

# International Health Division



**CAPT R. J. Donovan II, MC(FS), USN**  
**Operations Chief**

Office of the Deputy Assistant Secretary of Defense for  
Force Health Protection & Readiness Programs

January 25, 2011

# Report Documentation Page

*Form Approved*  
*OMB No. 0704-0188*

Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.

1. REPORT DATE <b>25 JAN 2011</b>	2. REPORT TYPE	3. DATES COVERED <b>00-00-2011 to 00-00-2011</b>	
4. TITLE AND SUBTITLE <b>Medical Stability Operations: An Emerging Military Health Skill Set</b>		5a. CONTRACT NUMBER	
		5b. GRANT NUMBER	
		5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)		5d. PROJECT NUMBER	
		5e. TASK NUMBER	
		5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) <b>Ofc Dep Asst Secretary of Defense for Force Health Protection &amp; Readiness Prog, International Health Division, 5113 Leesburg Pike Sky 4, Suite 901, Falls Church, VA, 22041</b>		8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)		10. SPONSOR/MONITOR'S ACRONYM(S)	
		11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT <b>Approved for public release; distribution unlimited</b>			
13. SUPPLEMENTARY NOTES <b>presented at the 2011 Military Health System Conference, January 24-27, National Harbor, Maryland</b>			
14. ABSTRACT			
15. SUBJECT TERMS			
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT
a. REPORT <b>unclassified</b>	b. ABSTRACT <b>unclassified</b>	c. THIS PAGE <b>unclassified</b>	<b>Same as Report (SAR)</b>
			18. NUMBER OF PAGES <b>20</b>
			19a. NAME OF RESPONSIBLE PERSON



