and Contracting Legends Award – Call for Nominations	No	N/A	N/A
Coronavirus Disease 2019 Vaccination: Limited Exception Up to 60 Days	Yes	Time	Increase
Reporting Requirements for DFARS Clause 252.223-7999, Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors (Deviation 2021-O0009)	Yes	Time	Increase
Governmentwide Commercial Purchase Card Interim Use Prohibition When Contracts Contain Federal Acquisition Regulation Clause 52.229-12 - Tax on Certain Foreign Procurements (GPC 2021-2)			
Action Required to Address Miscoded Single and Multiple Award Contract Task and Delivery Orders			
Guidance for Reporting the Use of Clause 252.223-7999, “Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors” (Class Deviation 2021- O0009) and Other Transactions Clause “Ensuring Adequate COVID-19 Safety Protocols for Federal Contractors” to the Federal Procurement Data System	No	N/A	N/A
Fiscal Year 2021 Contractor Service Contract Reporting in the System for Award Management	Yes	Quality	Increase
Requirement for Offices Representing Nonappropriated Fund Instrumentalities to Obtain and Maintain Department of Defense Activity Address Codes for Use in Procure-to-Pay Enterprise Systems	No	N/A	N/A
2021 National Disability Employment Awareness Month and the AbilityOne® Program	No	N/A	N/A
Data Reporting of Federal Awards when the Place of Performance is Afghanistan	No	N/A	N/A
Procurement Integrated Enterprise Environment Solicitation Module	No	N/A	N/A
Department of Defense Standard Operating Procedures for Purchase Request Creation and Funds Certification	No	N/A	N/A
Charter Establishing the Procurement RPA Working Group	No	N/A	N/A
The Richard “Dick” Ginman Contingency Contracting Officer Excellence Award	No	N/A	N/A
Fiscal Year 2022 Procurement Management Review Program	No	N/A	N/A
DoD COR Handbook (May 2021)	No	N/A	N/A
Transition of the System for Award Management to Beta. SAM	No	N/A	N/A
Implementation of the Government Furnished Property Module	Yes	Both	Decrease
Section 890 Reporting Requirements in the National Defense Authorization Act for FY 2021	No	N/A	N/A
DFARS Clause 252.204-7000, Disclosure of Information	No	N/A	N/A

Policy Title	Contract Administration Phase		
	Impact	Impact What	Time Impact
Restructuring of the Certification Program for the Contracting Functional Area	No	N/A	N/A
FedMall COVID-19 Non-Medical Personal Protective Equipment Contingency Corridor for Small Business	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance Related to Recording Transactions involving National Interest Action Codes and Emergency Acquisition Authorities (GPC 2021-1)	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.2	No	N/A	N/A
Robotic Process Automation Capability for Confirming Section 889 Prospective Offeror Representations in the System for Award Management	No	N/A	N/A
Interim Defense Federal Acquisition Regulation Supplement Rule, 2019-D041, Assessing Contractor Implementation of Cybersecurity Requirements	No	N/A	N/A
Department of Defense Warranty Guide, Version 2.0	No	N/A	N/A
Improving Compliance with Buy American Laws	No	N/A	N/A
Deploying Contractor Service Contract Reporting in the System for Award Management	Yes	Quality	Increase
Allowability of Contractor Costs – Donation of Unused Leave in Response to the COVID-19 National Emergency	No	N/A	N/A
Guidance on the Implementation of Adjusted Government Charge Card Cardholder Special Designation Thresholds (cont'd)	Yes	time	decrease
Emergency Acquisition Flexibilities – Special Emergency Procurement Authority and Head of the Contracting Activity Delegated Authority	No	N/A	N/A
Delegation of Defective Pricing Authority to the Defense Contract Management Agency	No	N/A	N/A
Recording Implementation of Section 889(a)(1)(B), Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment, when using the Governmentwide Commercial Purchase Card	No	N/A	N/A
Approval of Army's Request to Close System-Generated Data Mining Cases in the Government-wide Commercial Purchase Card Program	No	N/A	N/A
Base Operations and Support Services Contracts	No	N/A	N/A
Memorandum for Record Template for Contracting Officers for Coronavirus Aid, Relief and Economic Security Act Section 3610 Reimbursement	No	N/A	N/A
