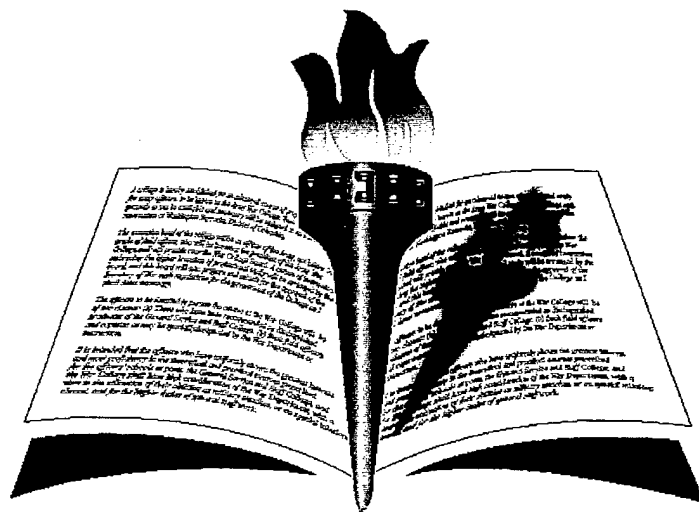


TRANSFORMATION

A Selected Bibliography



DISTRIBUTION STATEMENT A
Approved for Public Release
Distribution Unlimited

U.S. Army War College Library
July 2004

Preface

Transformation: A Selected Bibliography was compiled to support the U.S. Army War College's curriculum presentation of transformation. The books, documents, periodical articles, and web sites offer additional information resources pertaining to some of the challenges of transformation.

Most of the materials are dated 2002 to the present. All are available in the U.S. Army War College Library or can be accessed via the Internet. Call numbers were added at the end of each book or document entry to indicate an item's shelf location in the library. Internet addresses were checked for accessibility May-June 2004.

This bibliography is available online through our home page:
<<http://www.carlisle.army.mil/library>>. For additional information, please contact the Research and Information Services Branch, U.S. Army War College Library, by sending an e-mail message to libraryr@carlisle.army.mil, or by phoning DSN 242-4260 or Commercial (717) 245-4260.

Jacqueline S. Bey, compiler

What is Transformation?

Transformation is "a process that shapes the changing nature of military competition and cooperation through new combinations of concepts, capabilities, people and organizations that exploit our nation's advantages and protect against our asymmetric vulnerabilities to sustain our strategic position, which helps underpin peace and stability in the world."

Transformation Planning Guidance
U.S. Department of Defense
April 2003

TRANSFORMATION
A Selected Bibliography

July 2004

Contents

General Information..... 1

Policy, Planning, and Guidance..... 6

Leadership for Transformation.....12

Force Transformation and Readiness.....16

Joint Operations, Concepts, and Technology.....28

Intelligence.....38

General Information

Books, Documents, and Internet Resources

- Appleton, Stephen Brent. *The U.S. and Canadian Army Strategies: Failures in Understanding*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. 54pp. (U413 .C2A66 2003) Also available from <http://www.carlisle.army.mil/ssi/pubs/2003/uscanada/usacanada.pdf>.
- Barnett, Thomas P.M. *The Pentagon's New Map: War and Peace in the Twenty-First Century*. New York: G.P. Putnam's Sons, 2004. 435pp. (UA23 .B337 2004)
- Biddle, Stephen. *Afghanistan and the Future of Warfare: Implications for Army and Defense Policy*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. 58pp. (U413 .A66B32 2002) Also available from <http://www.carlisle.army.mil/ssi/pubs/2002/afghan/afghan.pdf>.
- Binnendijk, Hans, ed. *Transforming America's Military*. Washington: National Defense University Press, 2002. 394pp. (UA23 .T72 2002)
- Carafano, James J. *Post-Conflict and Culture: Changing America's Military for 21st Century Missions*. Washington: Heritage Foundation, 2003. 5pp. (HD87 .H26 no. 810)
- Chu, David S.C., and Nurith Berstein. "Decisionmaking for Defense." In *New Challenges, New Tools for Defense Decisionmaking*, eds. Stuart E. Johnson, Martin Libicki, and Gregory F. Treverton, 13-32. Santa Monica: Rand, 2003. (UA23 .N374 2003)
- Crane, Conrad C. *Facing the Hydra: Maintaining Strategic Balance while Pursuing a Global War against Terrorism*. Carlisle Barracks: U.S. Army War College, 2002. 23pp. (U413 .A66C75 2002) Also available from <http://www.carlisle.army.mil/ssi/pubs/pubResult.cfm/hurl/PubID=216/>.
- Currier, Donald J. *The Posse Comitatus Act: A Harmless Relic from the Post-Reconstruction Era or a Legal Impediment to Transformation?* Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. 24pp. (U413 .C2C87 2003) Also available from <http://www.carlisle.army.mil/ssi/pubs/2003/posse/posse.htm>.
- Echevarria, Antulio J., II. *Toward an American Way of War*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2004. 29pp. (U413 .A66E133 2004) Also available from <http://www.carlisle.army.mil/ssi/pubs/2004/wayofwar/wayofwar.htm>.

Farrell, Theo, and Terry Terriff, eds. *The Sources of Military Change: Culture, Politics, Technology*. Boulder: Lynne Rienner, 2002. 301pp. (U42 .S68 2002)

Gole, Henry G. *The Road to Rainbow: Army Planning for Global War, 1934-1940*. Annapolis: Naval Institute Press, 2003. 224pp. (U153 .G54 2003)

Gray, Colin S. *Strategy for Chaos: Revolutions in Military Affairs and the Evidence of History*. Portland, OR: Frank Cass, 2002. 310pp. (U162 .G73 2002)

Heffernan, James D. *The Shaping of Service Roles through History: Get Back to Fundamentals*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 33pp. (AD-A415-333) Also available from <http://handle.dtic.mil/100.2/ADA415333>.

Johnson, Douglas V., II, ed. *Transforming the Army: Beginnings and Geopolitical Issues*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2000. 1 vol. (U413.A661T72 2000)

Karoly, Lynn A., and Constantijn W.A. Panis. *The 21st Century at Work: Forces Shaping the Future Workforce and Workplace in the United States*. Santa Monica: Rand, 2004. 258pp. (HD8072.5 .K16 2004)

Kassing, David. "Resourcing the Twenty-First Century Army." In *The U.S. Army and the New National Security Strategy*, eds. Lynn E. Davis and Jeremy Shapiro, 255-291. Santa Monica: Rand, 2003. (UA25 .U44 2003)

Kettl, Donald F. *The Transformation of Governance: Public Administration for Twenty-First Century America*. Baltimore: Johns Hopkins University Press, 2002. 204pp. (JK421 .K483 2002)

Knox, MacGregor, and Williamson Murray, eds. *The Dynamics of Military Revolution, 1300-2050*. New York: Cambridge University Press, 2001. 203pp. (D25 .D96 2001)

Korb, Lawrence J. *Reshaping America's Military: Four Alternatives Presented as Presidential Speeches*. New York: Council on Foreign Relations, 2002. 96pp. (UA23 .R473 2002)

Kosiak, Steven M. "Funding for Defense, Homeland Security and Combating Terrorism since 9/11, Where Has All the Money Gone?" In *Security after 9/11: Strategy Choices and Budget Tradeoffs, a Briefing Book*, 7-11. Washington: Center for Defense Information, 2003. (HV6432 .S21 2003)

Lacquement, Richard A., Jr. *Shaping American Military Capabilities after the Cold War*. Westport: Praeger, 2003. 211pp. (UA23 .L22 2003)

- Lansford, Tom. "The Military Response to 11 September: Operation Enduring Freedom." In *All for One: Terrorism, NATO and the United States*, 108-131. Burlington, VT: Ashgate, 2002. (D860 .L15 2002)
- Lehman, John F., and Harvey Sicherman, eds. *America the Vulnerable: Our Military Problems and How to Fix Them*. Philadelphia: Foreign Policy Research Institute, 2002. (UA23 .A437 2002)
- Macgregor, Douglas A. *Transformation Under Fire: Revolutionizing How America Fights*. Westport: Praeger, 2003. 300pp. (UA25 .M15 2003)
- McConville, Teri, and Richard Holmes, eds. *Defence Management in Uncertain Times*. Portland, OR: Frank Cass, 2003. 221pp. (UB57 .D44 2003)
- Metz, Steven, and Raymond A. Millen. *Future War Future Battlespace: The Strategic Role of American Landpower*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. 37pp. (U413.A66M272 2003) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2003/futrbatl/futrbatl.pdf>>.
- Miller, Judith A. "Implementing Change." In *Keeping the Edge: Managing Defense for the Future*, eds. Ashton B. Carter and John P. White, 286-302. Cambridge: MIT Press, 2001. (UA23 .K33 2001)
- Murdock, Clark A., et al. *Beyond Goldwater-Nichols: BG-N: Defense Reform for a New Strategic Era: Phase I Report*. Washington: CSIS, 2004. 88pp. (UA23.3 .M87 2004)
- Owens, William A. *Lifting the Fog of War*. 1st ed. New York: Farrar, Straus, Giroux, 2000. 280pp. (UA23 .O94 2000)
- Priest, Dana. *The Mission: Waging War and Keeping Peace with America's Military*. New York: W.W. Norton, 2003. 429pp. (UA23 .P68 2003)
- Scarborough, Rowan. *Rumsfeld's War: The Untold Story of America's Anti-Terrorist Commander*. Washington: Regnery, 2004. 253pp. (E840.8 .R84S28 2004)
- Schrader, John, Leslie Lewis, and Roger Allen Brown. *Quadrennial Defense Review 2001: Lessons on Managing Change in the Department of Defense*. Santa Monica: Rand, 2003. 48pp. (UA23.7 .S37 2003)
- Shinseki, Eric K. *Address: 45th Annual Meeting of the Association of the United States Army (As prepared for presentation): October 12, 1999*. The vision for Army transformation was outlined by Secretary of the Army Louis Caldera and Army Chief of Staff, GEN Shinseki at this luncheon. Available from <http://www.usarpac.army.mil/OLD_WEBPAGE_JUNE2003/docs/transformation/Gen%20Shinseki%20transformation%20speech.htm>.

- Singer, P.W. *Corporate Warriors: The Rise of the Privatized Military Industry*. Ithaca: Cornell University Press, 2003. 330pp. (HD9743 .A2S56 2003)
- Sloan, Elinor C. "Is There an RMA? An Assessment of U.S. Force Transformation." In *The Revolution in Military Affairs: Implications for Canada and NATO*, 32-55. Ithaca: McGill-Queen's University Press, 2002. (U42 .S45 2002)
- Stein, Lawrence J. *The 2002 Nuclear Posture Review: A First Step in Transformation or Just a Paper Tiger?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 28pp. (AD-A416-302) Also available from <<http://handle.dtic.mil/100.2/ADA416302>>.
- Stone, Paul. "Cebrowski Sketches the Face of Transformation." *American Forces Press Service*. 29 December 2003. Available from <http://www.defenselink.mil/news/Dec2003/n12292003_200312291.html>.
- U.S. Air War College. *Air War College Gateway to Transformation of War & U.S. Military*. Available from <<http://www.au.af.mil/au/awc/awcgate/awc-chng.htm>>.
- U.S. Department of Defense. *Transforming the U.S. Military*. American Forces Press Service News. Available from <<http://www.defenselink.mil/specials/transform/>>.
- U.S. Naval War College. "The Top 100 Rules of the New American Way of War," 3 January 2003. Article by Thomas P.M. Barnett and Henry H. Gaffney, Jr., for the *NewRulesSets.Project*. Available from <<http://www.nwc.navy.mil/newrulesets/Top100Rules.pdf>>.
- Wass de Czege, Huba, and Richard Hart Sinnreich. *Conceptual Foundations of a Transformed U.S. Army*. Arlington, VA: AUSA Institute of Land Warfare, 2002. 39pp. (UA23.A95L16 no.40)
- White, John P., and John Deutch. *Security Transformation: Report of the Belfer Center Conference on Military Transformation*. Co-sponsored by the Strategic Studies Institute, Harvard University's Kennedy School of Government, and the Dwight D. Eisenhower National Security Series. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. 16pp. (U413 .A66W33 2003) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2003/sectrans/sectrans.htm>>.
- Winton, Harold R., and David R. Mets, eds. *The Challenge of Change: Military Institutions and New Realities, 1918-1941*. Lincoln: University of Nebraska, 2000. 246pp. (UA11 .C46 2000)
- Wolfowitz, Paul. *Thinking about the Imperatives of Defense Transformation*. Washington: Heritage Foundation, 2004. 6pp. (HD87 .H26 no. 831)

