

**COMMITTEE STAFF OPERATION & MAINTENANCE  
BACKUP BOOK**

**FY 1997 BUDGET SUBMISSION**

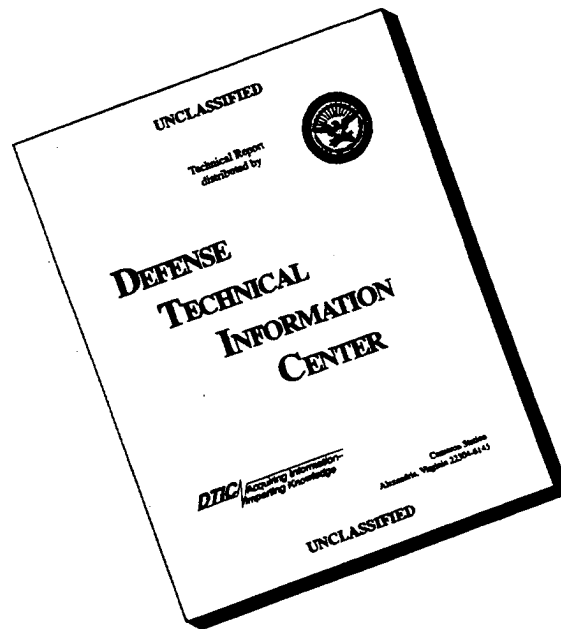
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**19960502 008 THE JOINT STAFF**

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THE JOINT STAFF  
FY 1997 BUDGET ESTIMATES  
OPERATION AND MAINTENANCE, DEFENSE-WIDE

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**OPERATION and MAINTENANCE, DEFENSE-WIDE  
FY 1997 BUDGET ESTIMATES  
THE JOINT STAFF**

I. Narrative Description: (SUMMARY)

The Joint Staff supports the principal military advisor to the President, National Security Council, and Secretary of Defense. The Chairman serves as a member of, and presides over, the Joint Chiefs of Staff. He is responsible for the organization and management of the Joint Staff. Funds are budgeted to accomplish a variety of functions and activities directed by the Chairman of the Joint Chiefs of Staff and Director of the Joint Staff.

II. Description of Operations Financed:

The major activity groups of the Joint Staff:

- a. Budget Activity 1/Operating Forces -- Funds (1) the transportation costs of joint exercises under the CJCS Exercise Program; (2) Partnership for Peace, the Department of Defense portion of the President's Warsaw Initiatives; (3) the Commander-in-Chief (CINC) Initiatives Fund (CIF) which supports high-benefit, low-cost CINC initiatives; (4) the Joint Warfighting Center (JWFC), which conducts simulation exercises and doctrine assessments for the CINCs, and directly supports the implementation from the Commission on Roles and Missions (CORM); (5) C4I for the Warrior (beginning in FY 1996) which enhances CINC global interoperability; and (6) the CINC Command and Control Initiatives Program (C2IP).
- b. Budget Activity 4/Administration and Servicewide Activities -- Funds the day-to-day operations of the Joint Staff, including civilian personnel, travel, lease, rents & utilities, communications, purchased equipment maintenance, printing, contract studies, and professional management services, other services, facility maintenance, supplies, and equipment. This also includes the Global Command and Control System (GCCS) through FY 1995, ISLAND SUN (a Special Access Required Program), the Joint Analytical Model Improvement Program (JAMIP) and Pentagon Reservation Maintenance Revolving Fund payments.

III. Financial summary: (\$ in thousands)

	FY 1995 Actuals	FY 1996		FY 1997 Estimate
		Budget Request	Approp	
A. Budget Activity				
1. Operating Forces (BA-1)	372,977	477,310	479,372	464,199
2. Administrative & Servicewide Activities (BA-4)	98,202	96,540	100,576	121,295
<b>TOTAL</b>	<b>471,179</b>	<b>573,850</b>	<b>579,948</b>	<b>585,494</b>

**OPERATION and MAINTENANCE, DEFENSE-WIDE**  
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III. Financial summary (cont'd): (\$ in thousands)

B. Reconciliation Summary:

	<u>Change</u> <u>FY 1995/1996</u>	<u>Change</u> <u>FY 1996/1996</u>	<u>Change</u> <u>FY 1996/1997</u>
Baseline Funding:	471,179	573,850 4,462	579,948
Congressional Adjustments	45,785		11,447
Supplemental Requests		-3,764	
Price Change	56,886	5,400	-5,901
Functional Transfer			
Program Changes			
Current Estimate:	573,850	579,948	585,494

C. Summary of Price and Program Changes:

	<u>Change 1995/1996</u>		<u>Change 1996/1997</u>		
FY 1995	<u>Price</u> <u>Growth</u>	<u>Program</u> <u>Growth</u>	<u>Price</u> <u>Growth</u>	<u>Program</u> <u>Growth</u>	<u>Estimate</u> <u>Estimate</u>
1. Civilian Personnel Compensation	13,105	328	49	13,482	337
Exec, Gen & Spec Schedule	31	1	0	32	1
Wage Board	13,136	329	49	13,514	338
Subtotal Civ Pers Comp					-296
2. Travel of Persons	4,271	90	314	4,675	103
Subtotal Travel	4,271	90	314	4,675	103
3. Industrial Fund Purchases					
Pentagon Reservation Maintenance	19,159	402	-2,661	16,900	-85
Revolving Fund					3,285
Subtotal Industrial Fund					20,100
Purchases	19,159	402	-2,661	16,900	-85
Purchases					3,285
Purchases					20,100

**OPERATION and MAINTENANCE, DEFENSE-WIDE**  
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(\$ in thousands)

III. Financial summary (cont'd):  
C. Summary of Price and Program Changes:

	Change 1995/1996			Change 1996/1997			
	FY 1995	Price	Program	FY 1996	Price	Program	FY 1997
	Actuals	Growth	Growth	Estimate	Growth	Growth	Estimate
4. Transportation	0	0	0	0	0	0	0
MAC SAAM (Fund)	197,278	29,000	42,905	269,183	-1,346	-5,341	262,496
JCS Exercises (Fund)	56,494	11,016	1,056	68,566	7,679	-8,250	67,995
MSC Cargo (Fund)	22,582	1,694	-8,959	15,317	-1,042	804	15,079
MTMC (Port Handling - Fund)	23,872	477	4,752	29,101	2,270	-3,340	28,031
MTMC (Other- Non-Fund)	2,036	43	366	2,445	54	-2,499	0
Commercial Transportation	302,262	42,230	40,120	384,612	7,615	-18,626	373,601
Subtotal Transportation							
5. Other Purchases	237	5	39	281	6	3	290
Rental Payments to GSA	767	16	26	809	18	26	853
Purchased Utilities (non-Fund)	2,635	55	30	2,720	60	15	2,795
Purchased Comm (non-Fund)	76	2	16	94	2	2	98
Rents (non-GSA)	97	2	1	100	0	3	103
Postal Services (USPS)	3,862	81	-27	3,916	86	4	4,006
Supplies & Materials (non-Fund)	187	4	59	250	6	22	277
Printing & Reproduction	2,607	55	39	2,701	59	6	2,766
Equip Maintenance by Contract	832	17	-4	845	19	1	865
Facility Maintenance by Contract	630	13	301	944	21	15,524	16,489
Equipment Purchases (non-Fund)							
Management & Professional							
Support Services	2,020	42	6	2,068	45	16	2,129
Studies, Analysis & Evaluation	2,008	42	7,771	9,821	216	25	10,062
Other Contracts	116,393	2,444	16,861	135,698	2,985	-5,961	132,722
Subtotal Other Purchases	132,351	2,780	25,118	160,247	3,523	9,686	173,455
TOTAL	471,179	45,830	62,939	579,948	11,495	-5,949	585,494

OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 BUDGET ESTIMATES  
 THE JOINT STAFF  
 (\$ in thousands)

III. Financial Summary (O&M \$ in Thousands)			
D. Reconciliation of Increases and Decreases:			
1. FY 1995 Actuals:			471,179
2. Price Growth:			45,830
a. Civilian Personnel	328		
b. Travel	90		
c. Pentagon Rent	402		
d. JCS Exercises	42,230		
e. Other purchases	2,780		
3. Program Changes:			56,841
a. Civilian Personnel	50		
b. Travel (Bosnia, J-5 related increases)	314		
c. Pentagon Rent	-2,661		
d. JCS Exercises	40,120		
e. Other purchases (Partnership for Peace, CINC C2 Initiatives, and C4I for the Warrior)	19,018		
4. FY 1996 Column, FY 1996 President's Budget:			573,850
5. Congressional Adjustments:			4,462
a. Northern Edge Exercise	5,000		
b. Civilian Underexecution	-400		
c. Travel Efficiencies/Executive Transport	-1,997		
d. Revised Economic Assumption (Sec 8125)	-2,100		
e. Joint Analytical Improvement Program (JAMIP)	7,800		
f. Other Earmarks	-3,841		
6. FY 1996 Appropriated Amount			578,312
7. Reprogrammings/Transfers:			-3,764
a. Decreases: Inflation offset for contingencies			5,400
8. Program Increases: Joint Warfighting Center -- (Commission on Roles & Missions, CORM)			579,948
9. FY 1996 Current Estimate			11,495
10. Price Growth:			
a. Civilian Personnel	337		
b. Travel	103		
c. Pentagon Rent	-85		
d. JCS Exercises	7,616		
e. Other purchases	3,524		
11. Transfers: Migration of Procurement to O&M			15,524
a. Jt Warfighting Center	1,258		
b. ISLAND SUN	6,090		
c. Headquarters Support	3,220		
d. ADP Software	4,956		
12. Program Changes:			-21,473
a. Civilian Personnel (due to personnel consolidation)	-200		
b. Civilian Personnel (revised estimates)	-97		
c. Travel	5		
d. Pentagon Rent	3,285		
e. JCS Exercises	-18,627		
f. Other contracts	-8,281		
g. JWFC (in support of CORM issues)	2,442		
13. FY 1997 Budget Request			585,494

OPERATION and MAINTENANCE, DEFENSE-WIDE  
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V. Personnel Summary:

