

# COLOMBIA'S EXPERIENCE DEVELOPING ITS CAPACITY

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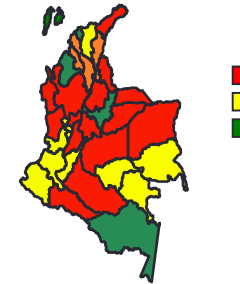
TO THE BRINK AND BACK

General (r) Carlos Ospina  
Chief of Defense Chair  
CHDS Washington D. C.

| Report Documentation Page                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                    |                                     |                                                           | Form Approved<br>OMB No. 0704-0188                  |                                 |
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| 16. SECURITY CLASSIFICATION OF:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                    |                                     | 17. LIMITATION OF ABSTRACT<br><b>Same as Report (SAR)</b> | 18. NUMBER OF PAGES<br><b>26</b>                    | 19a. NAME OF RESPONSIBLE PERSON |
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# POLITICAL VIEW INITIAL FRAMEWORK

- SENSATION OF ILLEGITIMACY
- LOW POPULAR SUPPORT
- GENERAL LACK OF SECURITY
- ARMED FORCES AND CNP POOR RESULTS

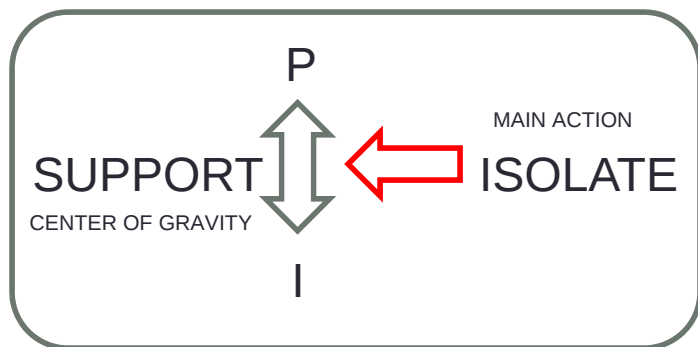


# DEVELOPING CAPACITY

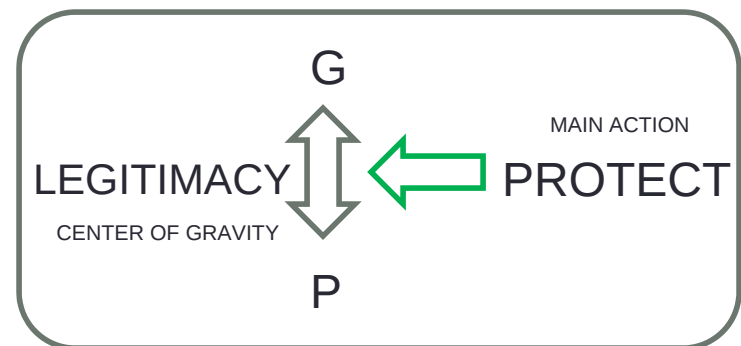
- ESTABLISH A POLITICAL CENTER OF GRAVITY (URIBE'S THEORY)
- PROVIDE GUIDANCE THROUGH POLITICAL LINES OF ACTION
- ANALYZE PRIORITY PROGRAMS
- GUARANTY SUSTAINABILITY

# CENTER OF GRAVITY

- NOT A PHYSICAL CONCEPT (TRADITIONAL CLAUSEWITZIAN)
- BASED ON COHESION (NEW CLAUSEWITZIAN CONCEPT)
- SOCIO POLITICAL RELATION
- ACCEPTANCE OF THE GOVERNMENT BY THE PEOPLE



