

A presentation for

2008 Topical Symposium:

***Meeting Complex Challenges Through National Security Reform***

Hosted by:

The Institute for National Strategic Studies  
of  
The National Defense University

16-17 October 2008

***Where are We?  
Risks & Benefits Moving Forward***

By

**G. William Anderson**



Presentations presented at NDU Symposia reflect original research by members of NDU as well as other scholars and specialists in national security affairs from this country and abroad. The opinions, conclusions, and recommendations expressed or implied within are those of the authors and do not necessarily reflect the views of the Department of Defense or any other agency of the Federal Government.

# Report Documentation Page

*Form Approved*  
*OMB No. 0704-0188*

Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.

1. REPORT DATE <b>OCT 2008</b>		2. REPORT TYPE		3. DATES COVERED <b>00-00-2008 to 00-00-2008</b>	
4. TITLE AND SUBTITLE <b>Where are We? Risks &amp; Benefits Moving Forward</b>				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) <b>National Defense University, Institute for National Strategic Studies, 300 5th Avenue SW, Washington, DC, 20319</b>				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT <b>Approved for public release; distribution unlimited</b>					
13. SUPPLEMENTARY NOTES <b>2008 Topical Symposium: Meeting Complex Challenges Through National Security Reform, 16-17 Oct 2008, Fort Lesley J. McNair, Washington, DC</b>					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT <b>Same as Report (SAR)</b>	18. NUMBER OF PAGES <b>17</b>	19a. NAME OF RESPONSIBLE PERSON
a. REPORT <b>unclassified</b>	b. ABSTRACT <b>unclassified</b>	c. THIS PAGE <b>unclassified</b>			