	<u>Actuals</u> <u>FY 1995</u>	<u>FY 1996</u>	<u>FY 1997</u>	<u>Change</u> <u>FY 1995/1996</u>	<u>Change</u> <u>FY 1996/1997</u>
Military End Strength					
Officer	806	858	841	52	-17
Enlisted	347	318	318	-29	0
TOTAL	1,153	1,176	1,159	23	-17
Civilian End Strength					
USDH	209	216	215	7	-1
TOTAL	209	216	215	7	-1
Military Workyears					
Officer	806	858	841	52	-17
Enlisted	347	318	318	-29	0
TOTAL	1,153	1,176	1,159	23	-17
Civilian Workyears					
USDH	205	216	215	11	-1
TOTAL	205	216	215	11	-1

VI. OUTYEAR IMPACT SUMMARY:

	<u>FY 1998</u>	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
O&M (\$ in thousands)	555,134	580,347	591,863	620,186
Military End Strength	1,159	1,159	1,159	1,159
Civilian End Strength	215	215	215	215

OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 BUDGET ESTIMATES  
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ACTIVITY GROUP: OPERATING FORCES

I. Narrative Description:

This activity group provides minimum essential joint readiness training and support required to maintain US capability to effectively employ joint combat forces to meet contingencies world-wide. It provides tangible demonstrations of US resolve and joint readiness capability to project a military presence anywhere in the world in support of national interests and commitments to US allies. Joint training with Allies provides the necessary interaction to test/evaluate combined systems, lines of communication, and technical agreements. Besides actual exercises to enhance readiness, the training programs of the CINCs are supported by computer simulation technology managed by the Joint Warfighting Center. Emergent requirements of the unified/specified commands are supported by the CINC Initiatives Fund (CIF). Additionally, the Partnership for Peace (PPP) program supports the military efforts to lead the NATO alliance to broader, cooperative relationships with recently democratized Central and Eastern European nations. This budget activity also includes the Commander-in-Chiefs (CINCs) Command and Control Initiatives Program (C2IP).

II. Description of Operations Financed:

Resources provide funding for six programs -- CJCS Exercise Program, Joint Warfighting Center (JWFC), CINC Initiatives Fund, C4I for the Warrior, PFP, and the C2IP -- which support CINCs. The CJCS Exercise Program trains US forces, tests forces' abilities to perform their missions, and prepares the forces of two or more services for joint operations. Costs are related and measurable to airlift of equipment and personnel, sealift of equipment, porthandling of equipment, and inland transportation of personnel and equipment. The JWFC provides computer simulation support to CINCs' joint training and exercise programs. Budgeted items include travel, communications, purchased equipment maintenance, ADP systems software, civilian personnel, supplies, and equipment. The CINC Initiatives Fund supports the high benefit-low cost initiatives of the CINCs in the areas of exercises and force training, contingencies, selected operations, command and control, humanitarian and civic assistance, military education and training of foreign personnel, and personal expenses in support of bilateral or regional cooperation programs. C4I for the Warrior focuses CINC, Service and Agency efforts to synchronize joint warfighter C4I requirements. The PPP helps to develop strong candidates for NATO membership and to build ties with non-members after NATO expands. The C2IP provides CINCs the capability to implement timely, low-cost near-term improvements to enhance their command and control systems in response to unforeseen circumstances arising from current situations.

III. Financial summary: (\$ in thousands)

A. Sub-Activity Group	FY 1995	FY 1996		FY 1997
	Actuals	Budget Request	Approp	Estimate
1. CJCS Exercise Program	302,262	391,714	384,612	373,601
2. CINC Initiatives (CIF)	23,922	25,000	25,000	25,000
3. Joint Warfighting Center (JWFC)	19,718	18,063	27,227	29,669
4. Partnership for Peace (PFP)	26,375	40,000	40,000	33,500
5. C4I for the Warrior (C4IFTW)	0	1,200	1,200	1,163
6. CINC C2 Initiatives Program (C2IP)	700	1,333	1,333	1,266
<b>TOTAL</b>	<b>372,977</b>	<b>477,310</b>	<b>479,372</b>	<b>464,199</b>

**OPERATION and MAINTENANCE, DEFENSE-WIDE**  
**FY 1997 BUDGET ESTIMATES**  
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**ACTIVITY GROUP: Operating Forces (cont'd)**

III. Financial summary (cont'd):

B. Reconciliation Summary:

	<u>Change</u> <u>FY 1995/1996</u>	<u>Change</u> <u>FY 1996/1997</u>	<u>Change</u> <u>FY 1996/1997</u>
Baseline Funding:	372,977		479,372
Amended Baseline Funding: FY 1996 Column, FY 1996 President's Budget (PB)		477,310	
Congressional Adjustments		-3,338	
Supplemental Requests			
Price Change	41,650		9,696
Functional Transfer (Inflation offset for Contingencies)		-3,764	
Program Changes (FY 1996: JWFC; FY 1997: PFP.)	62,683	9,164	-24,869
CJCS Exercise rate changes; & JWFC)			
Current Estimate:	477,310	479,372	464,199

C. Summary of Price and Program Changes:

	<u>Change 1995/1996</u>		<u>Change 1996/1997</u>	
	<u>Price</u> <u>Growth</u>	<u>Program</u> <u>Growth</u>	<u>Price</u> <u>Growth</u>	<u>Program</u> <u>Growth</u>
FY 1995				
Actuals	312	8	9	349
Estimate		23	343	364
1. Civilian Pay				
Subtotal Travel	319	3	3	364
2. Travel of Persons				
Subtotal Travel		42	3	-3
3. Transportation				
JCS Exercises (Fund)	197,278	29,000	-1,346	262,496
MSC Cargo (Fund)	56,494	11,016	7,679	67,995
MTMC (Port Handling-Fund)	22,582	1,694	-1,042	15,079
MTMC (Other Land-Fund)	23,872	477	2,270	28,032
Commercial Transportation	2,036	43	55	0
Subtotal Transportation	302,262	42,230	7,616	373,601
Subtotal Transportation		40,120	-18,627	373,601

OPERATION and MAINTENANCE, DEFENSE-WIDE  
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ACTIVITY GROUP: Administrative and Servicewide Activities (cont)

III. Financial summary (cont'd):

C. Summary of Price and Program Changes:

	<u>Change 1995/1996</u>		<u>Change 1996/1997</u>		
	<u>FY 1995</u>	<u>Price</u>	<u>Program</u>	<u>FY 1996</u>	<u>FY 1997</u>
	<u>Actuals</u>	<u>Growth</u>	<u>Growth</u>	<u>Estimate</u>	<u>Estimate</u>
4. Other Purchases					
Purchased Comm (non-Fund)	134	3	13	150	160
Supplies & Materials (non-Fund)	777	16	4	797	825
Equip Maintenance by Contract	504	11	27	542	550
Equipment Purchases (non-DBOF)	72	2	-32	42	1,301
Mgt & Professional Services	397	8	20	425	461
Other Contracts	68,200	1,432	22,465	92,097	86,588
Subtotal Other Purchases	<u>70,084</u>	<u>1,472</u>	<u>22,497</u>	<u>94,053</u>	<u>89,895</u>
TOTAL BA 01	372,977	43,712	62,683	479,372	464,199

OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 BUDGET ESTIMATES  
 THE JOINT STAFF

III. Financial Summary (O&M \$ in Thousands)			
D. Reconciliation of Increases and Decreases:			
1. FY 1995 Actuals:			372,977
2. Price Growth:			41,650
a. Joint Chiefs of Staff (JCS) Exercises	40,168		
b. Other purchases	1,482		
3. Program Changes:			62,683
a. Civilian Personnel	23		
b. Travel	42		
c. JCS Exercises	40,120		
d. Other purchases (Partnership for Peace, CINC C2 Initiatives, and C4I for the Warrior)	22,498		
4. FY 1996 Column, FY 1996 President's Budget:			477,310
5. Congressional Adjustments:			426
a. Northern Edge Exercise	5,000		
b. Travel Efficiencies/Executive Transport	-1,997		
c. Revised Economic Assumption (Sec 8125)	-2,100		
d. Other Earmarks	-477		
6. FY 1996 Appropriated Amount			477,736
7. Reprogrammings/Transfers:			
a. Decreases: Inflation offset for contingencies			-3,764
8. Program Increases: Joint Warfighting Center -- (Commission on Roles & Missions)			5,400
9. FY 1996 Current Estimate			479,372
10. Price Growth:			9,696
a. JCS Exercises	7,616		
b. Other purchases	2,080		
11. Transfers: Migration of Procurement to O&M			
a. JWFC			1,258
12. Program Changes:			-26,127
a. JCS Exercises	-18,627		
b. Other purchases	-7,500		
13. FY 1997 Budget Request			464,199

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

## The Joint Staff/Activity Group: Operations

### IV. Performance Criteria and Evaluation Summary:

#### A. Exercise Airlift Data (flying hours):

	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
<b>CINCUSACOM</b>					
Carib Series	278	83	361	1	362
Ellipse Alpha	0	60	60	0	60
Fairwinds	203	-103	100	-26	74
JTFEX Series	473	1,757	2,230	-1,096	1,134
Linked Seas	213	-213	0	0	0
Mighty Thunder	121	-36	85	169	254
Northern Viking	973	-973	0	612	612
Northern Light	0	656	656	-656	0
Quick Force	93	-18	75	0	75
Partnership for Peace	611	-444	167	-104	63
Rendezvous	200	-200	0	0	0
Resolute Response	0	0	0	750	750
Roving Sands	2,258	-1,164	1,094	359	1,453
Strong Resolve	3,370	-3,370	0	0	0
Tradewinds	178	239	417	-46	371
Unified Endeavor	206	126	332	3	335
Unitas	490	-121	369	-6	363
Total C-141 equivalent hours	9,667	-3,721	5,946	-40	5,906
Total Dollars (000's)	33,118	-4,498	28,620	-334	28,286
<b>USCINCSOUTH</b>					
Ellipse Echo	8	129	137	501	638
Fuerzas Aliadas Series	1,202	396	1,598	30	1,628
Fuerzas de Defensas	1,575	-1,275	300	-200	100
Fuerzas de Evacuacion (was Ahaus Tara)	90	10	100	266	366
Fuerzas de Rescates	0	100	100	-100	0
New Horizons Series (was Fuertes Caminos)	2,704	386	3,090	-1,138	1,952
Total C-141 equivalent hours	5,579	-254	5,325	-641	4,684
Total Dollars (000's)	19,114	6,517	25,631	-3,197	22,434