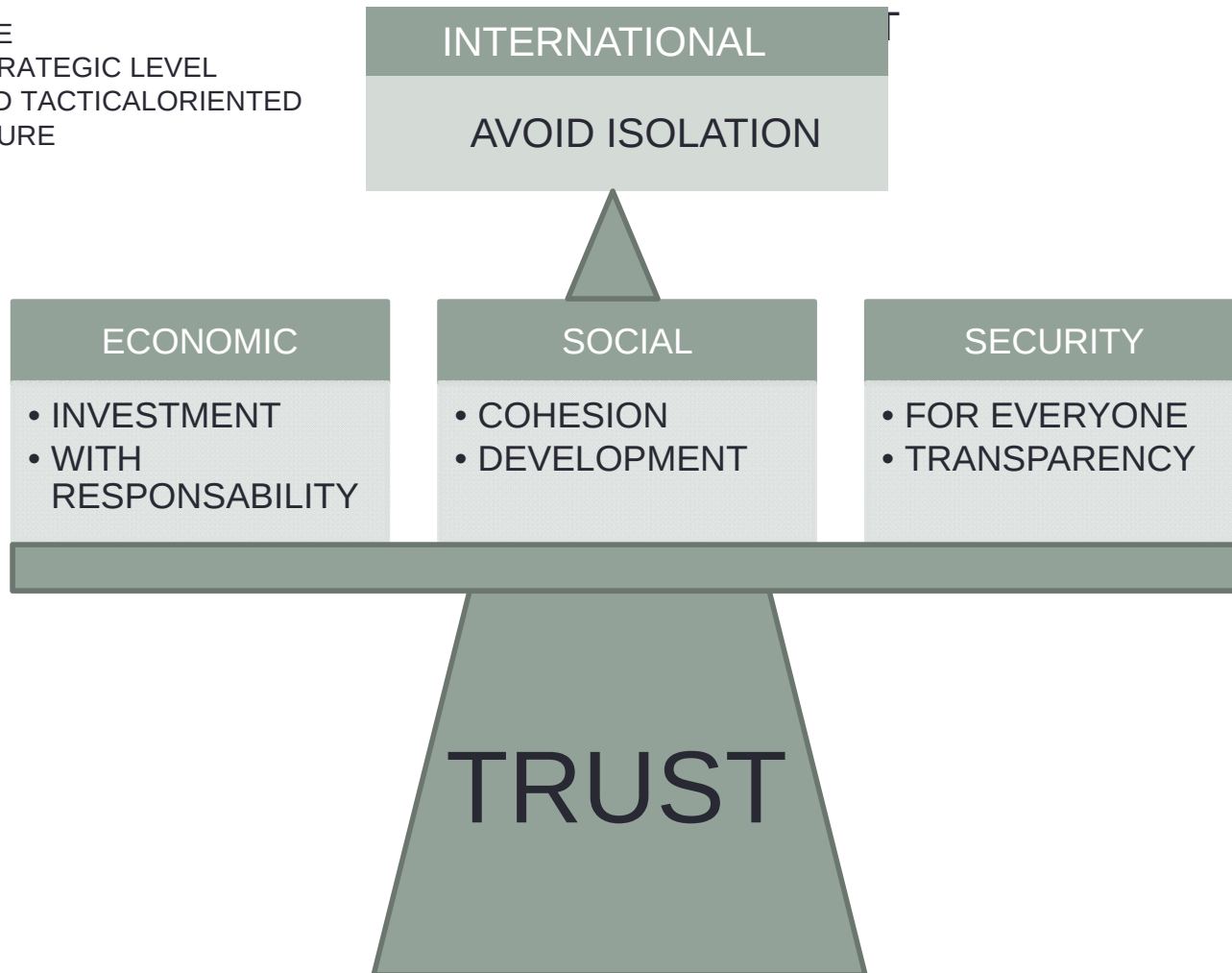
GRAPHIC 1



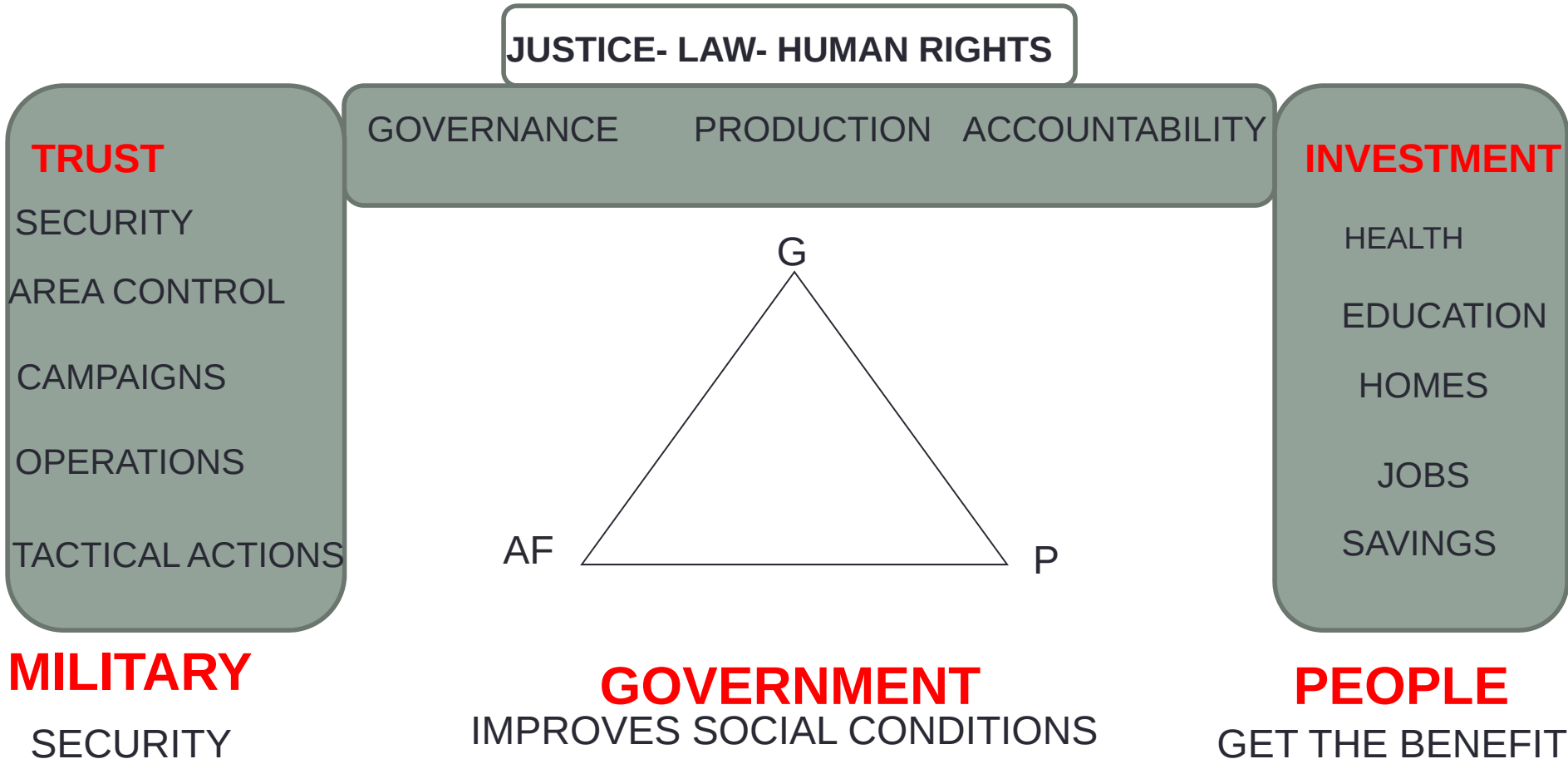
GRAPHIC 2

# POLITICAL LINES OF ACTION

POLITICAL ROLE  
NOT AT THE STRATEGIC LEVEL  
TECHNICAL AND TACTICAL ORIENTED  
MILITARY CULTURE

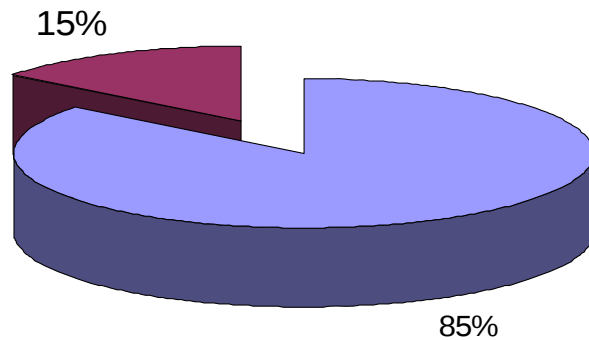


# STRATEGIC MODEL



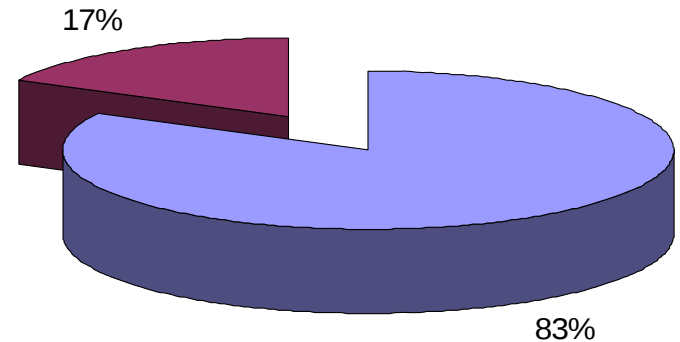
# UNITED STATES SUPPORT

COMPARATIVE OPERATIONAL COSTS ARMED FORCES  
2004



■ GASTOS OPN COL ■ APOYO USA

COMPARATIVE OPERATIONAL COSTS ARMED FORCES  
2005



■ GASTOS OPN COL ■ APOYO USA

AVERAGE 2003 /2010 7%

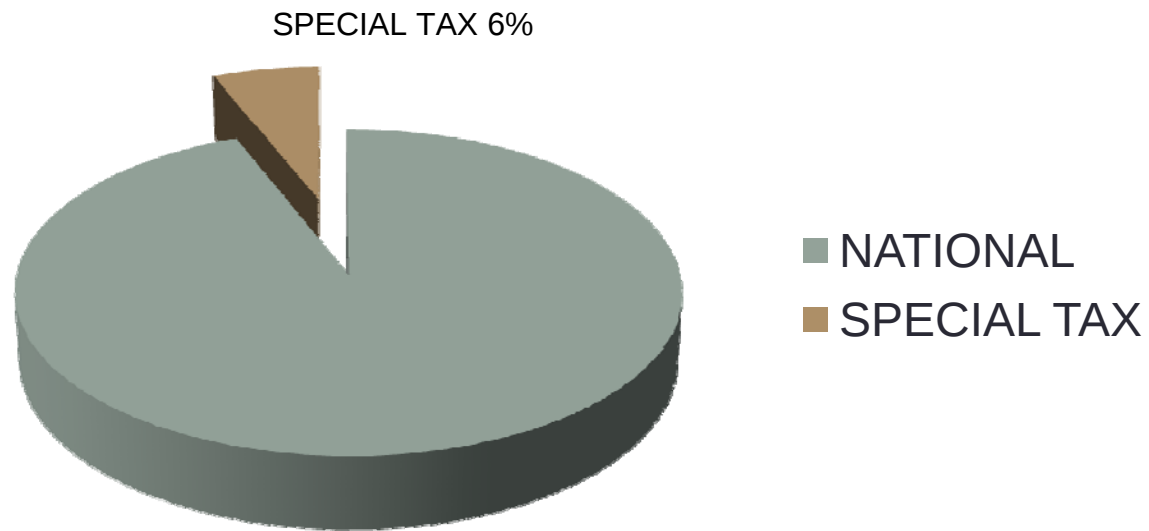


## IMPUESTO AL PATRIMONIO 2006 - 2010

|                                                              | Asignado         |
|--------------------------------------------------------------|------------------|
| Movilidad                                                    | 2.074.324        |
| Inteligencia/comunicaciones                                  | 539.587          |
| Pie de fuerza (Incluye activación y sostenimiento 4 años)    | 2.095.216        |
| Total 37.849                                                 |                  |
| Operación asociada a Inversión                               | 196.886          |
| <b>Otros proyectos de fortalecimiento</b>                    |                  |
| Armamento y material de guerra                               | 604.327          |