Periodical Articles

- Ackerman, Robert K., and Beverly P. Mowery. "War Is No Impediment to Transformation." *Signal* 57 (April 2003): 64-75.
- Barnett, Thomas P.M. "The Pentagon's New Map." *Esquire* 139 (March 2003): 174-174, 227-228. Database on-line. Available from ProQuest.
- Binnendijk, Hans, and Richard Kugler. "Transforming European Forces." *Survival* 44 (Autumn 2002): 117-132.
- Bracken, Paul. "Corporate Disasters: Some Lessons for Transformation." *Joint Force Quarterly*, no. 32 (Autumn 2002): 83-87.
- Brown, Frederic J. "Transformation Under Attack." *Military Review* 82 (May-June 2002): 9-15.
- Campbell, Kurt M., and Celeste Johnson Ward. "New Battle Stations?" *Foreign Affairs* 82 (September-October 2003): 95-103.
- Cohen, Eliot A. "A Tale of Two Secretaries." *Foreign Affairs* 81 (May-June 2002): 33-46.
- Denny, Norman R. "The Revolt of the Generals Is Coming." *Proceedings: U.S. Naval Institute* 130 (May 2004): 78.
- Galston, William A. "Thinking about the Draft." *The Public Interest*, no. 154 (Winter 2004): 61-73.
- Graham, Janice M. "Learning from Transforming the Commercial Sector." *Joint Force Quarterly*, no. 32 (Autumn 2002): 88-92.
- Jablonsky, David. "Army Transformation: A Tale of Two Doctrines." *Parameters* 31 (Autumn 2001): 43-62.
- Kelly, Terrence K. "Transformation and Homeland Security: Dual Challenges for the US Army." *Parameters* 33 (Summer 2003): 36-50.
- Moore, William H. "U.S. Army Transformation: The U.K. View." *Military Review* 82 (May-June 2002): 68-69.
- Myers, Richard B. "A Word from the Chairman: Understanding Transformation." *Air & Space Power Journal* 17 (Spring 2003): 5-10.
- Norquist, David L. "The Defense Budget: Is It Transformational?" *Joint Force Quarterly*, no. 31 (Summer 2002): 91-99.

- Ross, Andrew L., et al. "What Do We Mean by 'Transformation'?: An Exchange." *Naval War College Review* 55 (Winter 2002): 27-42.
- Rumsfeld, Donald H. "Transforming the Military." *Foreign Affairs* 81 (May-June 2002): 20-32.
- Tirpak, John A. "Paths to Transformation." *Air Force Magazine* 86 (June 2003): 54-57.
- "Transformation: An International Perspective." Seven articles published in *Joint Force Quarterly*, no. 29 (Summer 2000) 12-56:
 Fishel, John T. "Colombia: Civil-Military Relations in the Midst of War," 51-56.
 Haseman, John B. "To Change a Military – The Indonesian Experience," 23-30.
 Hawkins, Charles F. "The People's Liberation Army Looks to the Future," 12-16.
 Higgs, James A. "Creating the South African National Defence Force," 45-50.
 Hoyt, Timothy D. "Modernizing the Indian Armed Forces," 17-22.
 Jones, Jeffrey B. "French Forces for the 21st Century," 31-38.
 Simon, Jeffrey. "Poland Prepares for the Alliance," 39-44.
- Wass de Czege, Huba. "Why We Need a Strong Army." *Army* 54 (February 2004): 42-50.
- Weidenbaum, Murray. "The Changing Structure of the U.S. Defense Industry." *Orbis* 47 (Fall 2003): 693-703.

Videorecording

- National Defense University. *Military Restructuring Efforts*. Donald H. Rumsfeld and Tommy Franks. Lafayette, IN: C-SPAN Archives, 2002. 99 min. (Videos UA23.M14 2002)

Policy, Planning, and Guidance

Books, Documents, and Internet Resources

- Director for Strategic Plans and Policy, J5, Strategy Division. *Joint Vision 2020*. Washington: U.S. Government Printing Office, 2000. 36pp. (UA23.7 .J6 2000)
 Also available from <<http://www.dtic.mil/jointvision/history.htm>>.
- Gillette, Peter. *The 2002 Unified Command Plan: Changes and Implications*. Arlington: AUSA Institute of Land Warfare, 2003. 8pp. (U10.5 .N15 2003-2-21)
- Goldwater-Nichols Department of Defense Reorganization Act of 1986*. Washington: U.S. Government Printing Office, 1986. 86pp. (UA23.3 .U53 1986)

- The Long-Term Implications of Current Defense Plans: Summary Update for Fiscal Year 2004.* Washington: Congress of the United States, Congressional Budget Office, 2003. 13pp. (UA23 .P421 2003) Also available from <<http://www.cbo.gov/showdoc.cfm?index=4449&sequence=0>>.
- Report of the Commission to Assess United States National Security Space Management and Organization.* Washington: The Commission, 11 January 2001. 1 vol. (UG1523 .R461 2001) Also available from <<http://www.defenselink.mil/pubs/space20010111.html>>.
- Rumsfeld, Donald H. *2003 Secretary of Defense Annual Report to the President and the Congress.* Washington: U.S. Department of Defense, 2003. 212pp. (UA23 .A51S2 2003) Also available from <<http://www.defenselink.mil/execsec/adr2003>>.
- Rumsfeld, Donald H. *Quadrennial Defense Review Report.* Washington: U.S. Department of Defense, 2001. 71pp. (UA23.3 .Q12 2001) Also available from <<http://www.defenselink.mil/pubs/qdr2001.pdf>>.
- Strategic Plan for Transforming DOD Training.* Washington: Office of the Under Secretary of Defense for Personnel and Readiness, 1 March 2002. 1 vol. (UA23.3 .S78 2002) Also available from <<http://www.t2net.org/FinalTrainingTransformationStrategic.pdf>>.
- U.S. Air Force. *The U.S. Air Force Transformation Flight Plan.* Washington: U.S. Air Force, Deputy Chief of Staff for Plans and Programs, November 2003. 1 vol. (UG633 .U533 2003) Also available from <http://www.of.t2net.org/library/library_files/document_340_AF_TRANS_FLIGHT_PLAN_2003_FINAL_PUBLICLY_RELEASABLE_VERSION.pdf>.
- U.S. Air Force. *United States Air Force Posture Statement.* Washington: U.S. Department of the Air Force, 2004. 26pp. (UA23 .A512A3 2004) Also available from <<http://www.af.mil/library/posture/posture2004.pdf>>.
- U.S. Defense Science Board/Air Force Scientific Advisory Board Joint Task Force. *Report of the U.S. Defense Science Board/Air Force Scientific Advisory Board Joint Task Force on Acquisition of National Security Space Programs.* Washington: Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics, 2003. 74pp. (UG1523 .R26 2003)
- U.S. Department of Defense. *National Defense Budget Estimates for FY 2005.* Washington: Office of the Under Secretary of Defense (Comptroller), March 2004. 217pp. (UA23.2 .N37 2005)
- U.S. Department of Defense. *Report to Congress on the Role of the Department of Defense in Supporting Homeland Security.* Washington: U.S. Department of Defense, 2003. 27pp. (UA927 .R27 2003)

- U.S. Department of Defense. *Transformation Planning Guidance*. Washington: U.S. Department of Defense, 2003. 34pp. (UA23.3 .T62 2003) Also available from <<http://library.nps.navy.mil/uhtbin/hyperion-image/TPGfinal.pdf>>.
- U.S. Department of Defense. Office of Force Transformation. *Military Transformation: A Strategic Approach*. Washington: Office of the Secretary of Defense, 2003. 36pp. (UA23 .M349 2003) Also available from <http://www.of.t.osd.mil/library/library_files/document_297_MT_StrategyDoc1.pdf>.
- U.S. Department of Homeland Security. *The National Strategy to Secure Cyberspace*. Washington: Department of Homeland Security, 2003. 1 vol. (QA76.9 .A25U57 2003) Also available from <http://www.whitehouse.gov/pcipb/cyberspace_strategy.pdf>.
- U.S. Department of the Army. *The Army in 2020 White Paper*. Arlington: Department of the Army, 2003. 19pp. (UA25 .A76 2003) Also available from <<http://www.monroe.army.mil/futurescenter/oftfKey%20Docs/2020%20WP%Final.pdf>>.
- U.S. Department of the Army. *The Army Strategic Planning Guidance: 2006-2023*. Washington: U.S. Department of the Army, 2004. 45pp. (UA25 .A75 2004)
- U.S. Department of the Army. "Army Transformation." In *2004 Army Modernization Plan: Relevant and Ready Land Power for the Joint Force*, 17-42. Washington: U.S. Department of the Army, 2004. (UA25 .U563 2004)
- U.S. Department of the Army. *The United States Army 2004 Posture Statement*. Washington: U.S. Department of the Army, 2004. 21pp. (UA23 .A511A791 2004) Also available from <<http://www.army.mil/aps/04/index.html>>.
- U.S. Executive Office of the President. "Department of Defense." In *Budget of the United States Government: Fiscal Year 2005*, 87-102. Washington: Office of Management and Budget, 2004. (HJ2051 .A3 FY2005) Also available from <<http://www.whitehouse.gov/omb/budget/fy2005/defense.html>>.
- U.S. Executive Office of the President. *The National Security Strategy of the United States of America*. Washington: The White House, 2002. 31pp. (UA10.5 .U659 2002) Also available from <http://www.whitehouse.gov/news/releases/2003/02/counter_terrorism/counter_terrorism_strategy.pdf>.
- U.S. Executive Office of the President. *National Strategy for Combating Terrorism*. Washington: The White House, 2003. 30pp. (HV6432 .U542 2003) Also available from <http://www.whitehouse.gov/news/releases/2003/02/counter_terrorism/counter_terrorism_strategy.pdf>.

- U.S. Executive Office of the President. *Progress Report on the Global War on Terrorism*. Washington: The White House, 2003. 22pp. (HV6432 .P76 2003)
Also available from
<http://www.whitehouse.gov/homeland/progress/progress_report_0903.pdf>.
- U.S. Joint Chiefs of Staff. *Joint Vision 2020*. Washington: Joint Chiefs of Staff, 2000. 36pp. (UA23.7 .J6 2000)
- U.S. Joint Chiefs of Staff. *Joint Vision Implementation Master Plan (JIMP)*. Chairman of the Joint Chiefs of Staff Instruction (CJCSI) 3010.02A. Washington: Joint Chiefs of Staff, 15 April 2001. Also available from
<<http://www.dtic.mil/jointvision/jimp.pdf>>.
- U.S. Joint Chiefs of Staff. *National Military Strategy of the United States of America, 2004: A Strategy for Today, a Vision for Tomorrow*. Washington: Joint Chiefs of Staff, 2004. 24pp. (U162 .N17 2004)
- U.S. Special Operations Command. "Transforming Special Operations." In *United States Special Operations Forces Posture Statement*, 63-72. Washington: USSOCOM, 2004. 118pp. (UA23 .A51S64 2004) Also available from
<<http://www.defenselink.mil/policy/solic>>.
- Wade, Norman M. *The Joint Forces & Operational Warfighting Smartbook: Guide to Joint Doctrine, Operational Warfighting & Theater/Campaign Planning*. Lakeland, FL: Lightning Press, 2003. 1 vol. (U260 .W33 2003)

Additional Internet Resources

- Bruner, Edward F. *Army Transformation and Modernization: Overview and Issues for Congress*. Congressional Research Service. Updated 4 April 2001. Available from
<<http://www.fas.org/man/crs/RS20787.pdf>>.
- General Counsel of the Department of Defense. *The Defense Transformation for the 21st Century Act*. 10 April 2003. Available from
<http://www.oft.osd.mil/library/library_files/document_131_Dod%20Transformation%20Act%20.pdf>.
- Joint Defense Capabilities Study: Improving DoD Strategic Planning, Resourcing and Execution to Satisfy Joint Capabilities*. Final Report. Joint Defense Capabilities Study Team. January 2004. Available from
<http://www.acq.osd.mil/actd/articles/JointDefenseCapabilitiesStudyFinalReport_January2004.pdf>.

