



ISAF COIN Advisory & Assistance Team (CAAT)

29 October 09

“We need to think and act very differently to be successful.”

GEN Stanley A. McChrystal
Commander, ISAF

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Agenda

- **Problem/Solution**
- **Mission and Intent**
- **CAAT Employment Strategy**
- **Organizational Design**
- **Network of Partners**
- **Discussion**

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Problem

- Units and organizations arrive in theater at different levels of COIN training and expertise.
- Insufficient or no unity of effort for COIN from RC to RC, between Civil/Military, and among NATO Allies.
- Inadequate visibility for COMISAF on implementation of COIN approach/best practices.

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Solution

- A **credible** Combined, Civil/Military, Multi-disciplinary element(s), versed in all aspects of COIN, capable of traveling throughout the theater of operations and conducting the following missions:
 - **Augment** the continuous, formal dialog between COMISAF and subordinate Commanders/Civilian Leadership.
 - A second set of eyes that **provides unbiased, critical analysis, and recommended solutions**. (COMISAF's two way feedback mechanism).
 - **Over watch** key transitional points in the campaign such as RIP/TOA, major increases/decreases of forces in specific regions, task organization and command relationship changes.
 - **Teach, coach, and mentor** BCT/BN CDRs, Civilian Leadership, and their respective staffs, on the conduct of **integrated** COIN operations.
 - **Capture best practices and lessons learned** and rapidly disseminate to the force.
 - **Focuses on** integrated approach to COIN: staff synchronization, inter-agency, PRT, Afghan capacity building, STRATCOM, KLEs, and ANSF partnering.
 - **Help Develop Learning Organizations**. Build “**Afghan Hands**”.

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Mission Statement and Intent

1 of 2

Mission: Assist commanders to integrate all aspects of COIN operations

Purpose: To assist Commanders, identify trends, and disseminate lessons learned, in order to facilitate ISAF organizational and cultural change

Key tasks:

- Understand how COMISAF intent is being operationalized in each Regional Command
- Provide a review of staffing processes that advance or impede COIN efforts
- Identify best COIN practices and disseminate throughout the theater and national training bases



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Mission Statement and Intent

2 of 2

Key tasks (continued):

- Establish consistent collaboration with national training bases and institutions to maintain relevancy regarding current theater trends
- Enhance situational awareness/understanding of ISAF COIN efforts in cooperation with AFGHAN partners
- Facilitate unity of effort through a fully integrated civ/mil team that leverages a combined approach to COIN and builds Afghan capacity

End State: A combined AFGHAN & ISAF team conducting effective COIN operations across all lines of effort

