

**EUROPEAN UNION**

**MILITARY STAFF**



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# CHIEF OF STAFF

# C4ISTAR PRESENTATION

SEP 01



- **Main responsibilities**
- **Workplan**
- **Design of EU military structures**
- **Design of EU C2, CIS and ITS**
- **Headline goal: ISTAR**
- **Conclusion**



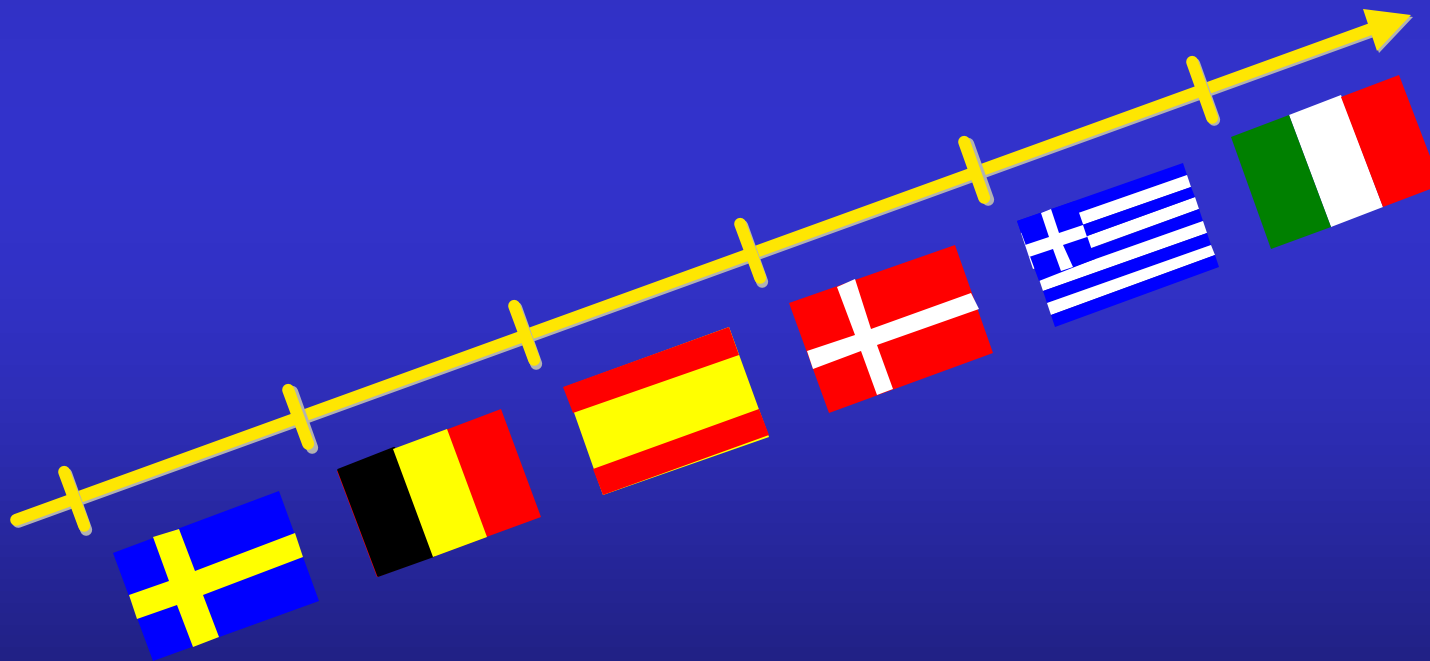
- **Tasking from  
EU Military Committee (EUMC)**
- **In-house military expertise for  
Secretary-General/High Representative (SG/HR)**
- **Main operational functions (on FSC):**
  - **early warning**
  - **situation assessment**
  - **strategic planning**



- Main responsibilities
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- CONTINUITY



- CONTINUITY
- **OPERATIONALITY**



**LAEKEN  
DECLARATION**



- CONTINUITY
- OPERATIONALITY
- **EU - NATO relations**



- Main responsibilities
- Workplan
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# KEY EUMS ENABLING FUNCTIONS