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

## The Joint Staff/Activity Group: Operations

### IV. Performance Criteria and Evaluation Summary:

#### A. Exercise Airlift Data (flying hours):

	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
USCINCCENT					
Accurate Test	396	-396	0	131	131
Bright Star	2,038	5,283	7,321	-6,355	966
Eager Arrow (was Shadow Hawk)	525	-525	0	0	0
Eager Initiative	453	-213	240	60	300
Eager Light	135	-135	0	585	585
Eager Tiger	0	432	432	-432	0
Early Victor	550	-29	521	-101	420
Eastern Castle	787	623	1,410	-543	867
Eastern Eagle	228	-228	0	180	180
Eastern Meteor	0	124	124	-62	62
Eastern Valor	0	0	0	215	215
Ellipse Foxtrot	1,128	-1,107	21	1,125	1,146
Impelling Victory	0	261	261	-261	0
Immense Drive	2	-2	0	0	0
Indigo Desert	1,579	-1,371	208	1,242	1,450
Inferno Creek	0	141	141	-141	0
Inherent Fury	429	137	566	-214	352
Initial Link	396	-135	261	-26	235
Inspired Gambit	274	-274	0	249	249
Inspired Venture	184	287	471	-65	406
Internal Look	0	405	405	-405	0
Intrinsic Action	42	-42	0	1,932	1,932
Iron Cobra	479	-479	0	0	0
Iron Falcon	0	619	619	-59	560
Native Fury	0	780	780	1,062	1,842
Natural Fire	0	559	559	-559	0
Nectar Bend	282	-102	180	0	180
Noble Piper	0	0	0	755	755
Ramses Thunder	0	0	0	713	713
Ultimate Resolve	0	0	0	104	104
Total C-141 equivalent hours	9,907	4,613	14,520	-870	13,650
Total Dollars (000's)	33,943	35,943	69,886	-4,517	65,369

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

## The Joint Staff/Activity Group: Operations

IV. Performance Criteria and Evaluation Summary:

<u>A. Exercise Airlift Data (flying hours):</u>	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
<b>USCINCEUR</b>					
48 Hours	9	-9	0	0	0
Able Alley	0	0	0	42	42
Adventure Series	0	137	137	-137	0
African Eagle	962	-962	0	1,057	1,057
Agile Lion (Humrex)	0	0	0	15	15
Arctic Exchange	0	0	0	200	200
Ardent Ground	0	74	74	9	83
Ascendant Shield	0	0	0	244	244
Atlantic Resolve	1,187	-1,187	0	1,162	1,162
Atlas Series	255	201	456	-49	407
Baltops	100	18	118	0	118
Battle Griffin	82	3,375	3,457	-3,457	0
Betacorn	56	1,135	1,191	-736	455
Blue Harrier	106	-72	34	84	118
Central Enterprise	1,173	-337	836	-207	629
Central Harmony	0	0	0	42	42
Distant Thunder	64	36	100	21	121
Dynamic Series	232	2,559	2,791	547	3,338
Ellipse Bravo	148	350	498	187	685
Flintlock	1,937	-777	1,160	1,318	2,478
Juniper Stallion	840	-591	249	7	256
Medflag	210	-10	200	400	600
Partnership for Peace	339	327	666	34	700
Senegal JET	0	200	200	-200	0
Shared Endeavor	134	-134	0	408	408
Silver Eagle	894	-379	515	250	765
Tactical Fighter Weaponry	36	156	192	0	192
Trail Blazer	84	-63	21	0	21
US/FSU Exercises	622	919	1,541	-974	567
West Africa Training Cruise	26	122	148	-89	59
Total C-141 equivalent hours	9,496	5,088	14,584	178	14,762
Total Dollars (000's)	32,532	37,662	70,194	503	70,697

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

## The Joint Staff/Activity Group: Operations

### IV. Performance Criteria and Evaluation Summary:

A. Exercise Airlift Data (flying hours):	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
<b>USCINCPAC</b>					
Balikatan	280	242	522	-30	492
Cobra Gold	5,724	-2,307	3,417	-157	3,260
Commando Sling	130	21	151	-11	140
Cope Series	328	227	555	-401	154
Ellipse Charlie	794	-131	663	-295	368
Foal Eagle	1,215	346	1,561	179	1,740
Freedom Banner	3,020	-2,037	983	-31	952
Frequent Storm	917	-317	600	197	797
Hong Kong Sarex	0	60	60	-60	0
Kangaroo/Pitchblack	643	-293	350	-350	0
Keen Edge	892	-132	760	481	1,181
Northern Edge	597	-106	491	-491	0
RSO&I	2,307	-1,356	951	-157	794
Tandem Thrust	2,065	-2,065	0	1,876	1,876
Team Spirit	0	0	0	350	350
Tempest Express	56	24	80	0	80
Tempo Brave	0	225	225	-145	80
Ulchi Focus Lens	2,853	-350	2,503	-149	2,354
Valiant Series	82	199	281	-201	80
Vigilant Blade	51	-51	0	0	0
Total C-141 equivalent hours	21,894	-7,801	14,093	605	14,698
Total Dollars (000's)	75,008	-7,178	67,830	2,558	70,388
<b>CINCNORAD</b>					
Amalgam Warrior	385	224	609	-304	305
Amalgam Fabric Brave	16	34	50	0	50
Amalgam Falcon Brave	35	-15	20	0	20
Amalgam Fencing Brave	7	43	50	-25	25
Total C-141 equivalent hours	443	287	730	-330	400
Total Dollars (000's)	1,519	1,992	3,511	-1,596	1,915

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

## The Joint Staff/Activity Group: Operations

### IV. Performance Criteria and Evaluation Summary:

#### A. Exercise Airlift Data (flying hours):

	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
<b>USCINCSpace</b>					
Apollo Series	0	45	45	0	45
Total C-141 equivalent hours	0	45	45	0	45
Total Dollars (000's)	0	214	214	-1	213
<b>USCINCSSTRAT</b>					
Bulwark Bronze/Global Archer	104	81	185	-18	167
Total C-141 equivalent hours	104	81	185	-18	167
Total Dollars (000's)	357	533	890	-91	799
<b>Other (includes CJCS-sponsored Eligible Receiver</b>					
	492	8	500	0	500
Total C-141 equivalent hours	492	8	500	0	500
Total Dollars (000's)	1,687	720	2,407	-12	2,395
Grand Total C-141 equivalent hours	57,582	-1,654	55,928	-1,116	54,812
Grand Total Airlift Costs (000's)	197,278	71,905	269,183	-6,687	262,496
C-141 Equivalent Hour Rates	3,426		4,813		4,789

Note: The CJCS Exercise Program uses a mix of military and commercial airlift platforms. Flying hours are depicted as C-141 equivalents to provide a common performance criteria for comparison of level of effort.

Although the FY 97 budget request depicts decreased funding for airlift, these dollars support a higher percent of CINC requirements. Two factors cause the "buying more with less": (1) a decrease in the DBOF flying rates charged to the JCS; and (2) a change in CINC requirements because each fiscal year has a different mix of JCS-sponsored exercises. The FY 97 airlift request will purchase approximately 91% of the CINCs' airlift requirements which is about a 3% increase to total percent funded from FY 96.

OPERATION AND MAINTENANCE, DEFENSE-WIDE

The Joint Staff

IV. Performance Criteria and Evaluation Summary:

B. Exercise Sealift (Steaming Days):

	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
CINCUSACOM					
Carib	75	-41	34	0	34
Fairwinds	0	109	109	-54	55
JTFEX Series	25	-25	0	0	0
Linked Seas	6	-6	0	0	0
Northern Light	0	12	12	-12	0
Strong Resolve	0	0	0	0	0
Tradewinds	0	12	12	0	12
Total Steaming Days	106	61	167	-66	101
Total Dollars (000's)	4,126	2,944	7,070	-2,678	4,392
USCINCSOUTH					
New Horizons Series (formerly FC Series)	137	13	150	-20	130
Fuertes Defensas	23	-23	0	0	0
Total Steaming Days	160	-10	150	-20	130
Total Dollars (000's)	6,257	88	6,345	-725	5,620
USCINCCENT					
Bright Star	125	131	256	-211	45
Eager Light	0	0	0	40	40
Eastern Castle	98	-8	90	-12	78
Total Steaming Days	223	123	346	-183	163
Total Dollars (000's)	8,703	5,906	14,609	-7,562	7,047

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

The Joint Staff

IV. Performance Criteria and Evaluation Summary:

B. Exercise Sealift (Steaming Days):

	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
<b>USCINCEUR</b>					
Adventure Series	0	20	20	-20	0
Arctic Exchange	0	0	0	50	50
Battle Griffin	0	55	55	-55	0
Betacom	0	25	25	-25	0
Central Enterprise	16	9	25	5	30
Dynamic Series	22	8	30	43	73
Partnership for Peace	8	12	20	-20	0
Senegal JET	0	20	20	-20	0
Tactical Fighter Weaponry	17	8	25	5	30
Total Steaming Days	63	157	220	-37	183
Total Dollars (000's)	2,468	6,838	9,306	-1,395	7,911
<b>USCINCPAC</b>					
Cobra Gold	179	-32	147	-40	107
Baikkitan	0	1	1	-1	0
Foal Eagle	20	55	75	0	75
Freedom Banner	45	-45	0	0	0
Kangaroo	46	-46	0	0	0
Keen Edge	21	-21	0	75	75
Northern Edge	6	5	11	-11	0
RSO&I	1	-1	0	75	75
Ulchi Focus Lens	1	-1	0	0	0
Total Steaming Days	319	-85	234	98	332
Total Dollars (000's)	12,420	-2,504	9,916	4,417	14,333

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

The Joint Staff

## IV. Performance Criteria and Evaluation Summary:

### B. Exercise Sealift (Steaming Days):

	FY 1995	Change 1995/1996	FY 1996	Change 1996/1997	FY 1997
USCINCSTRAT					
Bulwark Bronze	0	0	0	5	5
Total Steaming Days	0	0	0	5	5
Total Dollars (000's)	0	0	0	206	206
TOTAL (LESS USCINTRANS)					
Total Steaming Days	871	246	1,117	-203	914
Total Dollars (000's)	33,974	13,272	47,246	-7,737	39,509
USCINTRANS					
JLOTS	116	-40	76	115	191
Turbo Cads	101	-86	15	120	135
Turbo Intermodal Surge	10	72	82	-62	20
Total Steaming Days	227	-54	173	173	346
Total Dollars (000's)	22,520	-1,200	21,320	7,166	28,486
Grand Total Steaming Days	1,098	192	1,290	-30	1,260
Grand Total Sealift Dollars (000's)	56,494	12,072	68,566	-571	67,995
Roll-on/Roll-off Equivalent Rates	39,000		42,300		43,231

Notes: Like airframes, the CJS Exercise Program uses a mix of sealift platforms -- RO/RO, Fast Sealift, breakbulk, container, tug and barge. Steaming days are depicted as RO/RO equivalents to provide a common performance criteria for comparison of level of effort.

