



**US Army Corps
of Engineers®**
Engineer Research and
Development Center

DoD Historic Building Conference

After-action Report

Legacy Tracking # 08-387

Serena Bellew and Adam Smith

September 2008



DoD Historic Building Conference

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Final report

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 Cultural Resources Management
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Abstract: This After-action Report discusses Legacy project number 08-387, the development and hosting of the 2008 Department of Defense Historic Buildings Conference (HBC). Submitted by Ms. Serena Bellew, Architectural Historian (JM Waller & Associates), and Mr. Adam Smith, Architectural Historian (ERDC-CERL), in response to the need for a conference specifically focused on the unique challenges faced by the Department of Defense in its regulatory and stewardship requirements toward the historic built environment. The National Preservation Institute, Inc. was contracted to provide technical conference support, and Mr. Bob Beardsley (CRM Fort Leavenworth) was also brought on to spearhead the Anti-Terrorism Force Protection track of the conference. Held in Kansas City, Missouri, 17–19 June 2008, the conference drew almost 175 attendees from all branches of the military and several State Historic Preservation Offices, the National Park Service, and the Advisory Council on Historic Preservation.

The following document outlines the planning and execution steps that went into this action, as well as details on attendance numbers, feedback from attendees, and recommendations for future HBCs.

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Contents

Figures	iv
1 Conference Planning	1
Background	1
Organization	1
Location	1
Fee	2
Food	3
Identity	3
Notification	3
Attendance.....	6
2 Agenda Development.....	7
Choosing topics and securing presenters.....	7
Conference and session structure	8
Field trip	8
Poster sessions	9
Including additional training opportunities.....	9
Advanced 106 course.....	9
ATFP short course	9
Army Cultural Resources meeting.....	9
3 Conference Survey Results	11
Evaluation form results	11
Overall.....	11
How did you learn about this conference?	11
In what ways did this conference exceed, meet, or fall short of your expectations?.....	12
What topics would you be interested in at a future DoD Historic Buildings Conference?	15
Future conferences?.....	17
Session ratings.....	18
Comments regarding sessions.....	18
4 Lessons Learned and Recommendations	21
Conference attendees.....	21
Lessons learned	22
Appendix 1: Conference Flyer 13 March 2008	25
Appendix 2: Final Agenda	31
Report Documentation Page	

Figures

Figure 1. DoD Historic Building Conference identity icon.....	3
Figure 2. Example of the conference notification in the CRUD.....	4
Figure 3. DoD Historic Building Conference webpage on the NPI website.....	5
Figure A1. Conference Flyer First Page.	25
Figure A2. Conference Flyer Second Page.....	26
Figure A3. Conference Flyer Third Page.	27
Figure A4. Conference Flyer Fourth Page.	28
Figure A5. Conference Flyer Fifth Page.....	29
Figure A6. Final Agenda First Page.....	31
Figure A7. Final Agenda Second Page.....	32
Figure A8. Final Agenda Third Page.....	33

1 Conference Planning

Background

The Department of Defense (DoD) Historic Buildings Conference (HBC) was developed by Mr. Adam Smith and Ms. Serena Bellew and funded by the FY 2008 Department of Defense Legacy Resource Program. Mr. Smith (Architectural Historian, ERDC-CERL) and Ms. Bellew (Architectural Historian, JM Waller & Associates) identified the need for a DoD cultural resource conference that focused specifically on historic buildings and structures, based on DoD mission needs, feedback from the greater DoD cultural resource community, and the lack of this type of educational opportunity since 2001.

Organization

At the outset of the conference project, it was decided that Mr. Smith and Ms. Bellew, due to their workloads for their respective jobs, would require additional assistance to handle the registration and organization of the conference. A third party with conference planning experience was identified, and the National Preservation Institute (NPI) was brought on board to coordinate conference registration, develop a conference webpage, and oversee facilities logistics. NPI was also chosen, because of their experience coordinating two previous DoD HBCs. Mr. Smith and Ms. Bellew could then focus on the agenda, speakers, and funding, while Ms. Jere Gibber (Executive Director of NPI) would handle the registrations, paperwork, and other organizational aspects for the conference.

Location

Prior to the Legacy Preproposal submittal, it was decided to choose a location near a military installation with a broad range of historic buildings and one that was easily accessible to most of the potential attendees. The preliminary list included San Antonio, Texas (Fort Sam Houston and Randolph Air Force Base); San Diego, California (Naval Air Station North Island and Naval Base San Diego); Washington, DC (Navy Yard, Fort McNair, and Fort Myer); and Kansas City, Missouri (Fort Leavenworth). Washington, DC was discarded, since the first DoD HBC had been held in Annapolis, Maryland in 2000. San Diego was also rejected, as the Navy's 2008 annual cultural resources conference was going to taking place there.

After some preliminary calls to hotels to request costs for holding a conference for 100 people, the team decided upon Kansas City. After these calls, Kansas City was the obvious choice due to cost and the willingness of the hotels to hold a conference for 100 people.

Mr. Smith first called several hotels in downtown Kansas City, but either they were already booked or did not have adequate rooms. It also became apparent that a 100-person conference was either too small for some facilities or too large for smaller hotels.

Mr. Smith contacted Mr. Robert Beardsley (the Cultural Resources Manager at Fort Leavenworth) for advice. Mr. Beardsley stated that it was at least an hour's bus ride from downtown Kansas City to Fort Leavenworth. The team decided to contact hotels in the Kansas City International Airport area. After several inquiries, The Kansas City Airport Hilton hotel was chosen as the conference site, due largely to its airport location, professional staff, and the favorable conference support services and pricing.

The Airport Hilton's services greatly exceeded all of the other hotels contacted. If 75 attendees (i.e., hotel room bookings) could be guaranteed, the Airport Hilton would provide a large meeting room and the conference breakfast/break/lunch room for free. The conference would have to pay for only the breakout rooms and the food.

In March 2008, Ms. Bellew, Mr. Smith, and Ms. Gibber visited the proposed conference site. This site visit proved extremely beneficial as it gave Ms. Bellew and Mr. Smith the opportunity to view the hotel and its facilities, meet with the conference planning director and her staff, and work out the details and challenges well in advance of the conference. It was also a chance to visit Fort Leavenworth, Kansas, which would be the site of the conference field trip, and plan what areas of the installation should be included in the tour.

Fee

It was decided in the initial planning stages that the conference should be free to allow the maximum numbers of DoD cultural resources professionals to attend.

Food

Since the location of the Kansas City Airport Hilton is relatively isolated, it was decided that the conference would provide a continental breakfast and a full lunch to the conference attendees. In addition, coffee, soda, and a snack would be offered at the morning and afternoon breaks. The hotel provided an evening shuttle available on the half hour to the Zona Rosa (a local shopping mall).

Identity

A conference identity icon was deemed necessary by the team to go on all conference material including the website, conference announcements, and newsletter. A montage of historic buildings and structures images was designed, which included the Sally Port at Fort Monroe, the Chapel at the Washington Navy Yard, and the Electromagnetic Pulse Facility at Kirtland Air Force Base.



Figure 1. DoD Historic Building Conference identity icon.

Notification

The Cultural Resources Update (CRUD) electronic newsletter sent out monthly by the Legacy Resources Management Program was utilized as the primary medium to publicize the conference to the DoD cultural resources community.



