



# The Future Is Not What It Used To Be

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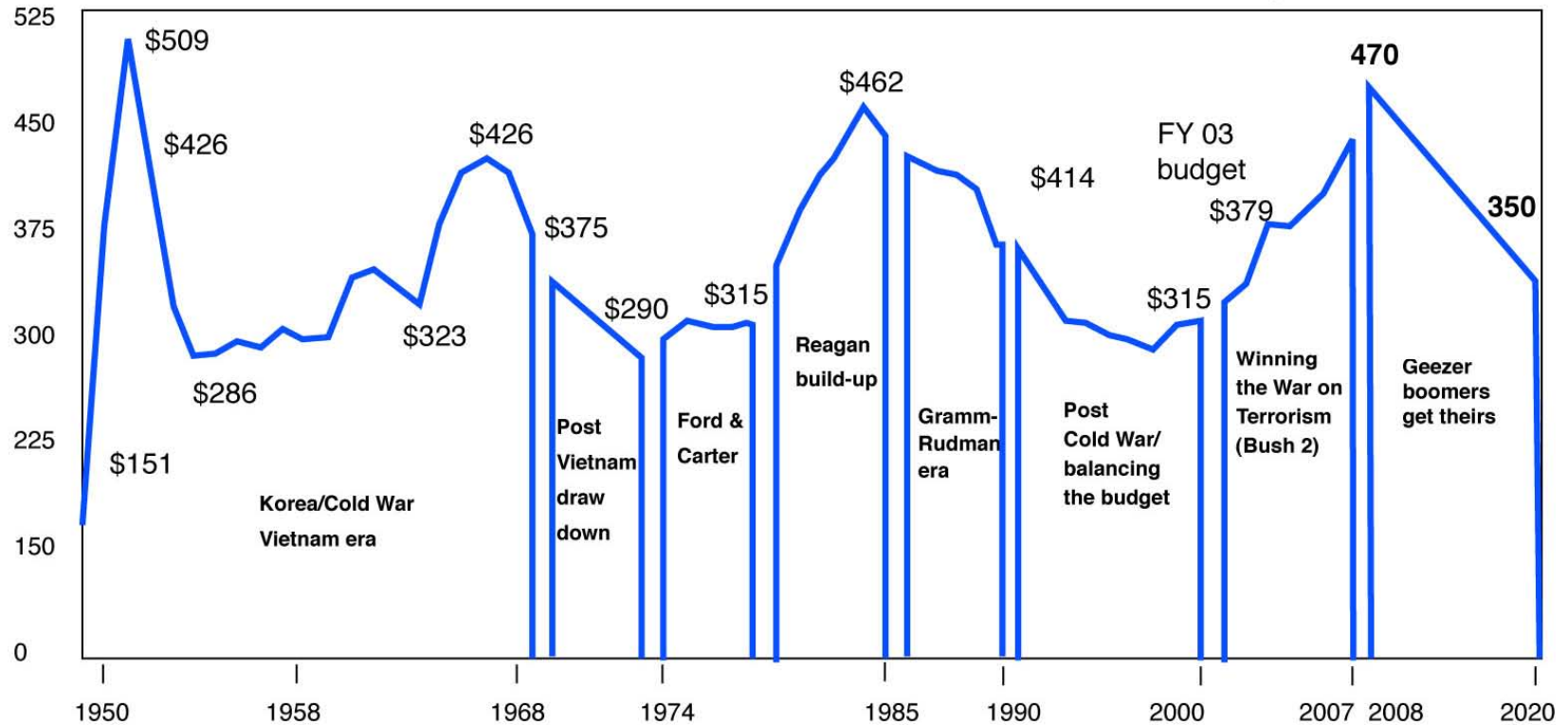
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# DoD budget authority cycles