Implementation Guidance for Section 3610 Reimbursement Requests on Other Transactions for Prototype Projects	Yes	Time	Increase
Publication of the Purchase Request Data Standard Version 3.1	Yes	Both	decrease
Implementation Guidance for Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment on Other Transactions for Prototype Projects	No	N/A	N/A
Governmentwide Commercial Purchase Card Guidance related to Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	No	N/A	N/A
Department of Defense Force Health Protection Travel Guidance for Contractor Personnel	No	N/A	N/A
Temporary Redeployment of Certain Contractor Employees from Iraq and Syria and Request for Information	Yes	Other/U	Increase
Implementation of the Section 889(a)(1)(B) Prohibition on Contracting with Entities Using Certain Telecommunications and Video Surveillance Services or Equipment	Yes	Both	Increase
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Oversight and Reporting – SP3 Transition Memorandum #12	Yes	Quality	Increase
Procure-to-Pay Standard Operating Procedures for Distributing Receipt Acceptance and Electronic Receipt and Processing of Requests for Payment (“Handshake” 5 & 6)	Yes	Quality	Increase
Guidance for Assessment of Other COVID-19 Related Impacts and Costs	Yes	Both	Increase

Policy Title	Contract Administration Phase		
	Impact	Impact What	Time Impact
Supplier Performance Risk System for National Institute of Standards and Technology Special Publication 800-171 Department of Defense Assessment	No	N/A	N/A
Standard Operating Procedure for Records Retention and Destruction in the Procurement Integrated Enterprise Environment	Yes	Both	decrease
Reporting Source Selection Process in the Federal Procurement Data System	No	N/A	N/A
Product Service Code to Object Class Code Crosswalk, Version 2.1	No	N/A	N/A
Procurement Integrated Enterprise Environment Capabilities	No	N/A	N/A
Update to Standard Procurement System Sunset Date	Yes	Other/U	neutral
DoD Process for Section 3610 Reimbursement	Yes	Other/U	Increase
Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	Yes	Quality	Increase
Wide Area Workflow Training Certificates	No	N/A	N/A
Temporary Redeployment of At-Risk Contractor Employees from Afghanistan	No	N/A	N/A
Implementation Guidance for Section 3610 of the Coronavirus Aid, Relief, and Economic Security Act	Yes	Other/U	Increase
Change to the Delegation of Authority for Use of Other Transactions for Prototype Projects in Response to Coronavirus Disease 2019	No	N/A	N/A
Implementation of Class Deviation 2020-O0010—Progress Payment Rates	No	N/A	N/A
Department of Defense SmartPay® 3 Government-wide Commercial Purchase Card Guidance for the Coronavirus Disease 2019 (COVID-19)	No	N/A	N/A
cont'd			
cont'd			
Department of Defense Policies and Procedures Governing Non-Appropriated Funds SmartPay® 3 Government-wide Commercial Purchase Card Use – SP3 Transition Memorandum #11	No	N/A	N/A
Reporting COVID-19 Related Actions to the Federal Procurement Data System	No	N/A	N/A
Determining and Making Commercial Item Procurements to Respond to the Coronavirus Disease 2019 (COVID-19)	Yes	Time	decrease
Managing Defense Contracts Impacts of the Novel Coronavirus	Yes	Time	Increase
Doing Business with the Department - Supporting the Response to COVID-19	No	N/A	N/A
Procure-to-Pay Requirements Overview for Data Exchanges (“Handshakes 1-9”)	Yes	Quality	Increase
Ensuring Proper Line Item Structure to Support Asset Valuation	Yes	Quality	Increase
Procure-to-Pay Standard Operating Procedure for Distribution of Contract Completion Statements (“Handshake 9”)	Yes	Both	decrease
Contract Place of Performance – Public Health Considerations	No	N/A	N/A
Defense Industrial Base Contract Considerations	No	N/A	N/A
Strategic Plan for Defense Wide Procurement Capabilities (A Functional Strategy) - Version 3.0	Yes	Both	Decrease
Planning for Potential Novel Coronavirus Contract Impacts	Yes	Both	Increase
Emergency Acquisition Flexibilities - Disaster or Emergency Assistance Activities	No	N/A	N/A
Continuation of Essential Contractor Services	No	N/A	N/A
Reporting of Department of Defense Use of Other Transactions for Prototype Projects	Yes	Time	Increase
Final Governmentwide Commercial Purchase Card Disciplinary Category Definitions Guidance	No	N/A	N/A
Procurement Process Model Library Application	No	N/A	N/A