Department of Defense
Legacy Resource Management Program

Cultural Resources *UPDATE*

Volume 5, Number 2
February 2008

WELCOME

[The Legacy Resource Management Program](#)

As promised, the results for Legacy's Round 2 of funding are in, and the list of funded Cultural Resources projects from this round are:

Training Course - Interpreting ATFP standards for Cultural Resource Managers

Spatial Data Modeling - Cultural Resources

A Predictive Model of Seventeenth Century Sites in the Chesapeake Bay

Using Indicator Species for Identification of Prehistoric Archeological Sensitivity and Potential Site Integrity

Best Practices Tool for Tribal Interests and Natural/Traditional Resources

To all proposal authors, thank you for your submittals and your patience through this long process. If your proposal was not funded this year, do consider resubmitting next season. To all readers, be on the lookout for new Areas of Emphasis with the FY09 Request for Proposals... coming this spring!

NEWS

[ANNOUNCING](#)
[DoD Historic Buildings Conference](#)
[Kansas City, Missouri-- June 2008](#)



The Legacy funded conference is designed to provide cultural resources managers, architectural historians, historic architects, and their contractors—all of us who have oversight on DoD historic buildings—an overview of key themes in identifying, evaluating, and managing the vast number of historic buildings on our installations. Topics covered in the conference will be design guidelines, antiterrorism and force protection (ATFP), green buildings, sustainability, adaptive reuse strategies, and a variety of other essential topics. There will be a field trip for all participants to Fort Leavenworth, Kansas exemplifying ideas and issues discussed throughout the conference. Posters will be presented during the box lunch periods on Tuesday and Wednesday. The Keynote Speaker will be Mr. Alex Beehler, Assistant Deputy Under Secretary of Defense for Environment, Safety and Occupational Health.

The **no fee** conference will run from Tuesday 17 June to Thursday 19 June. On Monday 16 June will be two courses requiring fees—an Advanced Section 106 course taught by the Advisory Council (limit of 25 people) and an ATFP short course taught by the Center of Expertise in Omaha (limit of 50-75 people). Conference website with agenda and other information will be operational shortly, please look for further details in next month's Legacy newsletter.

Continental breakfasts, breaks, and box lunches will be provided each day. The conference will be held at the Kansas City Airport Hilton; for government rate please contact the hotel directly, and make reservations under "DoD Historic Buildings Conference."

INSIDE THIS ISSUE

1	WELCOME and NEWS
2	NEWS continued
3	Announcements and more NEWS
4	Conferences and Classes
5	Recipe and Miscellaneous

Cultural Resources UPDATE 1

Figure 2. Example of the conference notification in the CRUD.

In addition to the online newsletter, NPI added a page to its website with information about the conference, a link to the informational flyer (see Appendix), and the draft and final agendas.

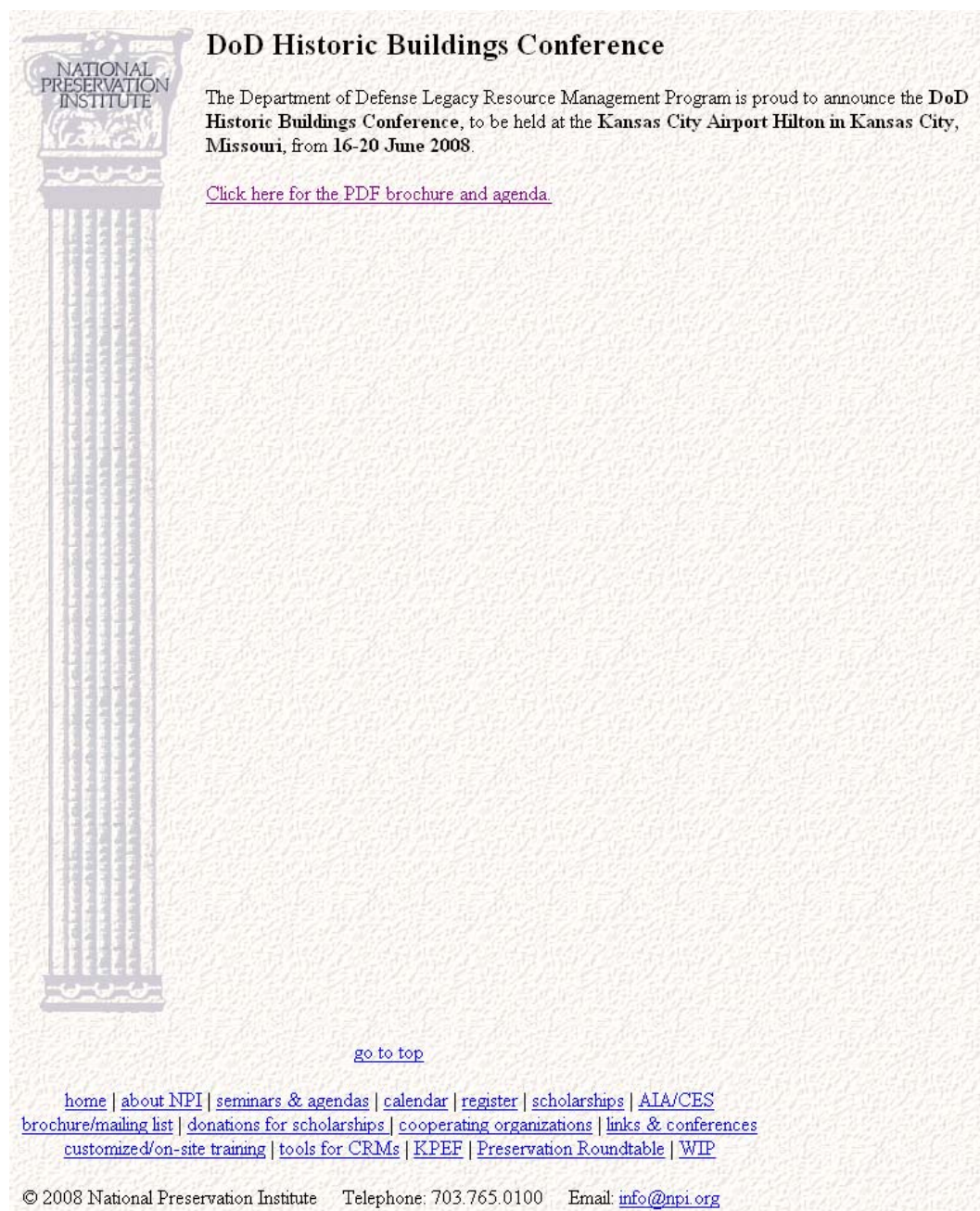


Figure 3. DoD Historic Building Conference webpage on the NPI website.

Mr. Smith; Mr. Brian Lione, Deputy Federal Preservation Officer; and Ms. Hillori Schenker, Legacy Cultural Resources representative, also promoted the conference at several cultural resources events such as the Navy's annual cultural resources conference and the Air Force's annual environmental meeting.

Attendance

The HBC Legacy proposal was geared for an expected attendance of up to 100 people. This number was derived from the number of attendees at the DoD Historic Building conferences in 2000 and 2001.