**INFORMATION  
MANAGEMENT**

**COMMITMENT &  
CAPABILITY  
DEVELOPMENT**

**INTERNAL  
COORDINATION**

**INTERFACING  
WITH OTHERS**

**GENERIC STRATEGIC  
PLANNING**

**ADMINISTRATIVE  
SUPPORT**

**OUTPUTS**

**OTHER EU ELEMENTS**

**FORCES  
NATIONAL &  
MULTINATIONAL**

**CLERICAL,  
TYPING, FILING**

**INPUTS**

**WEU / NATO**

**READINESS**

**PERSONNEL**

**SITCEN / INT / OPS**

**OTHER  
INT. BODIES**

**RULES OF  
ENGAGEMENT**

**BUDGET,  
ACCOMMODATION,  
EQUIPMENT**

**OTHER NATIONS**

**HIGH-LEVEL SOPs**

**INTERNAL  
PROCEDURES**

**INFORMATION  
TECHNOLOGY / COMMS**

**EXERCISE PLANNING**

**SECURITY**

**LOGISTIC PLANNING,  
MEDICAL, CIMIC**

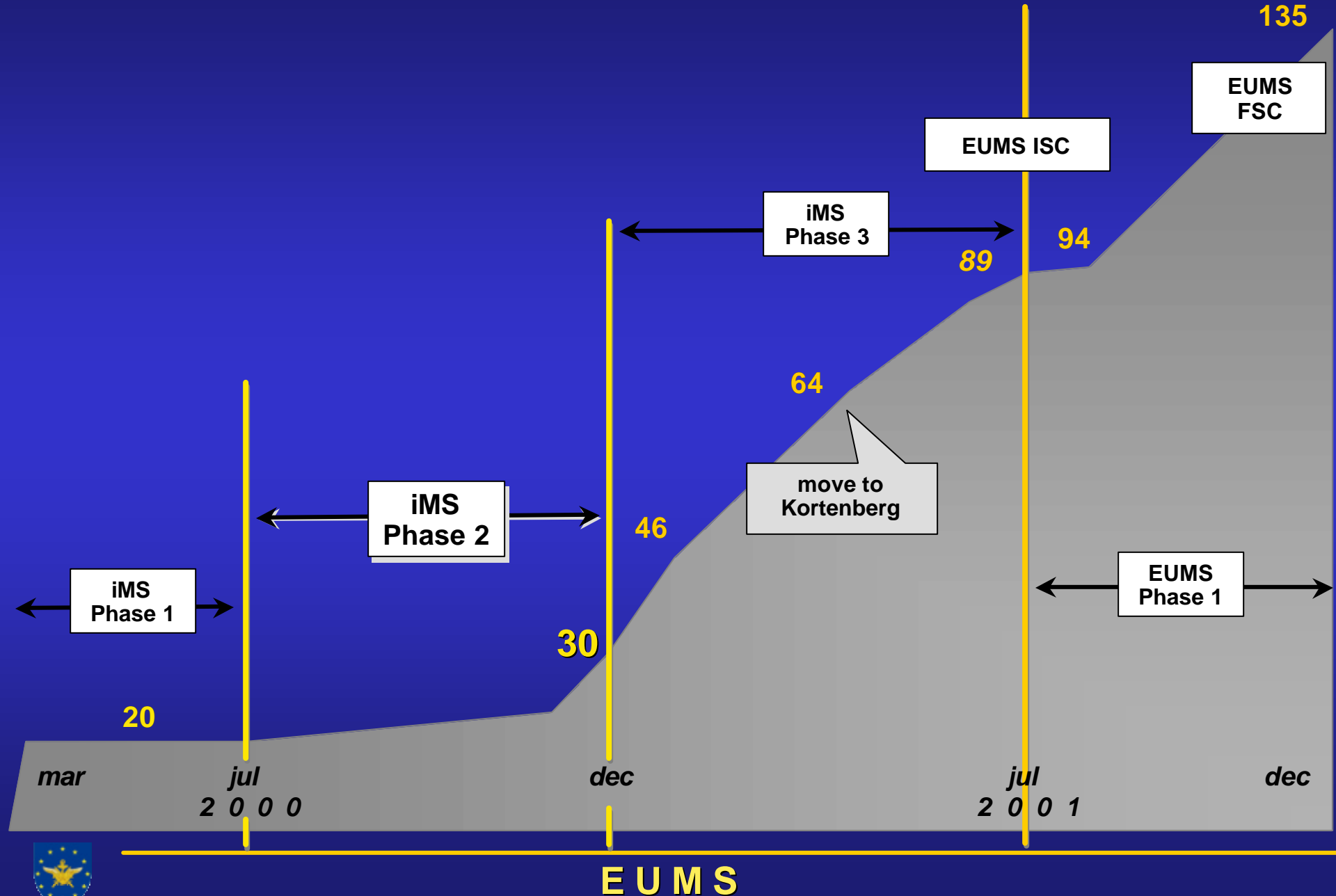
**FINANCE, LEGAL  
P INFO**



**EUMS**

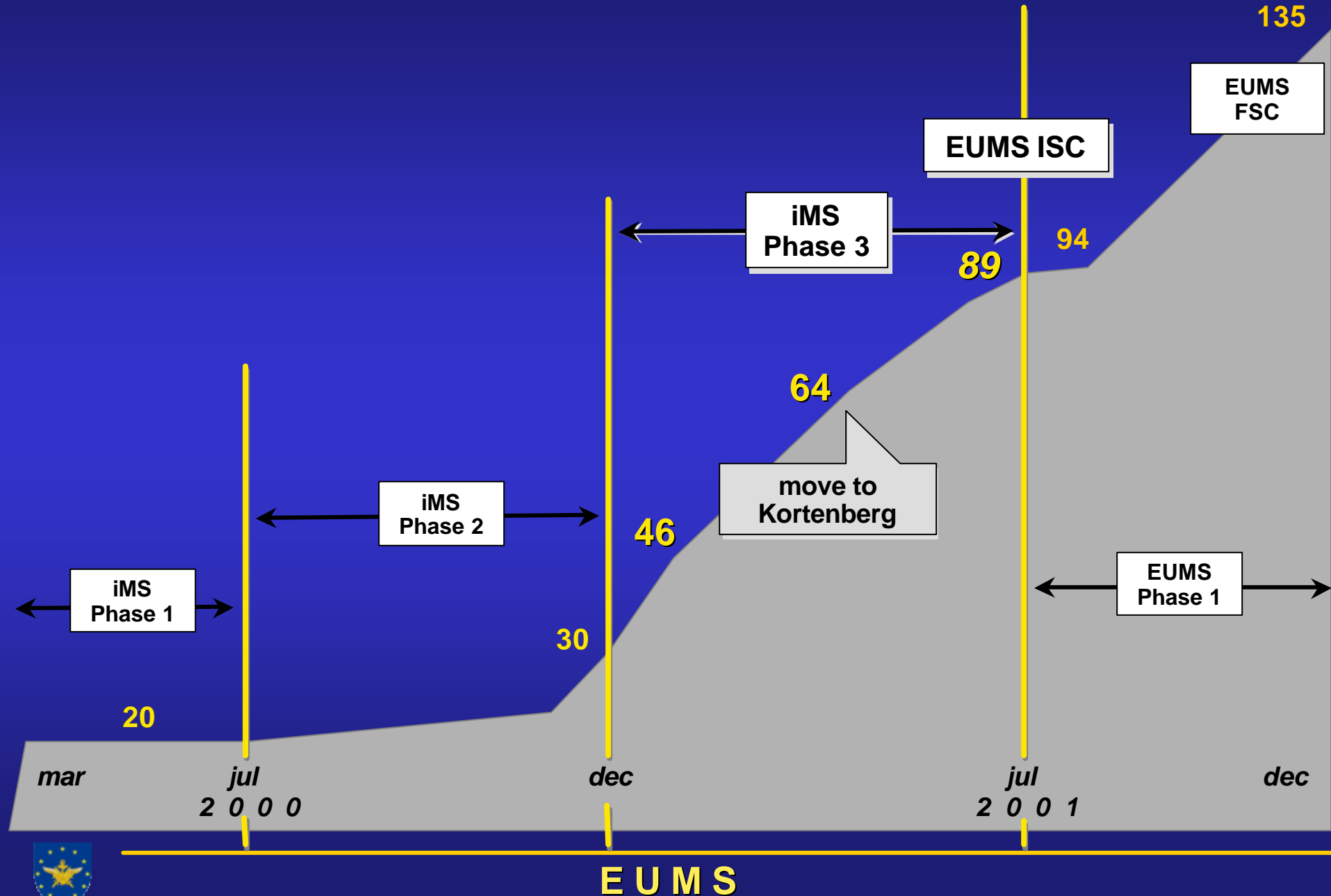


# EUMS personnel build up (2/4)



EUMS

# EUMS personnel build up (3/4)



EUMS

# NEW ACCOMMODATION - KORTENBERG

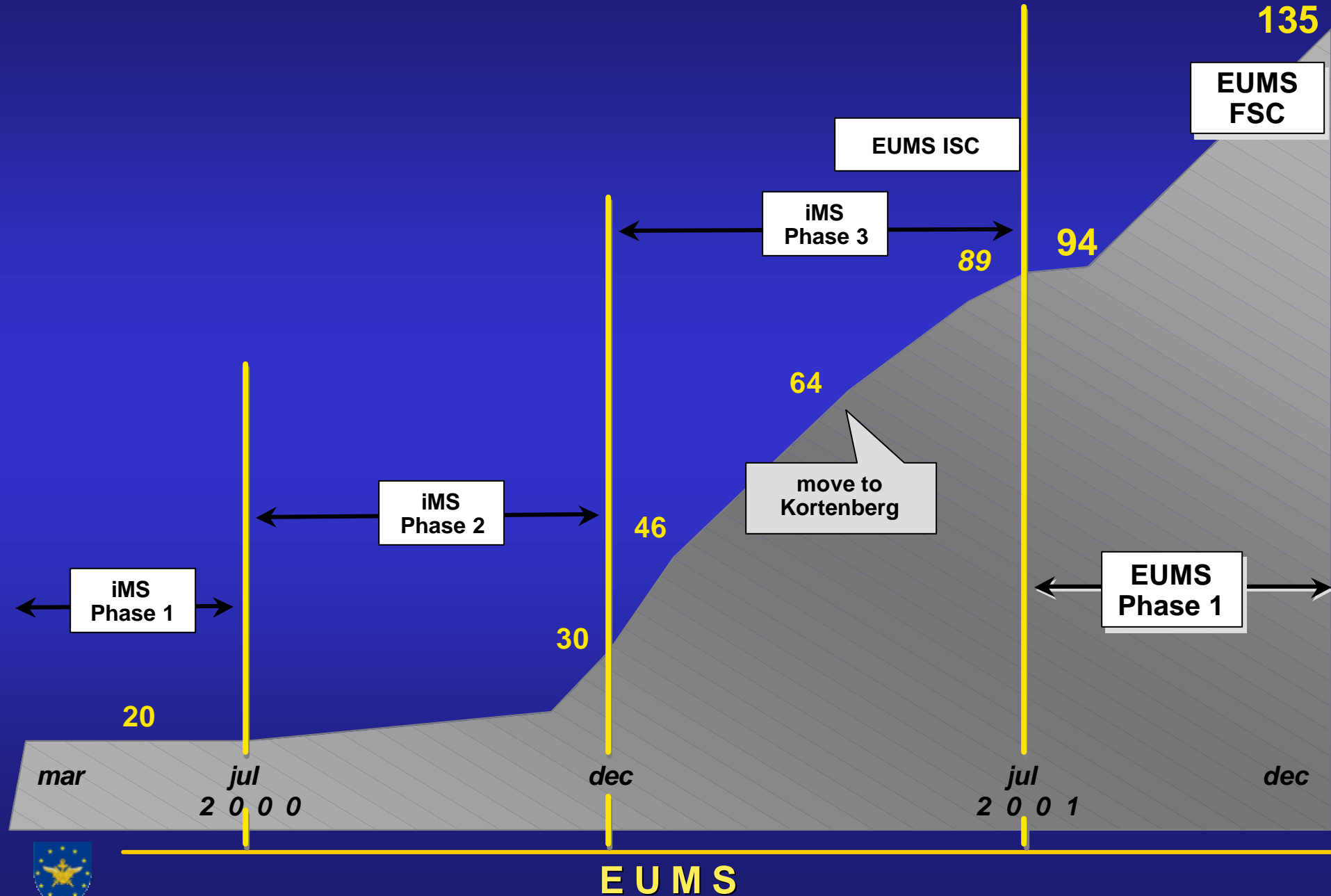


E U M S

- **Presence of skeleton staff**
- **Each EUMS Branch represented by at least one qualified officer**