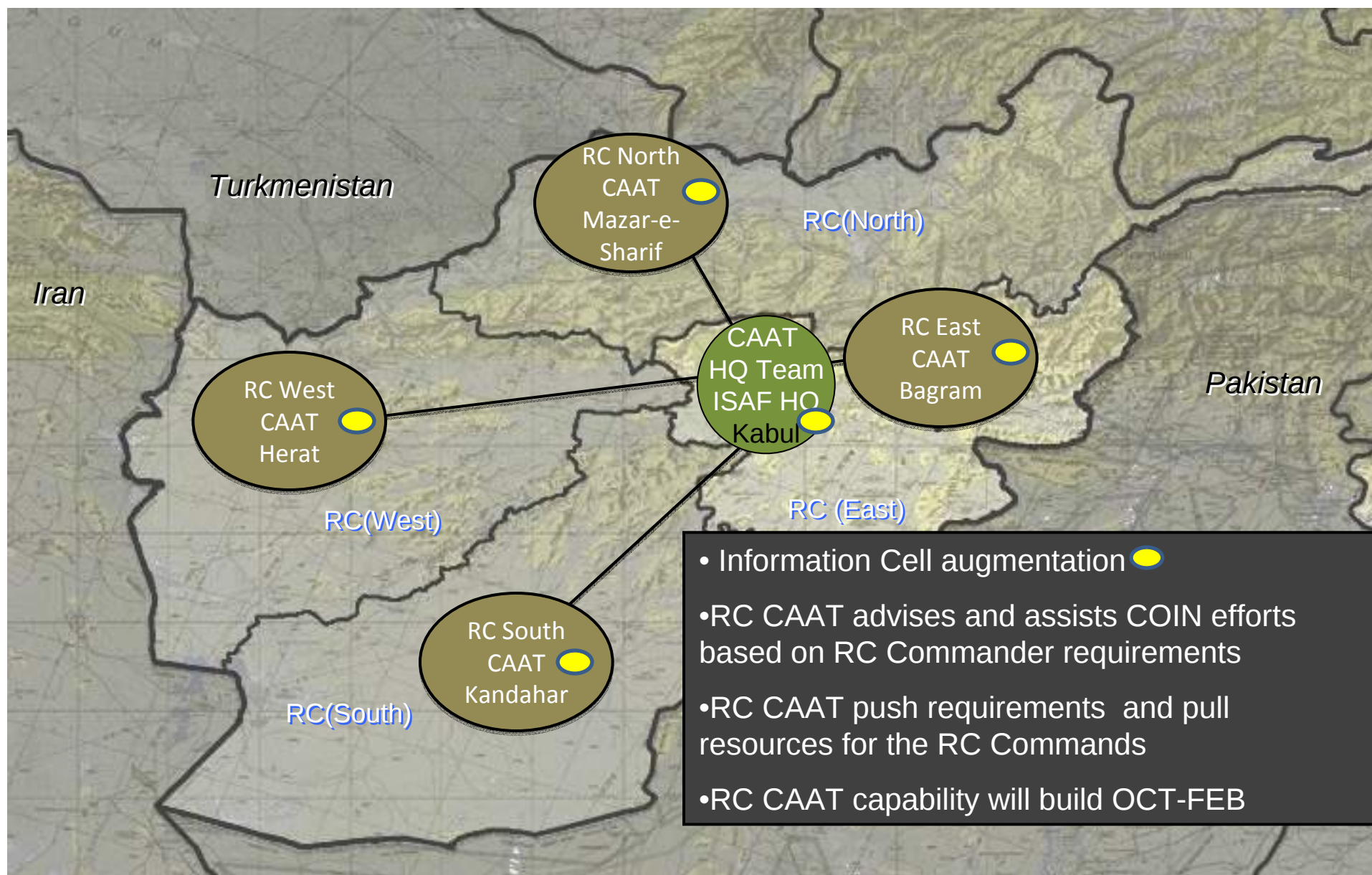
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CAAT Employment Strategy





