

Reaching New Dimensions In Performance Management

**Where Are We Going?
How Do We Get There?**

DoD Integrated Program Management Initiative
Executive Steering Group

October 28, 1996

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C/SCSC IS DEAD

Long Live



Transfer of Compliance Responsibility for C/SCSC

- **SAE/DAE meeting June 11, 1996**
 - Integrated Program Management Initiative
- **Growing acceptance of earned value**
 - Declining review activity
 - Need to ensure a minimal core of expertise
- **Approved October 1, 1996**
 - Effective ASAP
 - NLT September 30, 1997

Transfer of Compliance Responsibility for C/SCSC

- **Each Component required to:**
 - Implement earned value effectively on contracts;
 - Ensure management systems reviews are requested when necessary;
 - Ensure DCMC is supported with appropriate program office and functional personnel when reviews are required.

Industry Standard Guidelines for Earned Value Management Systems (EVMS)

- **DoD Requests Industry to develop standard, September 1994**
 - ISO 9000 “Model”
- **Industry responded with EVMS “Guidelines,” August 19, 1996**
 - NSIA, AIA, EIA, SCA, ASA

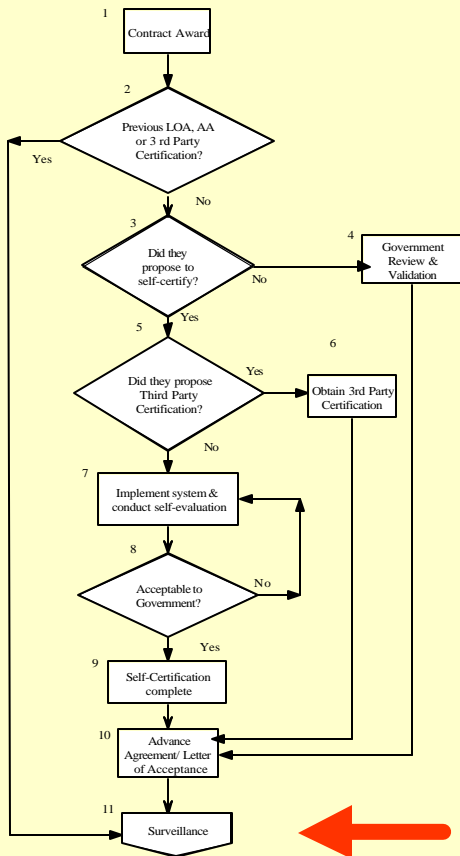
Industry Standard Guidelines for Earned Value Management Systems (EVMS)

● Proposed DoD response:

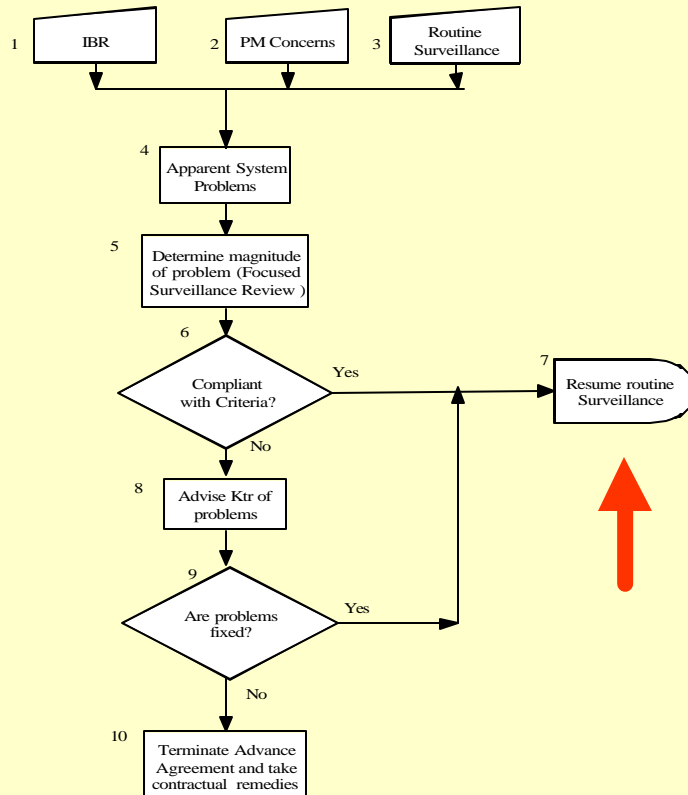
- Adopt EVMS guidelines as replacement for C/SCSC;
- “Self certification” not acceptable;
 - Reserve the right to review “for cause”
 - Break the direct link between contract award and reviews;
 - Joint surveillance;
 - Focus on specific identified deficiencies
- Continue evolution toward a true “standard.”
 - ANSI, ISO, etc.
 - Big world: BS 6079; ISO 10006

The Proposed Processes

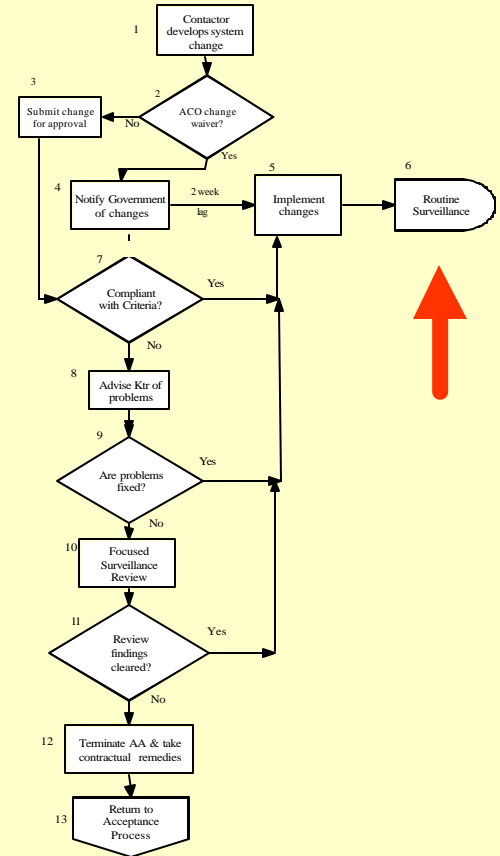
AWARD



SURVEILLANCE



CHANGES



System Reviews

- **For contractors with current Letter of Acceptance, Advance Agreement, or “3rd party” certification, only two ways to trigger a review:**
 - **Surveillance**
 - IBR
 - PM
 - Plant rep
 - **System change**
- **Today’s process OR the proposed process!!**

So What is the Big Problem?

- Contract clause requires prior approval of system changes!
- Proposed process allows ACO waiver of prior approval.

Work Shop Focus

- The surveillance process.
- Considerations in determining waiver of prior change approval.
 - If EVMS is a real “standard,” it should be plant-wide.

USD(A&T) Direction

July 9, 1996

- **Expand Integrated Project Management Initiative Executive Steering Group to include other Defense and non-Defense agencies;**
- **Establish metrics;**
- **Priority emphasis on EDI to include relationship to CALS/CITIS; implications of “on-line” access;**
- **Develop and implement a plan of action that will lead to the availability of tools to better integrate cost, schedule, technical performance, and risk management.**