- **EUMS has resources necessary to develop towards full staff capability (FSC)**
- **EUMS lacks full ITS, including intelligence systems, capabilities**
- **Staff not yet capable of providing fully effective military support to crisis management**



# EUMS personnel build up (4/4)



# DESIGN OF EUMS (1/2)



**DG**

*+ Pers Staff*

**LEGAL**



**DDG / COS**

*+ Pers Staff*

**Ex Off**

incl.. EUMC Spt



**POL / PLS**

**POL**

**CON**

**FOR**



**INT**

**INT POL**

**REQ**

**PRD**



**OPS / EXE**

**CRM/COP**

**EXE**

**CIO**



**LOG / RES**

**LOG**

**RES SPT**

**ADMIN**



**CIS**

**POL/REQ**

**ITS**



# DESIGN OF EUMS (2/2)



**DG**

**LEGAL**

+ Pers Staff



**DDG / COS**

+ Pers Staff

**Ex Off**  
incl.. EUMC Spt

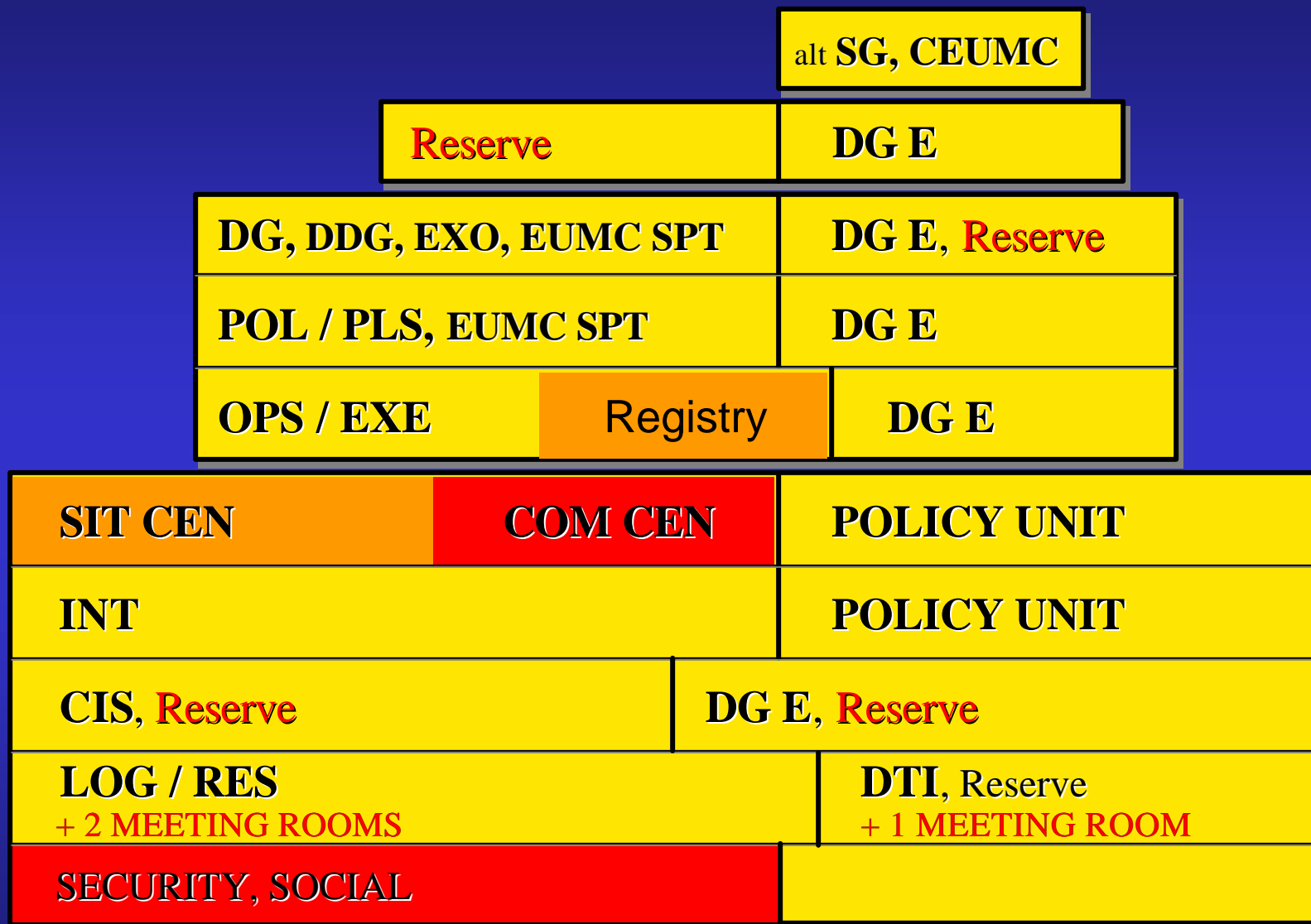


## Personal Establishment

<b>Generals</b>	<b>7</b>	<i>non quota</i>
<b>OF 5 / A 3</b>	<b>17</b>	
<b>AO</b>	<b>81</b>	<i>quota</i>
<b>WO / NCO</b>	<b>17</b>	
<b>Sec</b>	<b>13</b>	
<b>S</b>	<b>135</b>	
<b>RFT</b>	<b>20-30</b>	