2 Agenda Development

Once NPI was brought into the project to handle most of the conference planning logistics, Ms. Bellew and Mr. Smith concentrated on identifying and developing session topics and securing presenters. A stipulation of the Legacy funding was that a session track dedicated to Anti-Terrorism Force Protection (ATFP) and historic properties be included. Mr. Robert Beardsley (Fort Leavenworth CRM) was asked to join the conference planning team, as he had been a co-author of a FY08 Legacy proposal for an ATFP conference, which Legacy determined would better serve the DoD community if it was combined with the HBC. Once ATFP was established as an individual track, two other session tracks were planned; one to address beginner/introductory issues and topics, the second to focus on more advanced/in depth subject matter, and the plenary sessions.

The appendix contains the final agenda.

Choosing topics and securing presenters

Diversity of presenters from all branches of the military, other government agencies, state regulators, and the private sector was one of the goals of the conference, to ensure the highest quality of information, on the most current and relevant issues to the DoD CRM audience. Due to the limited budget, however, no funds were available for presenter travel expenses; therefore, Ms. Bellew and Mr. Smith relied on their network of professional contacts to fill initial speaker slots. All State Historic Preservation Offices (SHPOs) that were within driving distance of Kansas City were invited to attend and speak. Other SHPOs who had been recommended in consideration of their specific expertise or knowledge were also invited to present; unfortunately, due to the lack of travel funds, only those who could drive to Kansas City were able to attend. Cultural resources managers from the Midwest regional offices of the National Park Service and General Services Administration were also invited and spoke as part of the opening plenary session.

Conference and session structure

A primary goal of the conference was to provide a wide variety of subjects and levels of expertise, thereby making it useful and relevant to the larger DoD cultural resources management audience.

Once it was decided to have three tracks, it was necessary to ensure that attendees would be able to attend multiple tracks and sessions, thereby gaining the greatest range of information. Except for plenary sessions, sessions were capped at one and one-half hours with three half-hour topics. With all presentations ending at the same time across the three tracks, attendees would be free to move between sessions/speakers without missing information or interrupting speakers.

Morning plenary sessions were followed by three afternoon session tracks. The opening and closing plenary sessions included presentations by the Assistant Deputy Under Secretary of Defense for Environment, Safety and Occupational Health, the DoD Federal Preservation Officer, and DoD Service, NPS, and SHPO representatives. Subsequent plenarys included topics for the broader DoD CRM audience, such as the development of “Standard Treatments,” “Adaptive Reuse,” and “Footprint Reduction.” Afternoon tracks were designed to target specific audiences. Track One focused on intermediate/advanced preservation practices, and included topics such as “Design Guidelines,” “Historic Landscapes,” and “Building Maintenance.” Track Two focused on beginner/intermediate topics, and included presentations such as “Developing and Keeping a Good Relationship with your SHPO,” “Stakeholder Consultation,” and “Public Outreach and Heritage Tourism.” Track Three was dedicated to ATFP and included presentations such as “Working Within the Security Standards and Maintaining the Historic Character,” “Progressive Collapse in Masonry Buildings,” and “ATFP Perspectives.”

Field trip

Kansas City was chosen as the conference location not only for its central location, but also due to its close proximity to a major military installation with historic structural resources that spanned the history of the military built environment. It was determined early in the conference planning that a visit to Fort Leavenworth, Kansas, which is 30 minutes from the Kansas City International Airport, would provide an excellent opportunity for conference attendees to view various building CRM management practices

and challenges first hand, thereby enhancing the educational benefits of the conference. Through Mr. Beardsley, CRM at Fort Leavenworth, a tour was organized that would showcase the history of the fort and some of its unique and shared CRM challenges.

Poster sessions

Lunch was provided to all attendees on Tuesday and Wednesday. The conference planners decided to utilize that opportunity to have a poster session during lunch. Easels and tack boards were provided that allowed twelve posters to be presented. Poster presenters were not required to be with their posters during lunch (although most were).

Including additional training opportunities

Mindful of limited travel budgets, Ms. Bellew and Mr. Smith wanted to provide conference attendees with additional training opportunities at the Kansas City location in order to reduce travel costs.

Advanced 106 course

The Advisory Council on Historic Preservation (ACHP) was contacted to partner with the HBC and offer its new Advanced Section 106 one-day training in conjunction with the HBC. Although it required a registration fee (the HBC was free), as it was scheduled for Monday, 16 June 2008 (the HBC began 17 June 2008), conference attendees were able to maximize travel costs by combining the ACHP training with the HBC.

ATFP short course

Mr. Beardsley contacted the US Army Corps of Engineers Protective Design Center of Expertise to offer a one-day course on ATFP and how it relates to historic buildings. The course concentrated on the Unified Facilities Criteria (UFC) 4-010-01 DoD Minimum Antiterrorism Standards for Buildings and how to incorporate the UFC into historic building management. This course required a fee and was scheduled for Monday, 16 June 2008.

Army Cultural Resources meeting

The Department of the Army was also invited to take advantage of having a large group of Army CRMs in Kansas City and hold a one-day meeting on

Friday, 20 June 2008. Since Army CRMs do not meet annually as other DoD services do, adding an extra day to the end of the HBC was a cost-effective opportunity for a much needed meeting to discuss Army CRM issues and DoD initiatives. A benefit to this additional day for the Army was that many CRMs attended the full conference even though by profession they are archeologists.

3 Conference Survey Results

Evaluation form results

Overall

There were 65 evaluations turned in at the end of the conference.

	1	2	3	4	5
Overall Quality of Program			2	25	27
Knowledge of Material			3	32	24
Clarity of Presentation			10	30	20
Usefulness/relevance of content		1	8	24	26
Usefulness of handouts	1	7	17	22	10
Convenience of location	2	2	8	15	30
Comfort of conference rooms		2	4	25	29
Comfort of hotel guest rooms			2	18	29
Convenience of restaurants	4	6	11	15	19
				Yes	No
Would you recommend the conference to a professional associate?				58	1
Were you required to attend this conference?				6	54
Will the conference help you meet your job requirements?				57	1

How did you learn about this conference?

Cultural Resources Update	15
Coworker	10
Adam Smith	6
Annual Cultural Resources conference	5
Bob Beardsley	5
National Guard Bureau	5
Hillori Schenker	2
Serena Bellew	2
NPI	2
Brian Lione	1
IMCOM	1
Word of Mouth	1
AEC	1
ACRA	1

In what ways did this conference exceed, meet, or fall short of your expectations?