# Medical Stability Operations: An Emerging Military Health Skill Set



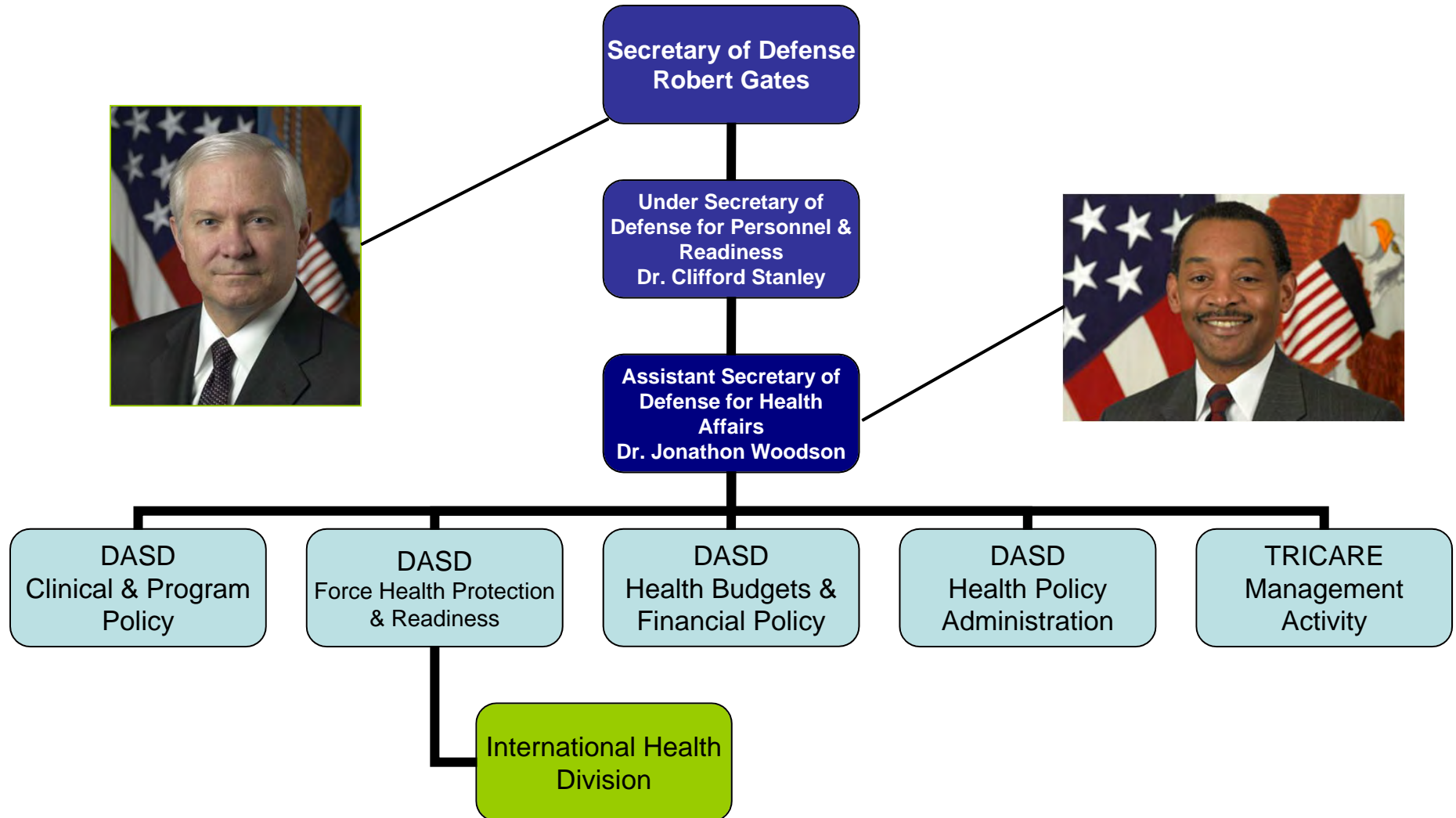
# Objectives

- Discuss medical stability operations (MSO) definition and associated concepts
- Review foundation doctrine and policy for MSO
- Discuss emerging organizations and missions that support MSO
- Identify key global challenges that will affect such operations now and in the future
- Discuss MSO end states





# Health Affairs Command Structure





# Mission

The International Health Division (IHD) supports the Department of Defense (DoD) leadership and other stakeholders by:

- Developing and informing policies
- Conducting analyses
- Providing subject matter expertise
- Making recommendations on health issues in:
  - Medical stability operations (MSO)
  - Humanitarian assistance & disaster response (HA/DR)
  - Foreign medical capacity-building