# KORTENBERG 150 + 158



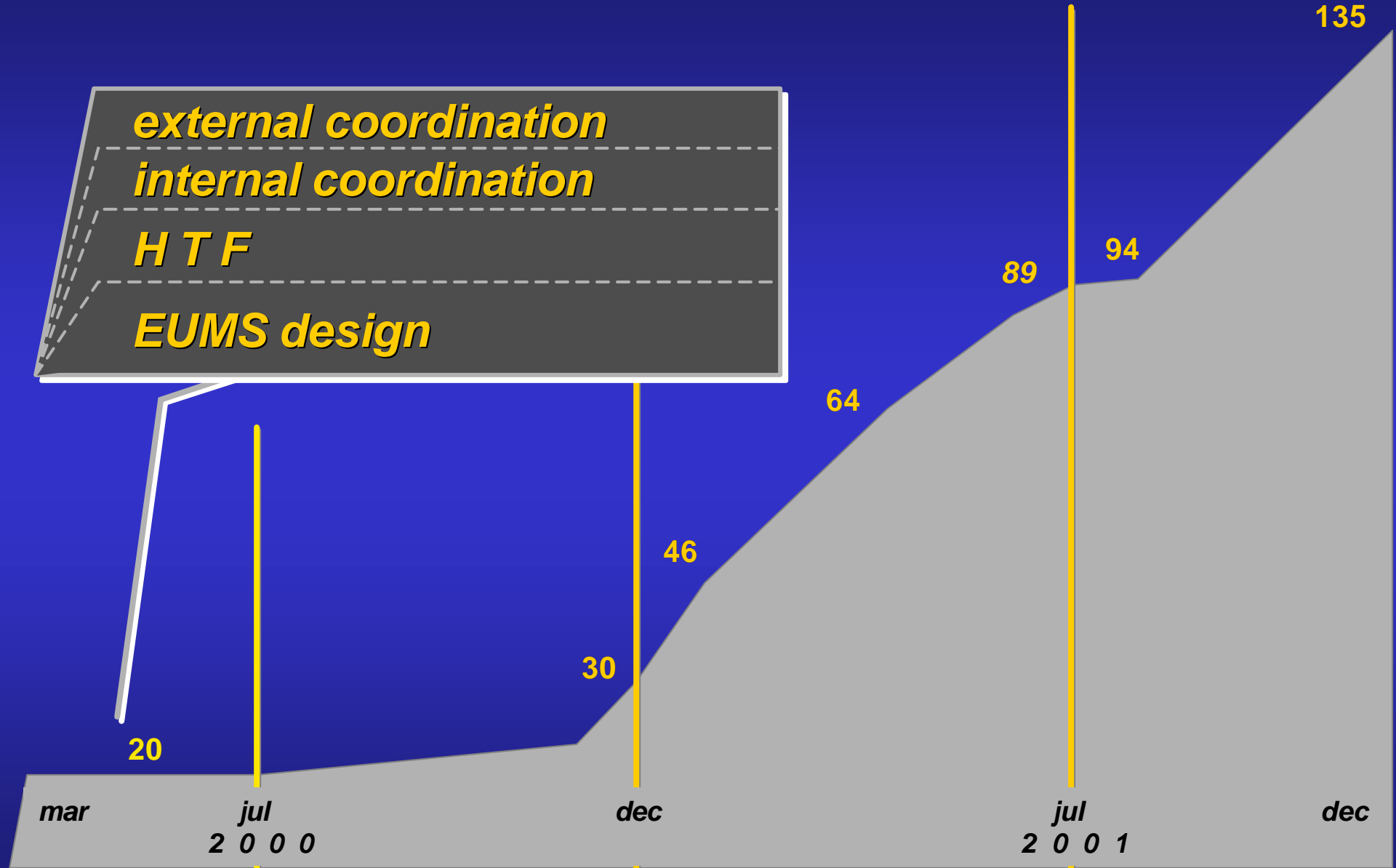
# IMS - TROOPS TO TASK (1/4)