Each exercise requirement is resourced by MSC from available commercial and DoD assets, consequently RO/RO rates depicted are anticipated average commercial rates.

**OPERATION AND MAINTENANCE, DEFENSE-WIDE**  
The Joint Staff/Activity Group: Operations

IV. Performance Criteria and Evaluation Summary.

C. Port Handling (PH) and Inland Transportation (IT)

	FY 1995		Change 1995/1996		FY 1996		Change 1995/1996		FY 1997		
	PH	IT	TOTAL	TOTAL	PH	IT	TOTAL	TOTAL	PH	IT	
	000's	000's	000's	000's	000's	000's	000's	000's	000's	000's	
<b>CINCUSACOM</b>											
Carib	554	395	949	-488	130	331	461	694	670	485	1,155
Fairwinds	5	181	186	1,244	960	470	1,430	-1,430	0	0	0
JTFEX	933	412	1,345	2,588	215	3,718	3,933	-2,083	265	1,585	1,850
Linked Seas	157	0	157	-157	0	0	0	0	0	0	0
Mighty Thunder	0	400	400	-390	0	10	10	0	0	10	10
Northern Light	0	0	0	42	12	30	42	-42	0	0	0
Northern Viking	0	8	8	-8	0	0	0	800	400	400	800
Rendezvous	0	1,376	1,376	-1,376	0	0	0	0	0	0	0
Resolute Response	0	0	0	0	0	0	0	14	4	10	14
Roving Sands	0	10,562	10,562	-5,099	0	5,463	5,463	273	0	5,736	5,736
Strong Resolve	582	1,797	2,379	-2,379	0	0	0	0	0	0	0
Tradewinds	0	0	0	96	0	96	96	4	0	100	100
Unified Endeavor	0	0	0	60	0	60	60	0	0	60	60
Unitas	5	25	30	66	37	96	133	41	39	98	137
<b>Total PH/IT Cost</b>	<b>2,236</b>	<b>15,156</b>	<b>17,392</b>	<b>-5,764</b>	<b>1,354</b>	<b>10,274</b>	<b>11,628</b>	<b>-1,766</b>	<b>1,378</b>	<b>8,484</b>	<b>9,862</b>
<b>USCINCSOUTH</b>											
Fuerzas Aliadas Series	0	0	0	88	0	88	88	-76	0	12	12
Fuerzas de Defensas	550	62	612	-253	0	359	359	-34	0	325	325
Fuerzas de Evacuacion (was Ahaus Tara)	0	0	0	30	0	30	30	0	0	30	30
New Horizons Series (was Fuertes Caminos)	3,522	790	4,312	2,100	3,194	3,218	6,412	668	3,205	3,875	7,080
<b>Total PH/IT Cost</b>	<b>4,072</b>	<b>852</b>	<b>4,924</b>	<b>1,965</b>	<b>3,194</b>	<b>3,695</b>	<b>6,889</b>	<b>558</b>	<b>3,205</b>	<b>4,242</b>	<b>7,447</b>

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

The Joint Staff/Activity Group: Operations

## IV. Performance Criteria and Evaluation Summary:

### C. Port Handling (PH) and Inland Transportation (IT)

	FY 1995		Change 1995/1996		FY 1996		Change 1995/1996		FY 1997		TOTAL 000's
	PH 000's	IT 000's	TOTAL 000's	TOTAL 000's	PH 000's	IT 000's	TOTAL 000's	TOTAL 000's	PH 000's	IT 000's	
<b>USCINCCENT</b>											
Bright Star	4,450	3,200	7,650	440	4,452	3,638	8,090	-2,890	1,800	3,400	5,200
Eager Light	550	50	600	-600	0	0	0	600	300	300	600
Earnest Leader	0	0	0	239	0	239	239	-239	0	0	0
Eastern Castle	772	123	895	83	699	279	978	-178	360	440	800
Indigo Desert	0	0	0	15	0	15	15	500	0	515	515
Inferno Creek	0	0	0	239	0	239	239	-239	0	0	0
Initial Link	2	2	4	-4	0	0	0	0	0	0	0
Inspired Gambit	0	10	10	-10	0	0	0	100	0	100	100
Internal Look	0	0	0	3	0	3	3	-3	0	0	0
Ultimate Resolve	0	0	0	0	0	0	0	2	0	2	2
<b>Total PH/IT Cost</b>	<b>5,774</b>	<b>3,385</b>	<b>9,159</b>	<b>405</b>	<b>5,151</b>	<b>4,413</b>	<b>9,564</b>	<b>-2,347</b>	<b>2,460</b>	<b>4,757</b>	<b>7,217</b>
<b>USCINCPAC</b>											
Balikatatan	0	28	28	147	0	175	175	-110	25	40	65
Cobra Gold	1,277	541	1,818	-117	747	954	1,701	227	1,038	890	1,928
Foal Eagle	645	550	1,195	1,662	1,492	1,365	2,857	340	1,741	1,456	3,197
Freedom Banner	677	268	945	35	650	330	980	-52	608	320	928
Kangaroo/Pitchblack	44	19	63	-63	0	0	0	0	0	0	0
Keen Edge	258	333	591	478	337	732	1,069	-409	110	550	660
Northern Edge	89	75	164	16	50	130	180	-180	0	0	0
RSO&I	0	140	140	270	0	410	410	1,398	840	968	1,808
Tandem Thrust	0	0	0	0	0	0	0	316	0	316	316
Team Spirit	0	0	0	0	0	0	0	144	0	144	144
Tempo Brave	0	0	0	2	0	2	2	-2	0	0	0
Ulchi Focus Lens	99	11	110	390	0	500	500	-18	0	482	482
<b>Total PH/IT Cost</b>	<b>3,089</b>	<b>1,965</b>	<b>5,054</b>	<b>2,820</b>	<b>3,276</b>	<b>4,598</b>	<b>7,874</b>	<b>1,654</b>	<b>4,362</b>	<b>5,166</b>	<b>9,528</b>

# OPERATION AND MAINTENANCE, DEFENSE-WIDE

The Joint Staff/Activity Group: Operations

## IV. Performance Criteria and Evaluation Summary.

### C. Port Handling (PH) and Inland Transportation (IT)

USCINCEUR	FY 1995			Change 1995/1996			FY 1996			Change 1995/1996			FY 1997		
	PH 000's	IT 000's	TOTAL 000's	TOTAL 000's	PH 000's	IT 000's	TOTAL 000's	PH 000's	IT 000's	TOTAL 000's	TOTAL 000's	PH 000's	IT 000's	TOTAL 000's	
Adventure Series	0	0	0	140	90	50	140	90	50	140	-140	0	0	0	
African Eagle	67	315	382	-382	0	0	0	0	0	0	266	0	266	266	
Ardent Ground	0	0	0	310	275	35	310	275	35	310	-295	0	15	15	
Ascendant Shield	0	0	0	0	0	0	0	0	0	0	60	0	60	60	
Atlantic Resolve	0	0	0	0	0	0	0	0	0	0	2,398	1,200	1,198	2,398	
Atlas Series	0	50	50	-42	0	8	8	0	8	8	48	0	56	56	
Baltops	0	0	0	4	0	4	4	0	4	4	16	0	20	20	
Battle Griffin	0	0	0	3,172	1,221	1,951	3,172	1,221	1,951	3,172	-3,172	0	0	0	
Betacom	0	0	0	24	0	24	24	0	24	24	-24	0	0	0	
Blue Harrier	0	0	0	11	1	10	11	1	10	11	-1	0	10	10	
Central Enterprise	215	130	345	0	215	130	345	0	215	130	0	215	130	345	
Distant Thunder	0	20	20	0	0	20	20	0	20	20	0	0	20	20	
Dynamic Series	166	27	193	708	440	461	901	440	461	901	1,406	1,099	1,208	2,307	
Flintlock Series	0	0	0	50	0	50	50	0	50	50	-50	0	0	0	
Partnership for Peace	0	0	0	1,339	0	1,339	1,339	0	1,339	1,339	-502	60	777	837	
Shared Endeavor	0	0	0	0	0	0	0	0	0	0	30	0	30	30	
Silver Eagle	0	0	0	105	100	5	105	100	5	105	-85	0	20	20	
Tactical Fighter Weaponry	97	4	101	-77	0	24	24	0	24	24	101	100	25	125	
Trail Blazer	0	0	0	0	0	0	0	0	0	0	24	0	24	24	
West Africa Training Cruise	0	0	0	10	0	10	10	0	10	10	0	0	10	10	
<b>Total PH/IT Cost</b>	<b>545</b>	<b>546</b>	<b>1,091</b>	<b>5,372</b>	<b>2,342</b>	<b>4,121</b>	<b>6,463</b>	<b>2,342</b>	<b>4,121</b>	<b>6,463</b>	<b>80</b>	<b>2,674</b>	<b>3,869</b>	<b>6,543</b>	
USCINCTRANS															
Turbo Cads	6,866	1,968	8,834	-6,834	0	2,000	2,000	0	2,000	2,000	513	1,000	1,513	2,513	
<b>Total PH/IT Cost</b>	<b>6,866</b>	<b>1,968</b>	<b>8,834</b>	<b>-6,834</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>513</b>	<b>1,000</b>	<b>1,513</b>	<b>2,513</b>	
<b>Grand Total PH/IT Cost</b>	<b>22,582</b>	<b>23,872</b>	<b>46,454</b>	<b>-2,036</b>	<b>15,317</b>	<b>29,101</b>	<b>44,418</b>	<b>15,317</b>	<b>29,101</b>	<b>44,418</b>	<b>-1,308</b>	<b>15,079</b>	<b>28,031</b>	<b>43,110</b>	

**OPERATION and MAINTENANCE, DEFENSE-WIDE  
FY 1997 BUDGET ESTIMATES  
THE JOINT STAFF**

ACTIVITY GROUP: Administration and Servicewide Activities

I. Narrative Description:

The Chairman serves as a member of and presides over the Joint Chiefs of Staff (JCS). He is the principal military advisor to the President, the National Security Council and the Secretary of Defense. Additionally, he is responsible for the management and direction of the Joint Staff. The Joint Staff is comprised of Directorates for providing support and analysis in the fields of manpower and personnel (J-1); operations (J-3); logistics (J-4); strategic plans and policy (J-5); command, control, communications and computers (J-6); operational plans and interoperability (J-7); and force structure, resource and assessment (J-8). There are two Deputy Directorates for Operations that are responsible for current operations, and the national military command system. Logistics has two Deputy Directorates: one for Plans, Analysis and Resources, and another for Medical Mobility. Three Deputy Directorates for Strategic Plans and Policy are responsible for politico-military affairs, international negotiations, and strategy and policy. The Command, Control, Communications and Computer Systems (C4) Directorate is divided into Defense-wide C4 and Unified and Specified Command C4 support divisions. The Plans and Interoperability director is also responsible for the Joint Requirements Oversight Council and Joint Military Education. The Director, Force Structure, Resources, and Assessment is supported by three Deputies: the Deputy Director for Force Structure and Resources; Assessment; and Technical Operations. Other activities include the Joint Secretariat; the Director of Management; the JCS representatives for various international negotiations; and the US Delegation, United Nations Military Staff Committee.