| Infraestructura operativa                                    | 385.748          |
| Acción integral y otros programas sectoriales                | 145.262          |
| Subtotal                                                     | 6.041.350        |
| <b>MANTENIMIENTO DE LAS CAPACIDADES ESTRATÉGICAS MÍNIMAS</b> | 1.437.653        |
| <b>Total</b>                                                 | <b>7.479.003</b> |

Gifras en millones de pesos de 2006. El total en pesos corrientes asciende a \$8.256.000 millones

## SPECIAL TAX AVERAGE 2003 /2010



# DEVELOPING STRATEGIC CAPACITIES MAIN PURPOSES

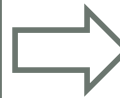
- PROTECT POPULATION AND ITS RESOURCES
- NEUTRALIZE AND WEAKEN ILLEGAL ARMED STRUCTURES
- RESCUE HOSTAGES CAPTURE ENEMY LEADERSHIP

# PROGRAMS

## OBTAIN LEGITIMACY

### LOCAL SECURITY

- MY TOWN SOLDIERS
- HIGH MOUNTAIN BATAILLIONS
- METEORO PLAN
- MOBILE POLICE SQUADRONS
- COOPERANTS NETWORKS
- ANTI KIDNAPING GROUPS



- AREA CONTROL
- TERRAIN DOMINATION
- IMMEDIATE RESPONSE
- RURAL AND URBAN

NATIONAL BUDGET AND SPECIAL TAX

BASIC ACTION..... EFECTIVES AUGMENTATION

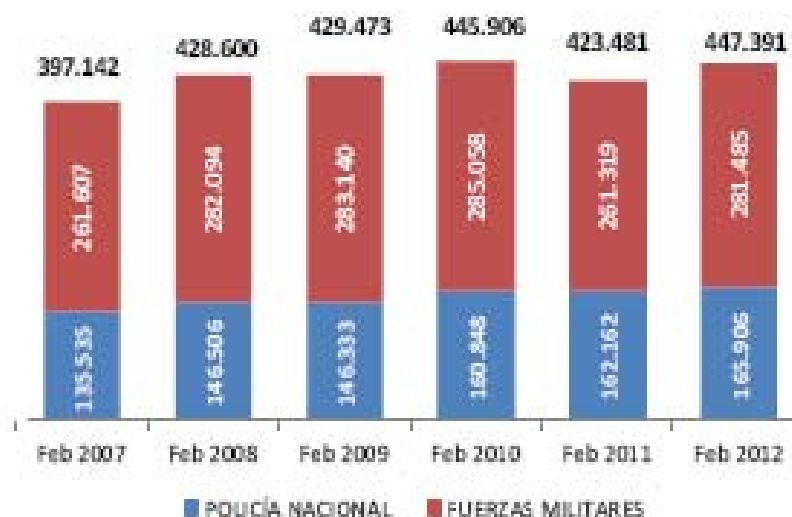
CAPACITY.....BASED ON DISPERSED MASS

# Pie de Fuerza

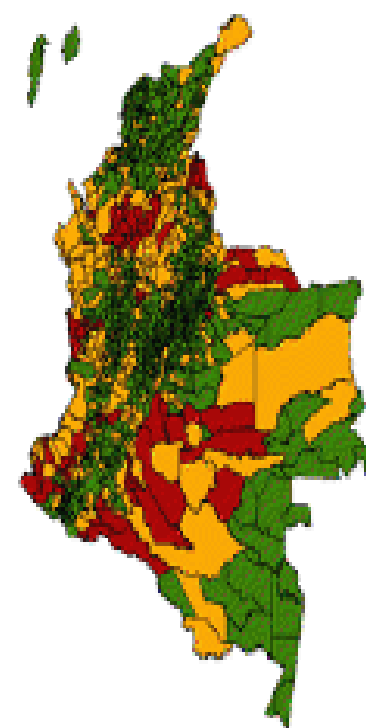
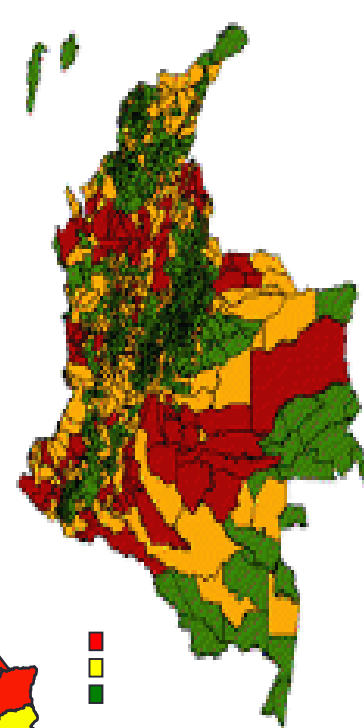
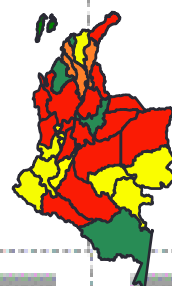
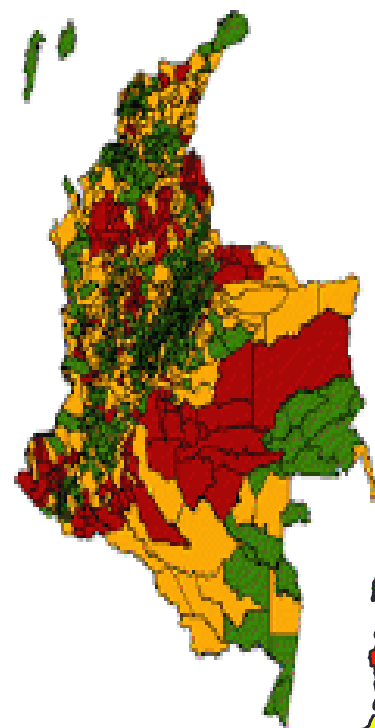
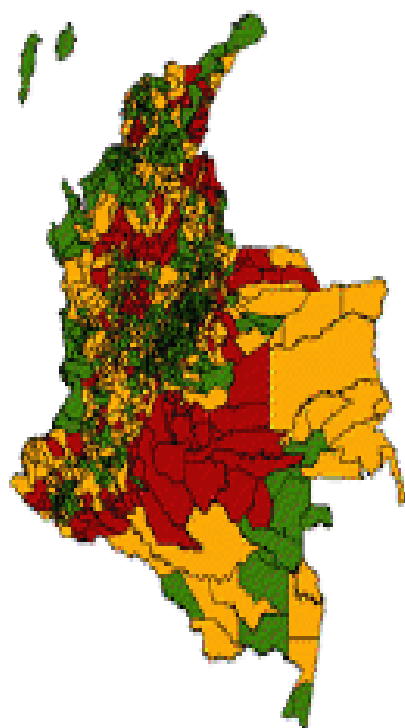
## Mensual nacional