*external coordination*

*internal coordination*

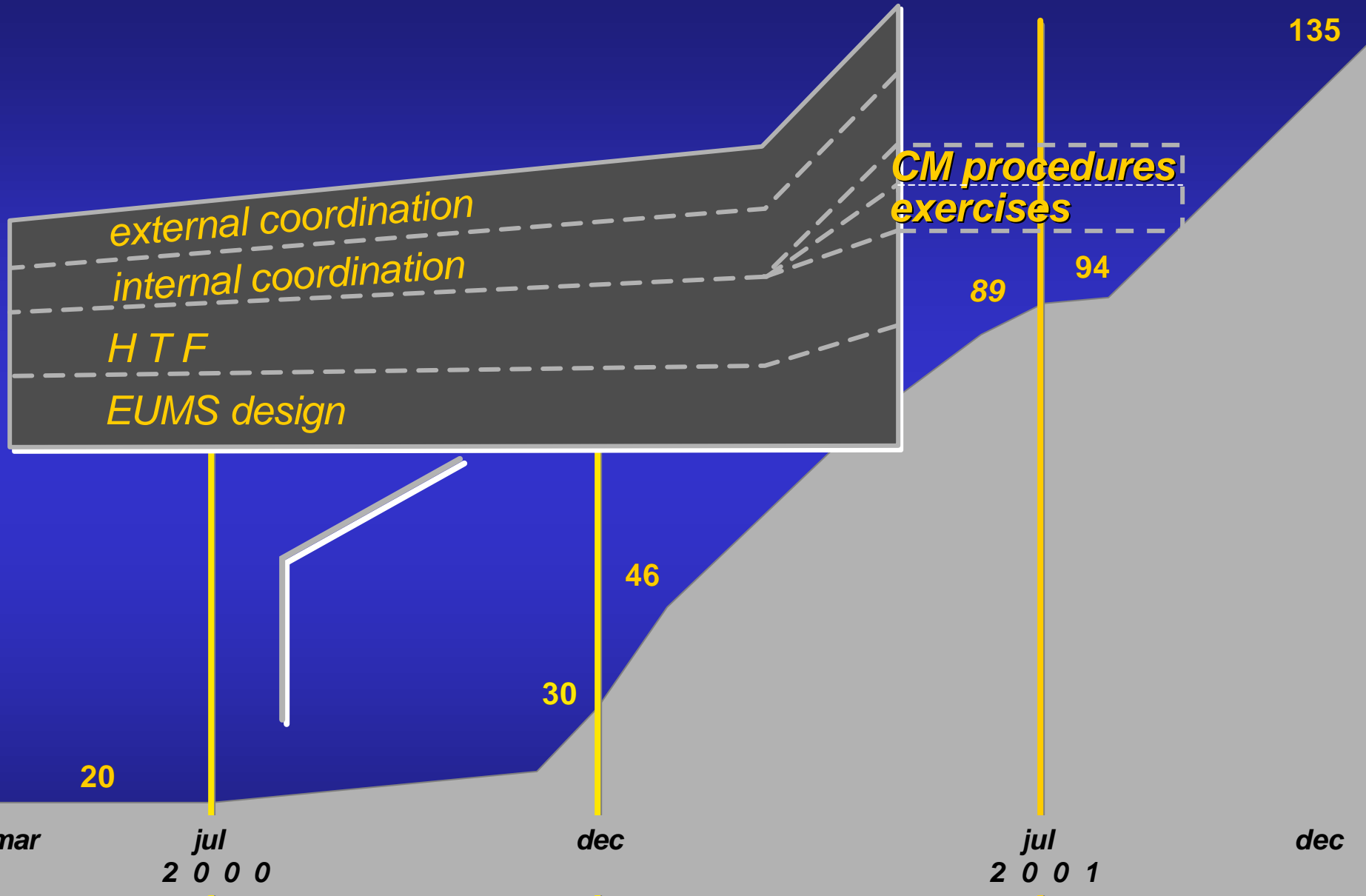
*HTF*

*EUMS design*



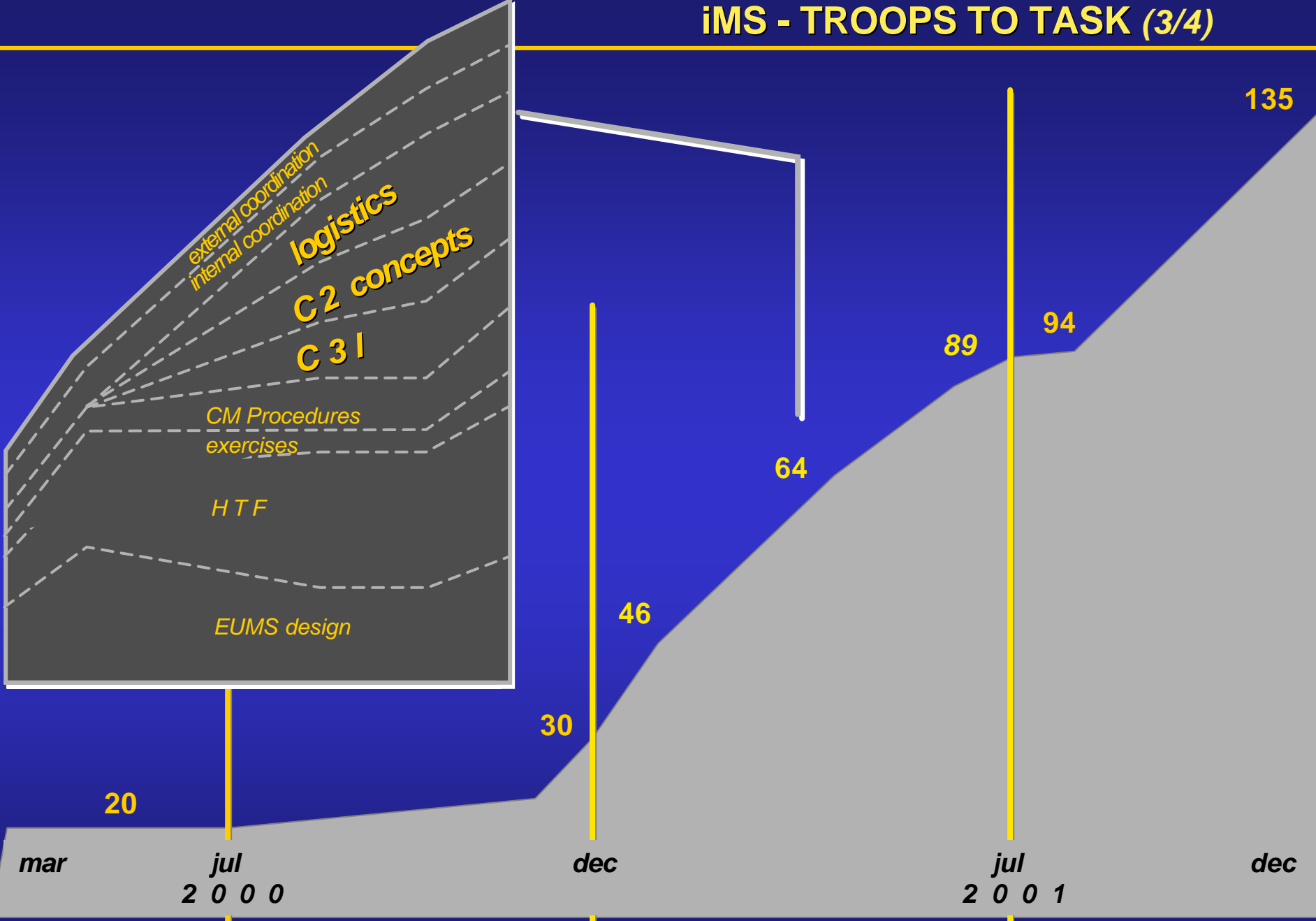
**EUMS**

# IMS - TROOPS TO TASK (2/4)



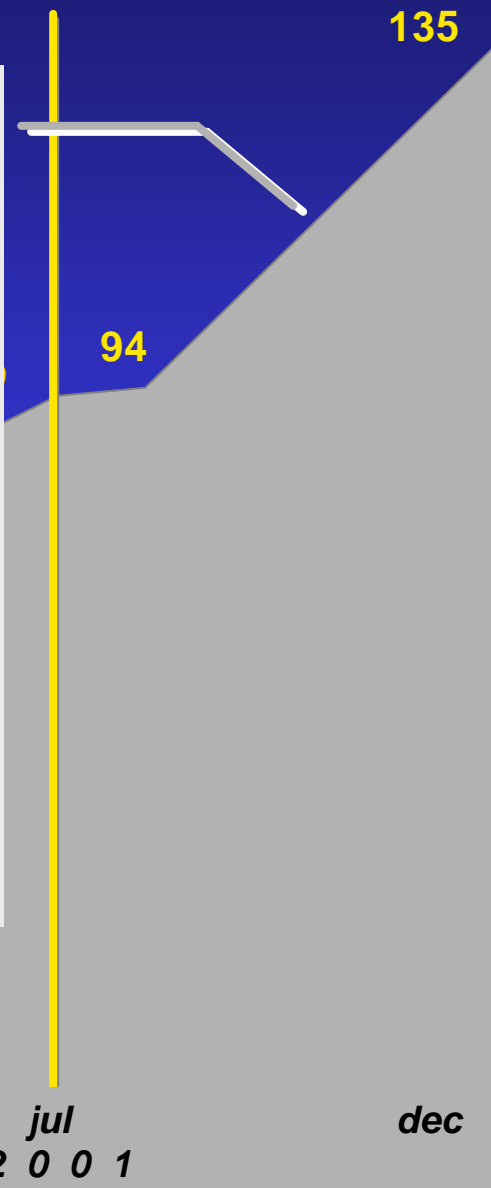
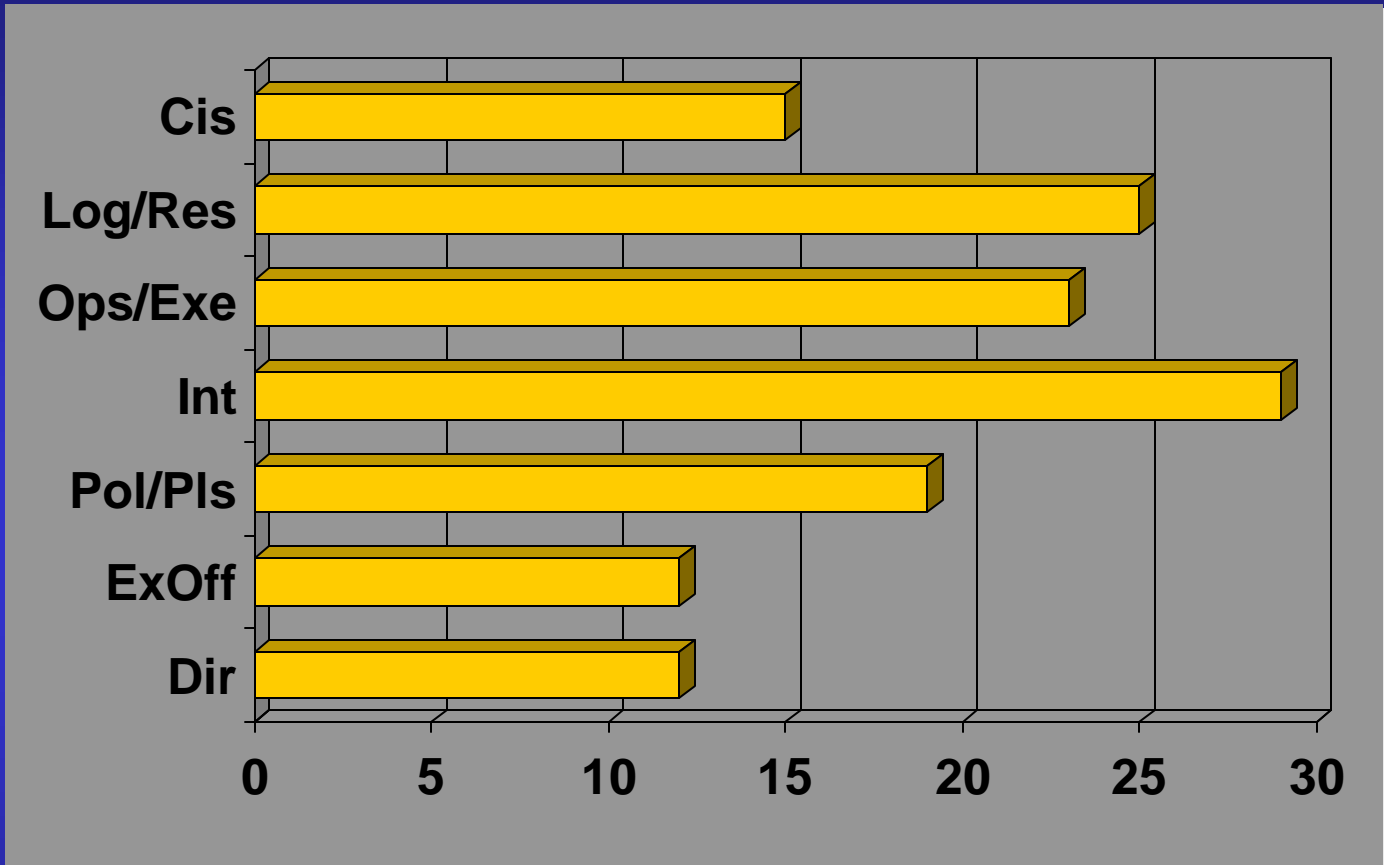
EUMS