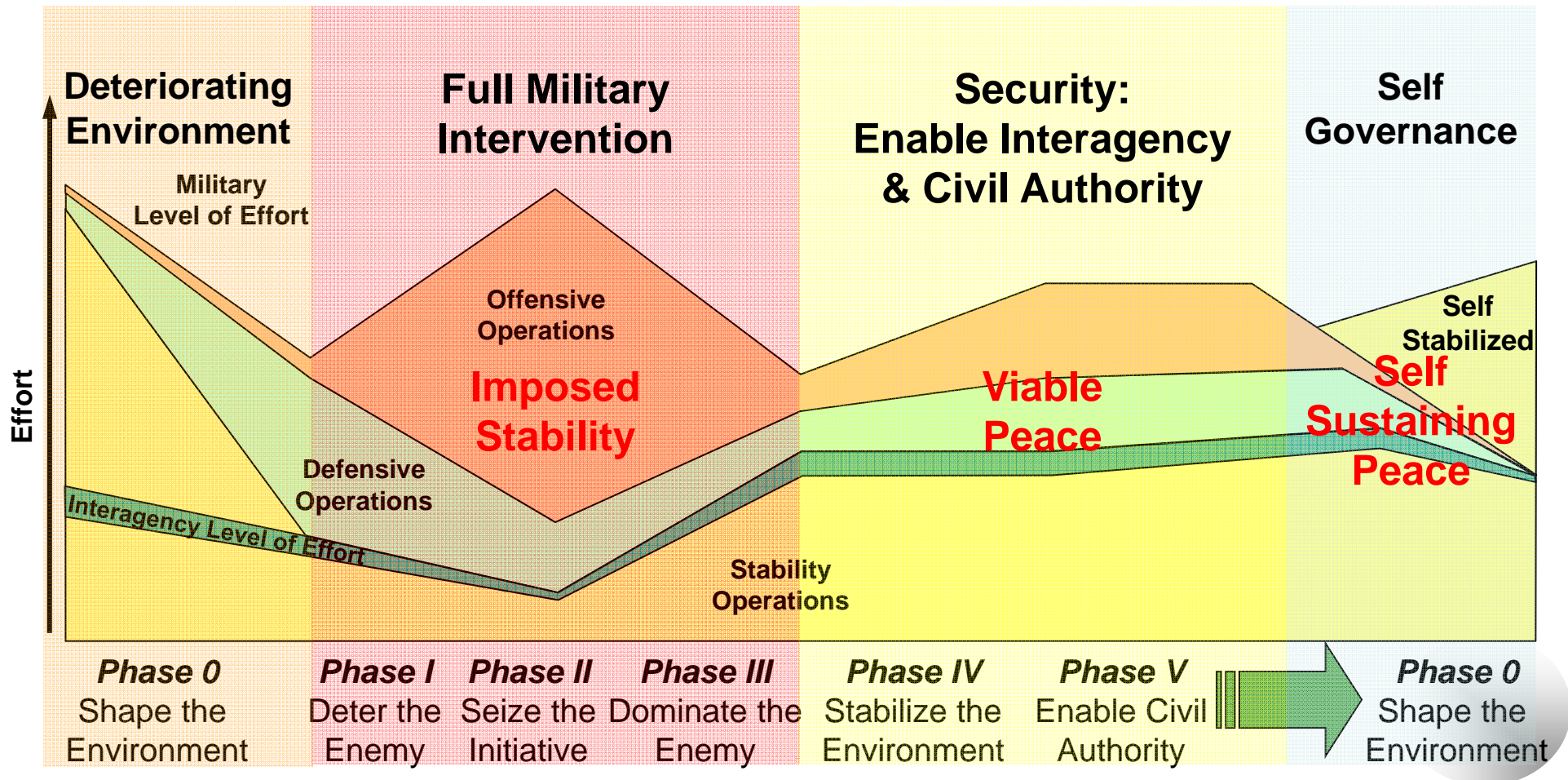
# Definitions

- Stability Operations
  - Stability operations is defined as an **overarching term** encompassing various military missions, tasks, and activities conducted **outside the United States** in coordination with other instruments of national power to **maintain or reestablish a safe and secure environment**, provide essential governmental services, emergency infrastructure reconstruction, and humanitarian relief. (DODI 3000.05, "Stability Operations", Sep. 09)
- Medical Stability Operations
  - **Military health support to stability operations** (DoDI 6000.16, "Military Health Support for Stability Operations", May 2010)



# Conceptual Framework

*“Stability Operations are a core US military mission that the DoD shall be prepared to conduct and support. They shall be given priority comparable to combat operations and be explicitly addressed and integrated across all DoD activities.” DoDD 3000.05*





# Why Medical Stability Operations?

- High level interest
- Realities of recent and current operations
- Complements military doctrine and concepts on stability operations, cooperative security, irregular warfare, and building partnership capacity
- Stimulates future action to improve application of health engagement
- History





# DoD's Historical Role in Global Public Health

- Great White Fleet response to the Italian earthquake and tsunami (1908)
- The Philippines (1899-1908), Cuba (1902), Haiti (1915-1934), the Dominican Republic (1916-1924), Nicaragua
- Post WWII Germany, Austria, and Japan (1945)
- US in South Korean conflict (1949)
- South Viet Nam – 1954-1975
- Operation PROMOTE LIBERTY, Panama (1989)
- Operation PROVIDE COMFORT, Persian Gulf (1991)
- Operation RESTORE HOPE, Somalia (1993)
- U.S. forces in Haiti (mid-1990s)
- Provincial Reconstruction Teams, Operation Enduring Freedom, Afghanistan (2002)
- Operation Iraqi Freedom, Iraq (2003)
- Asian tsunami (2004)
- Pakistan earthquake (2005)
- Peru earthquake (2007)
- Honduras flooding (2008)
- Operations CONTINUING PROMISE & PACIFIC PARTNERSHIP – TAH'S & Grey hulls – ongoing.
- Haiti Earthquake (2010)





