

ANALYSIS OF SMALL SCALE CONTINGENCIES

**“LINKING ANALYSIS TO THE
SSC PLANNING PROCESS”**

**Vince Roske
Deputy Director, J8
(Wargaming, Simulation & Analysis)
The Joint Staff**

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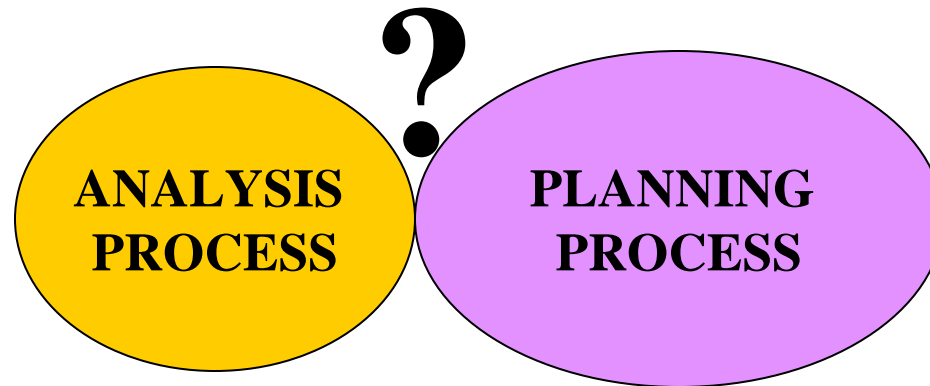
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MOTIVATION

- WE ANALYZE SSCs ULTIMATELY TO HELP IMPROVE THE SSC PLANNING PRODUCT.
- WE CAN GET DATA.
 - WE CAN BUILD TOOLS.
 - WE CAN PRODUCE INSIGHTS.
- HOW DO WE ENSURE THE ANALYSES ARE USED BY THE PLANNERS & COMMANDERS ?

LINKING THE PROCESSES



BEDTIME STORIES

- **SOMIC** (SPECIAL OPS PLANNING ANNEX TOOL)
 - TRANSIENT USERS
 - CREEPING “REQUIREMENT” (RESOURCES → TACTICS)
- **USFK COMMAND POST DECISION SUPPORT**
 - TRANSIENT USERS.
- **RAPID TPFDDing**
 - “WE DON’T DO IT THAT WAY”. (TOOK 2 YEARS → 3 MONTHS)
 - “YES, BUT HOW DO YOU KNOW ITS RIGHT?”
- **A HOST OF PROPOSED OOTW TOOLS**
 - LACK “SYNCHRONIZATION WITH THE PLANNING PROCESS”.
 - IN TIMING & CONTENT
 - REFLECT “DEVELOPER’S” PERSPECTIVES.
 - NOT PLANNERS’ PERSPECTIVES .

LINKING THE PROCESSES -CHALLENGES-

- **OPPORTUNITIES vice NEEDS vice REQUIREMENTS.**
 - **ONLY “REQUIREMENTS” HAVE A LIFE.**
- **TOOLS THAT PACKAGE THE PROBLEM & INSIGHTS FROM THE ANALYSTS’ PERSPECTIVE, vice USERS’.**
- **TRANSIENT USERS.**
 - **TODAYS’ NEED FOR A GOOD IDEA MAY NOT BE TOMORROW’S**
 - **BEAUTY IS IN THE EYE OF THE BEHOLDER.**
- **ISSUE & OUTPUT FLEXIBILITY.**
 - **TODAYS PROBLEM MAY NOT BE TOMORROW’S.**

