

# Risk ROAMing Update for GPI-3 Planning

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Stephen Wilson  
Agile Test Engineer



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# GPI Risks

- What we want to ROAM: GPI Risks – Risks that may prevent a team(s) from achieving their plan for the GPI timebox. These are identified in GPI Planning.
- What we don't/can't ROAM:
  - Beyond GPI/Programmatic Risks
  - Dependencies that have been adjudicated with planning
  - Issues
  - Poorly written GPI risks – If/then statements, please.

# Beyond-GPI-Risks

- Beyond-GPI-Risks – referred to as “Programmatic Risks”. These are Risks in which the negative impact is beyond the current GPI plan and are often more impactful. If the negative consequence occurs, it is likely to happen sometime after the current GPI. Beyond-GPI-Risks can be identified anytime. Managed with the traditional Risk process (Risk Matrix and extensive reporting) – not with Risk ROAMing.

# Dependencies

- GPI Dependency: Epic, task, or a story that is needed to be executed by one team/portfolio for another team/portfolio to complete its GPI planned objectives, key results, or epics in the GPI. Dependencies are identified during GPI planning.
- GPI Dependencies can be considered GPI Risks during the planning event until the involved parties can coordinate their plans such that the task(s) that is needed to be completed is planned to be done before its dependent task(s) is started. **Once there is an agreed-to plan to execute it's no longer considered a GPI Risk** and it will not be ROAM'd.
- External dependencies will almost always become a GPI Risk because they involve an entity that is not present at the planning event. These can't be mitigated in GPI planning, so they result in a GPI Risk.

# Issues

- Issues - events or conditions with negative effect that have occurred (such as realized risks) or are certain to occur. At this time, there's no clear guidance on whether you should document Issues or not. If you think it's important, you may document it. Just be sure to mark it as an Issue and not a Risk. Issues will not be ROAM'd

# Risk ROAM



- **Resolved:** Teams agree in GPI Planning that the risk is no longer a concern.
- **Owned:** Someone/a team owns risk since it can't be addressed during GPI Planning, and they will continue to evaluate for mitigation strategy with more info.
- **Accepted:** No action to resolve. Mitigation is either too costly or not available.
- **Mitigated:** Teams identify a mitigation plan in GPI to reduce the impact of the risk.