II. Description of Operations Financed:

This budget activity provides the necessary funds to run the Joint Staff. The Joint Staff directly supports the Chairman and other members of the Joint Chiefs. Joint Staff programs include the normal expenses of a major headquarters staff, Global Command and Control System (GCCS), Pentagon Reservation Revolving Funds, and ISLAND SUN (a Special Access Required program). Funds are required to pay for civilian personnel, travel, lease, rents and utilities, communications, purchased equipment maintenance, printing, contract studies and professional management services, other services, facility maintenance, supplies, and equipment. GCCS funding by the JCS budget is terminated in FY 1996 where funds reside in the Defense Information Service Agency (DISA).

III. Financial summary:

A. Sub-Activity Group	FY 1995	FY 1996		FY 1997
	Actuals	Budget Request	Approp	Estimate
ADP Software, Maint & Dev	16,913	30,820	21,259	28,574
Global C2 System	3,841	0	0	0
Pentagon Renovation	19,159	16,900	16,900	20,100
Jt Analytical Model Improvement Prgm	0	0	7,800	7,949
ISLAND SUN	22,586	23,538	23,538	29,738
Management Support	<u>35,703</u>	<u>25,540</u>	<u>31,079</u>	<u>34,934</u>
TOTAL	98,202	96,798	100,576	121,295

OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 BUDGET ESTIMATES  
 THE JOINT STAFF

ACTIVITY GROUP: Administration and Servicewide Activities (cont)

III. Financial summary (cont'd):

B. Reconciliation Summary:

	<u>Change</u> <u>FY 1995/1996</u>	<u>Change</u> <u>FY 1996/1996</u>	<u>Change</u> <u>FY 1996/1997</u>
Baseline Funding:	98,202		100,576
Amended Baseline Funding: FY 1996 Column, FY 1996 PB		96,540	
Congressional Adjustments		-3,764	
Supplemental Requests			
Price Change			1,756
Functional Transfer (Inflation offset for Contingencies)		7,800	
Program Changes (Jt Analytical Model Imprv Prgrm)	-1,662	0	18,963
Program Changes (migration of procurement, Pent Rent)	96,540	100,576	121,295
Current Estimate:			

C. Summary of Price and Program Changes:

	<u>Change 1995/1996</u>		<u>FY 1996</u> <u>Estimate</u>	<u>Change 1996/1997</u>	
	<u>Price</u> <u>Growth</u>	<u>Program</u> <u>Growth</u>		<u>Price</u> <u>Growth</u>	<u>Program</u> <u>Growth</u>
<u>FY 1995</u> <u>Actuals</u>					
12,824	321	26	13,171	-294	13,206
3,952	50	309	4,311	51	4,419
3,952	50	309	4,311	51	4,419
Subtotal Travel					
2. Industrial Fund Purchases					
Pentagon Reservation Maintenance	19,159	402	-2,661	16,900	3,285
Revolving Fund					
Subtotal Industrial Fund Purchases	19,159	402	-2,661	16,900	3,285

OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 BUDGET ESTIMATES  
 THE JOINT STAFF

ACTIVITY GROUP: Administration and Servicewide Activities (cont)

III. Financial summary (cont'd):

C. Summary of Price and Program Changes:

	FY 1995 Actuals	Change 1995/1996		FY 1996 Estimate	Change 1996/1997		FY 1997 Estimate
		Price Growth	Program Growth		Price Growth	Program Growth	
4. Other Purchases							
Rental Payments to GSA	237	5	39	281	6	3	290
Purchased Utilities	767	16	26	809	18	26	853
Purchased Comm (non-Fund)	2,501	53	16	2,570	57	8	2,635
Rents (non-GSA)	76	2	16	94	2	2	98
Postal Services (U.S.P.S.)	97	2	1	100	0	3	103
Supplies & Materials (non-Fund)	3,085	65	-31	3,119	69	-7	3,181
Printing and Reproduction	187	4	59	250	6	22	277
Equip Maintenance by Contract	2,103	44	12	2,159	47	10	2,216
Facility Maintenance by Contract	832	17	-4	845	19	1	865
Equipment Purchases (non-DBOF)	558	12	332	902	20	14,266	15,188
Mgt & Professional Services	1,623	34	-14	1,643	36	-11	1,668
Studies, Analysis, and Evaluations	2,008	42	7,771	9,821	216	25	10,062
Other Contracts	48,193	1,012	-5,604	43,601	958	1,575	46,134
Subtotal Other Purchases	<u>62,267</u>	<u>1,308</u>	<u>2,619</u>	<u>66,194</u>	<u>1,454</u>	<u>15,923</u>	<u>83,570</u>
TOTAL BA 4	98,202	2,080	294	100,576	1,756	18,963	121,295

OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 BUDGET ESTIMATES  
 THE JOINT STAFF

ACTIVITY GROUP: Administration and Servicewide Activities (cont'd)

III. Financial Summary (O&M \$ in Thousands)

D. Reconciliation of Increases and Decreases:

1. FY 1995 Actuals:		98,202
2. Program Changes:		-329
3. FY 1996 Column, FY 1996 President's Budget:		97,873
4. Congressional Adjustments:		2,703
a. Joint Analytical Model Improvement Program (JAMIP)	7,800	
b. Travel Efficiencies/Executive Transport	-1,997	
c. Revised Economic Assumption (Sec 8125)	-2100	
d. Other Earmarks	-103	
5. Program Changes	-897	
6. FY 1996 Current Estimate		100,576
7. Price Growth:		1,756
8. Transfers: Migration of Procurement to O&M		14,266
a. ISLAND SUN	6,090	
b. Headquarters Support	3,220	
c. ADP Software	4,956	
9. Program Changes:		4,697
a. Pentagon Rent	3,285	
b. Other purchases	1,412	
10. FY 1997 Budget Request		121,295

OPERATION and MAINTENANCE, DEFENSE-WIDE  
FY 1997 BUDGET ESTIMATES  
THE JOINT STAFF

ACTIVITY GROUP: Administration and Servicewide Activities

IV. Performance Criteria and Evaluation Summary:

The Joint Staff is responsible for providing support to the Chairman, Joint Chiefs of Staff, in his role as the principal military advisor to the President, the National Security Council, and the Secretary of Defense. Subject to the authority and direction of the President and the Secretary of Defense, the Joint Staff shall:

- (1) Prepare strategic plans and provide for the strategic direction of the Armed Forces;
- (2) Prepare joint logistic plans and assign logistic responsibilities to the Armed Forces in accordance with those plans;
- (3) Establish unified commands in strategic areas;
- (4) Review the major and personnel requirements of the Armed Forces in accordance with strategic and logistic plans;
- (5) Formulate policies for coordinating the military education of members of the Armed Forces;
- (6) Formulate policies for the joint training of the Armed Forces;
- (7) Provide for representation of the United States on the Military Staff Committee of the United Nations in accordance with the Charter of the United Nations; and
- (8) Perform such other duties as the President or Secretary of Defense may prescribe.

OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 BUDGET ESTIMATES  
 THE JOINT STAFF

ACTIVITY GROUP: Administration and Servicewide Activities

V. Personnel Summary:

	<u>Actuals</u> <u>FY 1995</u>	<u>FY 1996</u>	<u>FY 1997</u>	<u>Change</u> <u>FY 1995/1996</u>	<u>Change</u> <u>FY 1996/1997</u>
Military End Strength					
Officer	806	858	841	52	-17
Enlisted	347	318	318	-29	0
TOTAL	1,153	1,176	1,159	23	-17
Civilian End Strength					
USDH	209	216	215	7	-1
TOTAL	209	216	215	7	-1
Military Workyears					
Officer	806	858	841	52	-17
Enlisted	347	318	318	-29	0
TOTAL	1,153	1,176	1,159	23	-17
Civilian Workyears					
USDH	205	216	215	11	-1
TOTAL	205	216	215	11	-1





RATE DATE: 020596  
 LIST DATE: 03/01/96  
 CIVILIAN PERSONNEL COSTS FOR 1997  
 CIV DETAIL REPORT: APPROPRIATION BY SERVICE BY LINE ITEM  
 (DOLLARS IN THOUSANDS)