Constant 2003  
\$ in Billions

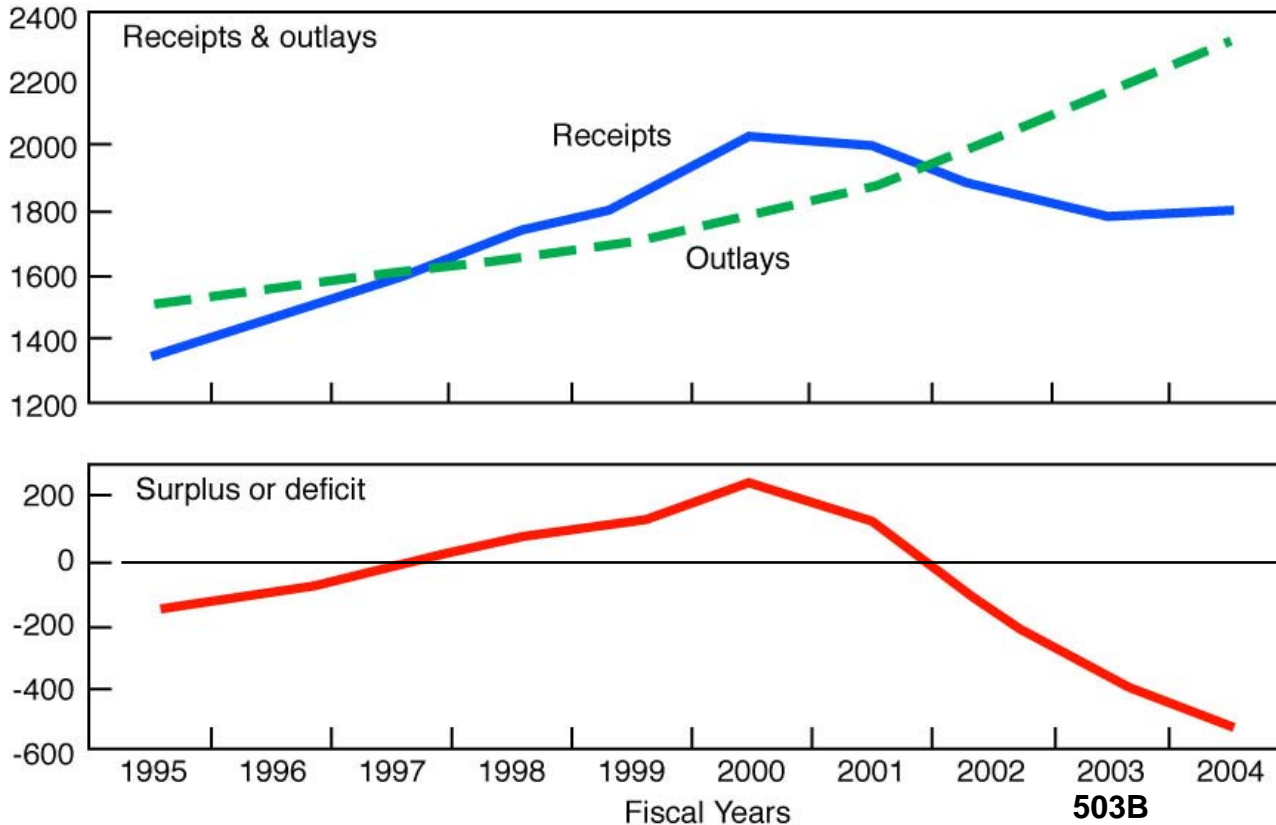
DoD near  
a peak



DoD funding has a 20-year cycle

# Deficit is high and growing

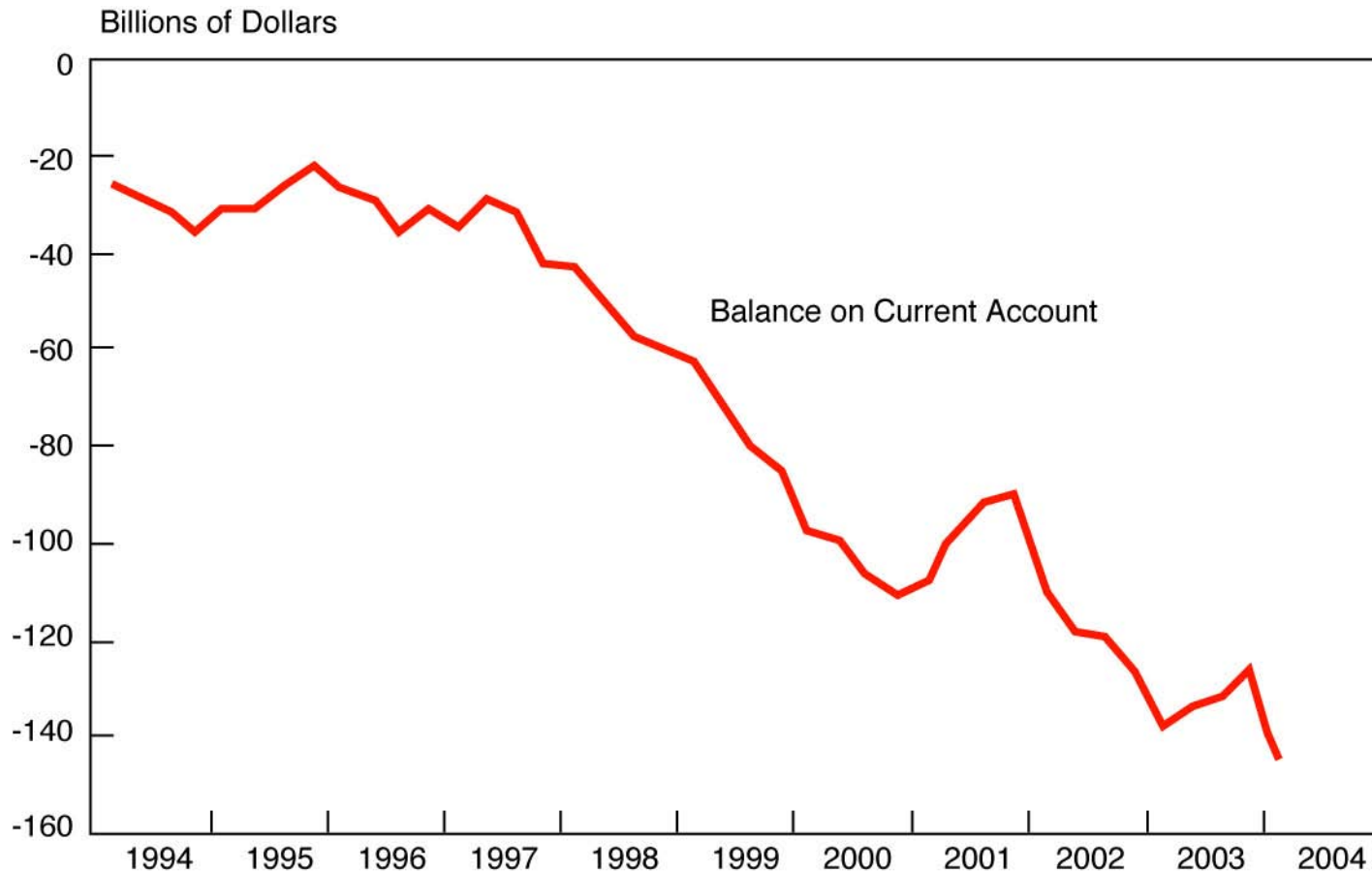
Billions of Dollars



Sources: Department of Treasury & OMB

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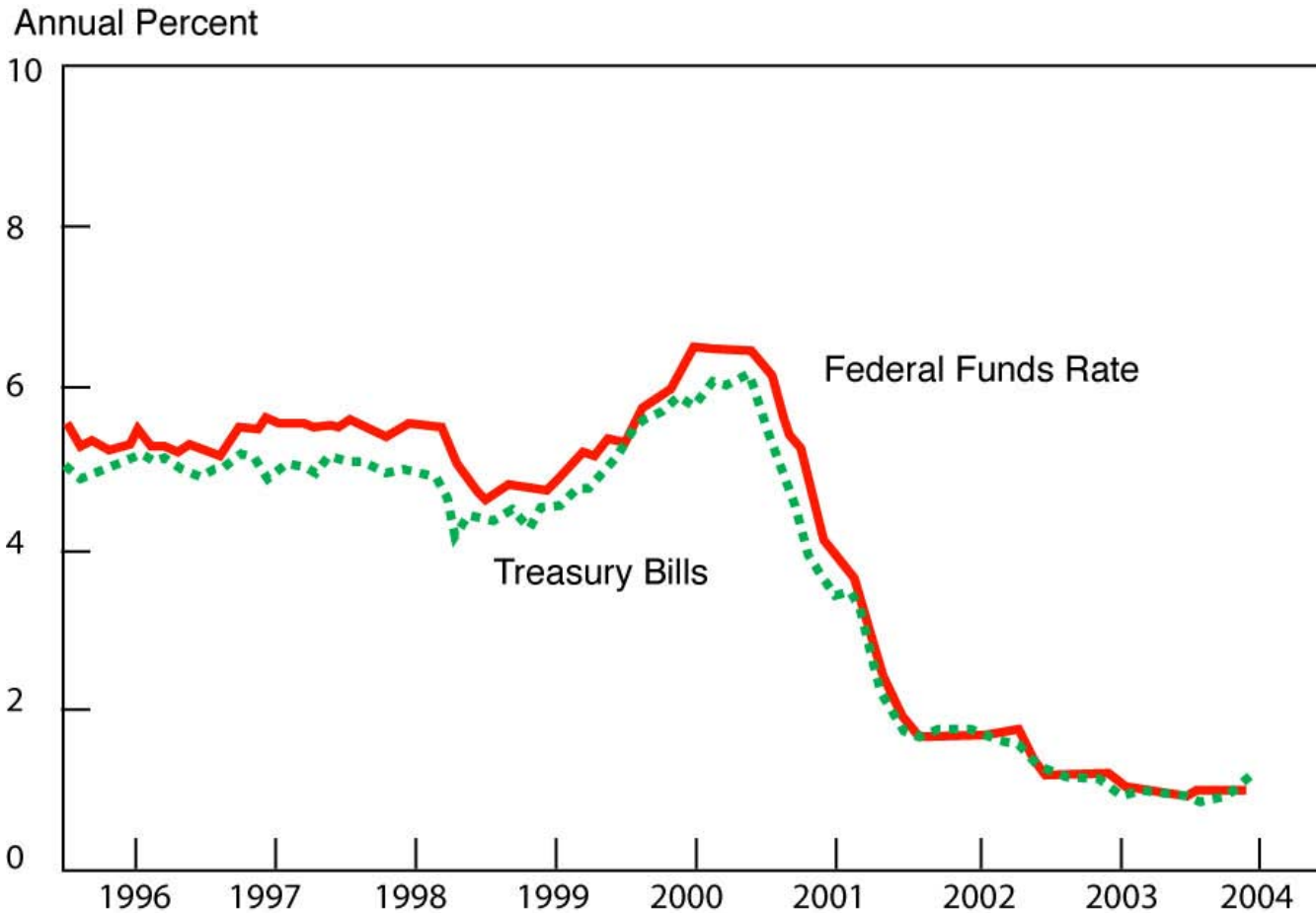