- U.S. Army. *Army Campaign Plan*. The ACP “provides direction for detailed planning, preparation and execution of the full range of tasks” for relevant, ready landpower. Available from <<http://www.army.mil/thewayahead/acp.html>>.
- U.S. Coast Guard. *U.S. Coast Guard Aviation S&T Roadmap*. Available from <http://www.fas.org/man/dod-101/sys/ac/docs/aviation_st_roadmap_uscg.htm>.
- U.S. Defense Science Board Task Force. *Report of the Defense Science Board Task Force on Enabling Joint Force Capabilities*. August 2003. Available from <<http://www.acq.osd.mil/dsb/efjo.pdf>>.
- U.S. Defense Science Board Task Force. *Report of the Defense Science Board Task Force on Sea Basing*. August 2003. Available from <<http://www.acq.osd.mil/dsb/seabasing.pdf>>.
- U.S. Department of Defense. *Defense Language Transformation*. Links pertaining to management of the Defense Language Program; language briefings; *Defense Language Transformation Roadmap*; language study reports; strategies; papers. Office of the Under Secretary of Defense for Personnel and Readiness. Available from <<http://www.defenselink.mil/prhome/dflt.html>>.
- U.S. Department of Defense. *Department of Defense Civilian Human Resources Strategic Plan*. Updated April 2003. Office of the Under Secretary of Defense for Personnel and Readiness. Available from <http://www.defenselink.mil/prhome/docs/civilian_hr_stratplan2_403.pdf>.
- U.S. Department of Defense. *Department of Defense Civilian Human Resources Strategic Plan: Annex D: FY 2004 Year of Execution Plan*. Office of the Under Secretary of Defense for Personnel and Readiness. Available from <http://www.defenselink.mil/prhome/docs/Annex_D.pdf>.
- U.S. Department of Defense. *Department of Defense Personnel & Readiness Strategic Plan 2001-2006*. Office of the Under Secretary of Defense for Personnel and Readiness. Available from <<http://www.dmdc.osd.mil/jrio/documents/dodprStratPlan.pdf>>.
- U.S. Department of Defense. *Network Centric Warfare: Department of Defense Report to Congress*. 27 July 2001. Available from <<http://www.defenselink.mil/nii/NCW/>>.
- U.S. Department of Defense. *Office of the Secretary of Defense*. The OSD is “the principal staff element of the Secretary of Defense in the exercise of policy development, planning, resource management, fiscal, and program evaluation responsibilities.” Available from <<http://www.defenselink.mil/osd/>>.

U.S. Department of Defense. Office of the Under Secretary of Defense for Personnel and Readiness. *Department of Defense Training Transformation Implementation Plan*. 9 June 2004. Available from <<http://www.t2net.org/briefs/impplan2004/IPlan.pdf>>.

U.S. Department of the Army. *United States Army 2003 Transformation Roadmap*. 1 November 2003. Available from <http://www.oft.osd.mil/library/library_files/document_334_2003ArmyRoadmapFull.pdf>.

U.S. Department of the Navy. *Naval Transformation Roadmap 2003: Assured Access & Power Projection ... From the Sea*. Available from <http://www.oft.osd.mil/library/library_files/document_358_NTR_Final_2003.pdf>.

U.S. Joint Chiefs of Staff. *Focused Logistics: A Joint Logistics Roadmap*. Available from <<http://www.dtic.mil/jointvision/history/focuslog.pdf>>.

U.S. Joint Chiefs of Staff. *Joint Capabilities Integration and Development System*. Chairman of the Joint Chiefs of Staff Instruction (CJCSI) 3170.01D. 12 March 2004. Available from <http://www.dtic.mil/cjcs_directives/cdata/unlimit/3170_01.pdf>.

U.S. Joint Chiefs of Staff. *Joint Operations Concepts*. November 2003. Available from <http://www.dtic.mil/jointvision/secdef_approved_jopsc.doc>.

U.S. Marine Corps. *Marine Corps Logistics Transformation Plan: FY 2001-FY 2007*. Available from <[http://www.hqmc.usmc.mil/ilweb.nsf/0/854632abc047a5c3852569d20040bb2f/\\$FILE/Final+MCLTP.pdf](http://www.hqmc.usmc.mil/ilweb.nsf/0/854632abc047a5c3852569d20040bb2f/$FILE/Final+MCLTP.pdf)>.

Unified Command Plan: The World with Commanders' Areas of Responsibility. Available from <<http://www.defenselink.mil/specials/unifiedcommand/>>.

Van Atta, Richard H., et al. *Transformation and Transition: DARPA's Role in Fostering an Emerging Revolution in Military Affairs: Volume 1 – Overall Assessment*. April 2003. Available from <<http://www.fas.org/irp/agency/dod/idarma.pdf>>.

The White House. *National Space Policy Review*. Fact sheet. National Security Presidential Directive/NSPD-15. 28 June 2002. Available from <<http://www.fas.org/irp/offdocs/nspd/nspd-15.htm>>.

Wolfowitz, Paul. "Implementation of the President's Management Agenda." Five Government-wide initiatives "designed to improve management and service to our citizens." Memorandum for Secretaries of the Military Departments. Washington, 23 April 2002. Available from <http://www.defenselink.mil/prhome/docs/pres_manage_agenda.pdf>.

Leadership for Transformation

Books, Documents, and Internet Resources

- Bennis, Warren G., and Robert J. Thomas. *Geeks & Geezers: How Era, Values, and Defining Moments Shape Leaders*. Boston: Harvard Business School Press, 2002. 224pp. (HD57.7 .B457 2002)
- Bey, Jacqueline S., comp. *Human Dimensions of Strategic Leadership: A Selected Bibliography*. Carlisle Barracks: U.S. Army War College Library, 2002. 40pp. (U413 .Z92H85 2002) Also available from <<http://www.carlisle.army.mil/library/bibs/humandim02.htm>>.
- Bikson, Tora K., et al. *New Challenges for International Leadership: Lessons from Organizations with Global Missions*. Santa Monica: Rand, 2003. 78pp. (HD57.7 .B34 2003)
- Chu, David S.C., and John P. White. "Ensuring Quality People in Defense." In *Keeping the Edge: Managing Defense for the Future*, eds. Ashton B. Carter and John P. White, 203-234. Cambridge: MIT Press, 2001. (UA23 .K33 2001)
- Cohen, Eliot A. *Supreme Command: Soldiers, Statesmen and Leadership in Wartime*. New York: Free Press, 2002. 288pp. (U21.5 .C65 2002)
- Drucker, Peter F. *Managing in the Next Society*. New York: St. Martin's Press, 2002. 321pp. (HD31 .D774 2002)
- Ellis, Ronnie T. *Speaking with One Voice: Army Relations with Congress*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 22pp. (AD-A414-066) Also available from <<http://handle.dtic.mil/100.2/ADA414066>>.
- Hesselbein, Frances, and Eric K. Shinseki. *Be, Know, Do: Leadership the Army Way: (Adapted from the Official Army Leadership Manual)*. Introduced by Hesselbein and Shinseki. New York: Leader to Leader Institute; San Francisco: Jossey-Bass, 2004. 171pp. (HD57.7 .B4 2004)
- Hunt, James G., George E. Dodge, and Leonard Wong, eds. *Out-of-the-Box Leadership: Transforming the Twenty-First Century Army and Other Top-Performing Organizations*. Stamford, CT: Jai Press, 1999. 318pp. (UB210 .O93 1999)
- Jones, Steven M. *Improving Accountability for Effective Command Climate: A Strategic Imperative*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. 40pp. (U413 .C2J65 2003) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2003/improvng/improvng.pdf>>.

- Kemp, Christopher R. *Trust: The Key to Leadership in Network Centric Environments*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 26pp. (AD-A414-603) Also available from <<http://handle.dtic.mil/100.2/ADA414603>>.
- Kulzick, Raymond S. "Managing in the Future: What Management Skills Will Be Needed?" In *21st Century Opportunities and Challenges: An Age of Destruction or an Age of Transformation*, ed. Howard F. Didsbury, Jr., 305-315. Bethesda: World Future Society, 2003. (CB161 .A15 2003)
- Macgregor, Douglas A. "Leadership and Change in a Cultural Revolution." In *Transformation Under Fire: Revolutionizing How America Fights*, 189-223. Westport: Praeger, 2003. (UA25 .M15 2003)
- Mahnken, Thomas G., and James R. FitzSimonds. *The Limits of Transformation: Officer Attitudes toward the Revolution in Military Affairs*. Newport, RI: Naval War College, Center for Naval Warfare Studies, 2003. 134pp. (V420 .U54N29 no.17)
- McCauley, Cynthia D., and Ellen Van Velsor, eds. *The Center for Creative Leadership Handbook of Leadership Development*. 2nd ed. San Francisco: Jossey-Bass, 2004. 528pp. (HD57 .C24 2004)
- Meinhart, Richard M. *Chairmen Joint Chiefs of Staff's Leadership Using the Joint Strategic Planning System in the 1990s: Recommendations for Strategic Leaders*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. 53pp. (U413.A66M23 2003) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2003/cjcslead/cjcslead.htm>>.
- Murphy, Robert M. *Managing Strategic Change: An Executive Overview*. Carlisle Barracks: U.S. Army War College, Department of Command, Leadership, and Management, 2003. 68pp. (U413 .D2M871 2003) Also available from <<http://www.carlisle.army.mil/usawc/dclm/pdf/MurphyMgtText03.pdf>>.
- Northouse, Peter G. "Transformational Leadership." In *Leadership: Theory and Practice*, 169-201. 3rd ed. Thousand Oaks: Sage, 2004. (HM1261 .N56 2004)
- Pearce, Terry. *Leading out Loud: Inspiring Change through Authentic Communication*. 2nd ed. San Francisco: Jossey-Bass, 2003. 189pp. (HD57.7 .P42 2003)
- Perez, Debra J. *Are We Meeting the Intent of the Skelton and Cheney Panels as It Relates to Joint Proficiency Training for Our Strategic Leaders in the 21st Century?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 30pp. (AD-A415-731) Also available from <<http://handle.dtic.mil/100.2/ADA415731>>.
- Porter, Lyman W., Harold L. Angle, and Robert W. Allen, eds. *Organizational Influence Processes*. 2nd ed. Armonk, NY: M.E. Sharpe, 2003. 555pp. (HD58.7 .O737 2003)

Post, Jerrold M. *Leaders and Their Followers in a Dangerous World*. Ithaca: Cornell University Press, 2004. 302pp. (JC330.3 .P57 2004)

Pricone, Bob. *Are We Appropriately Developing Leaders to Fight and Lead in the Future Full Spectrum of Conflict?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2002. 30pp. (AD-A401-037) Also available from <<http://handle.dtic.mil/100.2/ADA401037>>.

Ritter, Mark L. *An Objective Force Leader Development Plan*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 29pp. (AD-A414-138) Also available from <<http://handle.dtic.mil/100.2/ADA414138>>.

Schneider, Barry R., and Jerrold M. Post, eds. *Know Thy Enemy: Profiles of Adversary Leaders and Their Strategic Cultures*. 2nd ed. Maxwell Air Force Base, AL: USAF Counterproliferation Center, 2003. 325pp. (U162.6 .K56 2003)

U.S. Army Training and Leader Development Panel. *The Army Training and Leader Development Panel Officer Study Report to the Army*. Washington: U.S. Army, 2002. 23pp. (UB210 .A75 2002) Also available from <<http://www.army.mil/features/ATLD/report.pdf>>.

U.S. Army War College. *How the Army Runs: A Senior Leader Reference Handbook 2003-2004*. Carlisle Barracks: U.S. Army War College, Department of Command, Leadership, and Management, 2003-2004. 579pp. (U413 .A761 2003/04) Also available from <<http://www.carlisle.army.mil/usawc/dclm/htar.htm>>.

Wong, Leonard. *Stifling Innovation: Developing Tomorrow's Leaders Today*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002a. 36pp. (U413.A66W65 2002) Also available from <<http://purl.access.gpo.gov/GPO/LPS19557>>.

Periodical Articles

Banner, Gregory. "The Incident Command System: How Civilians 'Think Purple'." *Army* 54 (January 2004): 10-13.

Blanchard, Ken, and Jesse Stoner. "The Vision Thing: Without It You'll Never Be a World-Class Organization." *Leader to Leader*, no. 31 (Winter 2004): 21-28.

Brown, Frederic J. "Leaders for America's Army." *Military Review* 83 (May-June 2003): 68-78.