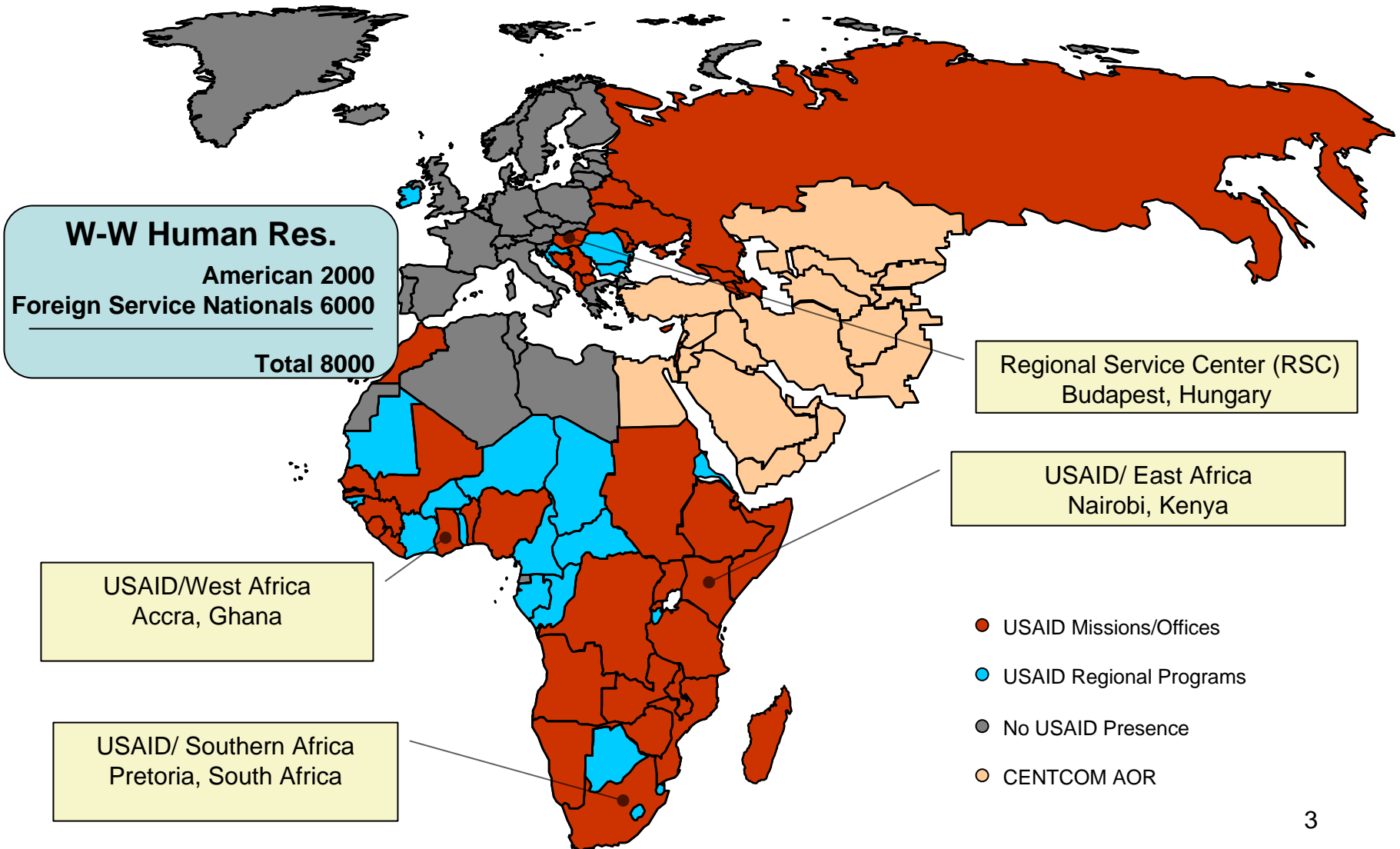
## WHERE ARE WE? RISKS & BENEFITS MOVING FORWARD

G. William Anderson  
Former USAID Senior Development Advisor/EUCOM  
INSS Symposium; 16-17 October 2008



- **Strong interest from COCOMs for USAID (and IA) perspective & contributions.**
- **A “top 3” USAID assignment. Downside – tradeoffs and stovepipes.**
- **USAID Development Advisors posted to five COCOMs.**
- **Greater understanding through training, joint conferences, senior/technical staff visits & VTCs.**
- **Still a long way to go.**

# PROGRAMS IN AFRICA, MID-EAST, AND EUROPE





**USAID**  
FROM THE AMERICAN PEOPLE

# MAJOR RISKS

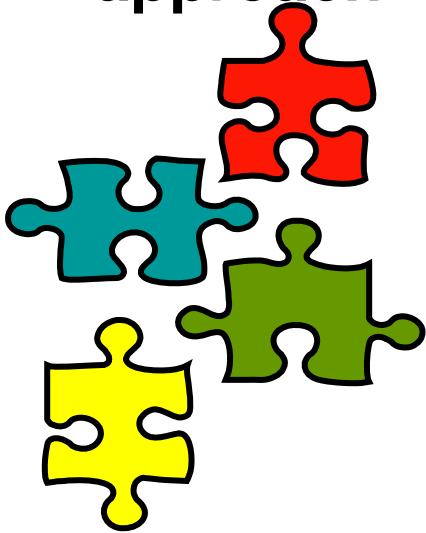
- **GLOBAL CERP AUTHORITY**
- **FAILURE TO REBUILD CIVILIAN CAPABILITIES**

- **Secure/stable environments** are critical for successful foreign assistance.
- Building **professional/accountable militaries** improves security of local populations.

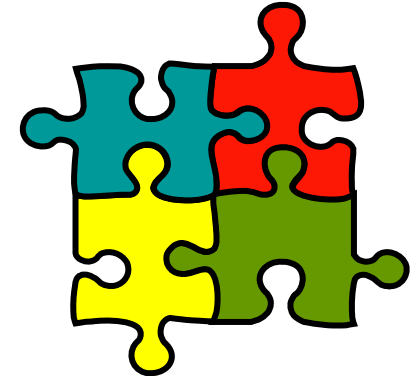
# AREAS OF COLLABORATION

- **Security-Development Nexus; Security Sector Reform.**
- **Security Cooperation Programs.**
- **USAID host country relationships & networks.**
- **USAID Reps in Europe link to international donor/NGO communities.**

**Separate  
programs  
approach**



**Whole of  
Government  
approach**



**Visibility    Deconflict    Coordination    Joint Planning**

# FINAL THOUGHTS

- **MUCH IS POSSIBLE W/O FORMAL CONGRESSIONAL ACTION.**
- **REQUIRED -- FOREIGN ASSISTANCE REFORM & REBUILDING USAID/STATE.**
- **NEEDED – GREATER ATTENTION TO PREVENTING FUTURE CONFLICTS.**



**USAID**  
FROM THE AMERICAN PEOPLE

# CONTACT INFORMATION

G. William (Bill) Anderson

E-mail: [gwilliamanderson@aol.com](mailto:gwilliamanderson@aol.com)