# IMS - TROOPS TO TASK (3/4)



EUMS

# EUMS - TROOPS TO TASK (4/4)



mar jul 2000 dec jul 2001 dec



EUMS

**The EUMC is responsible for providing the PSC with military advice and recommendations on all military matters within the EU.**

**The EUMC exercises military direction of all military activities within the EU framework.**



- Main responsibilities
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the "players"  
in Brussels

HR / SG

COUNCIL

GAC

COREPER

EUMC

PSC

EUMS

DG E

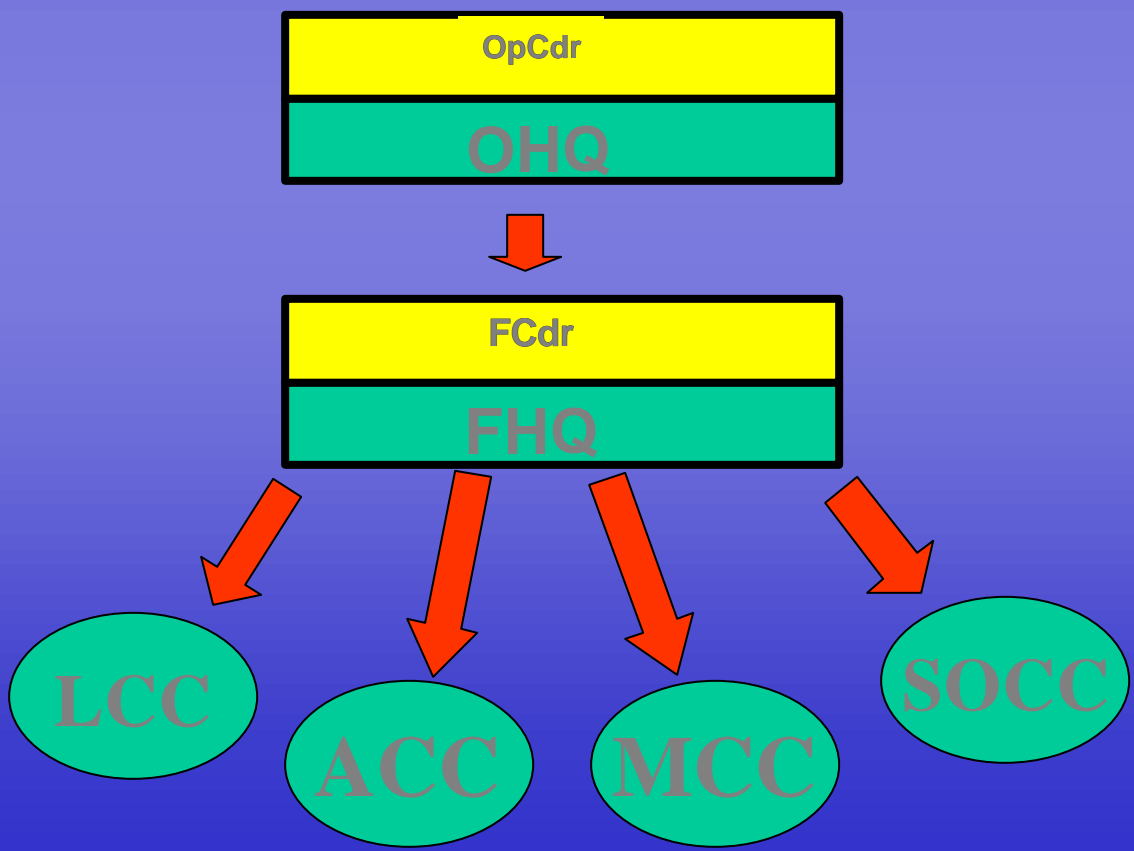
PU

SITCEN



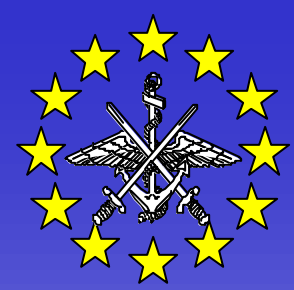


# Command and Control structure



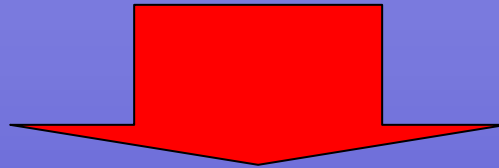
## Levels of Command



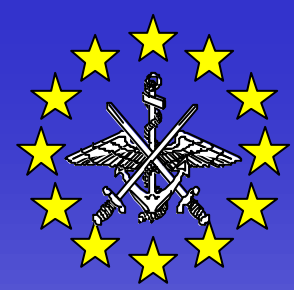


# Helsinki European Council

- **EUMC/EUMS: only permanent military components**



- **Operational EU command structure drawn from national / multinational sources or from NATO.**



# EU Command options

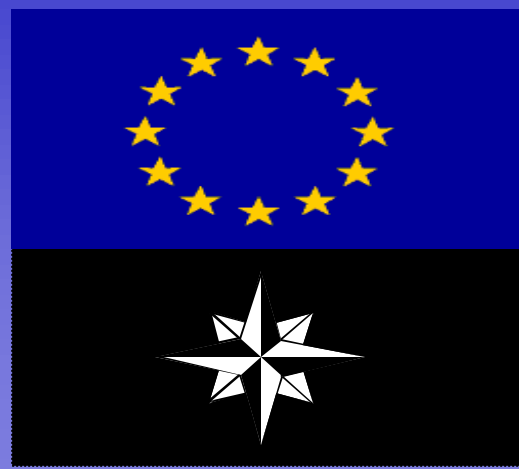


**NATIONAL  
HQs**

**MULTINATIONAL  
HQs**



# EU Command options



EU-NATO consultations

Military Strategic

(DSACEUR / SHAPE)?