Bullis, Craig. "Officer Leaders Development: Developing the Professional Army Officer: Implications for Organizational Leaders." *Military Review* 83 (May-June 2003): 56-62.

- Burns, William F. "The Education of a 'Modern Major General'." *Naval War College Review* 57 (Winter 2004): 20-33.
- De Santis, Hugh. "The Emerging Future and the Bureaucratic Mind." Essay on studies prepared by the Central Intelligence Agency, Department of Defense, Joint Chiefs of Staff, and the U.S. Commission on National Security. *World Policy Journal* 19 (Summer 2002): 56-69.
- Drucker, Peter F. "The Discipline of Innovation." *Harvard Business Review* 80 (August 2002): 95-103.
- Flowers, Michael. "Improving Strategic Leadership." *Military Review* 84 (March-April 2004): 40-46.
- Guillot, W. Michael. "Strategic Leadership: Defining the Challenge." *Air & Space Power Journal* 17 (Winter 2003): 67-75.
- Herron, Sean. "The Army Profession: Ostrich or Phoenix?" *Military Review* 84 (January-February 2004): 61-66.
- Kaplan, Robert E., and Robert B. Kaiser. "Developing Versatile Leadership." *MIT Sloan Management Review* 44 (Summer 2003): 19-26.
- Kolenda, Christopher D. "Ten Ways Great Leaders Lead." *Military Review* 83 (November-December 2003): 41-49.
- Mahnken, Thomas G., and James R. FitzSimonds. "Tread-Heads or Technophiles? Army Officer Attitudes toward Transformation." *Parameters* 34 (Summer 2004): 57-72.
- McAlear, George. "Leaders in Transition: Advice from Colin Powell and Other Strategic Thinkers." *Military Psychology* 15, no. 4 (2003): 309-322.
- McCausland, Jeffrey D. "Developing Strategic Leaders for the Twenty-First Century." Covers the "development of career civilian leaders for strategic decision making in the national security process." *American Foreign Policy Interests* 26 (April 2004): 145-165.
- Newsome, Bruce. "Don't Get Your Mass Kicked: A Management Theory of Military Capability." *Defense & Security Analysis* 19 (June 2003): 131-148.
- Paparone, Christopher R. "Deconstructing Army Leadership." *Military Review* 84 (January-February 2004): 2-10.
- Ready, Douglas A., and Jay A. Conger. "Why Leadership-Development Efforts Fail." *MIT Sloan Management Review* 44 (Spring 2003): 83-88.

Schwartzman, Robert D. "Transforming Leader Development through Lifelong Learning." *Military Review* 83 (May-June 2003): 63-67.

Varljen, Peter J. "Leadership: More than Mission Accomplishment." *Military Review* 83 (March-April 2003): 72-81.

Williams, Thomas J. "Strategic Leader Readiness and Competencies for Asymmetric Warfare." *Parameters* 33 (Summer 2003): 19-35.

Wynett, Craig, et al. "Inspiring Innovation." *Harvard Business Review* 80 (August 2002): 39-49.

Videorecording

Drucker Foundation. *Leading in a Time of Change: A Conversation with Peter F. Drucker & Peter M. Senge*. San Francisco: Jossey-Bass, 2001. 42 min. (Videos HD58.8 .L21 2001)

Force Transformation and Readiness

Books, Documents, and Internet Resources

Alford, Eli T.S., James G. Lynch, and Thomas C. Seamands. *The Army Unit Manning System: In Pursuit of Irreversible Momentum*. Cambridge: Harvard University, 2003. 69pp. (UA10.5 .N35 03-01)

Alford, Rick, Rafael O'Ferrall, Carl Rehberg, and Kevin Riedler. *The Transformation of Reserve Component (RC) Modernization: New Options for DoD?* Senior Service College Fellowship Research Paper. Carlisle Barracks: U.S. Army War College; Cambridge: Harvard University, 2002. 90pp. (AD-A404-411) Also available from <<http://handle.dtic.mil/100.2/ADA404411>>.

Association of the United States Army. Institute of Land Warfare. *The U.S. Army in 2004 and Beyond: Strategically Agile & Adaptive*. Arlington: AUSA Institute of Land Warfare, 2004. 27pp. (UA23 .A95U53 2004)

Atkins, J. Mark. *The Army's Soldier Life Cycle Model: Valid for the Objective Force?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2002. 25pp. (AD-A401-891) Also available from <<http://handle.dtic.mil/100.2/ADA401891>>.

Atkinson, Rick. *In the Company of Soldiers: A Chronicle of Combat*. New York: Holt, 2004. 319pp. (DS79.764 .U6A85 2004)

- Barzelay, Michael, and Colin Campbell. *Preparing for the Future: Strategic Planning in the U.S. Air Force*. Washington: Brookings Institution Press, 2003. 274pp. (UG633 .B16 2003)
- Bruner, Edward F. *Military Forces: What Is the Appropriate Size for the United States?*. Congressional Research Service. Updated 28 May 2004. Available from <<http://www.fas.org/man/crs/RS21754.pdf>>.
- Clancy, Tom. *Shadow Warriors: Inside the Special Forces*. New York: G.P. Putnam's Sons, 2002. 548pp. (UA34 .S64C525 2002)
- Clark, Susanne J. *Striking at the U.S. Army's Strength: Soldiers: The Imperative of Bio-Technology for Force Health Protection*. Senior Service College Fellowship Research Paper. Carlisle Barracks: U.S. Army War College, 2003. 34pp. (AD-A413-454) Also available from <<http://handle.dtic.mil/100.2/ADA413454>>.
- Coffin, Timothy R. "Is There Space for the Objective Force?" In *National Security Challenges for the 21st Century*, ed. Williamson Murray, 335-370. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. (U413 .A66A65 2003) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2003/chalnges/chalnges.htm>>.
- Cordesman, Anthony H. "Lessons about the Interaction between Military Fundamentals and New Tactics and Technology." In *The Iraq War: Strategy, Tactics, and Military Lessons*, 173-214. Washington: CSIS Press, 2003. (DS79.76 .C56 2003)
- Dandeker, Christopher. "Building Flexible Forces for the 21st Century: Key Challenges for the Contemporary Armed Services." In *Handbook of the Sociology of the Military*, ed. Giuseppe Caforio, 405-416. New York: Kluwer Academic/Plenum, 2003. (U21.5 .H36 2003)
- De Graff, Christian E. *Transforming Initial Entry Training to Produce the Objective Force Solider*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 46pp. (AD-A414-927) Also available from <<http://handle.dtic.mil/100.2/ADA414927>>.
- Devlin, Theodore E. *Recruiting and Retention: A Force Planning Dilemma*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 51pp. (AD-A415-016) Also available from <<http://handle.dtic.mil/100.2/ADA415016>>.
- Dickerson, Brian. "Adaptability: A New Principle of War." In *National Security Challenges for the 21st Century*, ed. Williamson Murray, 187-226. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. (U413 .A66A65 2003) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2003/chalnges/chalnges.htm>>.

- Dorman, Andrew. *European Adaptation to Expeditionary Warfare: Implications for the U.S. Army*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. (U413 .R32D67 2002) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2002/euroadap/euroadap.pdf>>.
- Evans, Michael, Alan Ryan, and Russell Parkin, eds. *Future Armies, Future Challenges: Land Warfare in the Information Age*. Crows Nest, NSW, Australia: Allen & Unwin, 2004. 370pp. (UG748 .F77 2004)
- Flowers, Kenneth. *Future Command and Control on the Move for the Objective Force*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 26pp. (AD-A415-276) Also available from <<http://handle.dtic.mil/100.2/ADA415276>>.
- Fontenot, Gregory, E.J. Degen, and David Tohn. "Prepare, Mobilize, and Deploy." In *On Point: US Army Operation Iraqi Freedom*, 29-84. Washington: U.S. Army, Office of the Chief of Staff, Fort Leavenworth, KS: Combat Studies Institute Press, 2004. (DS79.764 .U6F66 2004)
- Glenn, Russell W. *Managing Complexity during Military Urban Operations: Visualizing the Elephant*. Santa Monica: Rand, 2004. 38pp. (U167.5 .S7G5827 2004)
- Gordon, John, and David Orletsky. "Moving Rapidly to the Fight." In *The U.S. Army and the New National Security Strategy*, eds. Lynn E. Davis, and Jeremy Shapiro, 191-216. Santa Monica: Rand, 2003. (UA25 .U44 2003)
- Gordon, John, IV, and Brian Nichiporuk. *Alternative Futures and Their Implications for Army Modernization*. Santa Monica: Rand, 2003. 51pp. (UA25 .G67 2003)
- Harrington, Janet. *Assessing National Guard Readiness to Respond to Weapons of Mass Destruction Terrorist Events*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 28pp. (AD-A415-888) Also available from <<http://handle.dtic.mil/100.2/ADA415888>>.
- Hosek, James R. "The Soldier of the 21st Century." In *New Challenges, New Tools for Defense Decisionmaking*, eds. Stuart E. Johnson, Martin Libicki, and Gregory F. Treverton, 181-209. Santa Monica: Rand, 2003. (UA23 .N374 2003)
- Hoskin, K. Michael. *Civilians Accompanying the Force*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 17pp. (AD-A414-597) Also available from <<http://handle.dtic.mil/100.2/ADA414597>>.
- Johnson, Mark H. *Army ROTC's Challenge: Providing Lieutenants for the Objective Force*. Senior Service College Fellowship Research Paper. Carlisle Barracks: U.S. Army War College, 2002. 43pp. (AD-A404-216) Also available from <<http://handle.dtic.mil/100.2/ADA404216>>.

- Kelley, Charles T. *The Impact of Equipment Availability and Reliability on Mission Outcomes: An Initial Look*. Santa Monica: Rand, 2004. 49pp. (UC523 .K24 2004)
- Khalilzad, Zalmay, and Jeremy Shapiro, eds. *Strategic Appraisal: United States Air and Space Power in the 21st Century*. Santa Monica: Rand, 2002. 481pp. (UG633 .S76 2002)
- Kummel, Gerhard. "A Soldier Is a Soldier Is a Soldier!?: The Military and Its Soldiers in an Era of Globalization." In *Handbook of the Sociology of the Military*, ed. Giuseppe Caforio, 417-432. New York: Kluwer Academic/Plenum, 2003. (U21.5 .H36 2003)
- Lacroix, Frank W., and Irving N. Blickstein. *Forks in the Road for the U.S. Navy*. Santa Monica: Rand, 2003. 45pp. (VA58.4 .L11 2003)
- Lillie, Stanley H., and Paul A. Martin. *Bases of Readiness: Installation Sustainability and the Future of Transformation*. Arlington: AUSA Institute of Land Warfare, 2003. 12pp. (UA23 .A95L15 03-2)
- Lussier, Frances M. *Options for Changing the Army's Overseas Basing*. Washington: Congressional Budget Office, 2004. 75pp. (UA26 .A2O67 2004)
- Macgregor, Douglas A. "Getting Ready for the Fight!" In *Transformation Under Fire: Revolutionizing How America Fights*, 155-170. Westport: Praeger, 2003. (UA25 .M15 2003)
- Martin, John R., ed. "Defining Preparedness: Army Force Structure in the War on Terrorism." In *Defeating Terrorism: Strategic Issue Analyses*, 43-51. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. (U413.A66M17 2002) Also available from <<http://www.carlisle.army.mil/ssi/pubs/pubResult.cfm/hurl/PubID=273/>>.
- McCabe, Laurie. *Continuum of Capability: Army's Force Structure Transformation*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 24pp. (AD-A416-306) Also available from <http://handle.dtic.mil/100.2/ADA416306>>.
- McKnight, Mark E. *Objective Force Vulnerabilities*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 20pp. (AD-A415-762) Also available from <<http://handle.dtic.mil/100.2/ADA415762>>.
- Metz, Steven, and Raymond A. Millen. "Role and Structure of the Objective Force." In *Future War Future Battlespace: The Strategic Role of American Landpower*, 21-30. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2003. (U413.A66M272 2003) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2003/futrbatl/futrbatl.pdf>>.