|                             |                 | Feb 2010       | Feb 2012       | Var. Abs.     | Var. %      |
|-----------------------------|-----------------|----------------|----------------|---------------|-------------|
| Fuerzas Militares           | Oficiales       | 13.976         | 14.299         | 323           | ✓ 2%        |
|                             | Suboficiales    | 42.918         | 44.503         | 1.585         | ✓ 4%        |
|                             | Soldados        | 188.544        | 207.025        | 18.481        | ✓ 10%       |
|                             | Alumnos         | 6.002          | 5.314          | -688          | ✗ -11%      |
|                             | Civiles         | 9.879          | 10.344         | 465           | ✓ 5%        |
|                             | <b>Total</b>    | <b>261.319</b> | <b>281.485</b> | <b>20.166</b> | <b>✓ 8%</b> |
| Policía Nacional            | Oficiales       | 5.687          | 6.049          | 362           | ✓ 6%        |
|                             | Suboficiales    | 676            | 587            | -89           | ✗ -13%      |
|                             | Agentes         | 8.047          | 6.089          | -1.958        | ✗ -24%      |
|                             | Nivel Ejecutivo | 111.303        | 118.234        | 6.931         | ✓ 6%        |
|                             | Auxiliares      | 26.802         | 25.340         | -1.462        | ✗ -5%       |
|                             | Alumnos         | 5.382          | 5.296          | -86           | ✗ -2%       |
|                             | Civiles         | 4.265          | 4.311          | 46            | ✓ 1%        |
|                             | <b>Total</b>    | <b>162.162</b> | <b>165.906</b> | <b>3.744</b>  | <b>✓ 2%</b> |
| <b>Total Fuerza Pública</b> |                 | <b>423.481</b> | <b>447.391</b> | <b>23.910</b> | <b>✓ 6%</b> |