OC / OHQ

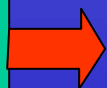
Theatre

CJTF,s

FHQ

CC,s

Forces





# Command and Control requirements

Common requirements

Multinational



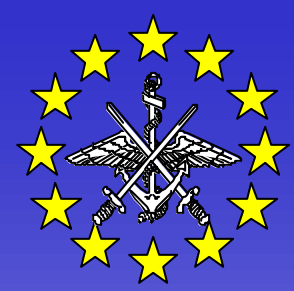
Combined

Multi-services



Joint

Core staff + augmentees...



# Command and Control requirements

**Specific  
requirements**

**OHQ**

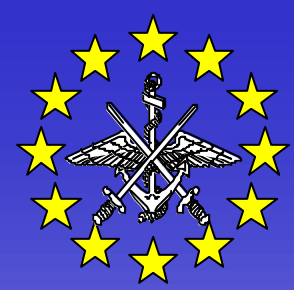
Joint-Combined  
Command, planning,  
Communications

**FHQ**

Joint-Combined  
Deployable

**CCHQ**

Combined  
Deployable



# CHALLENGES

- **Criteria for selection: No preselection/flexibility.**
- **Multinationalisation.**
- **Training and exercises.**
- **CIS and ITS support.**
- **Access to NATO's planning capability.**
- **Autonomous operational planning.**
- **SOPs.**

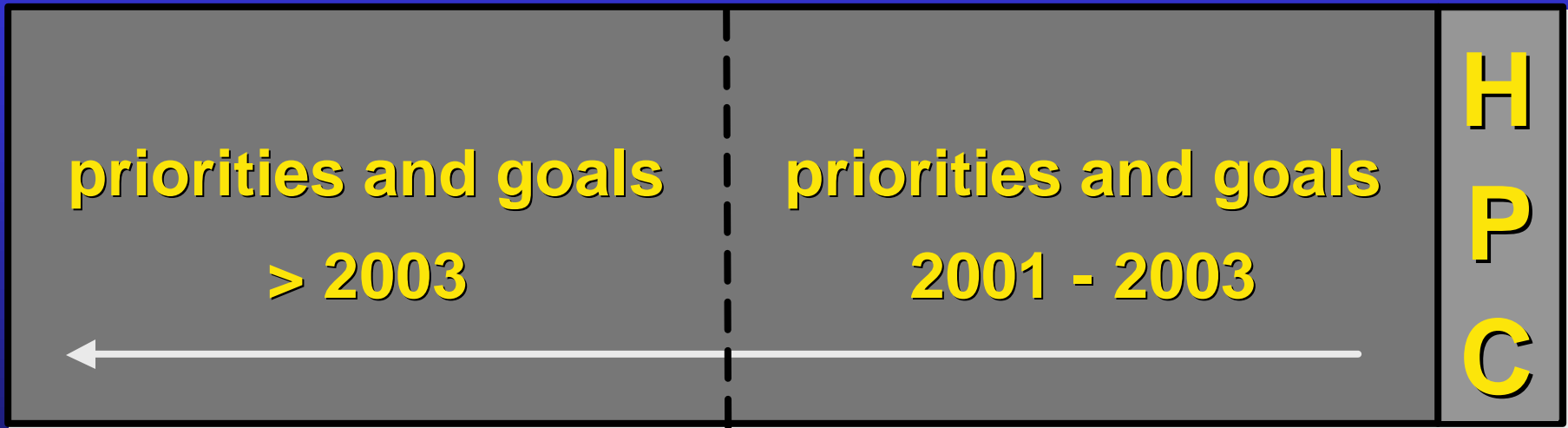
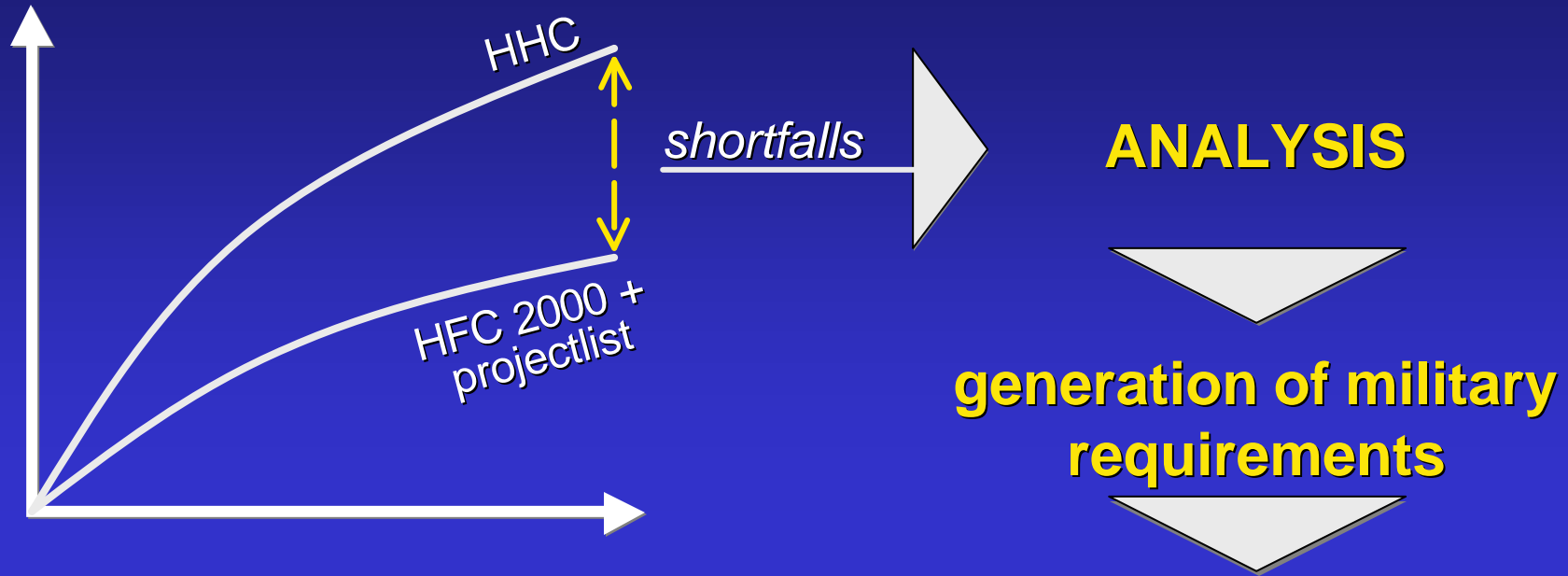
- Main responsibilities
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- **Force - offers by Defence Ministers**
- **Force - pool meets most Helsinki requirements**
- **By 2003, EU will be able to carry out Petersberg tasks**
- **Availability and capacity of units now needs to be checked**
- **Command chains need to be trained and tested**
- **Joint efforts needed to overcome existing shortfalls**