WHOLE NUMBERS

THOUSANDS OF DOLLARS

	BEGIN STRENGTH	END STRENGTH TOTAL	FTP	WORK YEARS		BASIC COMP.	OVERTIME	HOLIDAY PREMIUM	OTHER	TOTAL VARIAB	TOTAL OC 11	OC 12 BENEFIT	TOTAL COST
				TOTAL	FTP								
<b>1. Direct Hire Civilians</b>													
<b>A. U.S. Employees</b>													
<b>(1) Classified &amp; Administrative</b>													
(a) SES	2	2	2	2	2	284	0	0	11	11	295	36	331
(c) GS	213	212	212	212	212	10,804	392	3	231	626	11,430	1,762	13,192
Subtotal	215	214	214	214	214	11,088	392	3	242	637	11,725	1,798	13,523
(d) SS	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal	215	214	214	214	214	11,088	392	3	242	637	11,725	1,798	13,523
(2) Wage Board	1	1	1	1	1	29	0	0	1	1	30	2	32
(3) Other	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal	1	1	1	1	1	29	0	0	1	1	30	2	32
Subtotal	216	215	215	215	215	11,117	392	3	243	638	11,755	1,800	13,555
B. FNDH	0	0	0	0	0	0	0	0	0	0	0	0	0
C. Total Direct	216	215	215	215	215	11,117	392	3	243	638	11,755	1,800	13,555
D. FNIH	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>2. FNIH</b>													
<b>3. Foreign National Separation Liability Accrual</b>													
A. FNIH, Sep	0	0	0	0	0	0	0	0	0	0	0	0	0
B. FNDH, Sep	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>4. Benefits for Former Employees</b>													
A. FNDH, Sev Pay	0	0	0	0	0	0	0	0	0	0	0	0	0
B. US, Sev Pay	0	0	0	0	0	0	0	0	0	0	0	0	0
C. Personnel Act	0	0	0	0	0	0	0	0	0	0	0	0	0
C. VOL SEP PAY	0	0	0	0	0	0	0	0	0	0	0	0	0
E. \$80 Surcharge	0	0	0	0	0	0	0	0	0	0	0	0	0
F. 9% Early Ret	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal	216	215	215	215	215	11,117	392	3	243	638	11,755	1,800	13,555
<b>5. Total Civpers</b>													
											0.057390	0.161914	63.047
<b>AVERAGE AND RATES:</b>													
<b>6. Reimbursable Data</b>													
A. US, REIM DH	0	0	0	0	0	0	0	0	0	0	0	0	0
B. FNDH, REIM	0	0	0	0	0	0	0	0	0	0	0	0	0
C. Total Dir Hire	0	0	0	0	0	0	0	0	0	0	0	0	0
D. FNIH, REIM	0	0	0	0	0	0	0	0	0	0	0	0	0
E. Total Reim Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal	216	215	215	215	215	11,117	392	3	243	638	11,755	1,800	13,555
											0.057390	0.161914	63.047
<b>7. Direct Funded Civ</b>													
<b>AVERAGE AND RATES:</b>													
<b>8. LSL (Non-Add)</b>													

THE JOINT CHIEFS STAFF  
**ANALYSIS OF CHANGES IN WORKYEAR COST**

Appropriation: O+M, Defense-Wide

	SES/GS		WS	
	Amount	Rate	Amount	Rate
<b>FY 1995 (260 Compensable Days)</b>				
1. End Strength				
A. Budgeted	222		1	
B. Actual	208		1	
2. Workyears				
A. Budgeted	222		1	
B. Actual	204		1	
3. Basic Compensation (\$ in Thousands)				
A. Budgeted	11,376		29	
B. Actual	10,745		28	
4. Avg Basic Annual Salary (Basic Comp)				
A. Budgeted	51,244		29,000	
B. Actual	52,672		28,000	
5. Avg Other OC-11 Variables Adjustments				
A. Budgeted	5,545	0.10822	202,000	6.96543
B. Actual	3,015	0.05724	1,000	0.03571
6. Overall Average Annual Salary (OC-11)				
A. Budgeted	56,789		231,000	
B. Actual	55,686		29,000	
7. Average Benefits				
A. Budgeted	19,968	0.38968	1,000	0.03448
B. Actual	8,539	0.16212	1,000	0.03571
8. Average Workyear Cost (OC-11 & OC-12)				
A. Budgeted	76,758		232,000	
B. Actual	64,225		30,000	
9. Other Change Factors				

THE JOINT STAFF  
ANALYSIS OF CHANGES IN WORKYEAR COST

Appropriation: O+M, Defense-Wide

	SES/GS		WS	
	Amount	Rate	Amount	Rate
<u>Adjustment to FY 1995 Average Salary</u>				
10. + Annualization of FY95 Pay Raise	284	0.00538	151	0.00538
11. +/- Extra Day	203	0.00385	108	0.00385
12. Total Other Adjust. (if applic.)	(3,125)	-0.05933	302	0.01079
12a. Within Grade Adjust.	425		302	
12b. High Grade Reduction	(3,550)		0	
12c. Other Changes in Average Salary	0		0	
13. Subtotal Adj. to FY95 Basic Average Salary	(2,639)		560	
14. Adjusted Basic Avg. Salary for FY96	50,033		28,560	
<u>Other Adjustments to Derive FY96 WY Cost</u>				
15. FY 1996 Pay Raise (Basic Comp)	914	0.01827	522	0.01827
16. Other OC-11 Variables Adjustments	54	0.05875	18	0.03501
17. Benefits	152	0.16659	18	0.03501
17a. Health Insurance Increase	32		0	
17b. FERS	30		0	
17c. Other Changes in Benefits	90		18	
18. Change in Foreign Currency Budget Rates				
19. WY Cost Of FY 1996 Adjustments	1,120		558	
20. Average WY Cost in FY 1996	62,707		31,119	
21. Total WY Cost in FY96 (Lines 23x20)/(\$000)	13,482		31	
<u>FY 1996 (261 Compensable Days)</u>				
22. Full-Time Equivalent End Strength	215		1	
23. Workyears	215		1	
24. Avg Basic Annual Salary (Basic Comp)	50,947		29,082	
25. Overall Average Annual Salary (OC-11)	54,015		30,101	
26. Average WY Cost (OC-11 & OC-12)	62,707		31,119	

THE JUNIOR JAFF  
ANALYSIS OF CHANGE WORKYEAR COST

Appropriation: O+M, Defense-Wide

	SES/GS		WS	
	Amount	Rate	Amount	Rate
<u>Adjustment to FY 1996 Average Salary</u>				
27. + Annualization of FY96 Pay Raise	342	0.00670	196	0.00673
28. +/- Extra Day	0	0.00000	0	0.00000
29. Total Other Adjust. (if applic.)	(1,207)	-0.02369	375	0.01289
29a. Within Grade Adjust.	525		375	
29b. High Grade Reduction	(1,507)		0	
29c. Other Factors Accounting for Change in Average Salary	(225)		0	
30. Subtotal Adj. to FY96 Basic Avg. Sal	(865)		571	
31. Adjusted Basic Avg. Salary for FY97	50,081		29,653	
<u>Other Adjustments to Derive FY97 WY Cost</u>				
32. FY 1997 Pay Raise (Basic Comp)	1,099	0.02207	651	0.02207
33. Other OC-11 Variables Adjustments	65	0.05947	22	0.03390
34. Benefits	185	0.16864	22	0.03390
34a. Health Insurance Increase	39		0	
34b. FERS	37		0	
34c. Other Changes in Benefits	109		22	
35. Change in Foreign Currency Budget Rates				
36. Total FY 1997 Adjustments to WY Cost	1,350		695	
37. Average WY Cost in FY 1997	63,192		32,385	
38. Total WY Cost in FY97 (Lines 37x40)(\$000)	13,523		32	
<u>FY 1997 (261 Compensable Days)</u>				
	Amount	SES/GM/GS Rate	Amount	WB Rate
39. Full-Time Equivalent End Strength	214		1	
40. Workyears	214		1	
41. Avg Basic Annual Salary (Basic Comp)	51,181		30,304	
42. Overall Average Annual Salary (OC-11)	54,315		31,344	
43. Average WY Cost (OC-11 & OC-12)	63,192		32,385	
*****				

**THE JOINT STAFF  
ANALYSIS OF CHANGES IN WORKYEAR COST**

Appropriation: US Court of Appeals for the Armed Forces, Defense

**FOOTNOTES:**

1. The rates are shown as a percentage of Basic Compensation.
2. The annualization of the Annual/Locality pay raises were computed using a ratio of the number of application days to total compensable days in the year times the pay raise percentage.
  - a. Annualization of FY 1995 pay raise.  $70/261 \text{ days} \times 3.23\% = 0.00866$
  - b. FY 1996 pay raise/locality increase.  $191/261 \text{ days} \times 2.5\% = 0.01830$
  - c. Annualization of FY 1996 pay raise/locality increase.  $69/261 \text{ days} \times 2.5\% = 0.00661$
  - d. FY 1997 pay raise.  $192/261 \text{ days} \times 3.0\% = 0.02207$
3. Computation of adjustments:
  - a. The rates for Total Other Adjustments are shown as a percentage of the Basic Average Salaries.
  - b. One additional paid between FY 1995 (260) and FY 1996 (261). Rate computed by dividing the FY 1995 Average Basic Annual Salary by the number of paid days in the fiscal year. (Amount:  $63,698/260 = 245$ ; Rate:  $245/63,698 = .00385$ ).
  - c. No change in the number of paid days in FY 1996 and FY 1997 (both 261 days).

OPERATION and MAINTENANCE, DEFENSE-WIDE  
EMERGENCY and EXTRAORDINARY EXPENSE LIMITATIONS

FY 1997 Budget Estimates  
The Joint Staff

SCOPE: Covers all expenses subject to the Congressional limitation on "Emergency and Extraordinary Expenses."

Financial summary: \_\_\_\_\_ (\$ in thousands)

	FY 1995 <u>Actuals</u>	FY 1996		FY 1997	
		<u>Budget Request</u>	<u>Approp Estimate</u>	<u>Current Estimate</u>	<u>Estimate</u>
Representation Allowance	600	500		500	1,000
<b>TOTAL</b>	<u>600</u>	<u>500</u>		<u>500</u>	<u>1,000</u>

NARRATIVE: Provides funds for the Joint Staff to use in maintaining the standing and prestige of the United States by extending official courtesies to certain dignitaries and officials of the United States and foreign countries. The FY 1997 request recognizes the increasing level of contacts with foreign dignitaries representing former communist block nations and the increased official representation events in support of the Partnership for Peace (PFP) program.