# Foreigners are buying our debt and we buy their stuff



Source: Department of Commerce

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# Interest rates are low and will increase

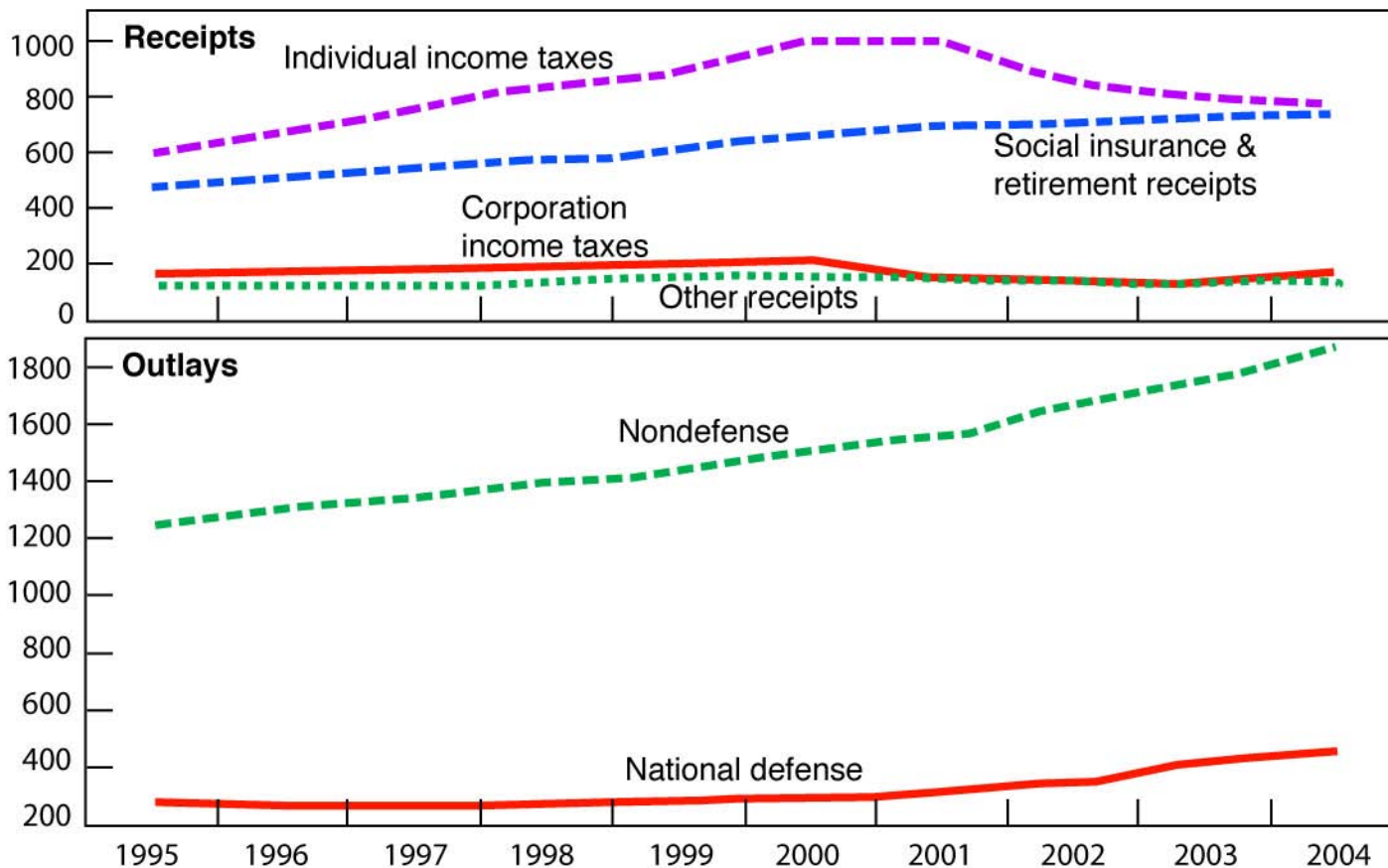


Source: Council of Economic Advisors

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# Non-defense\* will grow

Billions of Dollars



\*(health, Medicaid, income security, social security, interest, other)