1	That the sessions dealt with buildings and the issues needing to be addressed for CRMs.
2	Conference planning and execution exceeded my expectations, great conference, sessions, and networking opportunities. Wish there had been more Air Force and Navy installation folks and USACE.
3	It was great to get HQ opinions.
4	Very good overview of topics pertaining to preservations. Great for non-building people to get familiarized with building issues.
5	Recommend a planned event at a downtown relevant historic site (i.e. WWI Museum. I prefer to stay downtown and do not mind longer bus ride to military location.
6	Disappointed in lack of mission emphasis by most presenters and an apparent lack of appreciation of conservation mission vs preservation mindset.
7	The conference met and went much beyond what I expected. I hope the next one is just as good, if not better.
8	Would like to see more handouts, but overall the conference was excellent--very valuable for contractors. Great Job!
9	In explaining more broadly CR issues and policy important to DoD stewardship
10	More on historic buildings
11	Now I know where to find necessary resources and what things to focus on--how to do CR projects better.
12	Great information--really great and good facilitation--better than most conferences
13	Diversity of participants from services and private firms is a plus.
14	Lack of participants from engineering DoD offices--need to start asking engineers to these and stop talking only to each other.
15	Not enough information for the non-CR type person. This is the first time I have been involved at this level and more background would have been helpful. List of acronyms.
16	You should have had an official photographer taking pictures throughout the conference. No official record of conference.
17	False advertising on session topics. Replica windows are not historic (ATFP track 100-230 Wednesday. Window manufacturer information is not helpful in trying to PRESERVE TRUE HISTORIC WINDOWS!!!
18	Conference lived up to memo of instruction.
19	Long overdue. I only regret that FMO personnel from my state were unavailable to attend.
20	Exceeded--more acronyms and programs than I knew.
21	Met--discussed ATFP and Windows
22	Fell short--did not cover all common 106 issues with SHPO and covered ATFP way too much!!!
23	Expected to discuss the Design-Build process more extensively.
24	More relevant to my practice than I expected.
25	Excellent conference, thank you.
26	The food at breakfast breaks and lunch was excellent!! Very unexpected. Rooms were well put together with round tables at breaks and lunch.
27	Much needed conference.

28	Exceeded--explicit ability to change tracks was great! Fell short--"recycled presentations" from many presenters.
29	General presentations in middle track were too basic in terms of 106 review, evaluation methodology, and consultations.
30	Real lessons learned from PA was excellent!
31	This is a new area of interest and therefore a good learning session.
32	Met but I hoped for more definitive answers to ATRP in historic properties.
33	It gave a better insight into SHPO, CRM, and ACHP perspectives. I now can go back and understand better when my SHPO package is taking longer than expected and I can convey this to the Base Commander.
34	The conference facilitated open discussion albeit at times the discussion seemed a bit more argumentative/derogatory instead of productive.
35	Thanks for keeping everything on schedule!
36	This conference was an enormous success. By offering multiple tracks of relevant material it attracted more participation and satisfied many more needs than traditional single-track events.
37	The middle of the country was great!
38	A lot of overlap.
39	NPS speaker decent, not great.
40	Helped me see that I was part of an overall like-minded group which was important to me.
41	It provided a great overview of topics but I expected more detail in the presentations especially how installations can implement the various tools and case studies.
42	The conference met my expectation. I wasn't sure what to anticipate at the conference and it's great to have a gathering of like-minds and brainstorm.
43	Great turnout, accommodations. Knowledgeable speakers, great expertise.
44	Good food and snacks. Good presentations. Good posters.
45	I feel there were not enough handouts and would like to have copies of each session. I took notes but copies would be more useful to take back to work.
46	Larger print on agenda.
47	Midwest was good!
48	Covered important issues CRM and DoD face.
49	Fell short somewhat--expected one day ATRP training to focus more on historic preservation issues. Overall conference was excellent.
50	Good transfer of information on new initiatives, but also still a tendency to rehash old problems.
51	Good for meeting government personnel that work in the field.
52	Need to work on ATRP/LEED and how it works within preservation-case studies, laws, UFCs.
53	I get the most information out of the talks from Lione, Sullivan, etc to get the upper level stuff that is hard to get a handle on elsewhere.
54	Better organized, held to schedule more than expected. Outstanding event.
55	Better coordination between presentations would have helped--a lot of overlap of information on ATRP. Need to assume a higher level of basic knowledge in the audience.
56	Was repetitive in some sessions--this was especially true of the Fort Monroe presentations. They were fine, but 1 presentation would have been enough.
57	Summary said it was for DoD CRM staff and their consultants. There wasn't much that was geared towards consultants.

58	Too far away from city.
59	Exceeded--sustainable was very good information
60	Did not include code enforcement officials (IBC/NFPA)
61	Did not include fire marshal representatives, life safety issues.
62	Exceeded expectations of participation.
63	It was great to have buildings people in one spot.
64	Great food service. Great opportunity for networking.
65	This was an excellent opportunity to meet and discuss issues that are important to different disciplines and for a variety of different reasons.
66	Thanks again for the conference!
67	Great job Serena and Adam!
68	Everyone should use PA System
69	Need to get all Power Points out on the web someplace and get it to all participants on the list.
70	Loved how the conference was held in conjunction with the ATRP course and the Advanced 106 course; the provided meals were wonderful and were a great idea since it led to more co-mingling and discussion. Conference gave me a renewed drive and ideas on how to make my program more successful. Wonderful conference and hope to see more in the future.
71	These sessions needed to be more "nuts and bolts". "Show and tell" is interesting but not always helpful. Why the 3 speakers in 1 1/2 hour format? What is sacred about this? Why not more time to develop a theme and topic?
72	There were not very many handouts.

What topics would you be interested in at a future DoD Historic Buildings Conference?

1	More sessions on landscape issues and monuments.
2	Corps of Engineers Perspectives, Master Planner Perspectives, Building teamwork on the installation, Innovative solutions to avoiding adverse effects.
3	Would be interested in more handouts to take home as references, especially since there was 3 tracks and I could only go one at a time.
4	NPS presentation on evolving documentation.
5	Need other players in the game: Master Planners, COE, MCA planners, DPW directors
6	More Real Property, IFS, information management, reporting with GIS and data standards
7	More hands on practical issues. Projects and laws policy. Preservation Plans
8	More on buildings, opportunities for presenting papers, more poster opportunities, a book room
9	More Section 106 case studies
10	A course with scenarios and let us try to solve them.
11	An actual life example for the beginners.
12	Updates on ATPF
13	More info on risk assessment of installations
14	Historic structures 101 for DoD CRMs who are archeologists specific for DoD historic structures or even as narrow as Cold War historic structures and understanding DOEs for them.
15	Expand Dr. Rush's ideas into "how to" classes for installation level CRMs.
16	Technical Guidance for use in evaluating projects to avoid adverse effects. A realistic approach to enforcing some of our great plans: Standard Treatments, Treatment Plans, Design Guidelines etc.
17	"How to" breakouts (manage historic districts, write SOWs, review reports).
18	Integration of facilities staff with CRM.
19	Life safety code (NFPA 101) and how to solve common issues. I would like to see how others have been able to resolve conflicts anywhere in Europe.
20	Getting funds for historic buildings.
21	More detailed discussion of reporting requirements. Please use examples from the databases. Too many GS13s doing presentations that don't really do the important work.
22	Small group round table workshop problem solving sessions.
23	BRAC, footprint reduction, enhanced use leasing
24	Merging all the different requirements into a package where everyone is satisfied.
25	Next time could you post prior to conference in material sent out the acronyms used. I was lost sometimes with all the Fed and DoD acronyms.
26	How to educate the military side.
27	More round table/panel discussion sessions.
28	Disaster recovery.
29	How to sell historic preservation to the Real Property people.
30	Many of the same topics addressed here will warrant additional treatment as information and requirements change.
31	Target users of buildings and force protection.
32	CFMO/DPW "other side of the fence" maybe co-teach on successful integration in planning. How to plan/get involved.
33	NPS Briefs.