THE JOINT STAFF  
 Operation and Maintenance, Defense-Wide  
 FY 1997 Budget Estimates  
 SUMMARY OF PRICE AND PROGRAM CHANGES -- FYs 1995/1996 and 1996/1997

	FY 1995	Price	Program	FY 1996	Price	Program	FY 1997
	Actuals	Amount	Growth	Program	Amount	Growth	Program
			Percent			Percent	
CIVILIAN PERSONNEL COMP							
101 Ex., Gen & Spec Sched	13,105	328	0.025	49	13,482	0.025	337
103 Wage Board	31	1	0.024	0	32	0.024	1
199 Total Civ Pers Comp.	13,136	328		50	13,514		338
TRAVEL							
308 Travel of Persons	4,271	90	0.021	314	4,675	0.022	103
399 Total Travel	4,271	90		314	4,675		103
INDUSTRIAL FUND PURCHASES							
672 Pentagon Reservation							
Maintenance Revolving Fund	19,159	402	0.021	-2,661	16,900	-0.005	-85
699 Total Industrial Fund Purchases	19,159	402		-2,661	16,900		-85
TRANSPORTATION							
703 JCS Exercises (Fund)	197,278	29,000	0.147	42,905	269,183	-0.005	-1,346
711 MSC Cargo (Fund)	56,494	11,016	0.195	1,056	68,566	0.112	7,679
721 MTMC (Port Handling Fund)	22,582	1,694	0.075	-8,959	15,317	-0.068	-1,042
725 MTMC (Other-non-fund)	23,872	477	0.020	4,752	29,101	0.078	2,270
771 Commercial Transportation	2,036	43	0.021	366	2,445	0.022	54
799 Total Transportation	302,262	42,230		40,120	384,612		7,616
OTHER PURCHASES							
912 Rental Payments to GSA	237	5	0.020	39	281	0.022	6
913 Purchased Utilities (non-DBOF)	767	16	0.021	26	809	0.022	18
914 Purchased Commun. (non-DBOF)	2,635	55	0.021	30	2,720	0.022	60
915 Rents (non-GSA)	76	2	0.021	16	94	0.022	2
917 Postal Services (U.S.P.S.)	97	2	0.025	1	100	0.000	0
920 Supplies & Materials (non-DBOF)	3,862	81	0.021	-27	3,916	0.022	86
921 Printing and Reproduction	187	4	0.021	59	250	0.022	6
922 Equipment Maint by Contract	2,607	55	0.021	39	2,701	0.022	59
923 Fac Maint by Contract	832	17	0.021	-4	845	0.022	19
925 Equipment Purchases (non-DBOF)	630	13	0.021	301	944	0.022	21
932 Mgt & Professional Spt Svs	2,020	42	0.021	6	2,068	0.022	45
933 Studies, Analysis & Evaluations	2,008	42	0.021	7,771	9,821	0.022	216
989 Other Contracts	116,393	2,444	0.021	16,861	135,698	0.022	2,985
999 Total Other Purchases	132,351	2,780		25,116	160,247		3,523
9999 TOTAL	471,179	45,830		62,939	579,948		11,495

SCHEDULE OF CONSULTING SERVICES  
 PB-15 EXHIBIT  
 DEPARTMENT OF DEFENSE/THE JOINT STAFF  
 FY 1997 Budget Estimates

(DOLLARS IN THOUSANDS)

	<u>FY 1995</u>	<u>FY 1996</u>	<u>FY 1997</u>
A. <u>Studies, Analysis, and Evaluation (SAE)</u>			
FY 1996 increase due to Joint Analytical Model Improvement Program (JAMIP)	2,008	9,821	10,062
B. <u>Management Support Services (MSS)</u>	2,020	2,068	2,129
C. <u>Engineering Technical Services</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>GRAND TOTAL</u>	4,028	11,889	12,191

DoD MANAGEMENT HEADQUARTERS  
 FY 1997 BIENNIAL BUDGET ESTIMATES  
 THE JOINT STAFF

DEFENSE AGENCIES

The Joint Staff

O&M, Defense-wide

FY 1995		FY 1996		FY 1997	
(\$000)		(\$000)		(\$000)	
Military E/S	Civilian E/S	Military E/S	Civilian E/S	Military E/S	Civilian E/S
Total	Total	Total	Total	Total	Total
Oblig	Oblig	Oblig	Oblig	Oblig	Oblig
1,153	209	1,176	216	1,159	215
13,136	1,362	13,514	1,392	13,555	1,374
(note)	(note)	(note)	(note)	(note)	(note)

NOTE: Service submissions contain Military Personnel funds. Total obligations include civilian personnel costs only.

DIRECT HIRE PERSONNEL SUMMARY  
 THE JOINT STAFF  
 OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 Budget Estimates

E/S=End Strength	1995 <u>Actuals</u>	1996 <u>Estimate</u>	1997 <u>Estimate</u>
Total number of full-time permanent positions (E/S)	209	216	215
Total compensable workyears: Full-time equivalent employment U.S. Direct Hire	205	216	215
Full-time equivalent of overtime and holiday hours (workyears)	6	6	6
Average Graded Salary	\$64,078	\$62,565	\$63,047
Average Grade	12	12	12

Point of Contact: Lt Col Gregory, 697-7835

DIRECT HIRE PERSONNEL SUMMARY  
 THE JOINT STAFF  
 OPERATION and MAINTENANCE, DEFENSE-WIDE  
 FY 1997 Budget Estimates

E/S=End Strength	(Full-Time Equivalent End Strength)					
	1995 Actuals WKYRS	1995 \$ (000)	E/S	1996 Estimate WKYRS	1996 \$ (000)	1997 Estimate WKYRS
<u>Direct Hire Civilians</u>						
Full-Time Permanent	209	13,136	216	216	13,515	215
Other	0	0	0	0	0	0
Total Direct Hire	209	13,136	216	216	13,515	215
Total	209	13,136	216	216	13,515	215
<u>Detail by Budget Activity</u>						
Management Headquarters, BA 04	209	13,136	216	216	13,515	215
Total	209	13,136	216	216	13,515	215

THE JOINT STAFF BUDGET  
 OPERATIONS and MAINTENANCE, DEFENSE-WIDE  
 SUMMARY of INCREASES and DECREASES  
 FY 1997 Budget Estimates

	(\$000s)
Appropriation: O&M Defense-Wide	
1. FY 1995 Actuals	471,179
2. Price Growth	45,830
3. Program Changes	56,841
4. FY 1996 Column, FY 1996 President's Budget	573,850
5. Congressional Adjustments:	
a. Northern Edge Exercise	5,000
b. Civilian Underexecution	-400
c. Travel Efficiencies/Executive Support	-1,997
d. Revised Economic Assumption	-2,100
e. Joint Analytical Model Improvement Prgm	7,800
f. Other Earmarks	-3,841
6. FY 1996 Appropriated Amount	578,312
7. Reprogrammings/Transfers:	
a. Decreases: Inflation offset for contingencies	-3,764
8. Program Increases: Joint Warfighting Center	5,400
9. FY 1996 Current Estimate	579,948
10. Price Growth	11,495
11. Program Changes:	
a. Civilian Personnel	-297
b. Travel	5
c. Pentagon Rent	3,285
d. JCS Exercises	-18,627
e. Other purchases (Jt Warfighting Center, Procurement Migration)	9,685
12. FY 1997 President's Budget Request	585,494

**MANPOWER CHANGES IN FULL-TIME EQUIVALENT END STRENGTH  
THE JOINT STAFF**

FY 1997 Budget Estimates  
FYs 1995-1997

	<u>US DIRECT HIRE</u>	(NO FOREIGN NATIONALS)	<u>TOTAL</u>
1. FY 1995 END STRENGTH			
PROFESSIONAL STAFF	209		209
ADMINISTRATIVE/SUPPORT STAFF	209		209
2. FY 1996 END STRENGTH			
PROFESSIONAL STAFF	216		216
ADMINISTRATIVE/SUPPORT STAFF	216		216
3. FY 1997 END STRENGTH			
PROFESSIONAL STAFF	215		215
ADMINISTRATIVE/SUPPORT STAFF	215		215
4. SUMMARY			
<u>FY 1995</u>			
O&M TOTAL	209		209
DIRECT FUNDED	209		209
REIMBURSABLE FUNDED	0		0
<u>FY 1996</u>			
O&M TOTAL	216		216
DIRECT FUNDED	216		216
REIMBURSABLE FUNDED	0		0
<u>FY 1997</u>			
O&M TOTAL	215		215
DIRECT FUNDED	215		215
REIMBURSABLE FUNDED	0		0

CIVILIAN PERSONNEL BUDGET CALCULATIONS  
 THE JOINT STAFF  
 FY 1997 Budget Estimates  
 FY 1995

	FULL TIME EQUIVALENT END STRENGTH	WORK YEARS	In Thousands of Dollars			AVG COMPEN
			Compensation O.C.11	Benefits O.C. 12	TOTAL COMPENSATION	
Direct Hire Civilians, U.S. Classified Wage Board	208 1	204 1	\$11,363 \$29	\$1,742 \$2	\$13,105 \$31	\$64,078 \$31,000
Total, Direct Hire	209	205	\$11,392	\$1,744	\$13,136	
Indirect Hire, Foreign	0	0	\$0	\$0		
TOTAL JOINT STAFF	209	205	\$11,392	\$1,744	\$13,136	

SUMMARY

CIVILIAN PERSONNEL BUDGET CALCULATIONS  
 THE JOINT STAFF  
 FY 1997 Budget Estimates  
 FY 1996

	FULL TIME EQUIVALENT END STRENGTH	WORK YEARS	In Thousands of Dollars			AVG COMPEN
			Compensation O.C.11	Benefits O.C.12	TOTAL COMPENSATION	
Direct Hire Civilians, U.S. Classified Wage Board	215 1	215 1	\$11,690 \$30	\$1,792 \$2	\$13,482 \$32	\$62,565 \$32,000
Total, Direct Hire	216	216	\$11,720	\$1,794	\$13,514	
Indirect Hire, Foreign	0	0	\$0	\$0		
TOTAL JOINT STAFF	216	216	\$11,720	\$1,794	\$13,514	

SUMMARY

CIVILIAN PERSONNEL BUDGET CALCULATIONS  
 THE JOINT STAFF  
 FY 1997 Budget Estimates  
 FY 1997

	FULL TIME EQUIVALENT END STRENGTH	WORK YEARS	In Thousands of Dollars			AVG COMPEN
			Compensation O.C.11	Benefits O.C.12	TOTAL COMPENSATION	
Direct Hire Civilians, U.S. Classified Wage Board	214 1	214 1	\$11,725 \$30	\$1,798 \$2	\$13,523 \$32	\$63,047 \$32,000
Total, Direct Hire	215	215	\$11,755	\$1,800	\$13,555	
Indirect Hire, Foreign	0	0	\$0	\$0		
<b>TOTAL JOINT STAFF</b>	<b>215</b>	<b>215</b>	<b>\$11,755</b>	<b>\$1,800</b>	<b>\$13,555</b>	