## Histórico nacional



# SITUACIÓN ACTUAL DE LA SEGURIDAD Y LA DEFENSA NACIONAL<sup>1</sup>



2004

46,52%

38,66%

14,82%

2006

53,40%

34,53%

12,08%

2008

63,36%

27,88%

8,76%

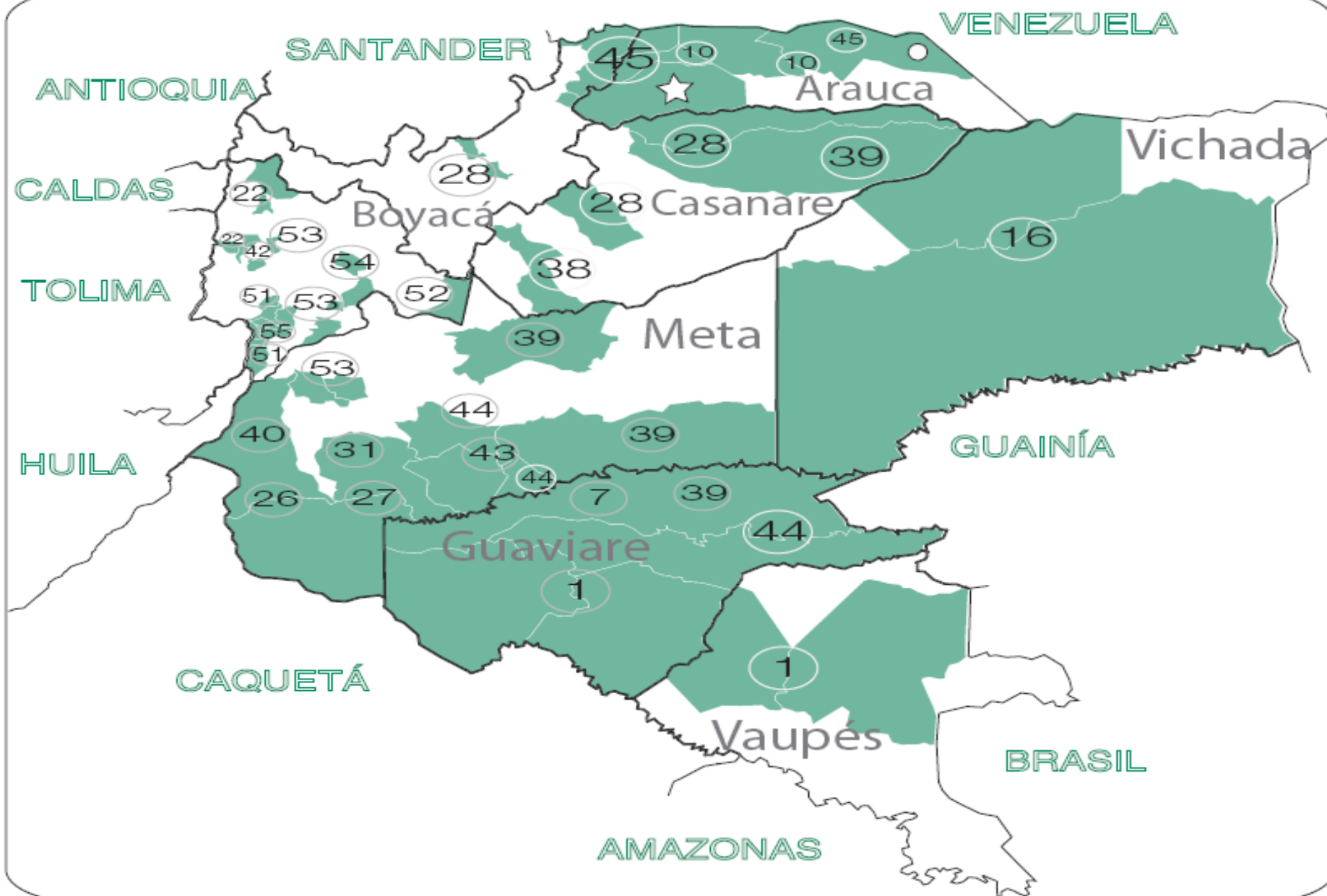
2010

68,99%

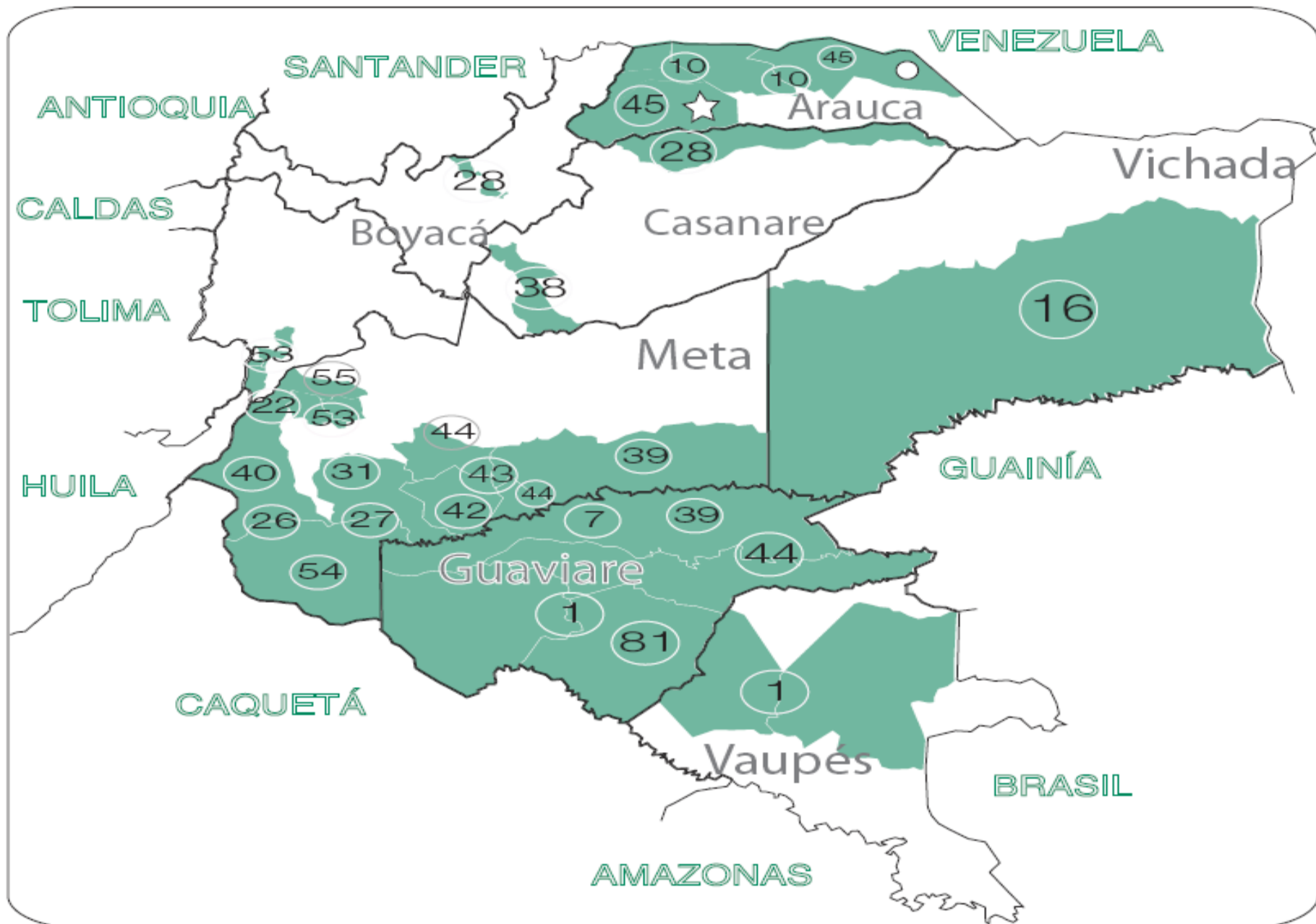
24,93%

6,08%

## Ubicación Bloque Oriental de las Farc, 2002.

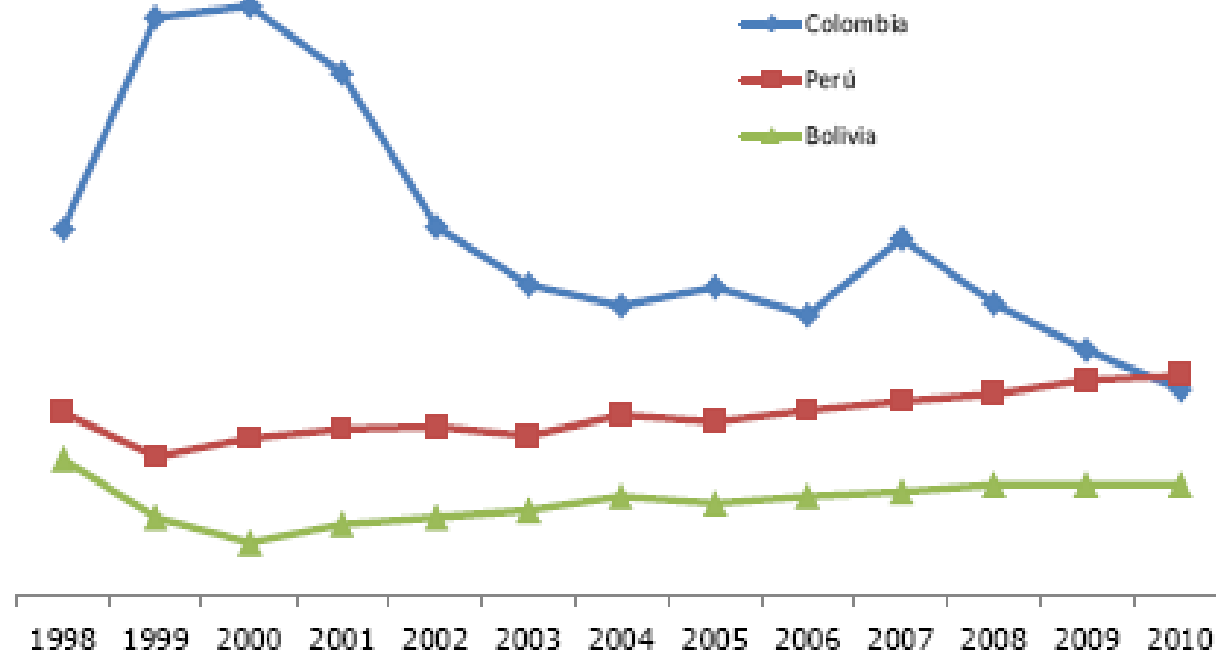


# Ubicación Bloque Oriental de las Farc, 2010.



CUNDINAMARCA, BOYACÁ,  
CASANARE, ARAUCA, META,  
VICHADA, GUAUIARE, VAUPÉS.