Sources: Department of Treasury & OMB

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# Technologies from cold war S&T investment

(from OSD DT&E / 03)

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## Stealth

High performance fighter aircraft, jet engines

Spy satellites

Hypersonics

Terrain matching navigation

High precision navigation

High performance armor

High energy lasers

High power microwave weapons

Advanced signal processing (acoustic & radar)

Advanced simulators

Night vision devices

Synthetic Aperture & MTI Radar

High bandwidth communications

Unbreakable codes

High performance jammers

**So what is the plan?**

**AF -- UAVs -- Robots**

**Army -- FCS -- Robots**

**Navy -- guided missiles from subs --  
Robots**

**SOF -- sensor network  
assisted humans**



# How will the nation spend its money on R&D?

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- **Energy** → plentiful, clean, affordable
- **Environment** → clean, affordable
- **Education** → available, effective, affordable
- **Transportation** → clean, safe, affordable
- **Manufacturing** → flexible, clean, affordable
- **Health Care** → effective, affordable
- **Security** → effective, affordable, preserve civil liberties



# The barriers to affordable solutions are often technical

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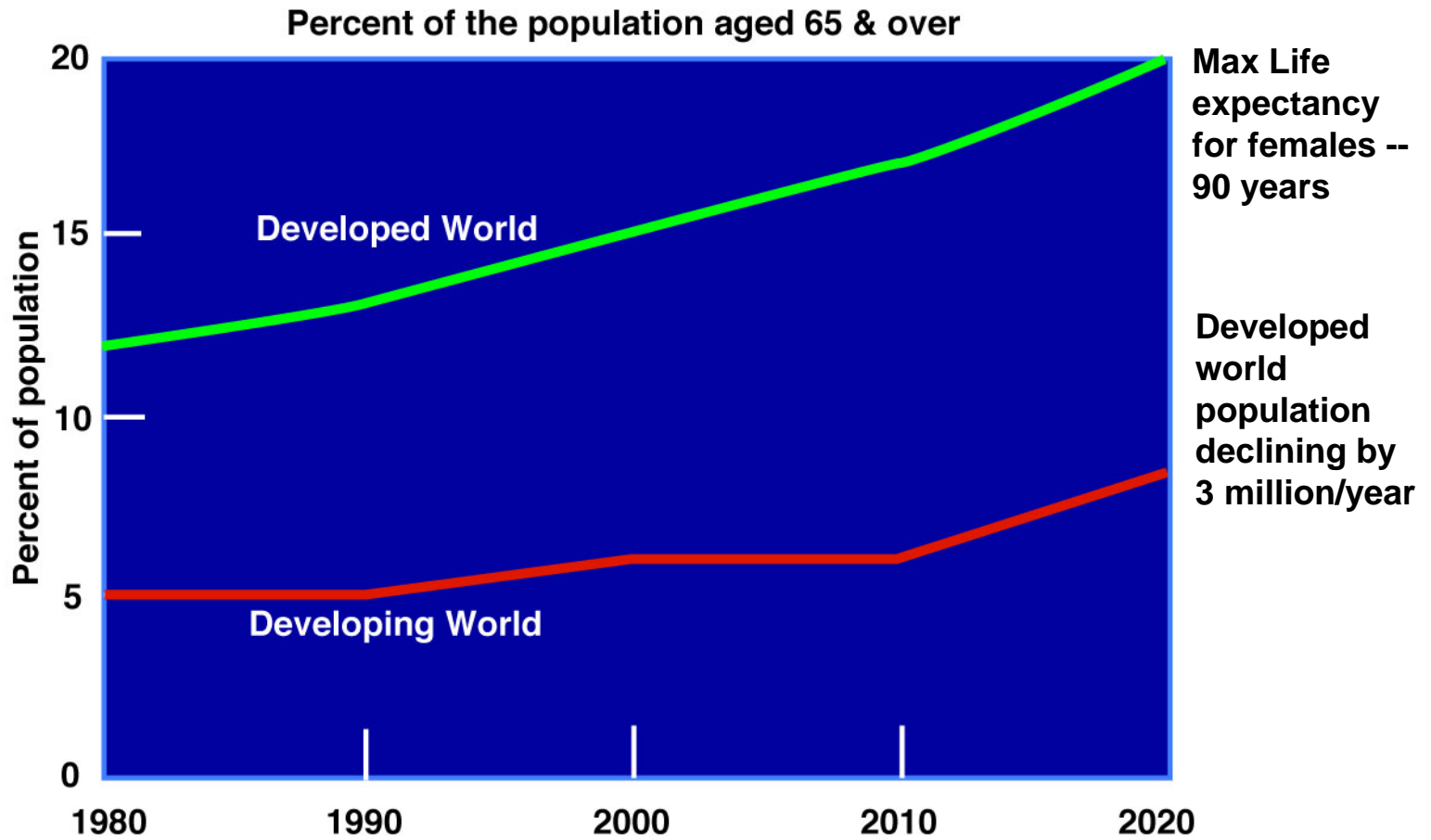
- Materials
- Computing
- Sensors
- Information technology
- Software
- Manufacturability
- **Biotechnology**

*But, it is also the people, stupid!*

*or*

*Is it stupid people?*

# Demographics point to a major change



Source: UN (2001)