34	New construction in historic districts. Viewsheds. Standardization of construction. HVAC, storage tanks
35	More round table discussions.
36	More info on LEED. Green Buildings lesson learned.
37	Further discussion and clarification on Heritage Assets due to the variation among DoD.
38	More information on construction and use of windows.
39	More adaptive reuse examples.
40	Continued discussion on ATRP issues, lessons learned.
41	Design Build on historic buildings.
42	LEED/Energy conservation; brainstorm on program comments (how well working, ideas for new ones); Cold War.
43	Decisions and level of detail to preserve structures.
44	More case studies. Working with contracts.
45	Perhaps the conference should be held in a historic structure to further support the usage of these facilities.
46	Should this be held around AIA or USACE conference?
47	Sustainability and historic preservation.
48	Success stories related to ATRP/historic buildings mesh that everyone was happy with.
49	New methods and material being used in historical renovations.
50	Include a hierarchy discussion--it is very difficult to satisfy all codes/regulations/and laws. Agree on one that will take precedence over others if there is a conflict.
51	Informational exchange.
52	Secondary buildings. Like to have less philosophical and more concrete /specific presentations.
53	Put out a call for session topics and presentations. There are a lot of people out in the field that have lots of expertise.
54	Need a perspective of the user briefing many sessions were focused on historical issues but did not expand beyond narrow field of interest.

Future conferences?

Where would you like to see a future DoD Historic Buildings Conference being held? What DoD resources are nearby?

Seattle, San Diego, Colorado Springs	Fort Lewis, North Island/MCRD, USAFA/Peterson AFB/Fort Carson
San Diego	Self-explanatory
Washington, DC	Fort Belvoir, Washington Navy Yard, Fort Myer
A Cold War Location.	
Hawaii, Alaska, Texas	
St Louis, Chicago, Dallas	
Florida	Patrick AFB, MacDill AFB, Mayport, Jacksonville
Washington, DC	
Portsmouth, NH	Portsmouth Naval Shipyard
	Naval Academy
	West Point
	Great Lakes
Chicago	
Take into account season conditions when choosing location.	
On a DoD historic installation	
Boston, MA	Jackson Barracks
New Orleans	Great Lakes
Chicago	Fort Stewart and Hunter Army Airfield
Savannah	Great Lakes
Chicago	
Washington Navy Yard	Pearl Harbor
Hawaii	Fort Lewis
Seattle	Fort Sam Houston
San Antonio	Jackson Barracks
New Orleans	Fort Sam Houston, Randolph AFB
San Antonio	Camp Pendleton
San Diego	Fort Lewis
Seattle	
New York City	Navy Yard
Bremerton, WA	Look at rehab issues for Jackson Barracks one of the joint basing locations.
New Orleans	
Close to a major airport. Getting flights to Kansas City was difficult.	
Mid-America just easier for travel.	
San Antonio	Fort Sam Houston
Some place not hot in August.	
Hawaii	Fort Shafter
Williamsburg, VA	Fort Monroe and Norfolk

Session ratings

	Overall Quality	Instructor	Clarity	Content	Materials	No. of Responses
Design Guidelines	4.24	4.33	4.23	4.16	4.11	31
CRM 1	4.14	4.20	4.15	4.15	4.00	21
ATFP Perspectives	3.89	4.10	3.80	4.10	3.00	20
Historic Landscape/Viewsheds	4.07	4.27	4.00	4.12	4.00	28
CRM 2	4.44	4.52	4.39	4.43	4.20	24
ATFP and Secretary of Interior's Standards	3.81	4.10	3.67	3.76	2.91	21
Adaptive Re-use/Deconstruction/Footprint Reduction	4.14	4.18	3.96	4.09	3.94	40
Standard Treatments	4.24	4.31	4.03	4.06	4.11	39
Web-based CRM	4.22	4.13	4.19	4.38	3.40	19
Sustainable Preservation	4.13	4.36	4.00	4.14	4.23	24
Blast Windows	4.00	4.28	4.11	4.06	3.67	18
Building Maintenance	4.40	4.48	4.38	4.48	4.33	21
Consultation Stakeholders	4.50	4.62	4.43	4.38	4.53	22
ATFP Round Table	3.78	4.13	3.75	3.67	3.67	9
Information Management	4.25	4.60	4.17	4.19	3.79	45
In Theater Historic Preservation	4.53	4.44	4.39	4.35	4.07	36

Comments regarding sessions

(Note—ATFP has been grouped together since many of the comments go across session boundaries.)

1	Design Guidelines--presentations seemed out of order
2	Design Guidelines--needed more info or examples of design guidelines
3	CRM 1--too basic although the PA example was good
4	CRM 1--I'm not sure if I agreed with all that was said--at least it was interesting and thought provoking.
5	Historic Landscapes--All in all useful, too much repetition, preaching to the choir.
6	CRM 2--WWII was very good and important. We need more of this kind of stuff.
7	Adaptive Reuse etc--lots of good info
8	Standard Treatments--Loved it!!!
9	Web-based CRM was favorite course of workshop!
10	Web-based CRM was interesting but it needed to be more of a "how to" and "lessons learned" and less "show and tell".
11	Building Maintenance--good presentations--little too much advertising by contractor
12	Building Maintenance-- Hugo's presentation was great--lots of "how to" and "lessons learned". Manley was good but got lost in the weeds.

13	ATFP in general--I was hoping for more technical guidance on how to help architects and engineers meet both ATFP policy and SOIs Standards. I now have the actual triggers for when ATFP is required, and that will be extremely helpful but I still will not have answers when architects and engineers design ATFP elements that will be adverse effects on historic buildings and districts.
14	Monday ATFP course 5, 5, 5, 5,
15	Dan Kurmel ATFP course--Overall quality 4
16	ATFP/SOI--presentations seemed out of order
17	ATFP Perspectives--a helpful comparison between PDC, SHPO, and installation perspectives
18	Blast Windows--Bob was great, good examples.
19	Blast Windows--WINCO presentation was great.
20	Blast Windows--Do not have the replica window manufacturer again!!
21	ATFP Course on Monday--As a contractor, I found this session to be very informative and helpful. Also appreciated the style, Dan's presentation and windows were very enlightening. Thank you for excellent presentation. It certainly helped in providing a look at the bigger picture and upcoming issues.
22	False advertising on session topics. Replica windows are not historic (ATFP track 100-230 Wednesday). Window manufacturer information is not helpful in trying to PRESERVE TRUE HISTORIC WINDOWS!!!
23	ATFP wasn't about preserving historic buildings.
24	Information Management--No more data calls.
25	Info Mgt--good info--applaud Maureen and Brian for putting themselves in front of the firing line
26	Information Management--Need a wiring diagram to illustrate hierarchy of agencies, services, and installations, plus a separate wiring diagram for reports and priorities.
27	Info Mgt--Try to eliminate all the repetitive "data calls" and databases to allow installations to better meet our job requirements and to help us care for the resources better.
28	No handouts in information management session!! They would have been great!
29	In Theater--very interesting...good thoughts to expand cultural thought process
30	In Theater--seen before
31	Laurie is always good and loves this topic--ties it to the mission.
32	In Theater was great!
33	Love Dr. Rush!!!
34	Army Breakout Session--A conference or annual workshop is needed to address the issues at the installation level, but should be moderated by a neutral party.