LINKING THE PROCESSES

-CHALLENGES- CONTINUED

- OVERHEAD**

- LIFE CYCLE MANAGEMENT OF TOOLS.**
- OPERATING COST.**
- CARE AND FEEDING DURING DOWN TIME.**
- ACCESS TO EXPERTISE.**

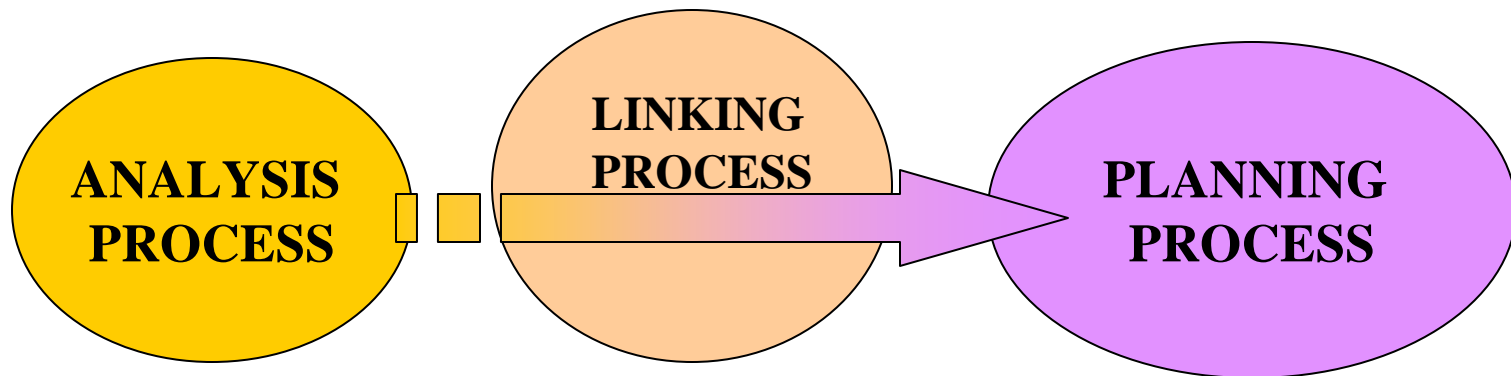
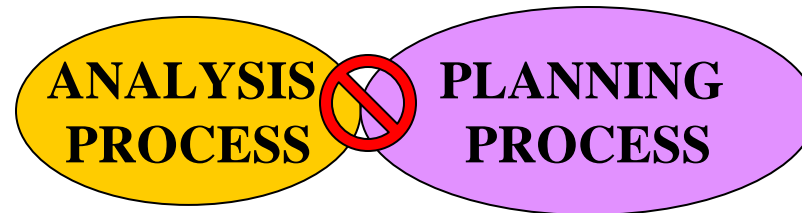
- PLANNERS' & COMMANDERS' EXPECTATIONS.**

- HAVE AWARENESS OF ANALYSIS CAPABILITIES?**
- HAVE A CONCEPT FOR USE OF ANALYSIS PROCESS & PRODUCTS?**
- IS ANALYSIS PROCESS SYNCHRONIZED WITH THE PLANNING AND DECISION PROCESSES?**
- IS STAFF TRAINED AND REHEARSED IN USE OF ANALYSIS PROCESS & PRODUCTS?**

LINKING THE PROCESSES CHALLENGES- CONTINUED

- **TOOL DEVELOPMENT TIME TOO LONG.**
- **DATA AVAILABILITY – TAKES A STUDY TO GET DATA FOR THE TOOL.**
- **PLANNING CYCLE TOO FAST FOR ANALYSIS TOOL.**
- **ANALYSIS MEASURES DON'T HELP PLANNER.**
 - **PROB VIOLENCE ↑ 10%**

A PROCESS THAT LINKS THE PROCESSES



WHAT CAN BE DONE ?

LINKING ANALYSIS TO SSC PLANNING

TWO MORE STORIES:

- **JOINT WAR FIGHTING CENTER . JWFC,
JTF TRAINING “CONCEPT”.**
 - **REPRESENT CINCS’ AVAILABLE ANALYSIS PRODUCTS
IN JTF TRAINING CPXs.**
- **PEACE OPERATIONS SUPPORT TOOL, POST.**
 - **USPACOM’S WEB BASED ANALYSIS REACHBACK.**
 - **“COBRA GOLD” TESTED.**