Half of people over 85 have Alzheimer's



## Population growth & abrupt climate change could place heavy demands on water supplies

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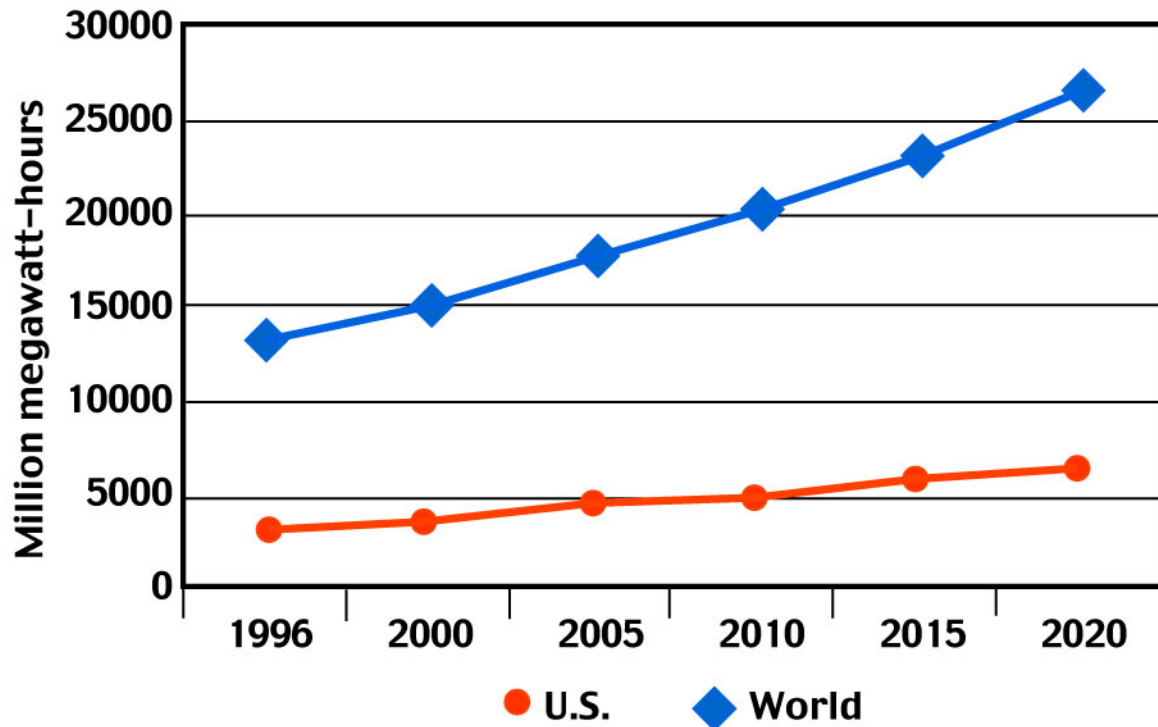
- Biological contaminants are increasing
- Chemicals in water system
- Heavy metals
- Ocean pollution
- Aquifer depletion (in Albuquerque, ~30 feet in 10 years)
- Abrupt climate change?