4 Lessons Learned and Recommendations

Conference attendees

Initial estimates of 100 attendees for the 2008 HBC were based on attendance numbers at the 2000 and 2001 Legacy funded HBCs, as was the 2008 conference budget. Although registration was initially slow, it soon gained momentum, with the final count at 178. The response to the conference was surprising, and the final attendance count of almost double the planning estimate did cause financial strain and require some creative reshuffling. With changes to the catering menu and reducing the food service for the ATRP course on Monday and the Army breakout session on Friday, Ms. Bellew and Mr. Smith were able to make up the financial short fall by all but \$2,800. Attendance at the conference shows good representation from all the services, and was overwhelmingly positive. This is reflected in the evaluation forms, comments received onsite from attendees, and subsequent feedback.

Attendance:

OSD	6
Army (including National Guard and Reserve)	68
Navy	11
USMC	3
Air Force	12
Consultants	65
SHPO/NPS/ACHP	10
Total	175
(no shows are not reflected in these numbers)	

Other numbers:

ACHP course	25
AFTP course	61
Fort Leavenworth	90
Army breakout session	60

Lessons learned

The following points reflect the opinions of Ms. Bellew and Mr. Smith based on their experiences developing and executing the 2008 HBC:

- Budgeting for the time and money to make an initial site visit to the proposed conference and installation sites is well worth it as it allows the organizers to meet with hotel staff and view first hand the facilities and hopefully anticipate any potential problems before they arise.
- Choosing a hotel that offered a free airport shuttle greatly reduced the need for conference attendees to budget for rental cars. This hotel also offered a free nightly shuttle service to the local restaurant and shopping area, which was a very nice added bonus and alternative to eating every night in the hotel restaurant.
- Suggest assessing a small registration fee for future conferences to help shoulder costs and cover last minute costs.
- It is recommended that setup and use of hotel audio-visual equipment be included in any future conference budgets, as this proved to be a time consuming extra duty. It would have been worth the money to utilize that hotel service so organizers could have had more time to focus on other conference issues.
- Partnering with NPI allowed the organizers to focus on building a good agenda, while the logistics of registration and hotel interaction were handled by an experienced third party. As the organizers both had to continue with full-time positions while planning this conference, NPI's involvement was invaluable.

- Response to this conference proved that there is a legitimate need for such training within the DoD historic building community. It had been seven years since the last HBC, and the overwhelming response from attendees indicated that they would like to have this training opportunity on a more regular/shorter cycle.
- Due in large part to the fact that it had been seven years since the last such conference, the organizers were able to obtain presenters relatively easily. Only when it came to securing SHPO representation and private industry representation (specifically for the “Green Building” session) were the organizers handicapped by not having any presenter travel budget. If this conference is proposed again, it is recommend that the budget be increased to allow for some travel funds, in order to attract private industry speakers and broaden the information base for DoD attendees.
- Although the site visit to Fort Leavenworth was a good group exercise and gave attendees a chance to visit a historic installation, we should have been more specific with the installation CRM as to what we wanted the tour to focus on. Our vision was for conference attendees to be able to see “real life” examples of challenges and solutions that had been discussed throughout the conference, and we thought we had made that clear with the CRM; however, what we received was a tour of the “historic” areas of Fort Leavenworth by the base historian. For future conference planning, a more detailed schedule should be agreed upon in advance, in order to maximize the tour benefits and relevance.

Final Budget Distribution

Expenditures

March Site Visit	\$1,735
Hotel Food	\$29,530
Hotel Conference Rooms	\$3,075
NPI Website cost	\$425
NPI Labor Cost	\$12,205
NPI Supplies Cost	\$693
NPI Travel Cost	\$1,604
Poster Session	\$438
Tour Buses	\$1,360
Credit Card Fee (For ATRP Registrations)	\$215
Total	\$51,280

Income

ATRP Fee	\$4,480
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Total	\$46,800
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Appendix 1: Conference Flyer 13 March 2008



DoD Historic Buildings Conference

**Kansas City Airport Hilton, Missouri
June 2008**

The Department of Defense Legacy Resource Management Program is proud to announce the DoD Historic Buildings Conference, to be held at the Kansas City Airport Hilton in Kansas City, Missouri, from June 16-20, 2008. The conference will provide cultural resources managers, architectural historians, historic architects, and their contractors—all who work with DoD historic buildings—an overview of key themes in identifying, evaluating, and managing the vast number of historic assets on military installations.

Sessions and workshops in the conference will address design guidelines, antiterrorism and force protection (ATFP) issues, green buildings, sustainability, adaptive reuse strategies, and a variety of other essential topics. A field trip for all participants to Fort Leavenworth, Kansas will exemplify ideas and issues discussed throughout the conference. Participants will have the opportunity to submit and present posters during the two lunch period sessions. Mr. Alex Beehler, Assistant Deputy Under Secretary of Defense for Environment, Safety and Occupational Health will be the Keynote Speaker.

The no fee conference will run from Tuesday 17 June to Thursday 19 June. On Monday June 16th, additional (fee based) training will be offered in conjunction with the conference: an Advanced Section 106 Course, taught by the Advisory Council on Historic Preservation; and a short course on Anti-Terrorism/Force Protection requirements taught by the US Army Corps of Engineers Protective Design Center of Expertise.

Continental breakfasts, refreshment breaks, and box lunches will be provided each day. All conference activities will be held at the Kansas City Airport Hilton. A block of rooms at the government rate are reserved under "DoD Historic Buildings Conference", please contact the hotel directly to make a reservation at 1-816-891-8900.

On Friday June 20th, the Department of the Army will hold a one-day cultural resource breakout session. This meeting will be an opportunity for Army cultural resources staff

Figure A1. Conference Flyer First Page.

to gain information on the latest DoD and DA directives, and to discuss topics and issues relevant to the Army cultural resource community.

AGENDA (DRAFT) 13 March 2008

For additional updates to the agenda, please check <http://www.npi.org/DoD.html> periodically.