- Millen, Raymond A. *Reconfiguring the American Military Presence in Europe*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2004. 34pp. (U413.A66M346 2004) Also available from <<http://www.carlisle.army.mil/ssi/pubs/2004/reconfig/reconfig.pdf>>.
- Nardulli, Bruce. *The Global War on Terrorism: An Early Look at Implications for the Army*. Santa Monica: Rand, 2003. 54pp. (HV6432 .N162 2003)
- Nelson, John D. *Swiftly Defeat the Efforts: Then What? The 'New American Way of War' and Transitioning Decisive Combat to Post Conflict Stabilization*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2004. 31pp. (Check online catalog for call number)
- Peltz, Eric, John M. Halliday, and Aimee Bower. *Speed and Power: Toward an Expeditionary Army*. Santa Monica: Rand, 2003. 83pp. (U265 .P24 2003)
- Peltz, Eric, John M. Halliday, and Steven L. Hartman. *Combat Service Support Transformation: Emerging Strategies for Making the Power Projection Army a Reality*. Santa Monica: Rand, 2003. 83pp. (UA25 .P24 2003)
- Peterson, Jeffery M. *21st Century Warfighter Support: Optimizing Seabasing through the Transformational Possibilities of Reachback*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 35pp. (AD-A414-302) Also available from <<http://handle.dtic.mil/100.2/ADA414302>>.
- Ratner, Daniel, and Mark A. Ratner. "The Modern Soldier." In *Nanotechnology and Homeland Security: New Weapons for New Wars*, 48-57. Upper Saddle River, NJ: Prentice Hall/PTR, 2004. (UA927 .R17 2004)
- Reserve Forces Policy Board. *Mobilization Reform: A Compilation of Significant Issues, Lessons Learned and Studies Developed since September 11, 2001: A Summary of Significant Issues, Recommendations and Actions toward Mobilization Reform*. Washington: Office of the Secretary of Defense, 2003. 23pp. (UA913 .M61 2003) Also available from <http://www.defenselink.mil/ra/rfpb/MobWhitePaperFinal1OCT03.pdf>.
- Robinson, Jessie R. *National Guard Maintenance as a Strategic Readiness Resource for the Legacy Force*. Senior Service College Fellowship Research Paper. Carlisle Barracks: U.S. Army War College, 2002. 22pp. (AD-A404-208) Also available from <<http://handle.dtic.mil/100.2/ADA404208>>.
- Ryan, Alan. *Putting Your Young Men in the Mud: Change, Continuity and the Australian Infantry Battalion*. Duntroon, ACT: Land Warfare Studies Centre, 2004. 51pp. (UA870 .L15 no. 124)

- Scales, Robert H., Jr. "Strengthening U.S. Land Forces: Ten Principles for the Future." In *Yellow Smoke: The Future of Land Warfare for America's Military*, 141-166. Lanham: Rowman & Littlefield, 2003. (UA23 .S21 2003)
- Shope, Virginia C., comp. *Army Force Management: A Selected Bibliography*. Carlisle Barracks: U.S. Army War College Library, 2002. 31pp. (U413 .Z92A73 2002)
Also available from <<http://www.carlisle.army.mil/library/bibs/frcmgt02.htm>>.
- Stone, Paul. "DoD Considers Creating Stability and Reconstruction Force." American Forces Press Service. 30 December 2003. Available from <http://www.defenselink.mil/news/Dec2003/n12302003_200312301.html>.
- Story, Kurt S. *A Separate Space Force: An Old Debate with Renewed Relevance*. Senior Service College Fellowship Research Paper. Carlisle Barracks: U.S. Army War College, 2002. 34pp. (AD-A404-193) Also available from <<http://handle.dtic.mil/100.2/ADA404193>>.
- Terry, Pamela M., et al. *The Mobilization of Individual Ready Reserve (IRR) Infantrymen during Operation Desert Storm*. Fort Benning, GA: U.S. Army Research Institute, 1992. 63pp. (DS79.72 .M51 1992)
- Thie, Harry J. "Planning the Future Military Workforce." In *New Challenges New Tools for Defense Decisionmaking*, eds. Stuart E. Johnson, Martin Libicki, and Gregory F. Treverton, 157-179. Santa Monica: Rand, 2003. (UA23 .N374 2003)
- Townsend, Stephen J. *Alternative Organizations for Interim/Stryker Brigade Combat Teams*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 36pp. (AD-A415-791) Also available from <<http://handle.dtic.mil/100.2/ADA415791>>.
- Treverton, Gregory F., et al. *Attracting "Cutting-Edge" Skills through Reserve Component Participation*. Santa Monica: Rand, 2003. 24pp. (UA42 .A88 2003)
- Tully, John. *U.S. Army Transformation: Implications for the Armor Force*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 31pp. (AD-A414-579) Also available from <<http://handle.dtic.mil/100.2/ADA414579>>.
- Tuomey, Michael S. *Army Reserve Transformation: An Assessment*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2004. 24pp. (Check online catalog for call number)
- U.S. Army. *Army Reserve: Future Force*. Available from <<http://www4.army.mil/USAR/news/future-force.php>>.

- U.S. Army. *United States Army White Paper: Concepts for the Objective Force*. Available from <<http://www.army.mil/features/WhitePaper/ObjectiveForceWhitePaper.pdf>>.
- U.S. Army. *The Way Ahead: Our Army at War, Relevant and Ready: Immediate Focus Areas*. The Army's immediate focus areas for channeling efforts to win the global war on terrorism and increase the relevance and readiness of the Army. Available from <<http://www.army.mil/thewayahead/focus.html>>.
- U.S. Defense Science Board Task Force. *Training for Future Conflicts*. Final Report. 2003. Available from <<http://www.acq.osd.mil/dsb/tfc.pdf>>.
- U.S. Department of the Army. *Force Operating Capabilities*. TRADOC Pamphlet 525-66. Fort Monroe, VA: TRADOC, 2003. Also available from <<http://www.tradoc.army.mil/tpubs/pdf/pams/p525-66.pdf>>.
- U.S. Department of the Army. *Military Operations: Objective Force Maneuver Units of Action*. TRADOC Pamphlet 3-90. Fort Monroe, VA: TRADOC, 2002. Available from <<http://tradoc.monroe.army.mil/tpubs/pams/p525-3-90/p525-3-90.htm>>.
- Vandergriff, Donald E. *The Path to Victory: America's Army and the Revolution in Human Affairs*. Novato: Presidio Press, 2002. 356pp. (UB23 .V15 2002)
- Wiggins, Perry L. *Army Aviation's Objective Force for the 21st Century*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 38pp. (AD-A415-823) Also available from <<http://handle.dtic.mil/100.2/ADA415823>>.

Periodical Articles

- Ackerman, Robert K. "Army Cyberwarriors Prepare for Broader Future." *Signal* 56 (March 2002): 23-26.
- Ackerman, Robert K. "Special Operations Forces Become Network-Centric." *Signal* 57 (March 2003): 17-21.
- Bloch, George A. "French Military Reform: Lessons for America's Army?" *Parameters* 30 (Summer 2000): 33-45.
- Bolton, Claude M., Jr. "Acquisition, Logistics, and Technology: Transforming the Army to Serve the Soldier." *Army* 52 (October 2002): 43-44+.
- Boot, Max. "The New American Way of War." *Foreign Affairs* 82 (July-August 2003): 41-58.
- Bonin, John A. "The Modular Army." *Military Review* 84 (March-April 2004): 21-27.

- Bourgeois, Steven A. "The Objective Force and Logistics Force Protection." *Army Logistician* 34 (September-October 2002): 34-36.
- Brew, Mitchell. "The Transformation of Medical Logistics since Operation Desert Storm." *Army* 35 (May-June 2003): 2-6.
- Brosky, John. "New Land Forces for a New Century." *Armada International* 27 (February-March 2003): 72-80.
- Brown, Frederic J. "America's Army: Expeditionary and Enduring .. Foreign and Domestic." *Military Review* 83 (November-December 2003): 69-77.
- Brown, Frederic J. "Perpetual Transitions." *Military Review* 82 (November-December 2002): 75-86.
- Brown, Robert B., and Carlton E. Dedrich. "The SBCT: Developing Agile, Adaptive Soldiers." *Military Review* 83 (May-June 2003): 32-41.
- Brownlee, Les, and Peter J. Schoomaker. "Serving a Nation at War: A Campaign Quality Army with Joint and Expeditionary Capabilities." *Parameters* 34 (Summer 2004): 5-23.
- Callander, Bruce D. "Curtain Up on 'Force Development'." *Air Force Magazine* 86 (February 2003): 60-64.
- Cebrowski, Arthur K. "The Small, the Fast, and the Many." *NetDefense* (15 January 2004). Available from <<http://www.oft.osd.mil/library/library.cfm?libcol=6>>.
- Chandler, David G. "Indispensable Role of Elite Forces." *MHQ: The Quarterly Journal of Military History* 15 (Spring 2003): 76-85.
- Cody, Richard A. "A Transforming Army: Defending the Homeland & Winning Our Nation's Wars." *Army* (October 2003): 131-134+.
- Cvrk, Stuart J., and Richard E. Robey. "It Is Time to Transform the Naval Reserve." *Proceedings: U.S. Naval Institute* 129 (August 2003): 52-55.
- Davis, John W. "Open-Source Information: The Wild Card of the Modern Battlefield." *Military Intelligence* 29 (October-December 2003): 17-19.
- Dittmer, Kurt. "Transformation from the War Fighter's Perspective." *Air & Space Power Journal* 17 (Summer 2003): 31-34.
- Dombrowski, Peter J., and Andrew L. Ross. "Transforming the Navy: Punching a Feather Bed?" *Naval War College Review* 56 (Summer 2003): 106-131.

- Dunn, Brian J. "Equipping the Objective Force." *Military Review* 82 (May-June 2002): 28-33.
- Dunn, Brian J. "Transforming USAREUR for a Strategy of Preemption." *Military Review* 83 (November-December 2003): 15-20.
- Erckenbrack, Adrian. "Transformation: Roles and Missions for ARSOF." *Special Warfare* 15 (December 2002): 2-8.
- Erwin, Sandra I. "Army Redrafts Roadmap for 'Land Warrior'." *National Defense* 88 (July 2003): 32+.
- Fawcett, John M. "Training: The Foundation for Air and Space Power Transformation." *Air & Space Power Journal* 17 (Summer 2003): 57-67.
- Findlay, Mike, Robert Green, and Eric Braganca. "SOF on the Contemporary Battlefield." *Military Review* 83 (May-June 2003): 8-14.
- Fiori, Mario. "Soldiers' Quality of Life Strengthens Mission Readiness." *Army* 53 (October 2003): 51-52.
- Fowler, Mike. "Engineer Objective Force Concept: 'How to Fight'." *Engineer* 33 (April-June 2003): 6-8.
- Fukuda, Masahiro, and Robert O. Bosworth. "Logistics in the Japan Ground Self-Defense Force." *Army Logistician* 35 (November-December 2003): 28-33.
- Furst, Douglas A. "Readiness: A Commander's Responsibility." *Air Force Journal of Logistics* 26 (Summer 2002): 12-21+.
- Gayton, S. Jamie. "Have We Found the Manning Holy Grail?" *Military Review* 84 (March-April 2004): 17-20.
- Gordon, John, IV, and Jerry Sollinger. "The Army's Dilemma." *Parameters* 34 (Summer 2004): 33-45.
- Goure, Daniel. "The Leading Edge of Transformation." The U.S. Submarine Force. *Sea Power* 45 (July 2002): 35-37.
- Gourley, Scott R. "Objective Force Warrior." *Army* 52 (November 2002): 60-61.
- Graves, Gregory H. "Obstacles to CSS (Combat Service Support) Transformation." *Army Logistician* 34 (July-August 2002): 7-11.
- Green, James K. "Operational Art for the Objective Force." *Military Review* 82 (September-October 2002): 22-29.