**Water availability is likely to become one of the most pressing and contentious resource issues of this century**

**- By the year 2025, 48 countries containing 3 billion people will face fresh water shortages**

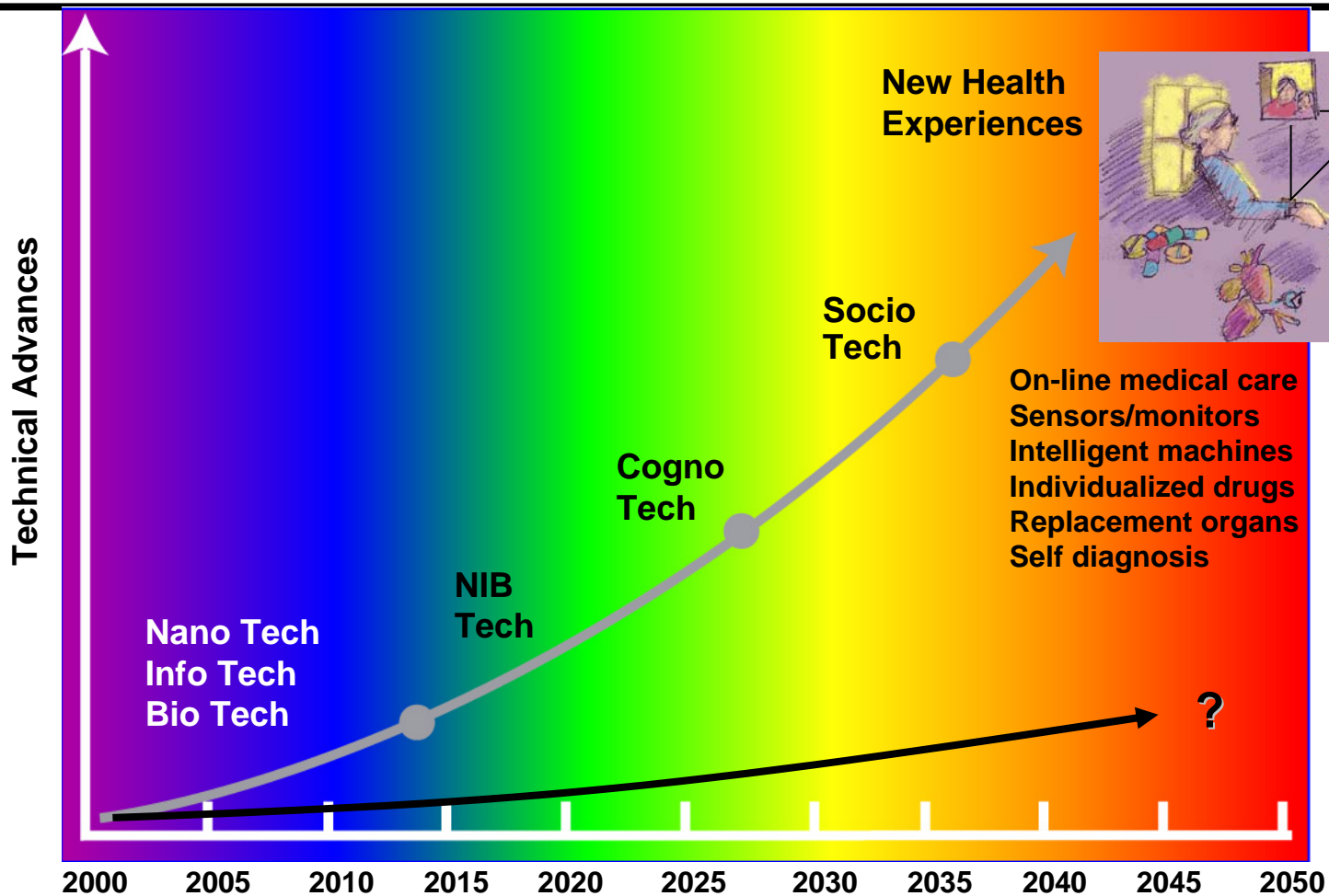
Source: CIA / DoI / 2001

# U.S. / world electricity demand



Source: World Energy Council and EIA projections

# Tomorrow's health care needs will drive tech investments





# The vital issues

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- Energy
- Environment (water)
- Education
- Economics
- Transportation
- Health Care

## *Security*

- *Develop a strategic context*
- *Apply a system architecture*
- *Find and kill the terrorists*
- *Win the global war of ideas*

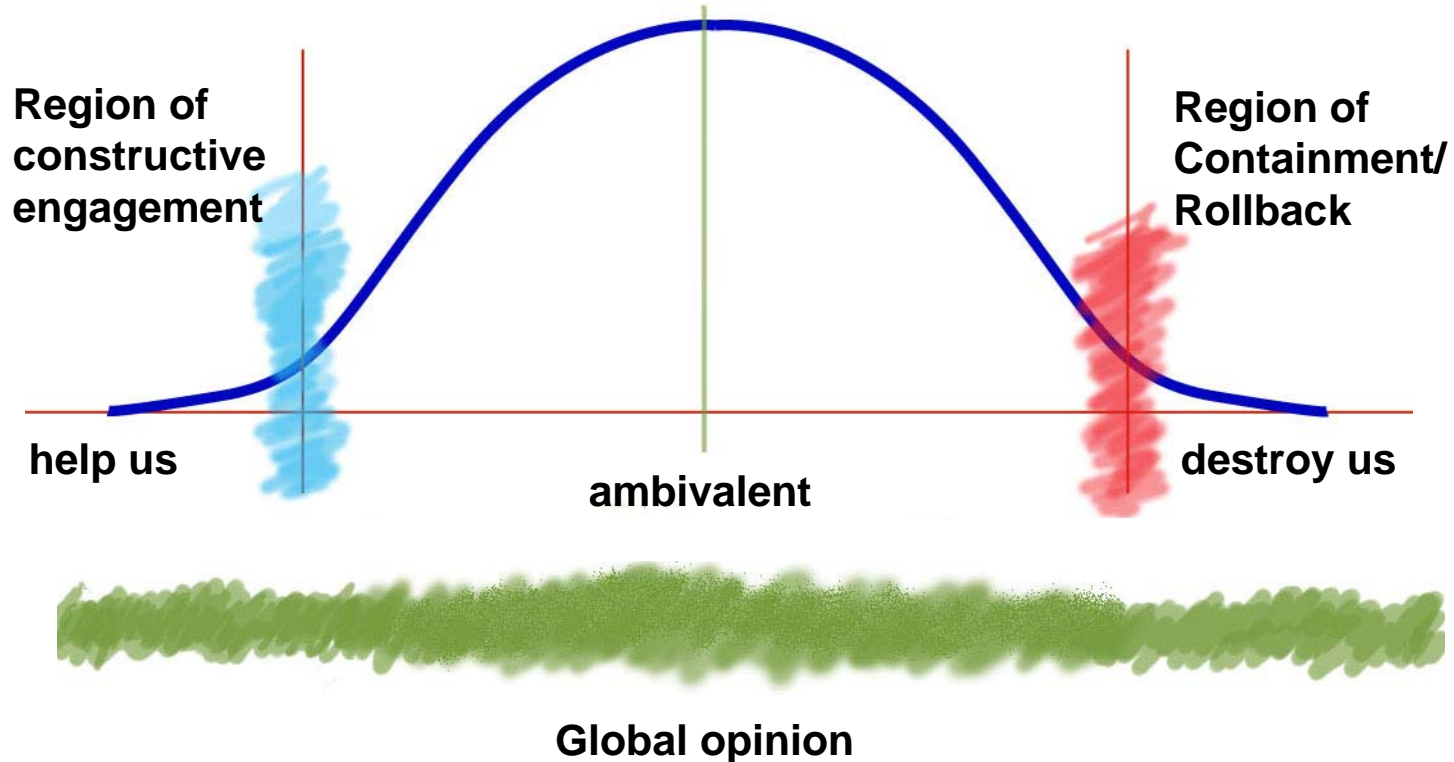


VIDEO



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# The Global War Of Ideas (GWOI)



The global war within Islam will be fought on three battlegrounds:  
Engagement, Containment/Rollback, Global Opinion