# MSO Policy and Doctrine

- **National Security Presidential Directive/NSPD-44**  
"Management of Interagency Efforts Concerning Reconstruction and Stabilization"
- **DoD Instruction 3000.05 (reissued DoD Directive 3000.05)**  
"Stability Operations"
- **DOD Instruction 6000.16**  
"Military Health Support for Stability Operations"
- **Joint Pub 4-02, "Health Service Support"**
- **Joint Pub 3-57, "Civil Military Operations"**
- **Joint Pub 3-07 (draft), "Stability Operations"**
- **Joint Pub 3-08, "Interagency Coordination During Joint Operations"**

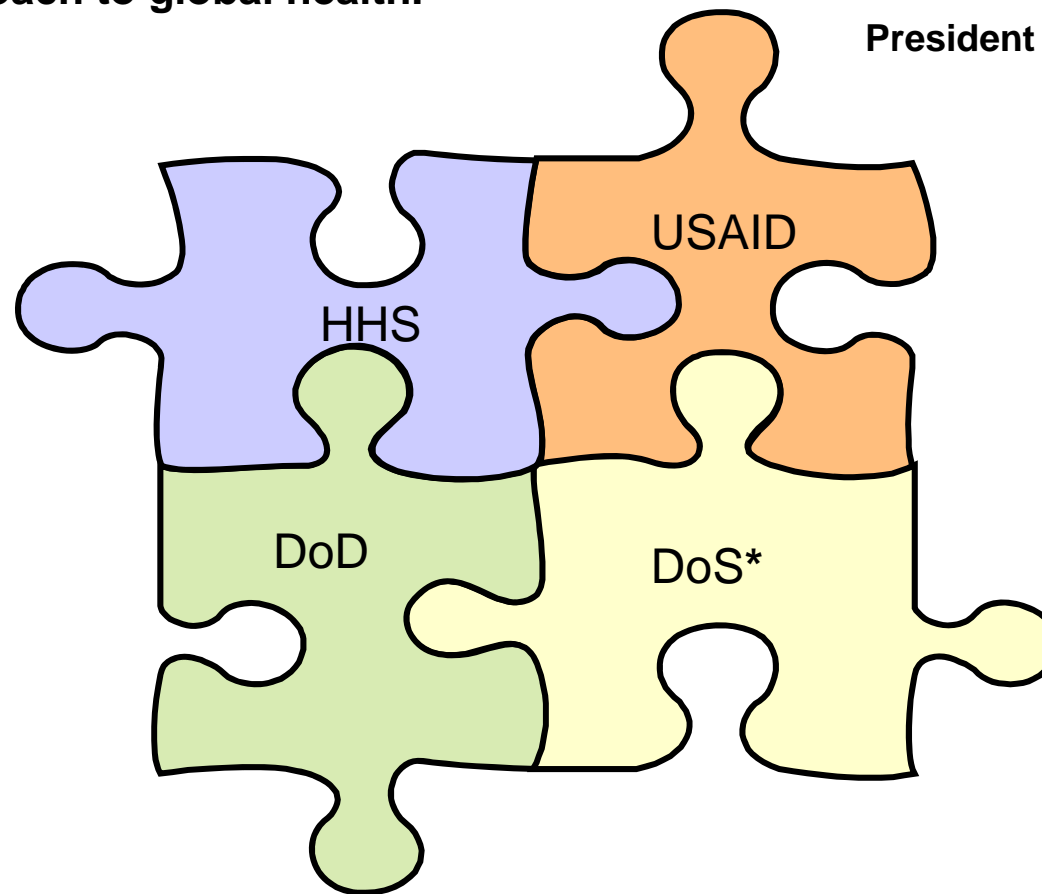




# USG Interagency

**“We cannot simply confront individual preventable illnesses in isolation. The world is interconnected, and that demands an integrated approach to global health.”**