SUMMARY

THE JOINT STAFF  
 FY 1997 BUDGET ESTIMATES  
 BUDGETED MILITARY AND CIVILIAN PAY RAISE AMOUNTS

(\$ IN THOUSANDS)

MILITARY PERSONNEL: See Service Submits

CIVILIAN PERSONNEL

Operations and Maintenance, Defense-Wide  
 Classified

	<u>FY 1995</u>	<u>FY 1996</u>	<u>FY 1997</u>
FY 1995	48		
FY 1995	186	64	
FY 1996		264	75
FY 1997			262

TOTAL

Wage Board

	234	328	337
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FY 1995	1		
FY 1996		1	
FY 1997			1

TOTAL

TOTAL OPERATIONS AND MAINTENANCE

	1	1	1
	235	329	338

TOTAL CIVILIAN PERSONNEL

	209	216	215
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**REAL PROPERTY MAINTENANCE  
THE JOINT STAFF  
FY 1997 BUDGET ESTIMATES**

(\$ in Millions)

Appropriation Summary:	1995 <u>Actuals</u>	1996 <u>Estimate</u>	1997 <u>Estimate</u>
O&M	0.832	0.845	0.865

**Description of Operations Financed:**

Provides facility maintenance and upkeep for Joint Staff spaces and communications.

	Program Data		
Maintenance & Repair of Real Property	0.832	0.845	0.865
Minor Construction	0	0	0
Backlog of Maintenance and Repair (BMAR)	0	0	0

**Personnel Data**

Active Force Personnel			
Officer	1	1	1
Enlisted	5	5	5
Cadets	0	0	0
Total	6	6	6
Civilian Personnel			
U.S. Direct Hires	0	0	0

TRANSPORTATION  
THE JOINT STAFF  
FY 1997 BUDGET ESTIMATES

(\$=thousands)		1995	1996	1997
<u>Appropriation Summary:</u>		<u>Actuals</u>	<u>Estimate</u>	<u>Estimate</u>
0100	O&M PE 0208011J	302,262	384,612	373,601
	TOTAL	302,262	384,612	373,601

Note: This JCS exercise funding is in Budget Activity 01.

Description of Operations Financed:

Programmed funding supports transportation of personnel and equipment participating in exercises under the CJCS Exercise Program.

1995	1996	1997
<u>Actuals</u>	<u>Estimate</u>	<u>Estimate</u>

SECOND DESTINATION TRANSPORTATION (SDT)

(Mode of Transportation):

US Transportation Command:			
Air (Air Mobility Command)	197,278	269,183	262,496
Sea (Military Sealift Command)	56,494	68,566	67,995
Traffic Management (Port Handling & Inland Transportation):	48,490	46,863	43,110
	302,262	384,612	373,601
TOTAL SDT			

(Commodity Transported):

Military Supplies and Equipment	302,262	384,612	373,601
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Discussion of Program Data:

Variance in Program funding largely results from changes in DBOF rates. Funding provides relatively consistent level of effort throughout the budget years.

Point of Contact: JS-Comptroller Office, Lt Col Gregory, 697-7835

MANAGEMENT HEADQUARTERS  
THE JOINT STAFF  
FY 1997 BUDGET ESTIMATES

(\$=millions)

<u>Appropriation Summary:</u>	1995 <u>Actuals</u>	1996 <u>Estimate</u>	1997 <u>Estimate</u>
<u>O&amp;M, Defense-Wide</u>	71.78	69.24	83.61

Description of Operations Financed:

The Joint Staff incurs the normal operating expenses of a headquarters military staff. These costs include civilian personnel, travel, leases, rents, communications, utilities, purchased equipment maintenance, printing, contract studies, professional management services, supplies, and equipment.

Program Data

<u>Management Headquarters</u>	1995 <u>Actuals</u>	1996 <u>Estimate</u>	1997 <u>Estimate</u>
<u>Cost</u>	71.78	69.24	83.61
<u>Personnel (End Strength)</u>			
Military	1153	1176	1176
Civilian	209	216	215

Discussion of Program Data:

The increase from FY 1996/1997 is caused by increases in Pentagon Rent costs and because of the migration of procurement into Operation and Maintenance.

Point of Contact: Lt Col Gregory, 697-7835

OTHER  
(Civilian Pay/Disability Compensation)  
The Joint Staff  
FY 1997 BUDGET ESTIMATES

(\$ in Millions)

	FY 1995 <u>Actuals</u>	FY 1996 <u>Estimate</u>	FY 1997 <u>Estimate</u>	FY 1995-1996 <u>Change</u>	FY 1996-1997 <u>Change</u>
<u>Appropriation Summary:</u>					
<u>O&amp;M, Defense-Wide</u>					
Disability Compensation	0.040	0.058	0.045	0.018	-0.013

Narrative Explanation of Changes:

Based upon Department of Labor billings for Department of Defense Federal Employees' Compensation Act Costs for the Joint Staff. Increases based on actuals. Approximately two-year lag in billing which records actuals.

APPROPRIATION HIGHLIGHTS  
 THE JOINT STAFF  
 FY 1997 BUDGET ESTIMATES

(\$ in thousands)

1995 Actuals	Price Growth	1996 Program Growth	1996 Estimate	Price Growth	1997 Program Growth	1997 Estimate

O&M, Defense-Wide

Appropriation Summary:

Description of Operations Financed:

The Joint Staff supports the principal military advisor to the President, National Security Council, and Secretary of Defense: the Chairman of the Joint Chiefs of Staff (CJCS). He serves as a member of, and presides over, the Joint Chiefs of Staff (JCS). He is responsible for the organization and management of the Joint Staff and its direction on behalf of the JCS. Funds are budgeted to accomplish a variety of functions and activities directed by the Chairman of the JCS and Director of the Joint Staff. Budget Activity 01 includes the CINC Initiative Fund (CIF), the Joint Warfighting Center (JWFC), Partnership for Peace (PFP), the Commander-in-Chiefs (CINCs) Command and Control Initiatives Program (C2IP), C4I for the Warrior (start in FY 1996), and the CJCS Exercise Program. Budget Activity 04 programs include support to the Global Command and Control System (through FY 1995 only), ISLAND SUN, payments to the Pentagon Reservation Maintenance Revolving Fund, the Joint Analytical Model Improvement Program (JAMIP), and day-to-day support for Joint Staff analysis, automation efforts, and other headquarters management support costs.

Program Data

<u>Budget Activities</u>	<u>1995</u>		<u>1996</u>		<u>1997</u>	
	<u>Actuals</u>		<u>Estimate</u>		<u>Estimate</u>	
<u>BA 1: Operating Forces</u>	372,977		479,372		464,199	
<u>BA 4: Administration/Service-wide Activities</u>	98,202		100,576		121,295	
Total	471,179		579,948		585,494	

Point of Contact: Lt Col Gregory, 697-7835

**APPROPRIATION HIGHLIGHTS  
THE JOINT STAFF  
FY 1997 BUDGET ESTIMATES**

(\$ in thousands)

Narrative Explanation of Changes:

a. Budget Activity 01, Operating Forces:

	<u>Change FY 1995-1996</u>	<u>Change FY 1996-1997</u>
*CJCS EXERCISES	82,350	-11,011
--Change in rates and requirements for exercises		
*Partnership for Peace (PFP)	13,625	-6,500
--FY 1996 increased \$10 million in program and moved \$3.2M from O&M to procurement		
--FY 1997 had money earmarked for procurement		
*C4I for the Warrior (C4IFTW)	1,200	-37
--New start in FY 1996/inflation decrease in FY 1997		
*Joint Warfighting Center (JWFC)	7,509	2,442
--Increased mission and migration of procurement into O&M		
*CINCPAC C2 Initiatives Program (C2IP)	633	-67
--FY 1996: program transitioned out of Research & Development funds into O&M; FY 1997: inflation adjustments		
b. Budget Activity 04, Administration and Service-wide Activities		
*ADP Software Maintenance	4,346	7,315
*GCCS	-3,841	0
--Funds transferred to DISA		
*Pentagon Renovation	-2,259	3,200
--Change in requirements to rent		
*ISLAND SUN (SAR)	952	6,200
--FY 1997: migration of procurement to O&M		
*Management Support	-4,624	3,855
--FY 1996: Inflation adjustments		
--FY 1997: migration of procurement to O&M		
*Joint Analytical Model Improvement Program (JAMIP)	7,800	149
--New program in FY 1996		

MANPOWER TABLES  
 THE JOINT STAFF  
 CIVILIAN PERSONNEL  
 FY 1997 Budget Estimates

(Full-Time Equivalent End Strength)

<u>By Appropriation &amp; Type Hire</u>	1995 <u>Actuals</u>	1996 <u>Estimate</u>	1997 <u>Estimate</u>
O&M, Defense-wide			
U.S. Direct Hire	209	216	215

NOTE: Service submissions contain Military Personnel funds.

Summary of Increases/Decreases

	Change FY 1995-1996	Change FY 1996-1997
a. FY 1995 actuals were lower than estimated	7	
b. Decrease for Civilian Personnel Regionalization and Systems Modernization Program (CPMS).		-1

Point of Contact: Lt Col Gregory, 697-7835

SUMMARY OF FUNCTIONAL TRANSFERS AND FUNDING REALIGNMENTS  
INCLUDED IN FY 1997

Budget Estimates  
The Joint Staff

(TOA, \$ in Millions)

	<u>AMOUNT</u>	<u>CIVILIAN</u> <u>END STRENGTH</u>	<u>MILITARY</u> <u>END STRENGTH</u>
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FY 1997

Reason for Transfer:

To align non-centrally procured items into O&M, Defense-Wide out of Defense-Wide, Procurement to comply with the spirit of the Defense Performance Review  
Into: O&M, Defense-Wide, 0100 From: 0300, Procurement, Defense-Wic

Summary:

Net Transfer by Appropriation:

O&M, Defense-Wide, 0100	+\$15.2	none	none
Procurement, Defense-Wide, 0300	-\$15.2		

POC: Lt Col Gregory, 697-7835, The Joint Staff Comptroller's Office