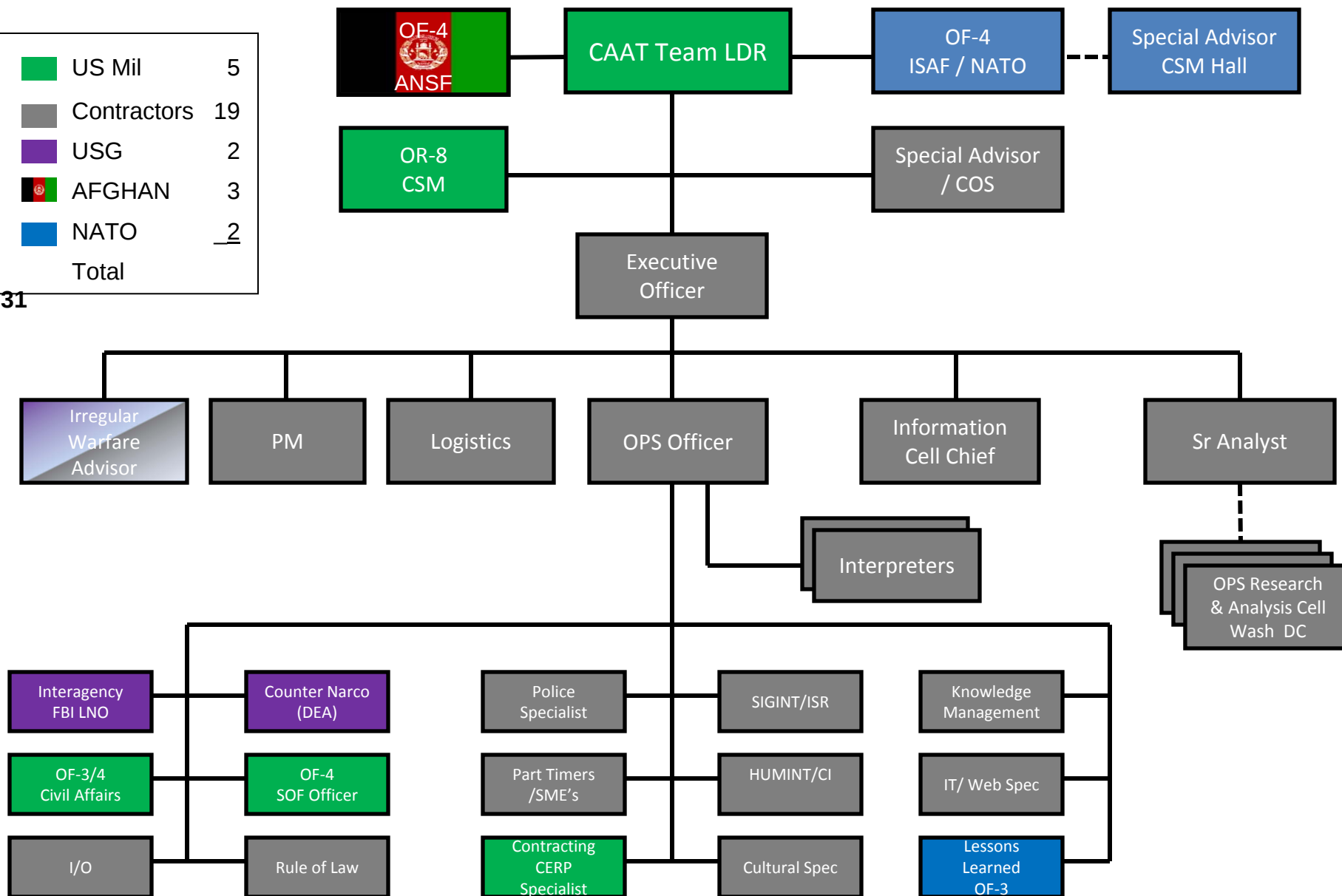
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KABUL CAAT TEAM



US Mil	5
Contractors	19
USG	2
AFGHAN	3
NATO	2
Total	

31



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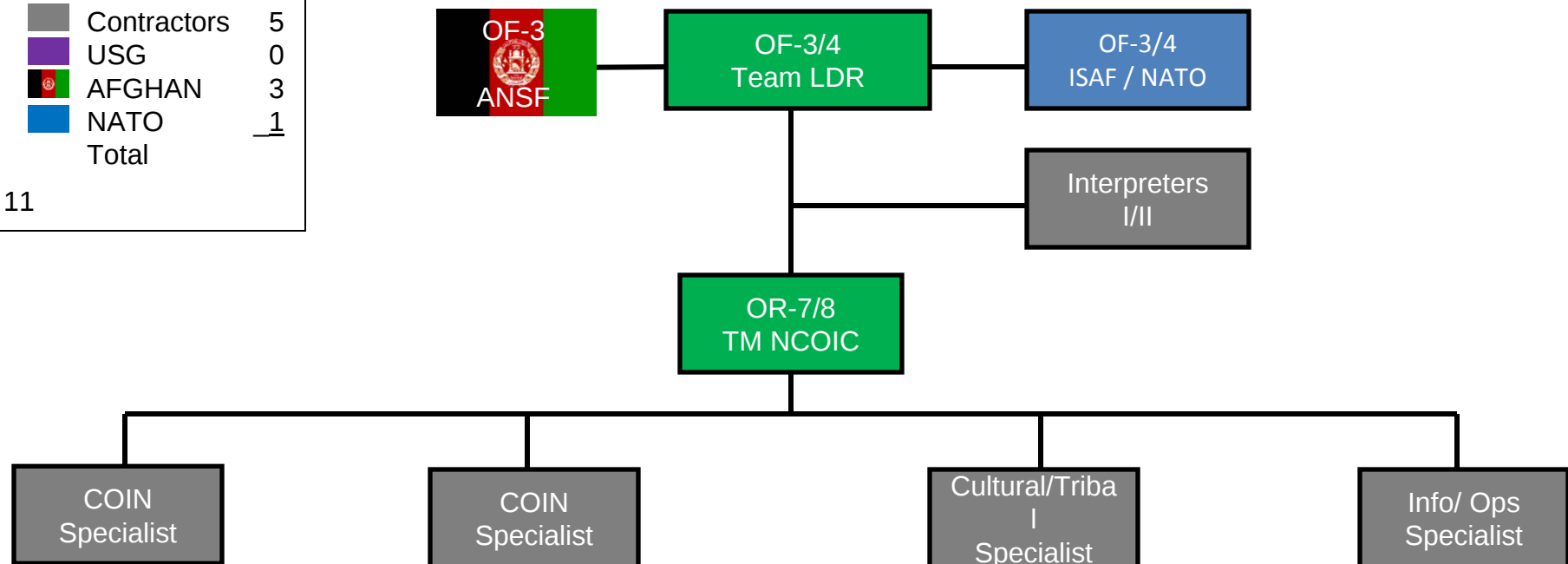