**President Barack Obama  
May 5, 2009**



\* DoS serves as the lead USG agency in stability operations



# Institutional Challenges

- There are increasing requirements for MHS engagement in stability operations, yet incomplete strategies, support, policy and guidance
- There is no dedicated non-Defense Health Program (DHP) funding for joint and Service missions and mandates
- There are conflicting organizational responsibilities and priorities
- It is challenging to develop and maintain relationships with interagency partners due to agency cultures, engagement priorities, personnel rotation, congressional restraints, etc.
- We must learn to better communicate the value of the DoD international health mission to internal and external audiences





# Health & Stability Operations

- Combatant Command humanitarian assistance programs are designed to promote health and stability
  - Defense HIV/AIDS Prevention Program
  - Medical training initiatives with the Africa Partner Station and Global Partner Station
- Mentoring and Training of Afghan National Security Forces
  - Reopening of the Afghan National Military Medical School
  - Enhanced recruitment of medical professionals, to include female cadets *for the first time in Afghanistan's history*





# Health & Counterinsurgency Operations

- Insurgents use medicine to influence local populations
  - Afghan insurgents destroyed health clinic in southeastern Afghanistan in January 2009
  - Hamas and Hezbollah provide health services to influence populations
- U.S. and Coalition forces use health and medicine to legitimize the Coalition and Afghan government
  - Construction of health clinics and water facilities in both Afghanistan and Iraq
  - Animal health





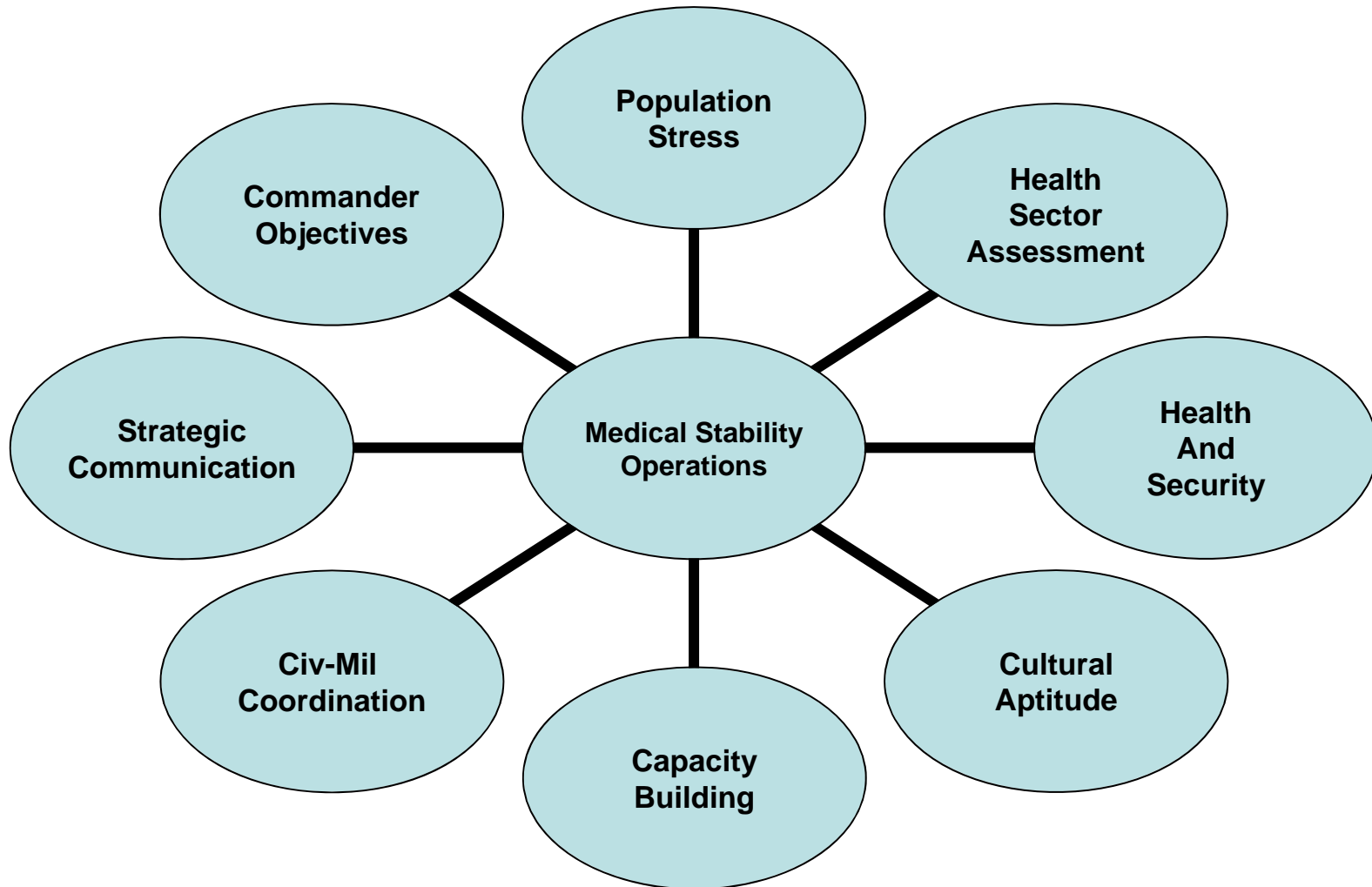
# Health & Humanitarian Assistance/Disaster Response