DoD Historic Buildings Conference Agenda (DRAFT 13 March 2008)			
Kansas City Airport Hilton, MO 16-20 June 2008			
	TRACK 1	TRACK 2	TRACK 3
MONDAY			
	Advanced 108 Training Course given by the ACHP (Fee Required)		ATFP Workshop Given by CEX- PDC Omaha (Fee Required)
TUESDAY			
8:00-8:30	Continental Breakfast		
8:30-8:45	Introduction by Adam Smith & Serena Bellew		
8:45-9:15	OSD Perspective by Maureen Sullivan		
9:15-10:15	Service Representative Perspective by Lee Foster, Jay Thomas, Sue Goodfellow, and Lt Col Douglas Burkett		
10:15-10:30	Break		
10:30-10:50	HPWG Overview by Brian Michael Lione		
10:50-11:30	NPS and SHPO Perspective		
11:30-1:00	Boxed Lunch Provided with Poster Presentations		
1:00-2:30	Design Guidelines (Session Manager: Michelle Michael)	CRM 1 (Session Manager: Gail Littlefield) [Fundamentals]	ATFP Basics (Session Manager: Robert Beardsley)
2:30-3:00	Break		
3:00-4:30	Historic Landscapes/Viewsheds (Session Manager: Susan Enscore)	What We Learned in College but Forgot (Session Manager: Kristin Leahy)	ATFP & Sec. Int. Stds.: Defining Issues (Session Manager: Travis Beckwith)
5:00-6:30	EVENING RECEPTION (light food/cash bar)		
WEDNESDAY			
8:00-8:30	Continental Breakfast		
8:30-10:15	Program Alternatives (Session Manager: Kelly Yasaitis Fanizzo)		
10:15-10:30	Break		
10:30-11:30	Standard Treatments (Session Manager: Brian Lusher)		
11:30-1:00	Boxed Lunch Provided with Poster Presentations		
1:00-2:30	Building Maintenance (Session Manager: Adam Smith)	Green Buildings/Sustainability (Session Manager: Matt Nowakowski)	Blast Windows and Progressive Collapse (Session Manager: Horace Foxall)
2:30-3:00	Break		
3:00-4:30	Web Based CRM (Session Manager: Serena Bellew)	Adaptive Reuse/Deconstruction/Footprint Reduction (Session Manager: Horace Foxall)	Round Table/Panel Discussion (Session Manager: Lou Ann Broad)
THURSDAY			
8:00-8:30	Continental Breakfast		
8:30-10:15	Information Management (Session Manager: Brian Michael Lione)		
10:15-10:30	Break		
10:30-11:30	Closing Plenary (Mr Alex Beehler, OSD)		
11:30-12:00	Boxed Lunch (Get Ready to Board Buses)		
12:00-5:00	Tour of Fort Leavenworth (Bob Beardsley)		
EVENING	Closing Mixer (on your own in Airport Hilton Lounge)		
FRIDAY			
8:00-8:30	Army Service Breakout Day (Lee Foster)		
8:30-10:15	Continental Breakfast		
10:15-10:30	Break		
10:30-11:30	Break		
11:30-1:00	Boxed Lunch		
1:00-2:30	Break		
2:30-3:00	Break		
3:00-4:30	Break		

Figure A2. Conference Flyer Second Page.

TO REGISTER FOR CONFERENCE, JUNE 17-19:

- Print form
- Fill in information, and mail to:
(Note: FedEx or UPS are not accepted at P.O. boxes)

National Preservation Institute
P.O. Box 1702
Alexandria, VA 22313-1702

- By fax: print form, fill in information, and call 703.765.0100 to request fax number
- By email: send information requested on form to info@npi.org
- **Questions?** Call 703.765.0100 or email info@npi.org.

Name:

Title:

Affiliation:

Address 1:

Address 2:

City:

State:

Zip:

Tel:

Fax:

Email:

Field Trip to Fort Leavenworth on Thursday afternoon: Yes ☐ No ☐

ATFP course on Monday 16 June: Yes ☐ No ☐

Army Breakout Session on Friday 20 June: Yes ☐ No ☐

POSTER PRESENTATIONS

There will be two opportunities to present posters during the boxed lunch periods. To present a poster on Tuesday or Wednesday (or both days) please contact Mr. Adam Smith at adam.smith@usace.army.mil. In the email, please give your name, the title of the poster, and which days you would like to present the poster. The poster needs to be based upon a relevant DoD historic buildings topic. Poster requirements will be sent out upon approval of the topic.

Figure A3. Conference Flyer Third Page.

TO REGISTER FOR THE ADVANCED SECTION 106 COURSE, MONDAY 16 JUNE:

There will be a registration fee of \$395.00, and a limit of 25 people.

For a registration form or more information, contact Ms. Cindy Bienvenue cbienvenue@achp.gov 202-606-8521 (Note: checks, credit cards, and SF-182 forms are accepted for payment).

What will you learn?

- How to best use consultation to create win-win outcomes that resolve disputes
- Identifying creative ways to address conflicts between development plans and preservation values
- How to negotiate and prepare agreement documents under Section 106

Who should attend? The seminar is designed for environmental and cultural resources personnel who have previously attended the ACHP's Section 106 Essentials Course or have received similar introduction to Section 106, and/or who have experience handling Section 106 issues. For more information, please look at the ACHP website at www.achp.gov and the Advanced Training webpage at www.achp.gov/106advanced.html.

TO REGISTER FOR THE ATFP SHORT COURSE TAUGHT BY THE US ARMY COPRS OF ENGINEERS PROTECTIVE DESIGN CENTER OF EXPERTISE, MONDAY 16 JUNE:

- Please mark Yes on the Conference registration form.
- There will be a registration fee of \$80.00 payable to NPI at the time of registration.
- There is a limit of 50 people.
- Contact Mr. Robert Beardsley at robert.beardsley@us.army.mil

What will you learn?

- About the UFC 4-010-01 DoD Minimum Antiterrorism Standards For Buildings
- How to incorporate the UFC into historic building management
- How to resolve conflicts between the UFC and Secretary of the Interior's Standards

Who should attend? The seminar is designed for all cultural resources professionals that are involved in historic building management and implementing the UFC. For more information, please look at the Protective Design Center website at <https://pdc.usace.army.mil/>.

Figure A4. Conference Flyer Fourth Page.

**TO REGISTER FOR THE DEPARTMENT OF THE ARMY BREAKOUT
SESSION, FRIDAY JUNE 20TH:**

- Please mark Yes on the Conference registration form and contact Mr. Lee Foster at alfred.foster@hqda.army.mil
- There will be no registration fee for this meeting.

What will you learn?

This meeting will be an opportunity for Army cultural resources staff to gain information on the latest DoD and Department of the Army directives, and to discuss topics and issues relevant to the Army cultural resource community.

Who should attend? All Army cultural resources professionals.

Figure A5. Conference Flyer Fifth Page.