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RC CAAT TEAM

	US Mil	2
	Contractors	5
	USG	0
	AFGHAN	3
	NATO	<u>1</u>
Total		11



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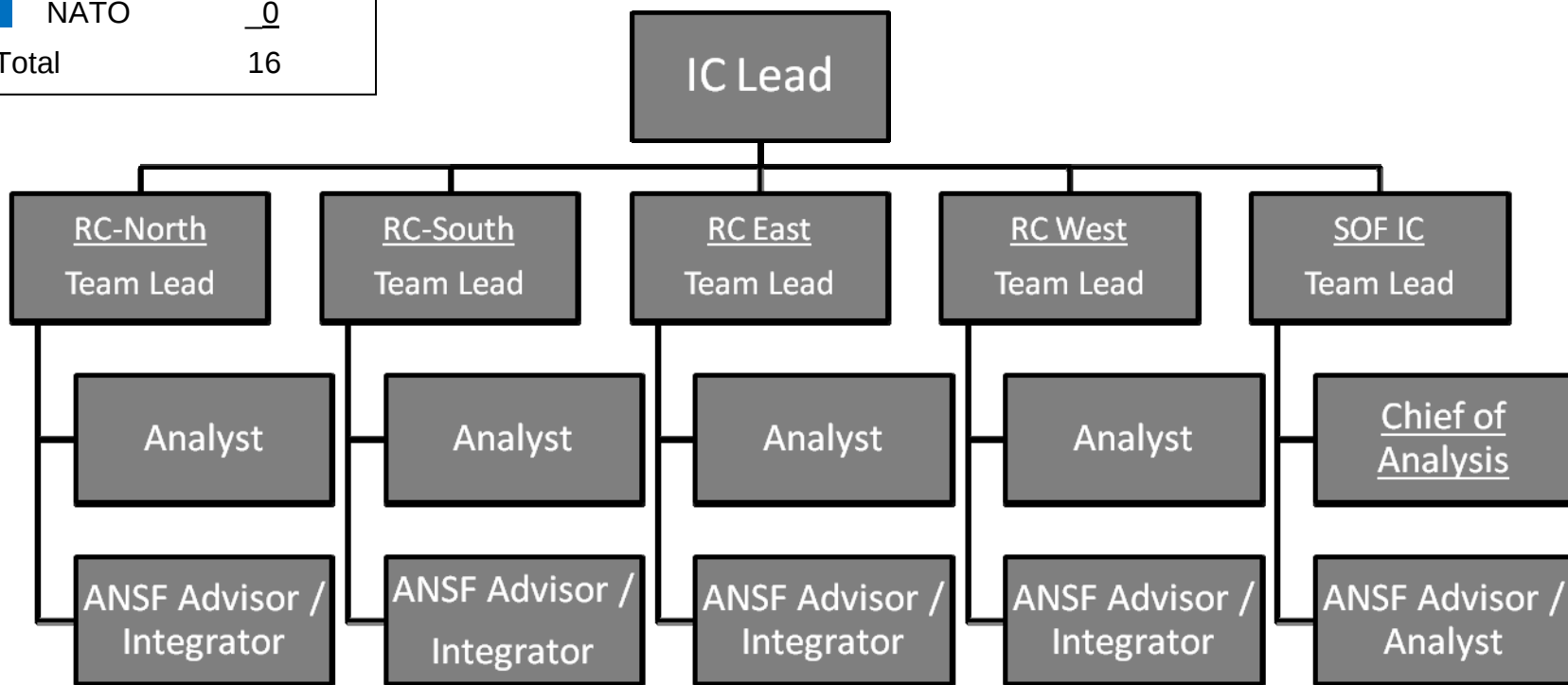