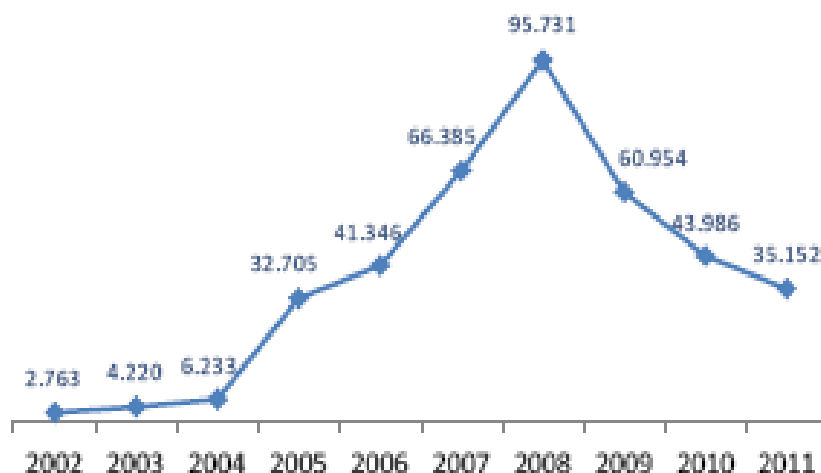
# Cultivos de Coca Existentes Área Andina



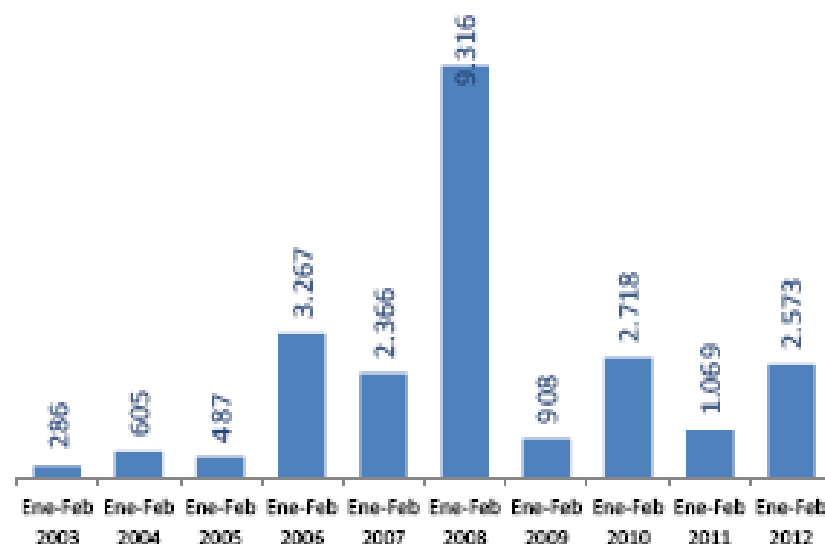
| País         | 1998           | 1999           | 2000           | 2001           | 2002           | 2003           | 2004           | 2005           | 2006           | 2007           | 2008           | 2009           | 2010           |
|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Perú         | 51.000         | 38.700         | 43.400         | 46.200         | 46.700         | 44.200         | 50.300         | 48.200         | 51.400         | 53.700         | 56.100         | 59.900         | 61.200         |
| Bolivia      | 38.000         | 21.800         | 14.600         | 19.900         | 21.600         | 23.600         | 27.700         | 25.400         | 27.500         | 28.900         | 30.500         | 30.900         | 30.900         |
| Colombia     | 101.800        | 160.119        | 163.289        | 144.807        | 102.071        | 86.340         | 80.350         | 85.750         | 77.870         | 98.899         | 80.953         | 68.025         | 56.905         |
| <b>Total</b> | <b>190.800</b> | <b>220.619</b> | <b>221.289</b> | <b>210.907</b> | <b>170.371</b> | <b>154.140</b> | <b>158.350</b> | <b>159.350</b> | <b>156.770</b> | <b>181.499</b> | <b>167.553</b> | <b>158.825</b> | <b>149.005</b> |

# Hectáreas de Cultivos de Coca Erradicadas Manualmente

## Histórico nacional



## Corrido del año



## Comparativo mensual



## Variación corrido del año

| Ene-Feb 2011 | Ene-Feb 2012 | Var. Abs. | Var. % |
|--------------|--------------|-----------|--------|
| 1.069        | 2.573        | 1.504     | ✓ 141% |

Nota: No hay información para el año 2012.

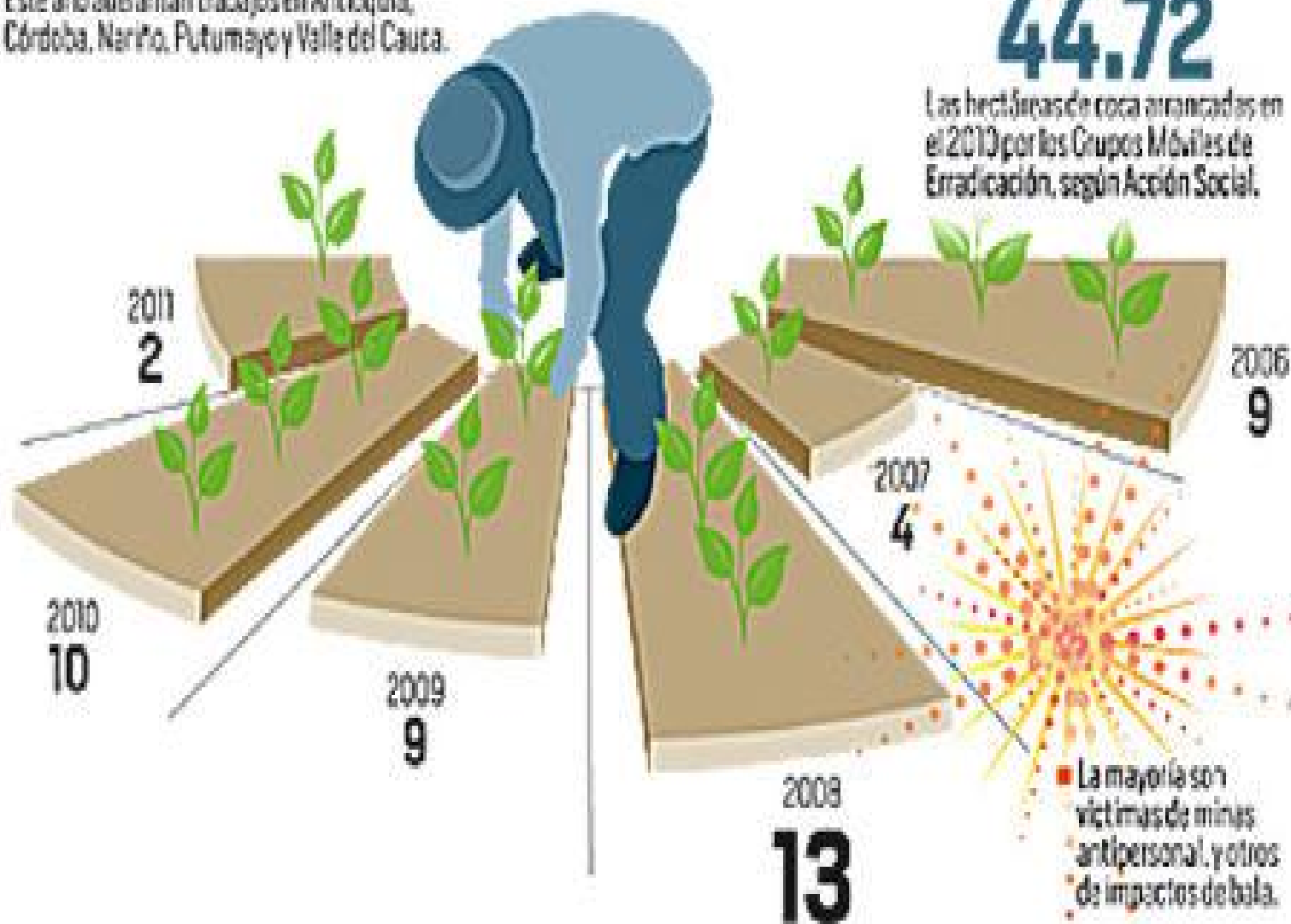
Cifras preliminares sujetas a variación.