# HELSINKI PROGRESS CATALOGUE (HPC)



# ISTAR



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EUROPEAN UNION MILITARY STAFF

## HEADLINE GOAL

**At the Helsinki European Council the Member States set themselves the headline goal of being able, by 2003, to deploy within 60 days and sustain for at least one year forces up to corps level (60,000 persons).**

**The Helsinki Headline Catalogue (HHC) identified the following ISTAR requirements for this goal :**

# ISTAR CONTRIBUTIONS

**Following on the CAPABILITIES  
COMMITMENT CONFERENCE, the  
Helsinki Force Catalogue (HFC) contains  
the following Member States' ISTAR  
contributions.**

# SHORTFALLS ANALYSIS

## IN THE SUBSEQUENT SHORTFALLS ANALYSIS

- *It was emphasised that the EU's ISTAR requirements particularly "I" do not start with force deployment*
- *The most demanding Petersberg Task scenario Separation of Parties by Force (SOPF ) was the basis of the analysis*

# SHORTFALLS ANALYSIS

- *The requirements were grouped into the following capabilities:*
  - *Strategic IMINT collection;*
  - *Strategic SIGINT collection;*
  - *Strategic early and distant detection;*
  - *Battle damage assessment;*
  - *Theatre surveillance and reconnaissance - Air Picture;*
  - *Theatre surveillance and reconnaissance - Ground Picture*

# POSSIBLE CONSEQUENCES OF SHORTFALLS

## POSSIBLE CONSEQUENCES OF THE SHORTFALLS INCLUDE :

- *Inadequate crisis management procedures and decisions*
- *Inadequate operational planning and decisions*
- *Risk of undetected hostile air operations*
- *Risk of surprise ground attack*

# WAY AHEAD

## WAY AHEAD :

- *Incorporation of any future ISTAR contributions into the Helsinki Progress Catalogue ( HPC )*
- *Further coordination work with CIS*
- *Continued emphasis on the possible consequences of the ISTAR shortfalls*

- **Main responsibilities**
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# ELEMENTS FOR EU OPERATIONAL CAPABILITY

## structures

- military
- civil

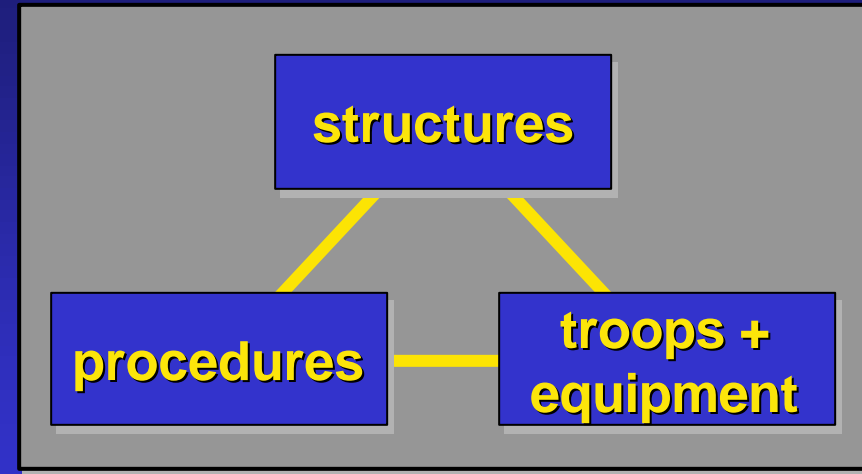
## procedures

- crisis - management

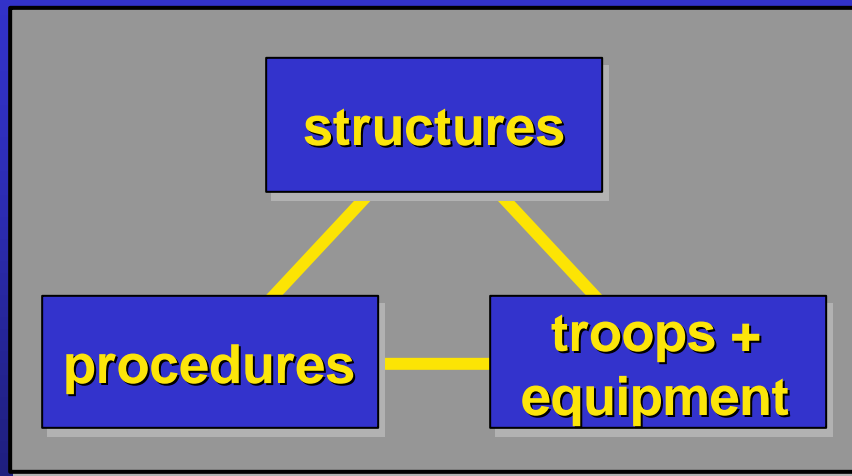
## EU - NATO relations

## troops

- HLG



2003



2001

EUMS



# CHECKLIST FOR EU OPERATIONAL CAPABILITY (1/3)

<b>military structures</b>	<b>drafted by IMS</b>	<b>agreed</b>	<b>I S C</b>	<b>F S C</b>
<b>civil structures</b>	<b>drafted by CSG</b>	<b>agreed</b>	<b>I S C</b>	<b>F S C</b>
<b>CM procedures</b>	<b>drafted by CSG</b>	<b>agreed</b>	<b>1<sup>st</sup> workshop</b>	<b>1<sup>st</sup> CME</b>
<b>EU - NATO relations</b>	<b>ad hoc WG-s</b>	<b>drafted</b>	<b>full agreement</b>	<b>1<sup>st</sup> CME</b>
<b>HLG</b>	<b>drafted by HTF</b>	<b>agreed</b>	<b>initial goal achieved</b>	<b>coll. cap achieved</b>



# CHECKLIST FOR EU OPERATIONAL CAPABILITY (2/3)

<b>military structures</b>	<b>drafted by iMS</b> 05 / '00	<b>agreed</b> 01 / '01	<b>I S C</b> 06 / '01	<b>F S C</b> 11 / '01
<b>civil structures</b>	<b>drafted by CSG</b> 10 / '00	<b>agreed</b> 01 / '01	<b>I S C</b> 09 / '01	<b>F S C</b> 12 / '01
<b>CM procedures</b>	<b>drafted by CSG</b> 09 / '00	<b>agreed</b> 06 / '01	<b>1<sup>st</sup> workshop</b> 06 / '01	
<b>EU - NATO relations</b>	<b>ad hoc WG-s</b> 07-09 / '00	<b>drafted</b> 06 / '01		
<b>HLG</b>	<b>drafted by HTF</b> 07 / '00	<b>agreed</b> 11 / '00		



# CHECKLIST FOR EU OPERATIONAL CAPABILITY (3/3)

<b>military structures</b>	<b>drafted by IMS</b> 05 / '00	<b>agreed</b> 01 / '01	<b>I S C</b> 06 / '01	
<b>civil structures</b>	<b>drafted by CSG</b> 10 / '00	<b>agreed</b> 01 / '01		
<b>CM procedures</b>	<b>drafted by CSG</b> 09 / '00	<b>agreed</b> 06 / '01	<b>1<sup>st</sup> workshop</b> 06 / '01	
<b>EU - NATO relations</b>	<b>ad hoc WG-s</b> 07-09 / '00			
<b>HLG</b>	<b>drafted by HTF</b> 07 / '00	<b>agreed</b> 11 / '00		



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