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Fusion Cell Augmentation

	US Mil	0
	Contractors	16
	USG	0
	AFGHAN	0
	NATO	0
Total		16



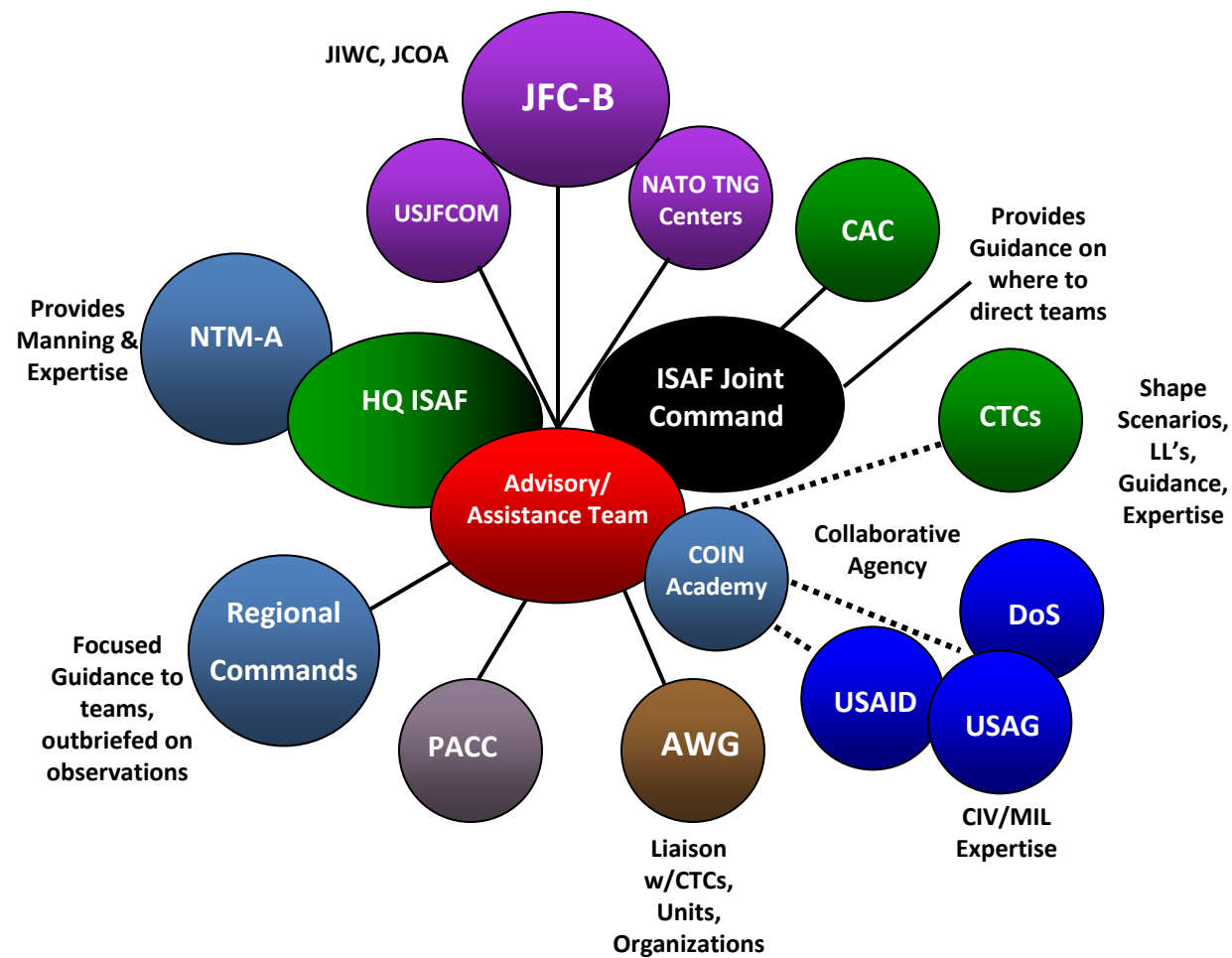
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Network of Partners



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Discussion

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