Deploying Contracting Opportunities in Beta.SAM; Retirement of FedBizOpps	No	N/A	N/A
Contract Deficiency Report Reason Codes	No	N/A	N/A
Release of Procurement Data Standard Version 2.6.1	No	N/A	N/A
Fiscal Year 2020 Waiver to Section 801 of the National Defense Authorization Act for Fiscal Year 2008	No	N/A	N/A
Delegation of Approval of Waivers for Services Acquisition Workshop	No	N/A	N/A

Policy Title	Contract Administration Phase		
	Impact	Impact What	Time Impact
DoD Procedures Implementing FAR 4.21, Prohibition on Contracting for Certain Telecommunications and Video Surveillance Services or Equipment (FAR Case 2018-017)	Yes	Time	Increase
Department of Labor Occupational Safety and Health Administration Information on Contractors' Workplace Safety and Health Records	No	N/A	N/A
Procurement Integrated Enterprise Environment 6.0.0 Release	Yes	Both	Decrease
Deployment of Procurement Integrated Enterprise Environment Joint Appointment Module Government-wide Commercial Purchase Card Cardholder Appointment Capability - SmartPay 3 Transition Memorandum #10	No	N/A	N/A
Re-delegation of Authority Under Section 801 of the National Defense Authorization Act for FY 2008 entitle, "Internal Controls for Procurements on Behalf of the Department of Defense by Certain Non-Defense Agencies"	No	N/A	N/A
Review of Prices Proposed by TransDigm and Affiliated Companies	No	N/A	N/A
Accessing the New Wage Determinations Capability in BetaSAM.gov	No	N/A	N/A
Improvement to Voucher/Invoice Reviews in Contingency Operations	Yes	Quality	Increase
Implementation of Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness for Department of Defense Contract Awards	Yes	Quality	Increase
Department of Defense SmartPay 3 Government-wide Commercial Purchase Card Policies, Procedures and Tools - SP3 Transition Memorandum #6	Yes	Quality	Increase
Contracting Functional Area Certification Changes for Fiscal year 2020	No	N/A	N/A
Process and Reporting Requirements Pertaining to Contractor Denials of Contracting Officer Requests for Data Other than Certified Cost or Pricing Data	Yes	Quality	Increase
Determination of Department of Defense Contract Administration Office	No	N/A	N/A
Department of Defense Standard Operating Procedures for Automated Pre-Award Funds Validation	No	N/A	N/A
Clarification of Other Transactions Guide, November 2018, and Nontraditional Defense Contractors Supplies and Services	No	N/A	N/A
Appointment of Government wide Commercial Purchase Card Officials - SmartPay3 Transition Memorandum #3	No	N/A	N/A
Reporting Data for the Small Business Innovation Research/Small Business Technology Transfer Programs in the Federal Procurement Data System	No	N/A	N/A
Reporting Other Transactions to the Federal Procurement Data System	Yes	Quality	Increase
Clarification - Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	No	N/A	N/A
Negotiations of Sole Source Major Systems for U.S. and U.S./FMS Combined Procurements	No	N/A	N/A
Reducing Acquisition Lead Time by Eliminating Inefficiencies Associated with Cost of Pricing Data Submissions After Price Agreement ("Sweep Data")	Yes	Time	Increase
Department of Defense Guidebook for Acquiring Commercial Items	No	N/A	N/A
Department of Defense Government Charge Card Guidebook for Establishing and Managing Purchase, Travel, and Fuel Card Programs Update	No	N/A	N/A
Wide Area Workflow Contract Closeout Module	Yes	Both	Decrease
DoD Requirements Overview for Procure-to-Pay Data Exchanges One through Four	Yes	Both	Increase
DoD Standard Operation Procedures for Distribution of Contract Actions to Financial Systems	Yes	Quality	Increase
Units of Measure	No	N/A	N/A
Defining prohibited security-guard functions as prescribed under 10 U.S.C. 2465 - Prohibition on contracts for performance of firefighting or security-guard functions	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	No	N/A	N/A
Class Deviation - DD254 processed and approved in NISP Contract Classification System (NCCS) module via the Procurement Integrated Enterprise Environment (PIEE).	Yes	Other/U	Decrease

Policy Title	Contract Administration Phase		
	Impact	Impact What	Time Impact
Air Force Implementation - Updated Guidance for Reporting COVID-19 Related Actions to the Federal Procurement Data System	No	N/A	N/A