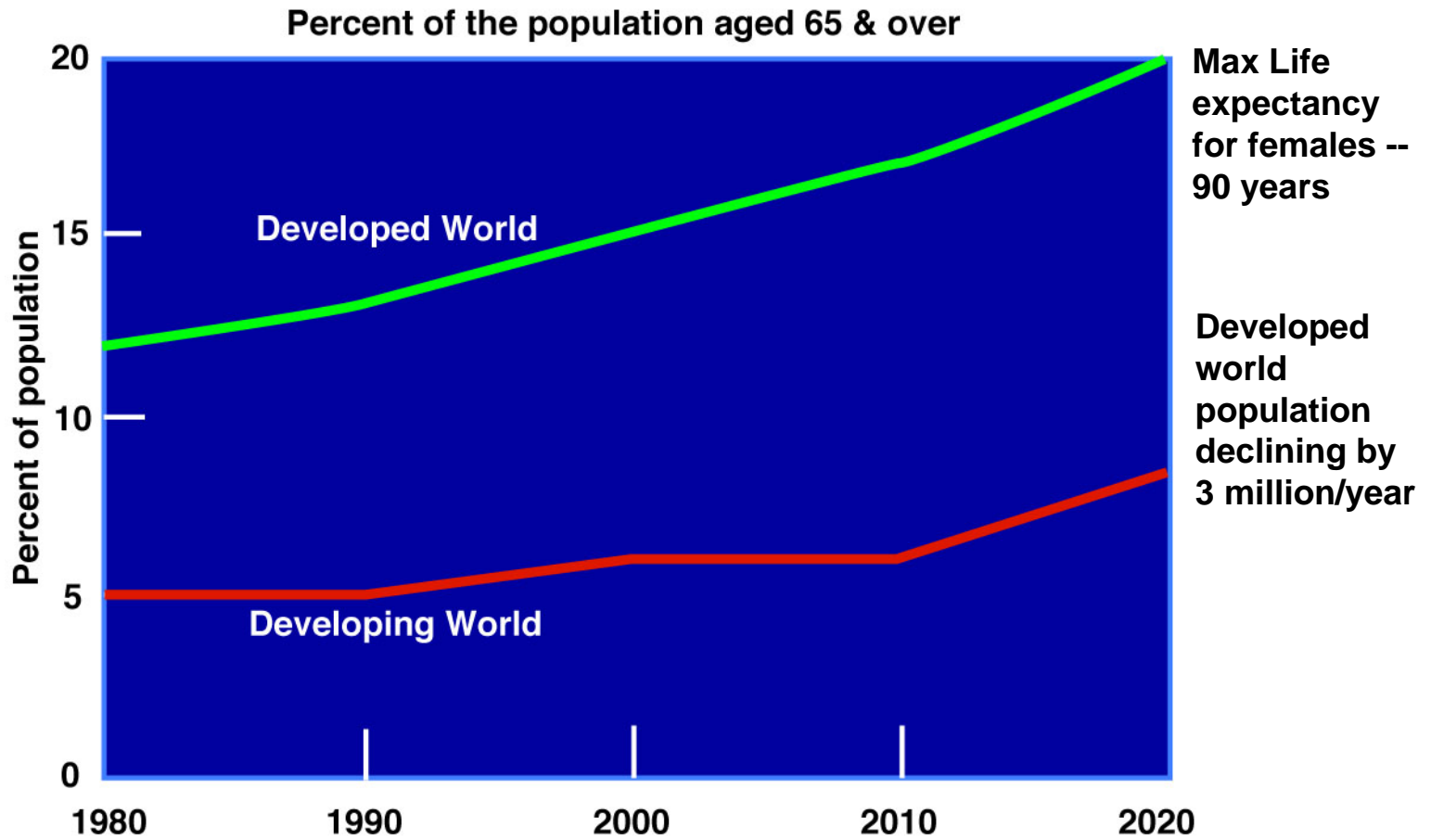


# Concepts for GWOI

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- **Quantify the distribution: help us -- ambivalent -- destroy us**
- **Targeted strategy**
- **Disrupt mobilization process**
- **Work through third party moderates**
- **Infiltrate the cellular network structure**

# Demographics point to a major change



Source: UN (2001)

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# The barriers to affordable solutions are often technical

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- Materials
- Computing
- Sensors
- Information technology
- Software
- Manufacturability
- **Biotechnology**

*But, it is also the people, stupid!*

*or*

*Is it stupid people?*



# **Kinetic weapon needs against hard targets**

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- **Physical destruction of HDBT with penetrating weapons**
  - **RNEP**
  - **Multiple, large conventional bombs.**
  - **Large Kinetic Energy impactors/rods/jets**
- **Reliable smart fuses for fast penetrators**
- **Functional defeat with exquisite intelligence (persistent, ubiquitous, all weather ISR) for location, characterization, and BDA.**
- **Chem and bio weapons defeat with radiation and long duration high temp**



# **Kinetic weapons against soft fixed & relocatable targets needs**

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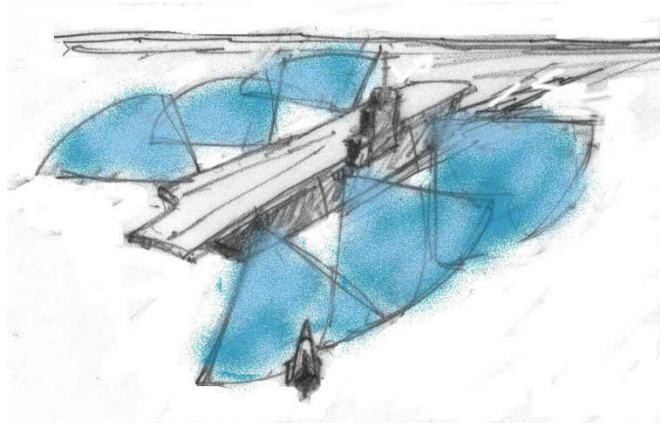
- **Smarter weapons that understand location, status, effects, and communicate for real time connectivity and BDA could be developed**
- **Precision delivered hypersonic masses, rods, and flechetts offer the potential for high lethality and low colateral damage**
- **Sensor controlled and multimode munitions**
- **Pre-deployed on-site sensors or short range weapons for precision strike and rapid response eg: UGS, NETFIRE, SOF**
- **Perch, search, lurch**

# Will military application of beams ever be real?

- Speed of light weapons including lasers, HPM, & particle beams, non-lethal weapons