Appendix 2: Final Agenda

DoD Historic Buildings Conference Agenda			
Kansas City Airport Hilton, Missouri 16-20 June 2008			
TIME	TRACK 1	TRACK 2	TRACK 3
MONDAY		MONDAY	
7:30-8:30	Register for Class outside the Wyandot room. Register for the Conference outside the Shawnee A/B room.		Class/Conference Registration (outside Shawnee A and B)
8:00-9:30	Continental Breakfast (Wyandot)		Continental Breakfast (Shawnee A)
9:30-4:30	Advanced 106 Training Course given by the ACHP [Fee Required] (Wyandot)		ATFP Workshop Given by CEX-PDC Omaha [Fee Required] (Kansas A)
TUESDAY			
7:30-8:30			Dinner on Own
8:00-9:30			TUESDAY
9:30-10:30			Conference Registration (outside Shawnee A and B)
10:30-11:30			Continental Breakfast (Shawnee A)
11:30-1:00			Introduction by Adam Smith & Serena Ballew (Shawnee B)
1:00-2:30			OSD Perspective by Maureen Sullivan (Shawnee B)
2:30-4:30			Service Representative Perspective by Lee Foster, Jay Thomas, Sue Goodfellow, and Jim Wilde (Shawnee B)
4:30-5:15			Break (Shawnee A)
5:15-10:15			HPWG & Legacy Overview by Hillori Schenker (Shawnee B)
10:15-10:30			NPS Perspective Dena Sanford (NPS)
10:30-10:50			and SHPO Perspective by Patrick Zollner (KSSHPO) (Shawnee B)
10:55-11:30			Lunch Provided with Poster Presentations (Shawnee A)
11:30-1:00			CRMI [Session Manager: Gail Littlefield] (Kansas A)
1:00-2:30	Design Guidelines [Session Manager: Michelle Michael] (Wyandot)		ATFP Perspectives [Session Manager: Robert Beardsley] (Shawnee B)
2:30-4:30	Michelle Michael "Incorporating Design Guidelines for Historic Properties into the Daily Operations of a Military Installation" Heather McDonald "Design Guidelines for DoD Historic Buildings and Districts" Hugo Gardea "Landscape Design Guidelines for Historic Properties in the Desert Southwest"	Serena Ballew "Developing and Keeping a Good Relationship with Your SHPO" Adam Smith "What We Learned in College but Forgot!" Dave Larson "Programmatic Agreements: The Case of the Camp Navajo Historic District"	Robert Beardsley "???" Dan Kurler "???" Patrick Zollner "???"
2:30-3:00		Break (Shawnee A)	
3:00-4:30	Historic Landscapes/Viewsheds [Session Manager: Susan Enscoe] (Wyandot)	CRMI [Session Manager: Valerie Renner] (Kansas A)	ATFP & Secretary of the Interior's Standards: Defining Issues [Session Manager: Travis Beckwith] (Shawnee B)
4:30-5:15	Susan Enscoe "Update on Military Historic District Bulletin" Megan Weaver Tooker "Managing Viewsheds within Military Historic Districts" Roberta Young "Working with Historic Structures and Landscapes - documentation and expanded opportunities" Chris McDaid "Fort Monroe and its Viewsheds"	Michelle Michael "???" Brian Lione "Revisiting the 1888 Programmatic Memorandum of Agreement for WWII Temporary Buildings" [3rd presenter??]	Brenda Spencer "Compliance with Historic Preservation and UFC Standards" Mark Hodges "Structural Parameters" Bill Thomasset "Design & Project Management"
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WEDNESDAY		WEDNESDAY	
8:00-8:30		Continental Breakfast (Shawnee A)	
8:30-9:15		Adaptive Reuse/Deconstruction/Footprint Reduction [Session Manager: Horace Foxall] Horace Foxall "Reusing Historic Building Materials a New Approach of Supporting the Department of Defense Policy on Sustainability" Jim Dolph "Adaptive Reuse at the Washington Navy Yard" Maureen Sullivan "Demolition of Excess and Obsolete Facilities" (Shawnee B)	
9:15-9:30		Break (Shawnee A)	
9:30-11:30		Standard Treatments [Session Manager: Brian Lusher] (Shawnee B)	
11:30-1:00		Lunch Provided with Poster Presentations (Shawnee A)	
1:00-2:30		Sustainable Preservation begins at 1230!!!! Building Maintenance [Session Manager: Adam Smith] (Wyandot)	Sustainable Preservation: A Military Perspective [Session Manager: Matt Nowakowski] (Kansa A)
2:30-3:00		Bill Manley "Maintenance Plans in Action: Case Studies from San Diego's NAS North Island and Naval Station" Karen VanCitters "Preservation Plans" Hugo Gardea "???"	Blast Windows and Progressive Collapse [Session Manager: Robert Beardsley] (Shawnee B)
3:00-4:30		Web Based CRM [Session Manager: Serena Bellew] (Wyandot)	Horace Foxall "???" Scott Miller "???" Kathy Hagen "???"
4:30-5:00		Jane Yagely "Moving Cultural Resources into the 21st Century" Derek Manning "Presenting Historic Properties through Electronic Media" Pam Anderson "The Web as a Tool for Cultural Resource Public Education"	Round Table/Panel Discussion [Session Manager: Lou Ann Broad] (Kansa B)
Evening		Dinner on Own Lou Ann Broad, Robert Beardsley, Dan Kumei, and Patrick Zollner	

Figure A7. Final Agenda Second Page.

THURSDAY	THURSDAY
	<i>Continental Breakfast</i>
8:00-8:30	(Shawnee A)
	Information Management
	[Session Manager: Brian Lione]
	Brian Lione "FRPC, RPAD, BPR, DISDI, RPIR, SDSFIE, FMR, NAPA, NHPH, AFR, FGDC CRWG: The Alphabet Soup of Government and DoD Initiatives to Better Manage Historic Properties"
8:30-10:00	Valerie Renner "???"
	(Shawnee B)
10:00-10:15	Break
	(Shawnee A)
	In Theater Historic Preservation
	Laurie Rush "Consideration of Cultural Property During Global Military Operations; Is There a Role for the DoD Preservation Professional?"
10:15-10:45	(Shawnee B)
	"Historic Properties: Assets that Support the Military Mission"
	Mr. Alex Beehler, Assistant Deputy Under Secretary of Defense for Environment, Safety and Occupational Health
10:45-11:15	Introduction by Ms. Maureen Sullivan
	(Shawnee B)
11:15-12:00	<i>Box Lunch (for Fort Leavenworth Tour Participants Only)</i>
	Tour of Fort Leavenworth, Kansas [Tour Manager: Robert Beardsley]
12:00-5:00	
Evening	<i>Unofficial Closing Mixer (on your own in Airport Hilton Lounge)</i>
Evening	<i>Dinner on Own</i>
FRIDAY	FRIDAY
	Amy Service Breakout Day
	<i>Continental Breakfast</i>
8:00-8:30	(Sioux)
8:30-8:45	Welcome & Introductions-Lee Foster, Army Deputy Federal Preservation Officer
8:45-9:30	Update on IFS/PRIDE Historic Status Codes
9:30-10:00	ICRMPS-status, Updates & Implementation
	Break
10:00-10:15	(Sioux)
10:15-10:45	Revision of WWII Temporalities PMOA: What it Means to the Army
	Design Build Projects: How to Make them Work In and Around Historic Districts, Center for Standardization: Standardized Buildings In and Around Historic Districts, Transformation RFP: Influencing Building Design, AR420-1: Mitigation Funding Sources
10:45-11:45	
11:45-1:15	<i>Lunch on your own</i>
1:15-2:15	Common Levels of Service: What Does it Mean and How Will it Work?
	Break?
1:30-1:45	(Sioux)
2:15-3:30	General Discussion/Open Forum
Evening	<i>Dinner on Own</i>

Figure A8. Final Agenda Third Page.

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14. ABSTRACT This After-action Report discusses Legacy project number 08-387, the development and hosting of the 2008 Department of Defense Historic Buildings Conference (HBC). Submitted by Ms. Serena Bellew, Architectural Historian (JM Waller & Associates), and Mr. Adam Smith, Architectural Historian (ERDC-CERL), in response to the need for a conference specifically focused on the unique challenges faced by the Department of Defense in its regulatory and stewardship requirements toward the historic built environment. The National Preservation Institute, Inc. was contracted to provide technical conference support, and Mr. Bob Beardsley (CRM Fort Leavenworth) was also brought on to spearhead the Anti-Terrorism Force Protection track of the conference. Held in Kansas City, Missouri, 17–19 June 2008, the conference drew almost 175 attendees from all branches of the military and several State Historic Preservation Offices, the National Park Service, and the Advisory Council on Historic Preservation. The following document outlines the planning and execution steps that went into this action, as well as details on attendance numbers, feedback from attendees, and recommendations for future HBCs.					
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