Renaming of COVID19 REA and Claim Tracker to COVID19 Relief Actions Tracker	Yes	Quality	Neutral
Tracking COVID-19 and CARES Act Related Actions	Yes	Quality	Increase
COVID-19 HCA Delegations - UCA Exceptions (DFARS 217.7404-5(b)) and Authority to make Determinations of Contract Actions in Support of COVID-19	No	N/A	N/A
Delegation of Waiver Authority in accordance with FAR 17.703(e)	No	N/A	N/A
Class Deviation - Earned Value Management Requirements	No	N/A	N/A
Defense Commercial Solutions Opening (CSO) Pilot Program Launch	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	No	N/A	N/A
Interim AFFARS Change -- Inflation Adjustment of Acquisition-Related Thresholds	No	N/A	N/A
Justification and Approval Threshold Increase	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016) -- UPDATE	No	N/A	N/A
DFARS Final Rule - Modification of Determination Requirement for Certain Task-Order or Delivery-Order Contracts (DFARS Case 2020-D016)	No	N/A	N/A
Air Force Class Deviation 2020-U0003, DD254 Processed and Approved in NCSS via PIEE	Yes	Quality	Neutral
Interim AFFARS Change - Use of Reopener Clauses	No	N/A	N/A
Clarification on Clearance Requirements for Competitive Orders	No	N/A	N/A
Qualification Reuquirements for Contracting Officer Warrants	No	N/A	N/A
Deletion of Reporting Commercial Item Exceptions to TINA Requirements	No	N/A	N/A
Delegation of Approval Authority for Commercial Item Financing	No	N/A	N/A
Air Force Class Deviation 2020-U00002, D&F Approval for the Use of a T&M or LH Contract Dollar Threshold	No	N/A	N/A
Air Force Class Deviation 2020-U0001, D&F Approval for the Use of a T&M or LH Contract that Exceeds Three Years	No	N/A	N/A
Air Force Interim Implementation Guidance for Section 3610 of the CARES Act	Yes	Quality	Neutral
Revised Mandatory Procedure (MP5301.603-90) for Warranting	No	N/A	N/A
Revised Mandatory Procedure (MP5301.603-90) for Warranting	No	N/A	N/A
Interim AFFARS Changes 5301.603-2-90	No	N/A	N/A
DFARS Final Rule - Use of Fixed-Price Contracts (DFARS Case 2017-D0204)	No	N/A	N/A
Delegation of Head of Agency (HoA), Senior Procurement Executive (SPE), and Service Acquisition Executive (SAE) Responsibilities	Yes	Time	Neutral
Undefinitized Contract Actions (DFARS Case 2018-D008, Final Rule)			
Preference for Certain Commercial Services (DFARS Case 2018-D016, Final Rule)	No	N/A	N/A
Quarterly Reporting of Contractor Denials of Requests for Data Other than Certified Cost or Pricing Data to Evaluate Price Reasonableness	No	N/A	N/A
Air Force Deviation 2019-U0002, Contracting Officer Appointing Official	No	N/A	N/A
Limitation on Single-Award Task or Delivery Order Contracts Greater Than \$112M			
AFDW Interim Clearance Policy	No	N/A	N/A
Use of Multi-functional Independent Review Teams	No	N/A	N/A
Clearance Policy - No Process Before the Process	No	N/A	N/A
Air Force Class Deviation 2019-U0001, DoD Peer Reviews	No	N/A	N/A
Delegation of Approval Authority for Use of Cost-Reimbursement Contracts	No	N/A	N/A
Designation of Senior Contracting Official (SCO) for AFOTEC			

Policy Title	Contract Administration Phase		
	Impact	Impact What	Time Impact
Partial Rescission of Policy Memo 16-C-02, GFP Pre-Award Compliance Reviews	No	N/A	N/A
Responsible End to the War on Section H	No	N/A	N/A
Delegation of Business Clearance Authority	No	N/A	N/A
AFFARS Changes for Procurement of Commercial Items			
HCA Delegation for DPAP Class Deviation - Pilot Program for Streamlining Awards for Innovative.....			
Additional Special Emergency Procurement Authority			
Revision to Mandatory Air Force Source Selection Procedures	No	N/A	N/A
Multi-Functional Independent Review Teams (MIRT)	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	No	N/A	N/A
Supplemental NAF Contracting Procedures Regarding Claims and Terminations for Default	Yes	Other/U	Neutral
AFFARS Chages Resulting from the Establishment of USAFA/PK			
Mandatory Air Force Source Selection Procedures	No	N/A	N/A
Revision of AFFARS 5304.101, Contracting Officer's Signature	No	N/A	N/A
Government Furnished Property (GFP) Pre-Award Compliance Reviews	No	N/A	N/A
Air Force Contracting Nonstandard Clause Use and Approval Implementation	No	N/A	N/A
AFFARS Changes Resulting from the Inclusion of AFICA into AFIMSC			

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