**HPM**



**Proton Shield**



**Sensory overload  
from combined effects**



# Summary of needs

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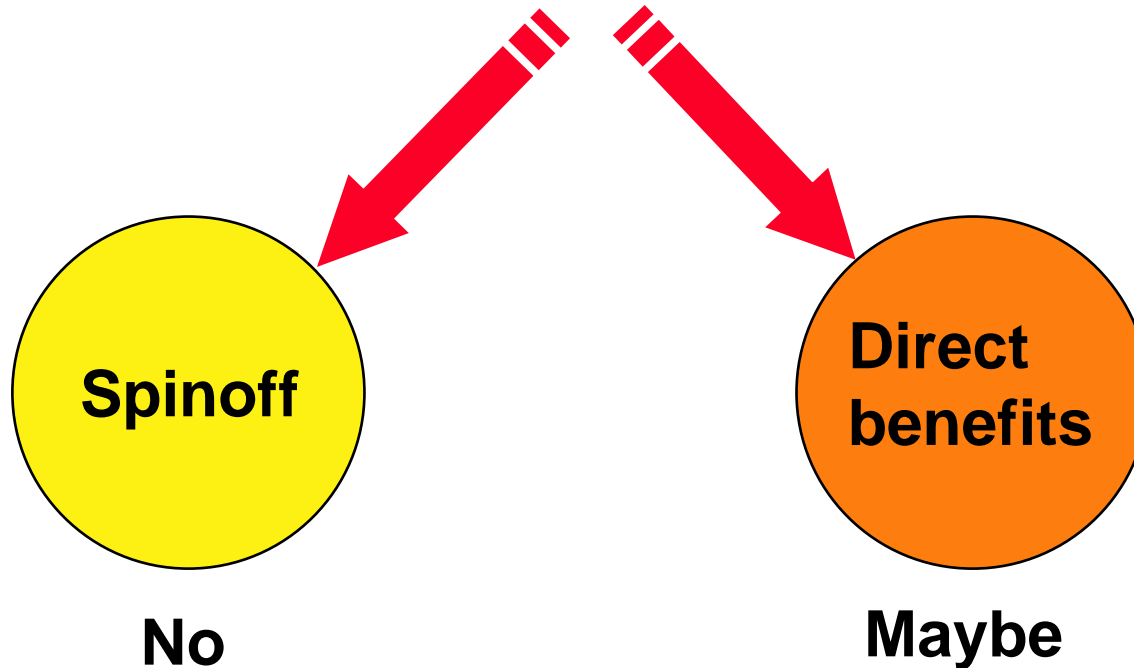
- Nuclear and non-nuclear penetrators
- Diggers/sensors for underground warfare
- Brilliant weapons/location, status, effects, comm, BDA
- Agent defeat weapons
- Info ops/functional kill/asymmetric war
- Non lethal weapons



# Role of National Labs?

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- Affordable benefits?
- Relevance, timely, cost effective?

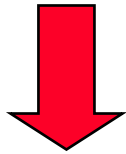




## More C<sup>3</sup> needed for relevance

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- Consolidate to sustain and enhance competencies
- Cooperate on shared problems
- Compete for applications



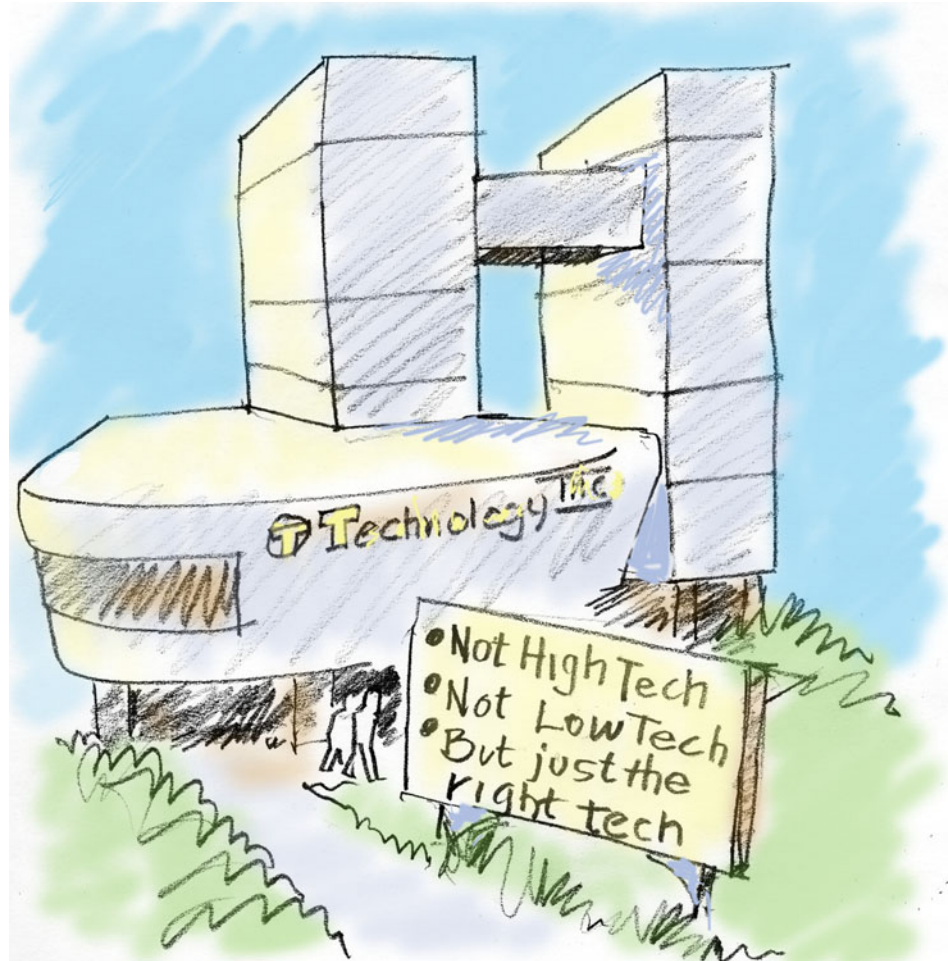
- The key to relevance is rapid application of the right tech

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Research → Development → Application

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# The right tech



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# Role of National Labs

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- Accelerate solution realization
- Share cost and risk
- Enhance critical capabilities
- Provide focus
- Integrate biological, social, and physical sciences in system solutions

Catalyze **interdisciplinary** teams for system solutions

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**G**overnment - **U**niversities - **I**ndustry - **L**ab - **T**eams

**GUILT**



# Conclusion

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- **The rate of political, economic, social, tech change is increasing**
- **The driving forces for solutions are inescapable**
- **Advances in technology can be part of the solution**
- **Rapid/agile/relevant deployment of solutions is essential**
- **GUILT offer a way to speed and affordability**

**Prepare for inevitable surprises**