- Griffin, Benjamin S. "Transforming for the Future While Maintaining Readiness." *Army* 52 (October 2002): 165-170.
- Ham, Walter T., IV. "Sea Power 21 to Shape Future Navy." *All Hands*, no. 1028 (December 2002): 14-17.
- Harman, Larry D. "The 'Short List' for Achieving a Logistics Revolution." *Army Logistician* 36 (March-April 2004): 34-37.
- Harmand, Patrick, and Carl D. Rehberg. "A Modern Reserve Component for the European Union in a Post-Cold War Era." *ROA National Security Report* (May 2004): 41-46+.
- Hawkins, William R. "Iraq: Heavy Forces and Decisive Warfare." *Parameters* 33 (Autumn 2003): 61-67.
- Hebert, Adam J. "Total Force in a Search for Balance." *Air Force Magazine* 86 (September 2003): 33-38.
- Helmly, James R. "Transforming while Mobilizing." Part one. *Army Reserve Magazine* 49, no. 1 (2003): 8-11.
- Helmly, James R. "Transforming while Mobilizing." Part two. *Army Reserve Magazine* 49, no. 2 (2003): 8-13.
- Howe, James C. "The Fifth Side of the Pentagon: Moving the Coast Guard." *Joint Force Quarterly*, no. 31 (Summer 2002): 100-107.
- Hull, James, Cari Thomas, and Joe DiRenzo, III. "What Was the Coast Guard Doing in Iraq?" *Proceedings: U.S. Naval Institute* 129 (August 2003): 38-40.
- Jumper, John P. "U.S. Air Force: Transforming for 21st Century Readiness." *NATO's Nations and Partners for Peace* 47, no. 2 (2002): 94-98.
- Juskowiak, Terry E. "Maneuver Sustainment in a Transforming Army." *Army* 53 (April 2003): 16-18+.
- Kensinger, Philip R., Jr. "Special Operations Is Playing a Larger Role in Major Conflicts: A Force Provider to the Warfighting Commanders." *Army* 53 (October 2003): 173-182.
- Kern, Paul J. "Changing Lanes: Acceleration with Innovation." *Army* 53 (February 2003): 30-33.
- Kibbe, Jennifer D. "The Rise of the Shadow Warriors." *Foreign Affairs* 83 (March-April 2004): 102-115.

- Killebrew, Robert B. "The Wartime Army of Today." *Army* 54 (March 2004): 65-74.
- Korb, Lawrence J. "Fixing the Mix: How to Update the Army's Reserves." *Foreign Affairs* 83 (March-April 2004): 2-7.
- Krepinevich, Andrew F., Jr. "The Army and Land Warfare: Transforming the Legions." *Joint Force Quarterly* 32 (Autumn 2002): 76-82.
- Krisinger, Chris J. "Who We Are and What We Do: The Evolution of the Air Force's Core Competencies." *Air & Space Power Journal* 17 (Fall 2003): 15-25.
- Kroesen, Frederick J. "Force Planning for Today." *Army* 54 (May 2004): 8-9.
- Laird, Robbin, and Scott C. Truver. "Sea-Based Forces and Military Transformation." *Sea Power* 45 (December 2002): 37-40.
- Lewis, Steve. "Che Guevara and Guerrilla Warfare: Training for Today's Nonlinear Battlefields." *Military Review* 81 (September-October 2001): 98-101.
- Lok, Joris Janssen. "High Readiness Forces." *Jane's International Defense Review* 36 (January 2003): 30-37.
- Maginnis, Robert L. "Keeping Our Best Army Coalition Relevant by Transforming Together." ABCA (armies of America, Britain, Canada, Australia), with New Zealand as an associate member. *Army* 53 (September 2003): 18-19.
- McMichael, Scott R., Peter J. Zielinski, and Brian Zahn. "The Battle for Objective Area Alpha." *Military Review* 82 (September-October 2002): 30-40.
- Mitchell, Paul T. "Small Navies and Network-Centric Warfare: Is There a Role?" *Naval War College Review* 56 (Spring 2003): 83-99.
- Morris, Bob. "Army's Unit of Action: Previewing the Future Force That 'Sets Conditions' for Fighting." *Armed Forces Journal* 140 (July 2003): 34-37.
- Moskos, Charles. "What Ails the All-Volunteer Force: An Institutional Perspective." *Parameters* 31 (Summer 2001): 29-47.
- Murray, Williamson, and Thomas O'Leary. "Military Transformation and Legacy Forces." *Joint Force Quarterly*, no. 30 (Spring 2002): 20-27.
- Myers, Richard B. "The Total Force for Today and Tomorrow." *The Officer* 79 (December 2003): 29-31.
- Oxman, Jeffrey A., and Brian D. Smith. "The Limits of Structural Change." *MIT Sloan Management Review* 45 (Fall 2003): 77-82.

- Pape, Robert A. "The True Worth of Air Power." *Foreign Affairs* 83 (March-April 2004): 116-130.
- Paulus, Robert D. "Delivering Logistics Readiness to the Warfighter." *Army Logistician* 36 (January-February 2004): 3-6.
- Perry, Brian D., Sr. "Rebalancing the Role of the Army Reserve in the Multicomponent Force Structure." *Army Logistician* 35 (November-December 2003): 50-52.
- Riggs, John M. "The Objective Force Era Is Now an Objective Force Moment." *Army* 53 (October 2003): 91-96.
- Robinson, Clarence A., Jr. "Military Marches toward Agility." *Signal* 57 (May 2003): 16-20.
- Sanford, John. "Even the Army Can Come ... From the Sea." *Proceedings: U.S. Naval Institute* 129 (December 2003): 56-58.
- Schoomaker, Peter J., and Anthony W. Vassalo. "The Way Ahead." Reprint of *The Way Ahead: Our Army at War ... Relevant & Ready – Moving from the Current Force to the Future Force ... NOW!*, December 2003. *Military Review* 84 (March-April 2004): 2-16.
- Sieting, Lori A. "Intelligence Support to Information Operations: Today and in the Objective Force." *Military Intelligence* 29 (July-September 2003): 56-60.
- Solomon, Billy K. "Improving Maneuver Sustainment for the Objective Force." *Army Logistician* 34 (November-December 2002): 2-7.
- Stillman, Patrick M. "Transforming America's 'Sentinels of the Sea': The Coast Guard's Integrated DEEPWATER System." *Naval Forces: International Forum for Maritime Power*, no. 2 (2003): 89-94+.
- Teets, Peter B. "Developing Space Power: Building on the Airpower Legacy." *Air & Space Power Journal* 17 (Spring 2003): 11-16.
- Toomey, Christopher J. "Army Digitization: Making It Ready for Prime Time." *Parameters* 33 (Winter 2003-2004): 40-53.
- Vane, Mike, Tim Keppler, and Douglas Agee. "Army Air and Missile Defense Transformation." *Army* 53 (December 2003): 37-40.
- West, Bing. "Rediscovering the Infantry in a Time of Transformation." *Defense Horizons*, no. 10 (March 2002): 1-4.

White, Thomas E. "Transforming the U.S. Army: Goals, Schedules and Programmes." *Military Technology* 26 (October 2002): 10-22.

Wilson, Peter A., John Gordon, IV, and David E. Johnson. "An Alternative Future Force: Building a Better Army." *Parameters* (Winter 2003-2004): 19-39.

Zelibor, Thomas E. "'FORCENet' Is Navy's Future: Information-Sharing, from Seabed to Space." *Armed Forces Journal* 141 (December 2003): 48-53.

Joint Operations, Concepts, and Technology

Books, Documents, and Internet Resources

Batschelet, Allen W. "Effects-Based Operations: A New Operational Model?" In *Transformation Concepts for National Security in the 21st Century*, ed. Williamson Murray, 101-132. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. (U413 .A66A651 2002) Also available from <http://www.carlisle.army.mil/usassi/ssipubs/pubs2002/transcon/transcon.htm>.

Benashel, Nora. "Preparing for Coalition Operations." In *The U.S. Army and the New National Security Strategy*, eds. Lynn E. Davis, and Jeremy Shapiro, 111-128. Santa Monica: Rand, 2003. (UA25 .U44 2003)

Bonin, John A., and Mark H. Gerner. *Continuous Concentric Pressure*. Arlington: AUSA Institute of Land Warfare, 2003. 15pp. (UA23 .A95L16 no.43)

Carr, Nicholas G. *Does IT Matter?: Information Technology and the Corrosion of Competitive Advantage*. Boston: Harvard Business School Press, 2004. 193pp. (HD30.2 .C16 2004)

Cheek, Gary H. "Effects-Based Operations: The End of Dominant Maneuver?" In *Transformation Concepts for National Security in the 21st Century*, ed. Williamson Murray, 73-100. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. (U413 .A66A651 2002) Also available from <http://www.carlisle.army.mil/usassi/ssipubs/pubs2002/transcon/transcon.htm>.

Coates, Vary T. "Technology Forecasting and Assessment in the United States: Status and Prospects." In *21st Century Opportunities and Challenges: An Age of Destruction or an Age of Transformation*, ed. Howard F. Didsbury, Jr., 8-27. Bethesda: World Future Society, 2003. (CB161 .A15 2003)

Cordesman, Anthony H. "The Course of the War and the Interaction of Joint Forces." In *The Iraq War: Strategy, Tactics, and Military Lessons*, 57-147. Washington: CSIS Press, 2003. (DS79.76 .C56 2003)

- Davis, Paul K. "Coordinating Transformed Military Operations: Integrating Transformation Programs." In *Transforming America's Military*, ed. Hans Binnendijk, 192-218. Washington: National Defense University Press, 2002. (UA23 .T72 2002)
- DefenceTransformation.com*. "Established in recognition of the need for a centralized community dedicated to the issues surrounding transformation within the defence industry, this site offers articles, resources, interviews, online networking and discussion boards." Available from <<http://www.defencetransformation.com/>>.
- Defense Advanced Research Projects Agency (DARPA)*. "DARPA is the central research and development organization for the Department of Defense." Available from <<http://www.darpa.mil/>>.
- Dombrowski, Peter J., Eugene Gholz, and Andrew L. Ross. *Military Transformation and the Defense Industry after Next: The Defense Industrial Implications of Network-Centric Warfare*. Newport, RI: Center for Naval Warfare Studies, Strategic Research Department, 2002. 154pp. (V420 .D65 2002)
- Donahue, John D., ed. *Making Washington Work: Tales of Innovation in the Federal Government*. Washington: Brookings Institution Press, 1999. 216pp. (JK468 .P64M35 1999)
- Dorman, Andrew, Mike Smith, and Matthew Uttley, eds. *The Changing Face of Military Power: Joint Warfare in an Expeditionary Era*. New York: Palgrave, 2002. 219pp. (U260 .C45 2002)
- Dragon, Randal A. *Wielding the Cyber Sword: Exploiting the Power of Information Operations*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 13 March 2001. 22pp. (AD-A390-556) Also available from <<http://handle.dtic.mil/100.2/ADA390556>>.
- Embrey, James H. "Operation Just Cause: Concepts for Shaping Future Rapid Decisive Operations." In *Transformation Concepts for National Security in the 21st Century*, ed. Williamson Murray, 197-246. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. (U413 .A66A651 2002) Also available from <<http://www.carlisle.army.mil/usassi/ssipubs/pubs2002/transcon/transcon.htm>>.
- Evans, Nicholas D. *Military Gadgets: How Advanced Technology Is Transforming Today's Battlefield ... and Tomorrow's*. Upper Saddle River, NJ: Financial Times Prentice Hall, 2004. 265pp. (UF503 .E94 2004)
- Fontenot, Gregory, E.J. Degen, and David Tohn. *On Point: US Army Operation Iraqi Freedom*. Washington: U.S. Army, Office of the Chief of Staff, Fort Leavenworth, KS: Combat Studies Institute Press, 2004. 542pp. (DS79.764 .U6F66 2004)

- Gibish, Jane E., comp. *Warfare in the 21st Century: A Selected Bibliography*. Carlisle Barracks: U.S. Army War College Library, 2003. 40pp. (U413 .Z92W2 2003)
Also available from <<http://www.carlisle.army.mil/library/bibs/warfar03.htm>>.
- Glenn, Russell W., Steven L. Hartman, and Scott Gerwehr. *Urban Combat Service Support Operations: The Shoulders of Atlas*. Santa Monica: Rand, 2003. 153pp. (U167.5 .S7G5837 2003)
- Gompert, David C., et al. *Stretching the Network: Using Transformed Forces in Demanding Contingencies Other Than War*. Rand Corporation Occasional Paper. April 2004. Available from <<http://www.rand.org/publications/OP/OP109/>>.
- Hogg, David R. "Rapid Decisive Operations: The Search for the Holy Grail of Joint Warfighting." In *Transformation Concepts for National Security in the 21st Century*, ed. Williamson Murray, 375-403. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. (U413 .A66A651 2002) Also available from <<http://www.carlisle.army.mil/usassi/ssipubs/pubs2002/transcon/transcon.htm>>.
- Hone, Thomas C., and Norman Friedman. "Foundations of Transformation: Harnessing New Technologies." In *Transforming America's Military*, ed. Hans Binnendijk, 31-56. Washington: National Defense University Press, 2002. (UA23 .T72 2002)
- Institute of Land Warfare. *How "Transformational" Is Army Transformation?*
Arlington: AUSA Institute of Land Warfare, 2003. 19pp. (UA23 .A25T62 2003)
- Jacob, W. *Amphibious Operations in the 21st Century*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 24pp. (AD-A420-207) Also available from <<http://handle.dtic.mil/100.2/ADA420207>>.
- Knott, Steven W. *Knowledge Must Become Capability: Institutional Intellectualism as an Agent for Military Transformation*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2004. 30pp. (Check online catalog for call number)
- Lambeth, Benjamin S. *Mastering the Ultimate High Ground: Next Steps in the Military Uses of Space*. Santa Monica: Rand, 2003. 193pp. (UG1523 .L36 2003)
- Latham, Robert, ed. *Bombs and Bandwidth: The Emerging Relationship between Information Technology and Security*. New York: New Press, 2003. 326pp. (UA23 .B56 2003)
- Libicki, Martin C. "What Information Architecture for Defense?" In *New Challenges New Tools for Defense Decisionmaking*, eds. Stuart E. Johnson, Martin Libicki, and Gregory F. Treverton, 67-95. Santa Monica: Rand, 2003. (UA23 .N374 2003)