- DoD conducts annual humanitarian civic assistance, medical outreach and disaster response training missions
  - SOUTHCOM: USNS Comfort
  - PACOM: USNS Mercy
- DoD provides medical aid following natural disasters
  - Indonesia Tsunami
  - Earthquakes in Pakistan, Peru, Costa Rica, Haiti
- The Congressional appropriation "Overseas Humanitarian, Disaster and Civic Aid" (OHDACA) allows DoD to:
  - Build Schools and Clinics
  - Distribute Excess DoD property
  - Provide Transportation of Privately Donated Goods





# Joint Medical Challenges in Stability Operations





# Desired End States

*Stability Operations:* Full host nation responsibility across the mission elements in the contexts of a new domestic order resolving earlier sources of instability to ensure a viable sustainable peace (Joint Operating Concept)

*Medical Stability Operations:*

- Health sector improvements that enhance security and stability
- Stepwise support to capacity building suitable to local and/or international standards
- The transition of sustainable projects and programs to the host nation



# International Health Division Website

A screenshot of the International Health Division website. The header includes navigation links for MHS, TRICARE, Force Health, CIO, DCoE, USU, and More... along with a search bar. The main banner features the International Health logo and the tagline "Helping Achieve International Health Stability". Below the banner is a navigation menu with links for HOME, ABOUT INTERNATIONAL HEALTH, STABILITY OPERATIONS, HUMANITARIAN ASSISTANCE &amp; DISASTER RELIEF, and LINKS &amp; RESOURCES. The main content area is divided into several sections: "Areas of Interest" with expandable buttons for IRAQ, AFGHANISTAN, AFRICA COMMAND, SOUTHERN COMMAND, and PACIFIC COMMAND; "Latest News" with three news items dated December 21, 2010 and December 13, 2010; "Upcoming Events" with a link to a full calendar; "Conference Pages" listing events like "Building Health Security in Contemporary Afghanistan" and "U.S. Africa Command Health Symposium"; and "Latest Media" with a video link for "International Health overview VIDEO". A small article snippet is visible at the bottom left, mentioning a hit at SOMA about a new guide for improving DoD-NGO work in the field.

<http://fhp.osd.mil/intlhealth>



Questions?