# 3 mil hombres arriesgan su vida arrancando matas de coca

Este año adelantan trabajos en Antioquia, Córdoba, Narino, Putumayo y Valle del Cauca.

## 44.72

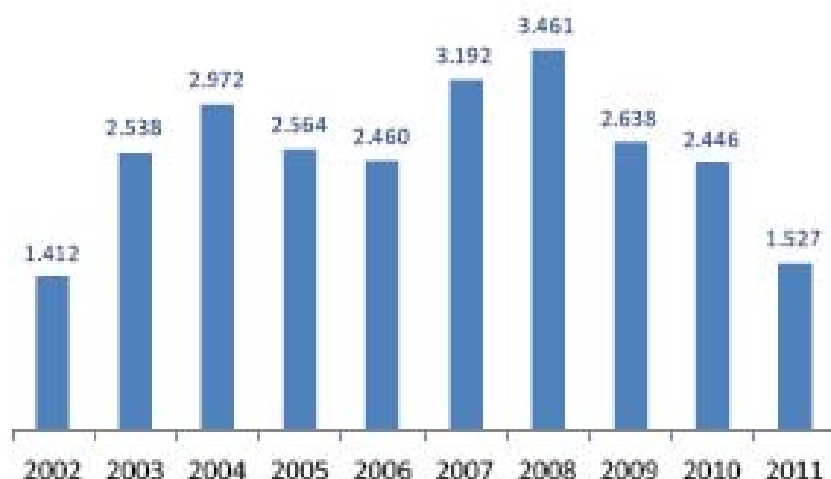
Las hectáreas de coca arrancadas en el 2010 por los Grupos Móviles de Erradicación, según Acción Social.



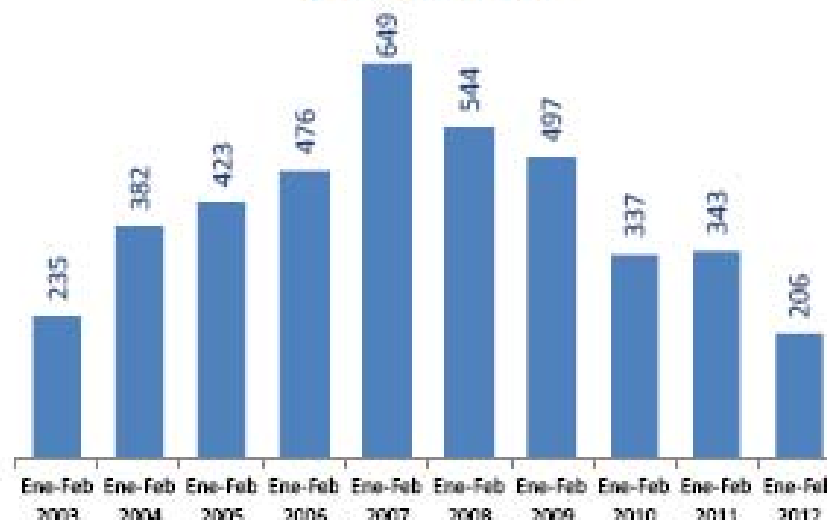


# Desmovilizados Individuales

## Histórico nacional



## Corrido del año



## Comparativo mensual



## Variación corrido del año

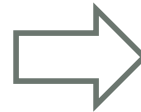
| Ene-Feb 2011 | Ene-Feb 2012 | Var. Abs. | Var. % |
|--------------|--------------|-----------|--------|
| 343          | 206          | -137      | -40%   |

# PROGRAMS

OBTAIN SUPREMACY OVER THE FARC

## NEUTRALIZE WEAKEN ENEMY STRUCTURES

- MOBILE BRIGADES
- FUDRA
- ARMY AVIATION
- RIVERINE CONTROL
- OMEGA



STRATEGIC OFFENSIVE

NEGATION OF SPACES

PERMANENT HARASSEMENT

DESERTORS PROGRAM

NATIONAL BUDGET SPECIAL TAX  
BASIC ACTION  
CAPACITY

STRATEGI OFFENSIVE  
MOVILITY

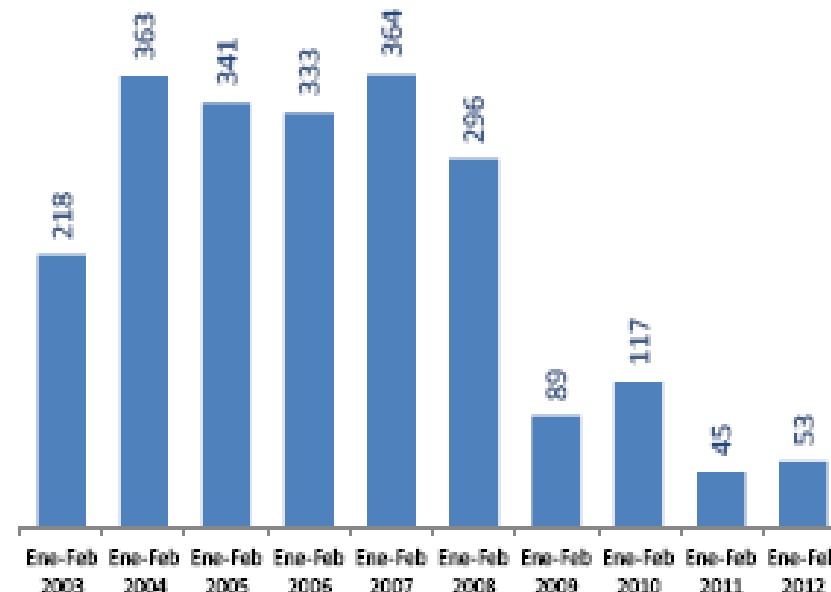
# Miembros de Grupos Armados al Margen de la Ley Muertos en Combate