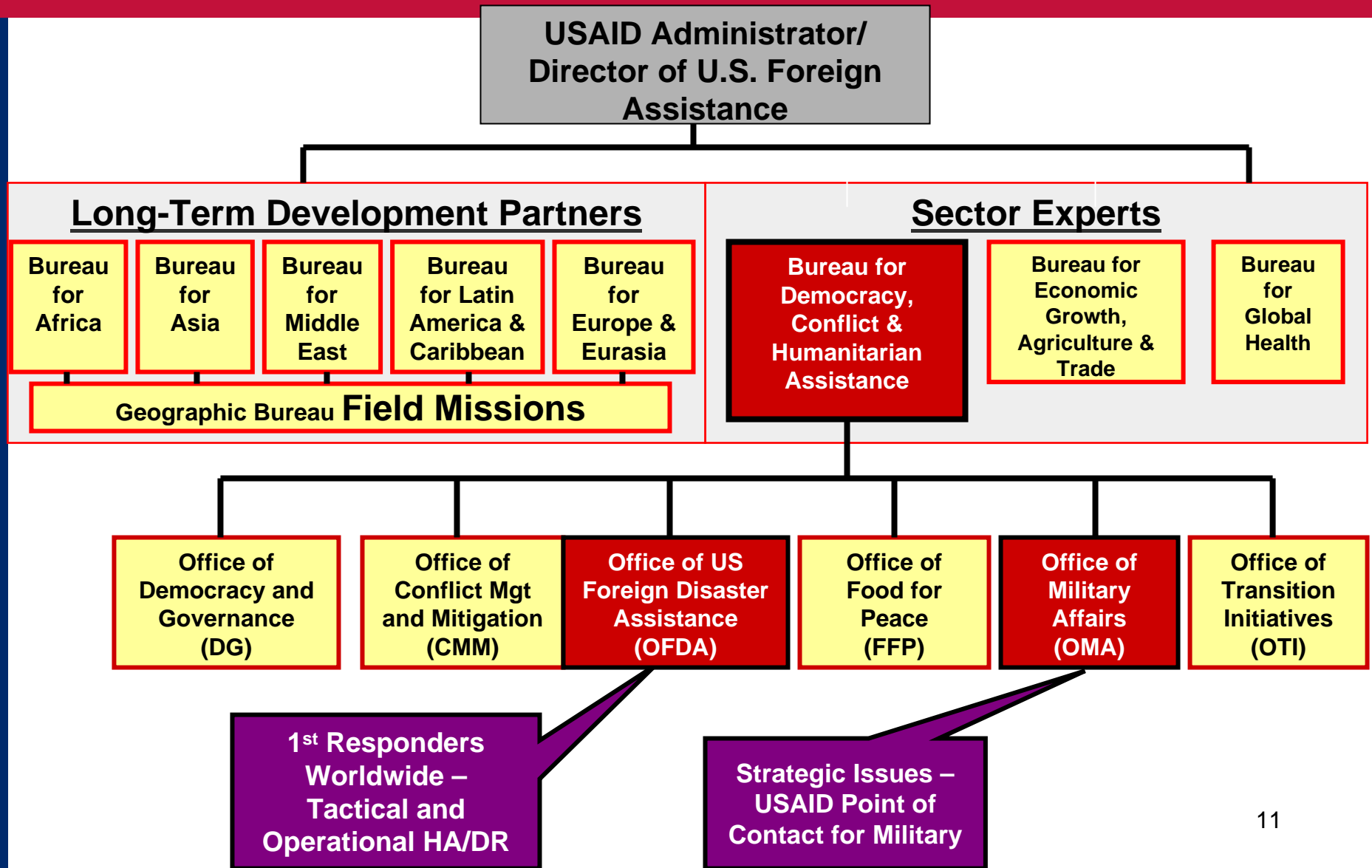
Phone (540-921-2656)


Cell (540-599-1935)