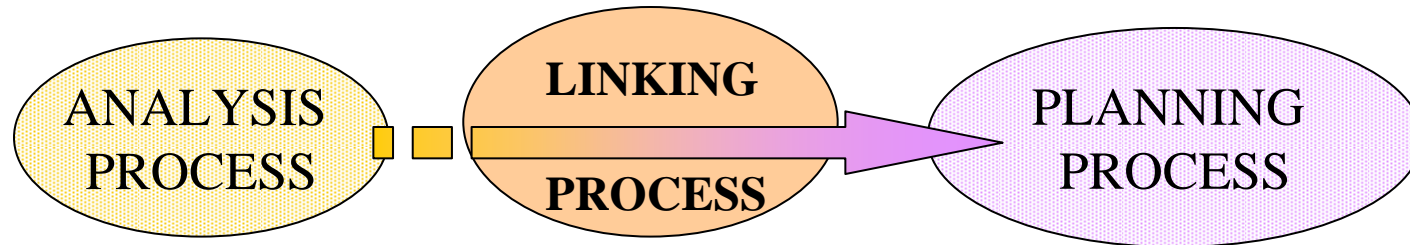
LINKING ANALYSIS TO SSC PLANNING

- **LAST TWO STORIES INTRODUCE ASPECTS OF A POTENTIAL “LINKING” PROCESS.**

THEY:

- **BUILT FAMILIARITY & EXPECTATIONS IN “USERS”**
- **REDUCED OVERHEAD**
- **PROVIDED FLEXIBILITY FOR ISSUES AND INSIGHTS**
- **SYNCHRONIZED ANALYSIS PROCESS AND PRODUCT TO THE PLANNING PROCESS.**
- **NEITHER BUILT “NEW” TOOLS!**