- Macgregor, Douglas A. "Concepts and Architectures for Joint Expeditionary Warfare." In *Transformation Under Fire: Revolutionizing How America Fights*, 91-118. Westport: Praeger, 2003. (UA25 .M15 2003)
- Matsumura, John, et al. *Exploring Advanced Technologies for the Future Combat Systems Program*. Santa Monica: Rand, 2002. 79pp. (UF503 .E97 2002)
- Muir, Thomas M. *The United States Experience in the Balkans and Its Implications for Post-Conflict Operations in Iraq*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2004. 36pp. (Check online catalog for call number)
- Mulhall, Douglas. *Our Molecular Future: How Nanotechnology, Robotics, Genetics, and Artificial Intelligence Will Transform Our World*. Amherst: Prometheus Books, 2002. 392pp. (T174.7 .M85 2002)
- Needham, Paul M. "Broader Aspects of Transformation: Getting There: Focused Logistics." In *Transforming America's Military*, ed. Hans Binnendijk, 371-390. Washington: National Defense University Press, 2002. (UA23 .T72 2002)
- Network-Centric Warfare: Creating a Decisive Warfighting Advantage*. A primer. Washington: Office of the Secretary of Defense, Office of Force Transformation, 2003. 5pp. (UB212 .N27 2003)
- Noonan, Michael P., and Mark P. Lewis. *Form, Function, and U.S. Defense Transformation*. Philadelphia: Foreign Policy Research Institute, 2002. 5pp. (E840 .F5 2002-11-08)
- Pirnie, Bruce. "Preparing the Army for Joint Operations." In *The U.S. Army and the New National Security Strategy*, eds. Lynn E. Davis, and Jeremy Shapiro, 163-190. Santa Monica: Rand, 2003. (UA25 .U44 2003)
- Rostker, Bernard. "Transformation and the Unfinished Business of Jointness: Lessons for the Army from the Persian Gulf, Kosovo, and Afghanistan." In *The U.S. Army and the New National Security Strategy*, eds. Lynn E. Davis and Jeremy Shapiro, 129-161. Santa Monica: Rand, 2003. (UA25 .U44 2003)
- Scales, Robert H., Jr. "'Kosovo, 2020': A Wargame." In *Yellow Smoke: The Future of Land Warfare for America's Military*, 121-139. Lanham: Rowman & Littlefield, 2003. (UA23 .S21 2003)
- Schrage, Michael. *Perfect Information and Perverse Incentives: Costs and Consequences of Transformation and Transparency*. Cambridge: Massachusetts Institute of Technology, Security Studies Program, 2003. 18pp. (UA10 .M38 03-1)

- Shope, Virginia C., comp. *Jointness: A Selected Bibliography*. Carlisle Barracks: U.S. Army War College Library, 2002. 31pp. (U413 .Z92J65 2002) Also available from <<http://www.carlisle.army.mil/library/bibs/joint02.htm>>.
- Showalter, Dennis E., ed. *Future Wars: Coalition Operations in Global Strategy*. Chicago: Imprint Publications, 2002. 184pp. (U260 .F87 2002)
- Smith, Edward A., Jr. *Effects Based Operations: Applying Network Centric Warfare to Peace, Crisis, and War*. Washington: DOD-CCRP, 2002. 558pp. (UA23 .S53 2002)
- Stewart, Richard W. *The United States Army in Afghanistan: Operation Enduring Freedom*. Washington: U.S. Army Center of Military History, 2004. 46pp. (DS371.4 .S74 2004)
- U.S. Army Training and Doctrine Command. *Army Transformation Wargame 2002: Vigilant Warriors*. Fort Monroe, VA: TRADOC, Office of the Deputy Chief of Staff for Doctrine, 2002. 28pp. (U310 .A76 2002)
- U.S. Department of Defense. *Transformation Trends*. A newsletter of the Office of Force Transformation, "is an initiative by the Office of Force Transformation to keep decision makers ... in transformation abreast of the latest developments across the department, the military services, commercial industry, and technology worlds." Available from <<http://www.oft.osd.mil/library/library.cfm?libcol=9>>.
- U.S. Department of the Army. *Military Operations: Concept for Modularity*. TRADOC Pamphlet 525-68. Fort Monroe, VA: TRADOC, 1995. Available from <<http://tradoc.monroe.army.mil/tpubs/pams/p525-68.htm>>.
- U.S. Department of the Army. *Military Operations: Concept for Space Operations in Support of the Objective Force*. TRADOC Pamphlet 525-3-14. Fort Monroe, VA: TRADOC, 2003. Available from <<http://tradoc.monroe.army.mil/tpubs/pams/p525-3-14/p525-3-14.htm>>.
- U.S. Joint Chiefs of Staff. Joint Vision and Transformation Division. *An Evolving Joint Perspective: US Joint Warfare and Crisis Resolution in the 21st Century*. 28 January 2003. Available from <http://www.dtic.mil/jointvision/jwcr_screen.pdf>.
- U.S. Joint Forces Command. *Millennium Challenge 02*. "...brought together both live fire field exercises and computer simulation July 24-Aug. 15, 2002." Sponsored by USJFCOM, MC02 focused on exploring the U.S. military's ability to conduct Rapid Decisive Operations against a determined adversary. Available from <<http://www.jfcom.mil/about/experiments/mc02.htm>>.

U.S. Joint Forces Command. *Unified Vision 2001: Joint Concept Refinement Experiment*. "Rapid decisive operations in this decade." Norfolk, VA: Joint Forces Command, 2002. 23pp. (U260 .U525 2002)

U.S. Marine Corps. *Marine Corps Concepts and Programs 2004*. Available from <<http://hqinet001.hqmc.usmc.mil/p&r/concepts/2004/TOC1.HTM>>.

Vane, Michael A., and Robert M. Toguchi. *The Enduring Relevance of Landpower: Flexibility and Adaptability for Joint Campaigns*. Arlington: AUSA Institute of Land Warfare, 2003. 18pp. (UA23 .A95L16 no.44)

Whittenbury, Clive G. "Impact of Advanced Technology on Nontraditional Warfare." In *Nontraditional Warfare: Twenty-First-Century Threats and Responses*, ed. William R. Schilling, 261-271. Washington: Brassey's, 2002. (UA23 .N66 2002)

Periodical Articles

Ackerman, Robert K. "Jointness Remains an Elusive Target." *Signal* 58 (May 2004): 79-90.

Altman, Jurgen. "Military Uses of Nanotechnology: Perspectives and Concerns." *Security Dialog* 35 (March 2004): 61-79.

Anderson, Joseph, and Nathan K. Slate. "The Case for a Joint Military Decisionmaking Process." *Military Review* 83 (September-October 2003): 11-19.

Barnett, Thomas P.M. "The Seven Deadly Sins of Network-Centric Warfare." *Proceedings: U.S. Naval Institute* 125 (January 1999): 36-39.

Barry, Charles L. "Transforming NATO Command and Control for Future Missions." *Defense Horizons*, no. 28 (June 2003): 1-12.

Becker, Jeffrey J. "Operational Concept Found: Rapid Decisive Operations as a Joint Operational Concept." *Army* 52 (February 2002): 49-50+.

Bingham, Price T. "Seeking Synergy: Joint Effects-Based Operations." *Joint Force Quarterly*, no. 30 (Spring 2002): 52-59.

Bishop, Matt, and Emily O. Goldman. "The Strategy and Tactics of Information Warfare." *Contemporary Security Policy* 24 (April 2003): 113-139.

Bolia, Robert S. "Overreliance on Technology in Warfare: The Yom Kippur War as a Case Study." *Parameters* 34 (Summer 2004): 46-56.

- Boykin, William G. "Vigilant Warrior 2002: War Game Demonstrates ARSOF's Value to the Objective Force." *Special Warfare* 15 (September 2002): 53-56.
- Campen, Alan D. "Look Closely at Network-Centric Warfare." *Signal* 58 (January 2004): 43-45.
- Cebrowski, Arthur K. "Network-Centric Warfare: An Emerging Military Response to the Information Age." *Military Technology* 27 (May 2003): 16-22.
- Chen, Clement C. "Anatomy of Network-Centric Warfare: Ubiquitous Connectivity May Have Hidden Consequences." *Signal* 57 (August 2003): 47-49.
- Coletta, Damon. "Revolution's End: Information Technology and Crisis Management." *Contemporary Security Policy* 24 (April 2003): 46-74.
- Cook, Henry B. "Sea Basing and Maritime Pre-Positioning." *Army Logistician* 36 (May-June 2004): 36-39.
- Copley, Gregory R. "Knowledge Management in Times of Crisis." *Defense & Foreign Affairs Strategic Policy* 31 (April 2003): 8-10.
- Cosumano, Joseph M., Jr. "Space Technology: Vital Capabilities for Warfighters." *Army Space Journal* 2 (Fall 2003): 4-5+.
- Crowder, Gary L. "Effects-Based Operations: The Impact of Precision Strike Weapons on Air Warfare Doctrines." *Military Technology* 27 (June 2003): 16-25.
- Deptula, David A., and Sigfred J. Dahl. "Transforming Joint Air-Ground Operations for 21st Century Battlespace." *Field Artillery*, PB6-03-4 (July-August 2003): 21-25.
- DeYoung, Don J. "The Silence of the Labs." *Defense Horizons*, no. 21 (January 2003): 1-8.
- Dombrowski, Peter J., Eugene Gholz, and Andrew L. Ross. "Selling Military Transformation: The Defense Industry and Innovation." *Orbis* 46 (Summer 2002): 523-536.
- Dubik, James M. "Effects-Based Decisions and Actions." *Military Review* 83 (January-February 2003): 33-36.
- Dunivan, Jim. "Surrendering the Initiative? C2 on the Digitized Battlefield." *Military Review* 83 (September-October 2003): 2-10.
- Erbetta, John. "Interoperability and Net-Centricity: Some Aspects of Coalition Operations." *Military Technology* 27 (May 2003): 23-28.

- Fastabend, David A., and Robert H. Simpson. "Adapt or Die: The Imperative for a Culture of Innovation in the U.S. Army." *Army* 54 (February 2004): 14-22.
- Fields, H. Thomas, Jr. "The Air Maneuver and Transport Concept: Can It Transform the Nature of Rapid Contingency Operations?" *Army* 54 (January 2004): 21-23.
- Forbes, Ian. "Transformation towards Future Warfighting." *RUSI Journal* 148 (October 2003): 54-58.
- Gentry, John A. "Doomed to Fail: America's Blind Faith in Military Technology." *Parameters* 32 (Winter 2002-2003): 88-103.
- Geraci, Richard V., and W. David Reese. "Army Transformation War Game: Space, Missile Defense and Information Operations." *Army* 53 (February 2003): 35-38.
- Gormley, Dennis M. "Missile Defence Myopia: Lessons from the Iraq War." *Survival* 45 (Winter 2003-2004): 61-86.
- Ham, Walter T., IV. "Sea Power 21 to Shape Future Navy." *All Hands*, no. 1028 (December 2002): 14-17.
- Harknett, Richard J. "The Risks of a Networked Military." *Orbis* 44 (Winter 2000): 127-143.
- Hawkins, William R. "What Not to Learn from Afghanistan." *Parameters* 32 (Summer 2002): 24-32.
- Herz, J.C., and Michael R. Macedonia. "Computer Games and the Military: Two Views." *Defense Horizons*, no. 11 (April 2002): 1-8.
- Hickins, Kenneth E. "Transforming Strategic Mobility." *Army Logistician* 35 (May-June 2003): 2-6.
- Hoffman, F.G. "Transforming for the Chaordic Age." *Marines Corps Gazette* 86 (November 2002): 44-56.
- Isby, David C., and Timothy Biggs. "Enabling Defense Transformation: Network-Centric Warfare and Ballistic Missile Defense." *Comparative Strategy* 22 (October-November 2003): 325-334.
- Johnson, Jerry, and James O. Kievit. "Winning War a World Away." *Military Review* 83 (March-April 2003): 24-31.
- Johnson, W. Spencer. "New Challenges for the Unified Command Plan." *Joint Force Quarterly*, no. 31 (Summer 2002): 62-71.