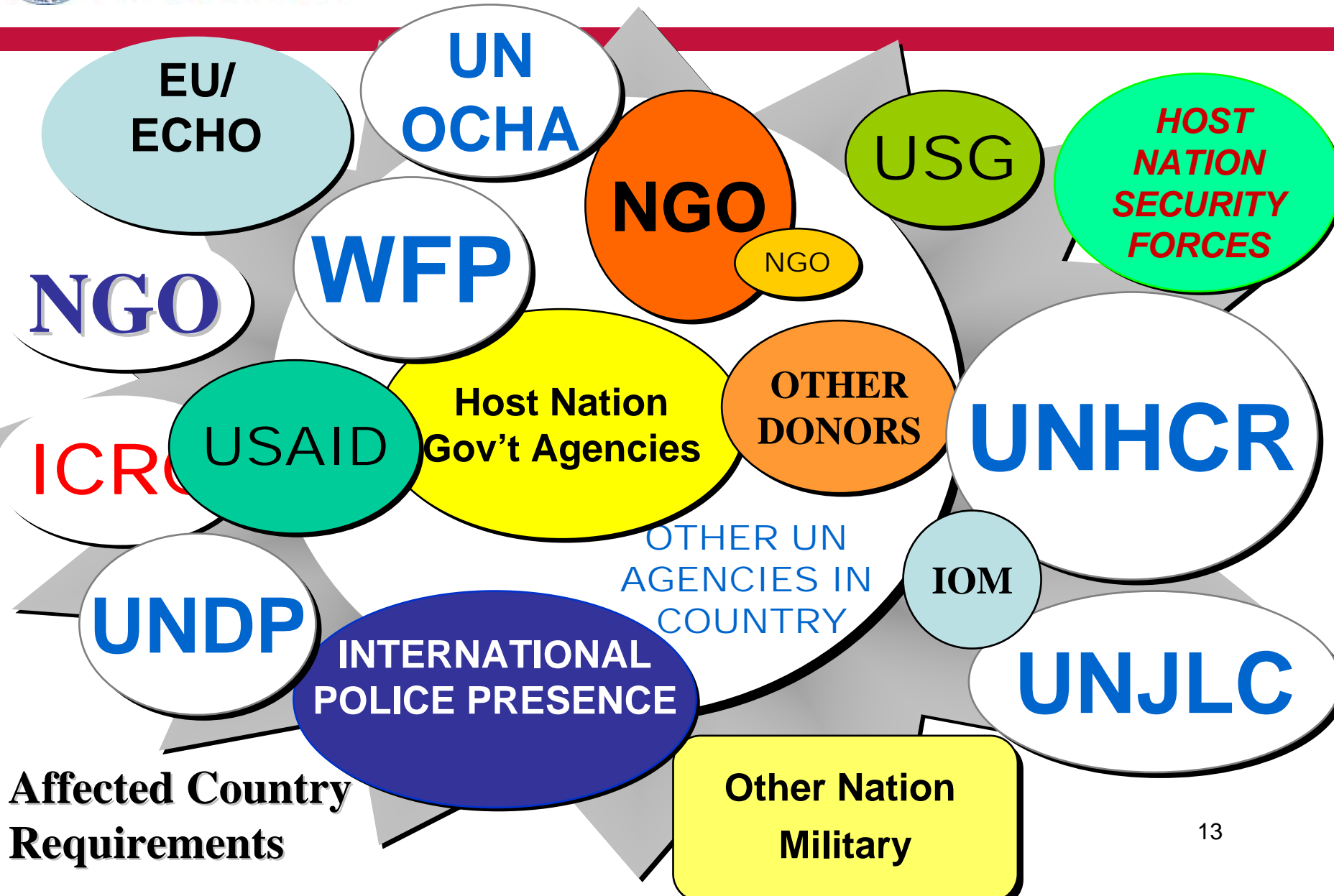
**USAID**  
FROM THE AMERICAN PEOPLE

# BACKUP SLIDES



- **Ranks in my top 3 USAID assignments.**
  - Challenging: Room for creativity and initiative; assertiveness encouraged & welcomed.
  - Stimulating; Learning new culture and organization (COCOM/DoD).
  - Satisfying: Making a contribution to interagency cooperation and to USAID's interagency credibility.
  - Communicating the breadth & importance of USAID's field assets and capabilities.
  - Meeting high demand for USAID participation.
- **Issues.**
  - Rapid turnover of EUCOM/AFRICOM staff; continual re-learning.
  - Good news/bad news: Too many requests for input  tradeoffs.
  - EUCOM stove-pipes hinder USAID impact.

# A Challenging Environment: The Fog of Relief, Reconstruction, and Development



# Possible next steps

- **Establish comparable lists of regional priority countries; plan coordinated programs in those countries.**
- **Place new African ODC/OSCs in countries with USAID Missions.**
- **Program ½ day of GO-FO country visits with USAID events.**
- **Hold joint COCOM/USAID planning conferences (ODC/OSC chiefs and USAID Program Officers).**
- **Engage USAID's SDAs and European Reps to link COCOMs to international donor/NGO communities.**
- **Design/deliver USAID/EUCOM/AFRICOM 101 courses for USAID and COCOM staff.**



# Security Cooperation Programs with USAID link

- Combating Terrorism Fellowship Program
- Military to Military Programs (IMET, 1206)
- State Partnership Program (SPP)
- Humanitarian Assistance (HA/HCA)
- Humanitarian Mine Action (HMA)
- Global Peace Operations Initiative (GPOI) Fund
- Warsaw Initiative Funds (E&E only)
- Cooperative Threat Reduction
- Defense Reform/Security Sector Reform
- Defense Environmental International Cooperation
- Exercise Related Construction
- DHAPP/PEPFAR – HIV/AIDS assistance
- Exercises (MEDCAPS, DENTCAPS, VETCAPS)
- Maritime Security (Gulf of Guinea, other)
- Interagency Operations (OEFTS/TSCTP, CJTF-HOA)
- Counter Narcotics Trafficking (CNT)



- **“Drinking from the fire hose.”**
- **Securing USAID seats at senior meetings.**
- **Briefing the “GO-FOs.”**
- **Traveling with the “Boss.”**
- **Filling five USAID positions in AFRICOM.**