A LINKING PROCESS INGREDIENTS



- **HAS AN OPR & ADVOCACY STAFF.**

- **DEVELOP, MAINTAIN, EVOLVE, EMPLOYE THE CAPABILITY.**

- **EDUCATE & TRAIN:**

- **PLANNERS & COMMANDERS.**

- **COURSES, EXERCISES,**

- **WHAT ANALYSIS SUPPORT IS AVAILABLE.**

- **HOW TO USE IT.**

- **ANALYSTS**

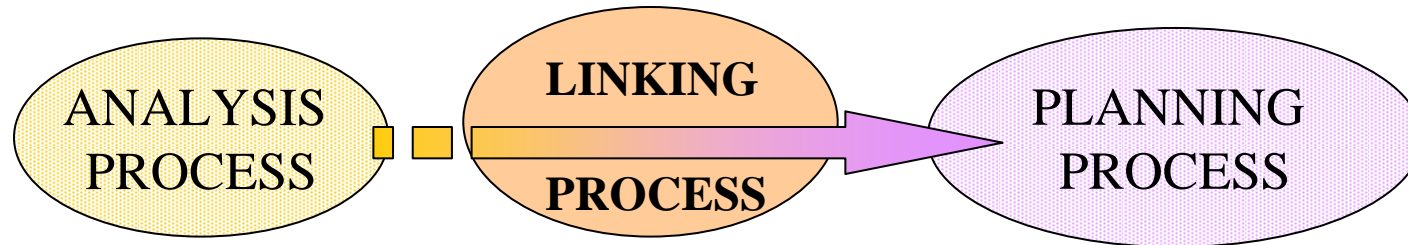
- **TO APPLY CAPABILITY; SUPORTING THE PLANNING STAFF.**

- **TO SHARE THE PLANNERS & COMMANDERS PERSPECTIVE.**

- **PARTICIPATE IN STAFF TRAINNG & EXERCISES.**

A LINKING PROCESS

INGREDIENTS - CONTINUED



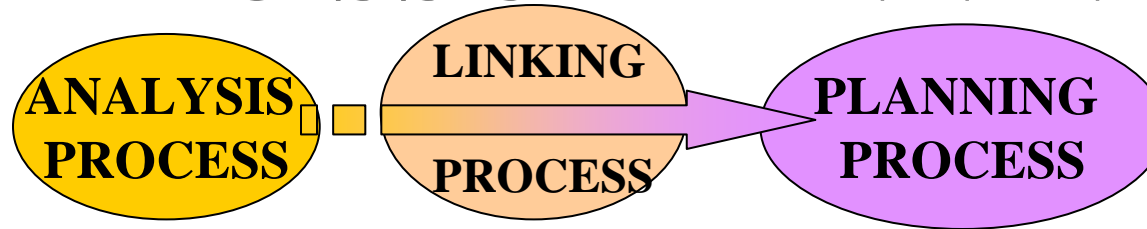
• **WEB BASED? – POST**

- **SMALL TEAM DEPLOYABLE / “CONNECTED”.**
- **FLEXIBLE / VERSITILE ON ISSUES AND PRODUCTS.**
- **ACCESS TO EXPERTISE, DATA AND SURGE SUPPORT.**
- **EXPLOITS VAST EXISTING TOOLS (UN, NGOs, GOV’T CENTERS)**
- **LOW O&M / LIFE CYCLE MAINTAINANCE / OVERHEAD.**

• **INVENTS NEW PROCESSES – JWFC**

- **TO APPLY & REFINE THE ANALYSIS CAPABILITY.**
 - **COMMANDERS STRATEGY EXERCISE - STRATEGIC LEVEL**
 - **STAFF PLANNING EXERCISES – OPERATIONAL LEVEL**
 - **ANALYTIC WAR GAMING (WHAT IF? & WHAT ABOUT ---?)**
- **REHEARSING PLANNERS, COMMANDERS & ANALYSTS **TOGETHER.****
 - **CPX (WITH “ANALYSIS MSELs”)**

LINKING ANALYSIS TO SSC PLANNING



•CONCLUSION:

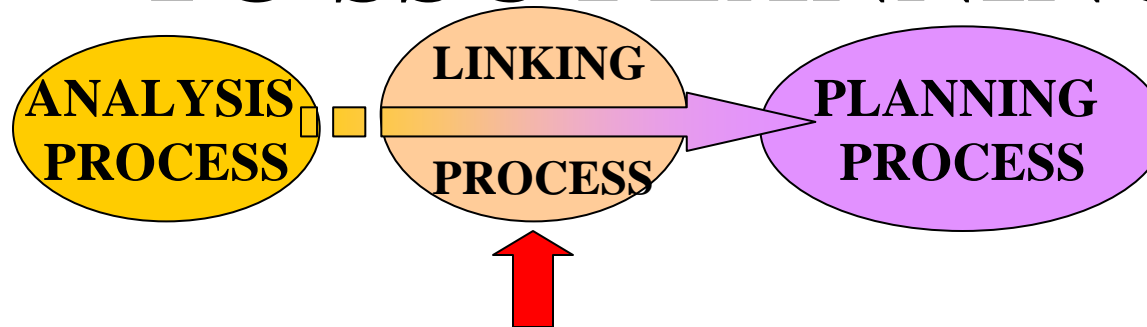
•THE CHALLENGE IS “LINKING THE PROCESSES”!

•THE ANALYSIS PROCESS

•A LINKING PROCESS (NEEDS TO BE BUILT)

•THE PLANNING PROCESS

LINKING ANALYSIS TO SSC PLANNING



•ACCOUNTABLE, RESOURCED, OPR

- FAMILIARIZATION
- EXPECTATION
- EDUCATION
- INTEGRATION
 - TRAINING
 - REHEARSAL

•NEW PROCESSES

- WEB BASED / REACHOUT
- COMMANDERS STRAT EX
- STAFF PLANNING EX
- CPX ANALYSIS MSELs

ANALYSTS - PLANNERS

ANALYSIS SUPPORT TO SSC PLANNING

CONTACTS:

FOR GOOD IDEAS:

JWFC: JTF TRAINING “CONCEPT”

Mr. Steve Moore: moores@jwfc.jfcom.mil

PACOM: “POST”

Dr. Lynda Jaques: LJaques@vic-info.org

Mr. Dave Haut : hautd@coe.tamc.amed.army.mil

Dr. Phil Picone: DSTO Australia

FOR THINGS THAT DIDN'T WORK:

Vince Roske: roskevp@js.pentagon.mil