

HUMAN DIMENSIONS OF STRATEGIC LEADERSHIP

A Selected Bibliography



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The Army has long recognized that regardless of current doctrine and technology, wars are fought by men and women operating under conditions of extreme stress and uncertainty. As such, it is critical that strategic leaders have a deep understanding derived from a study of history and behavioral sciences—of the complexity of human behavior under such conditions. Equally important, strategic leaders must get the best ideas and viewpoints from all stakeholders if they are to make high-quality decisions that achieve high acceptability among the diverse groups that make up our changing Army and country. Lastly, strategic leaders must thoroughly understand the culture of the organizations they lead, how to influence that culture, and how to build healthy, resilient, learning organizations that are equal to the challenges ahead. The successful strategic leader will be one who melds all aspects of the human dimension into the practice of the strategic art.

**U.S. Army War College
Curriculum Guidance, 2009-2010**

Leadership is the art of getting someone else to do something you want done because he wants to do it.

**Dwight D. Eisenhower
Leadership: Quotations from the Military Tradition**

Leadership is a potent combination of strategy and character. But if you must be without one, be without the strategy.

**Gen. H. Norman Schwarzkopf
The Military Quotation Book**

PREFACE

The Human Dimensions of Strategic Leadership is a recurring theme in the curriculum of the U.S. Army War College. This selected bibliography reflects books, documents, periodical articles, multimedia, and web sites relating to this topic.

With a few exceptions for important documents, the materials cited in this bibliography are dated 2006 to the present. For older materials, please see previous versions of this bibliography at the USAWC Library home page. All items are available through the USAWC Library. For your convenience, at the end of the entries, we have added library call numbers, Internet addresses, or database links. Web sites were accessed during January 2010.

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Lenore K. Garder, compiler

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January 2010

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