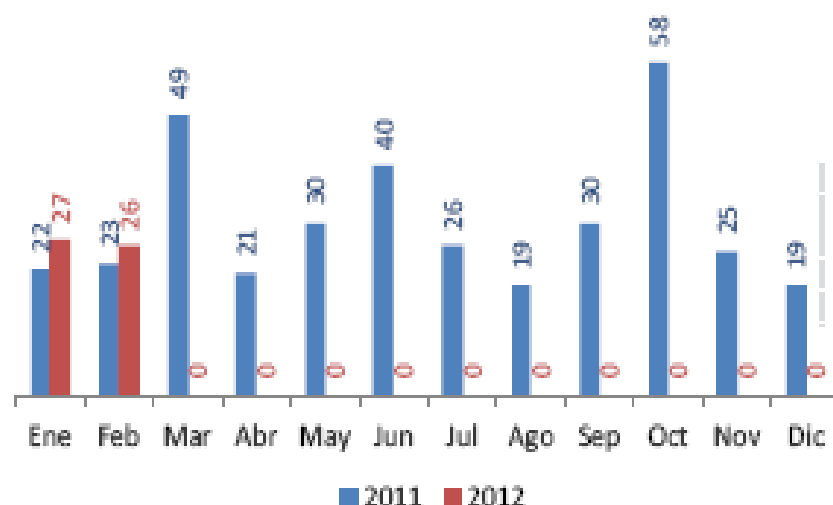
## Histórico nacional



## Corrido del año



## Comparativo mensual



## Variación corrido del año

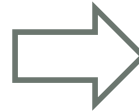
|                    | Ene-Feb 2011 | Ene-Feb 2012 | Var. Abs. | Var. % |
|--------------------|--------------|--------------|-----------|--------|
| MUERTOS EN COMBATE | 45           | 53           | 8         | ✓ 18%  |

# PROGRAMS

## OBTAIN SUSTAINABILITY

### SPECIAL OPERATIONS

- JOINT OPERATIONS COMMAND
- MOVILITY
- INTELLIGENCE
- TECHNOLLOGY



- RESCUE HOSTAGES

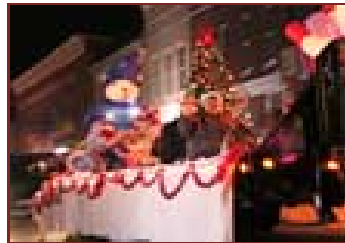
KIDNAPED BUT NEVER FOGOTTEN

- NEURALIZE ENEMY LEADERSHIP

NATIONAL BUDGET    US SUPPORT  
BASIC ACTION        MOVILITY INTELIGENCE    SURPRISE  
CAPACITY            SPECIAL FORCES

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## 15 Hostages Rescued in Colombia

Military Tricks Rebels Into Freeing Politician Betancourt, 3 American Contractors

*By Juan Forero*

Washington Post Foreign Service

Thursday, July 3, 2008

Colombia's military yesterday rescued the most prominent of several hundred hostages held by Marxist rebels, a group of 15 that included the French-Colombian politician Ingrid Betancourt and three American Defense

VIDEO 



# CONCLUSIONS

- POLITICAL GUIDANCE NECESSARY
- PEOPLE'S PROTECCION A PRIORITY
- MAIN CAPACITY LOCAL SECURITY
- SUCCESSFUL EXPERIENCE

# OSPINA'S CURVE IN COLOMBIA

DEMOCRATIC SECURITY POLICY

DEMOCRATIC SECURITY  
AND PROSPERITY

ZONA  
DE DISTENSION

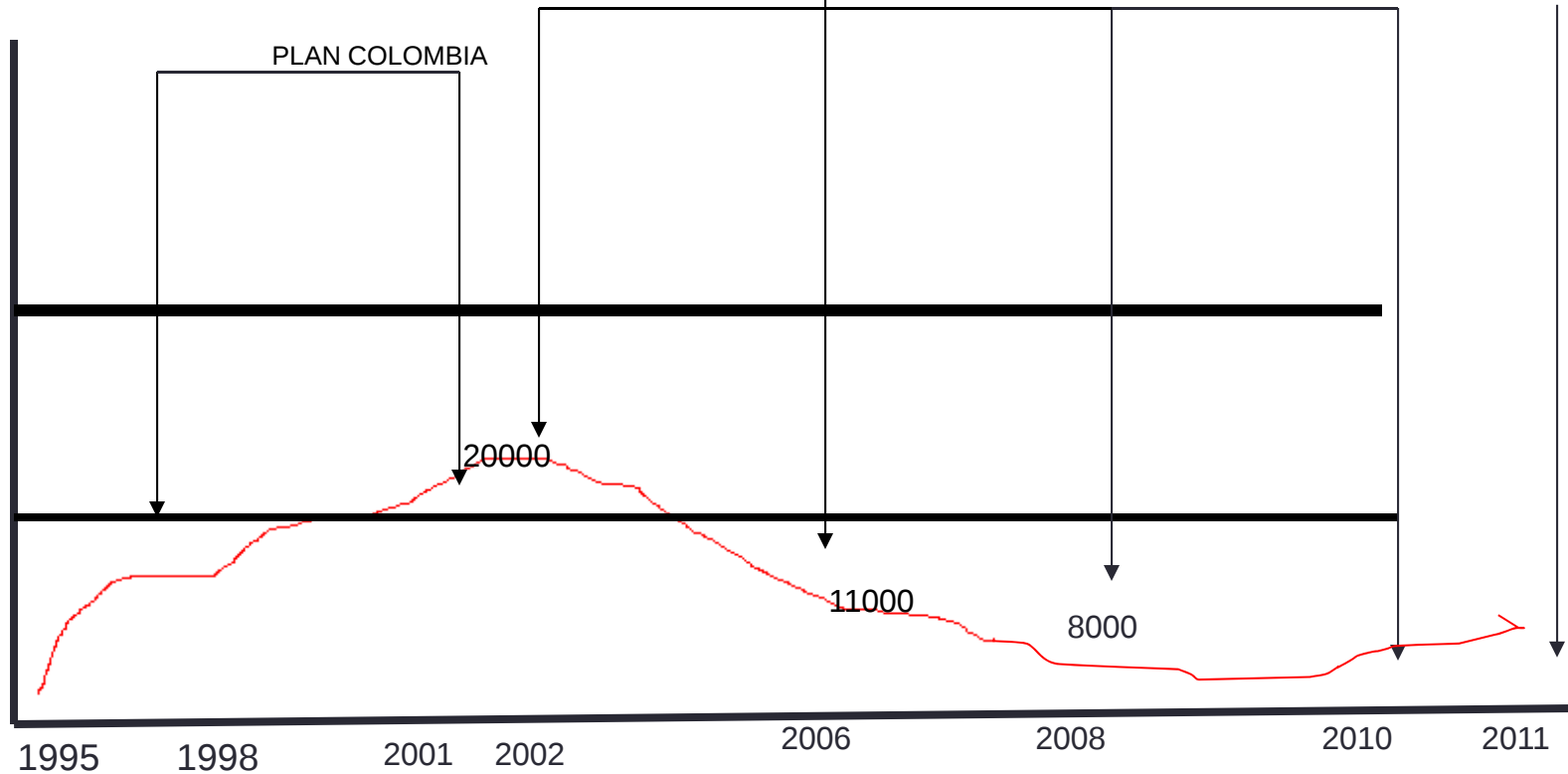
PLAN PATRIOTA

PLAN CONSOLIDACION STRATEGIC LEAP

HONOR SWORD

PLAN COLOMBIA

TO → SP  
GI → WP  
O → WM  
E → GW  
D → GW



POLITICAL IDEA

PEACE THROUGH  
CONVERSATIONS

RECOVER SECURITY THROUGH DEMOCRACY