- Kennedy, Floyd D., Jr. "Transforming the Submarine Force: Integrating Undersea Platforms into the Joint Global Strike Task Force." *Air & Space Power Journal* 16 (Fall 2002): 26-35.
- Kenyon, Henry S. "Preparing for a Network-Centric World." *Signal* 58 (March 2004): 45-48.
- Kolenda, Christopher D. "Transforming How We Fight: A Conceptual Approach." *Naval War College Review* 56 (Spring 2003): 100-121.
- Laird, Robbin F. "Transformation and the Defense Industrial Base: A New Model." *Defense Horizons*, no. 25 (May 2003): 1-8.
- Laird, Robbin, and Scott C. Truver. "Sea-Based Forces and Military Transformation." *Sea Power* 45 (December 2002): 37-40.
- Lawlor, Maryann. "Building Jointness in the Urban Jungle: War Game Helps Refine Strategies for Command in Three-Block Wars." *Signal* 58 (March 2004): 33-36.
- Lawlor, Maryann. "Robotics Concepts Take Shape: Autonomous Mechanized Combatants Would Revolutionize Military Strategy." *Signal* 58 (November 2003): 16-20.
- Majeranowski, Pete. "Knowledge Web Plays Big in Transformation." *Proceedings: U.S. Naval Institute* 129 (July 2003): 43-48.
- Mandelbaum, Jay, et al. "Transforming Technology, Acquisition, and Sustainment." *Program Manager* 32 (January-February 2003): 38-45.
- Mann, Edward, Gary Endersby, and Tom Searle. "Dominant Effects: Effects-Based Joint Operations." *Air & Space Power Journal* 15 (Fall 2001): 92-100.
- McFarland, David M., Monty Ray Perry, and Steven R. Miles. "Joint Operational Art Is Alive." *Proceedings: U.S. Naval Institute* 128 (October 2002): 78-81.
- McKenna, Ted. "This Means War: Computer Wargames Help Form New Strategy, Tactics." *Journal of Electronic Defense* 26 (December 2003): 42-47.
- Murdock, Paul. "Principles of War on the Network-Centric Battlefield: Mass and Economy of Force." *Parameters* 32 (Spring 2002): 86-95.
- Murray, Williamson. "The Evolution of Joint Warfare." *Joint Force Quarterly*, no. 31 (Summer 2002): 30-37.
- Noonan, Michael P., and Mark R. Lewis. "Conquering the Elements: Thoughts on Joint Force (Re)Organization." *Parameters* 33 (Autumn 2003): 31-45.

- Nygren, Kip P. "Emerging Technologies and Exponential Change: Implications for Army Transformation." *Parameters* 32 (Summer 2002): 86-99.
- Payton, Sue C. "Technological Innovations: The ACTD Program." Advanced Concept Technology Demonstration Program. *Joint Force Quarterly*, no. 31 (Summer 2002): 71-76.
- Pendall, David W. "Effects-Based Operations and the Exercise of National Power." *Military Review* 84 (January-February 2004): 20-31.
- Rayermann, Patrick. "Exploiting Commercial SATCOM: A Better Way." *Parameters* 33 (Winter 2003-2004): 54-66.
- Reese, Timothy R. "Precision Firepower: Smart Bombs, Dumb Strategy." *Military Review* 83 (July-August 2003): 46-53.
- Riggs, Johnny M. "Enabling Strategic Responsiveness." *Army* 53 (April 2003): 28-30+.
- Roberts, David W., and Joseph A. Smith. "Realising the Promise of Network-Centric Warfare." *Military Technology* 27, no. 7 (2003): 8-14.
- Scherr, Michael R. "Revolution and Transformation of Anti-Ship Warfare." *Naval Forces* 25, no. 1 (2004): 96-105.
- Snider, Don M. "Jointness, Defense Transformation, and the Need for a New Joint Warfare Profession." *Parameters* 33 (Autumn 2003): 17-29.
- Tertrais, Bruno. "The Changing Nature of Military Alliances." *The Washington Quarterly* 27 (Spring 2004): 135-150.
- Thornberry, Mac. "Fostering a Culture of Innovation." *Proceedings: U.S. Naval Institute* 129 (April 2003): 44-47.
- Urias, John M. "Space Technology and Concept Development for the Army's Future Force." *Army* 53 (December 2003): 33-36.
- Vego, Milan. "Network Centric Warfare in the Littorals - A Challenge for Naval Communications." *Naval Forces* 25, no. 2 (2004): 8-16.
- Watman, Kenneth. "War Gaming and Its Role in Examining the Future." *Brown Journal of World Affairs* 10 (Summer-Fall 2003): 51-61.
- Weaver, Larry, and Anthony C. Cain. "Task Force Concepts of Operations: Transforming the USAF." *Air & Space Power Journal* 17 (Summer 2003): 49-56.

Woodcock, William A. "The Joint Forces Air Command Problem: Is Network-Centric Warfare the Answer?" *Naval War College Review* 56 (Winter 2003): 124-138.

Wrage, Stephen D. "Prospects for Precision Air Power." *Defense & Security Analysis* 19 (June 2003): 101-109.

Young, Thomas-Durrell. "The Revolution in Military Affairs and Coalition Operations: Problem Areas and Solutions." *Defense & Security Analysis* 19 (June 2003): 111-130.

Zimet, Elihu, et al. "Technology, Transformation, and New Operational Concepts." *Defense Horizons*, no.31 (September 2003): 1-8.

Videorecording

Murdock, David, Mary Marsh, and Ted Duvall, prods. *21 Days to Baghdad*. Washington: Warner Home Video, 2003. 60 min. (DVD DS79.76 .T84 2003)

Intelligence

Books, Documents, and Internet Resources

Betts, Richard K., and Thomas G. Mahnken, eds. *Paradoxes of Strategic Intelligence: Essays in Honor of Michael I. Handel*. 210pp. Portland, OR: Frank Cass, 2003. (UB250 .P37 2003)

Blum, William. *Killing Hope: U.S. Military and CIA Interventions since World War II*. London: Zed, 2003. 469pp. (JK468 .I6B582 2003)

Cordesman, Anthony H. *The Lessons of Afghanistan: War Fighting, Intelligence, and Force Transformation*. Washington: CSIS Press, 2002. 168pp. (DS371.4 .C56 2002)

Cordesman, Anthony H. "Lessons Relating to Intelligence and Weapons of Mass Destruction." In *The Iraq War: Strategy, Tactics, and Military Lessons*, 405-469. Washington: CSIS Press, 2003. (DS79.76 .C56 2003)

De Jong, Ben, Wies Platje, and Robert David Steele, eds. *Peacekeeping Intelligence: Emerging Concepts for the Future*. Oakton, VA: OSS International Press, 2003. 532pp. (JK468 .I6P21 2003)

Grabo, Cynthia M, and Jan Goldman, ed. *Anticipating Surprise: Analysis for Strategic Warning*. Washington: Joint Military Intelligence College, 2002. 175pp. (U428 .J6G71 2002)

- Hughes-Wilson, John. *Military Intelligence Blunders and Cover-Ups*. Rev. ed. New York: Carroll & Graf, 2004. 438pp. (UB250 .H84 2004)
- Johnson, Loch K. *Bombs, Bugs, Drugs, and Thugs: Intelligence and America's Quest for Security*. New York: New York University Press, 2002. 298pp. (JK468 .I6J53 2002)
- Keegan, John. *Intelligence in War: Knowledge of the Enemy from Napoleon to Al-Qaeda*. New York: Knopf, 2003. 387pp. (UB250 .K44 2003)
- Kessler, Ronald. *The CIA at War: Inside the Secret Campaign against Terror*. New York: St. Martin's Press, 2003. 362pp. (JK468 .I6K27 2003)
- Lang, W. Patrick. *Intelligence: The Human Factor*. Philadelphia: Chelsea House, 2004. 100pp. (JK468 .I6L34 2004)
- Mahnken, Thomas G. "Intelligence and Military Innovation." In *Uncovering Ways of War: U.S. Intelligence and Foreign Military Innovation, 1918-1941*, 5-17. Ithaca: Cornell University Press, 2002. (UB251 .U5M34 2002)
- Odom, William E. "The World of Military Intelligence." In *Fixing Intelligence: For a More Secure America*, 89-114. 2nd ed. New Haven: Yale University Press, 2004. (UB251 .U5O251 2004)
- Salazar, Steven L. "Transforming the Intelligence Community." In *Transformation Concepts for National Security in the 21st Century*, ed. Williamson Murray, 247-284. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. (U413 .A66A651 2002) Also available from <<http://www.carlisle.army.mil/usassi/ssipubs/pubs2002/transcon/transcon.htm>>.
- Schulhofer, Stephen J. *The Enemy Within: Intelligence Gathering, Law Enforcement, and Civil Liberties in the Wake of September 11*. New York: Century Foundation Press, 2002. 83pp. (JC599 .U5S13 2002)
- Steele, Robert D. *The New Craft of Intelligence: Achieving Asymmetric Advantage in the Face of Nontraditional Threats*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 2002. 53pp. (U413 .A66S722 2002)
- Stone, Kathryn. *"All Necessary Means": Employing CIA Operatives in a Warfighting Role alongside Special Operations Forces*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2003. 47pp. (AD-A415-779) Also available from <<http://handle.dtic.mil/100.2/ADA415779>>.
- Swenson, Russell G., ed. *Bringing Intelligence About: Practitioners Reflect on Best Practices*. Washington: U.S. Joint Military Intelligence College, 2003. 145pp. (U428 .J6B73 2003)

U.S. Congress. *Intelligence Transformation Act of 2004 (HR4104)*. Bill introduced 1 April 2004, "to establish the Director of National Intelligence as head of the intelligence community...". Available from <<http://thomas.loc.gov/cgi-bin/bdquery/z?d108:h.r.04104>>.

U.S. Department of the Army. *Army Intelligence Transformation Campaign Plan (AITCP)*. [United States: U.S. Department of the Army], August 2001. 1 vol. (UB251.U6A75 2001)

Periodical Articles

Ackerman, Robert K. "Transforming Military Intelligence." *Signal* (July 2003): 41-43.

Barger, Deborah G. "It Is Time to Transform, Not Reform U.S. Intelligence." *SAIS Review* 24 (Winter-Spring 2004): 23-31.

Begert, Matt, and Dan Lindsay. "Intelligence Preparation for Operations." *Small Wars & Insurgencies* 13 (Summer 2002): 133-143.

Corera, Gordon. "US Reforms Overlook Threat from Foreign Intelligence." *Jane's Intelligence Review* 15 (June 2003): 44-47.

Cullather, Nick. "Bombing at the Speed of Thought: Intelligence in the Coming Age of Cyberwar." *Intelligence and National Security* 18 (Winter 2003): 141-154.

Iwicki, Stephen K. "Synchronized Chaos: Visualization, Integration, and Dynamic Thinking." *Military Intelligence* 29 (January-March 2003): 5-8+.

Martin, Kate. "Domestic Intelligence and Civil Liberties." *SAIS Review* 24 (Winter-Spring 2004): 7-21.

Norris, Larry. "Transforming Counterintelligence and Human Intelligence." *Military Intelligence* 29 (October-December 2003): 47-55.

O'Connell, Kevin, and Robert R. Tomes. "Keeping the Information Edge." *Policy Review*, no. 122 (December 2003-January 2004): 19-37.

Russell, Richard L. "Intelligence Failures: The Wrong Model for the War on Terror." *Policy Review*, no. 123 (February-March 2004): 61-72.

Taylor, Michael C. "Benchmark for Intelligence Transformation." *Military Intelligence* 29 (January-March 2003): 9-14.

Warner, Michael. "Intelligence Transformation and Intelligence Liaison." *SAIS Review* (Winter-Spring 2004): 77-89.