



DoD-EPA Goal Harmonization

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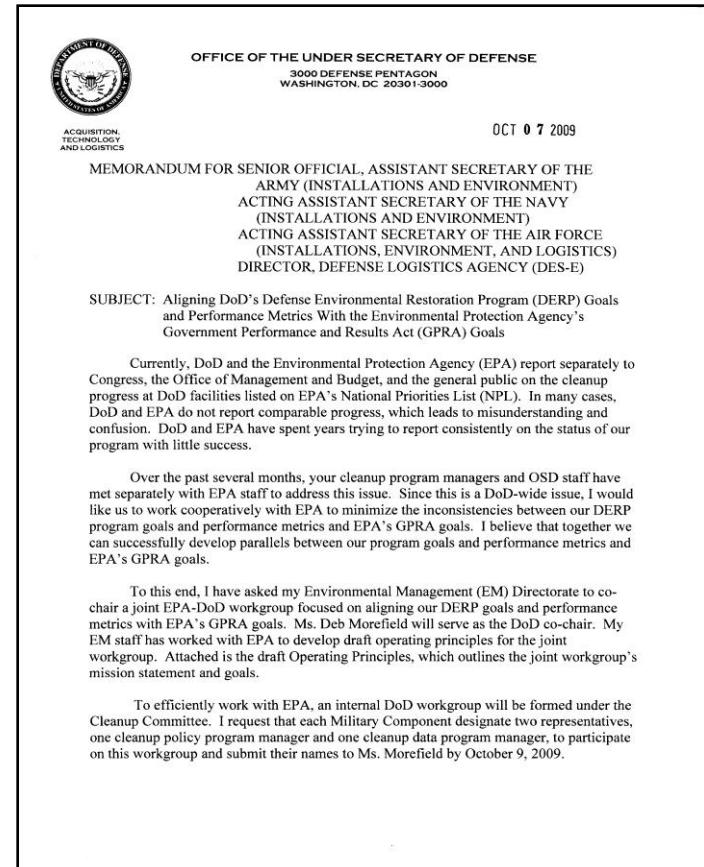
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Origin of DoD–EPA Goal Harmonization Project

- **In the spring of 2009 EPA expressed interest in coordinating work planning efforts to set targets for installation accomplishments**
 - EPA and DoD voluntarily agreed to work together

- **DoD-EPA Goal Harmonization meetings**
 - Began in June 2009
 - DoD Memorandum on Aligning DoD’s DERP Goals and Performance Metrics with the EPA GPRRA Goals issued in October 2009
 - First meeting with EPA and DoD Stakeholders October 2009





What the Goal Harmonization Project Is

- **The DoD-EPA Goal Harmonization project is an attempt to address real and perceived inconsistencies in how our Agencies measure and report cleanup program progress and accomplishments**

- **Goals of the project:**
 - Develop a crosswalk between the Federal Agencies' cleanup reporting frameworks to promote a more consistent, integrated tracking and planning process
 - Identify the common element of metrics to better align and track environmental cleanup progress and plan future cleanup strategies
 - Develop a common understanding on what constitutes consistent processes for collecting data and reporting program performance



Why Harmonization is Important to DoD

➤ **Need for clearer and consistent communication**

- Stakeholders should feel they are getting the same answer on cleanup progress from both EPA and DoD
- Differences in measures EPA and DoD are required to report on create real and perceived inconsistencies

➤ **Desire to work more collaboratively with EPA**

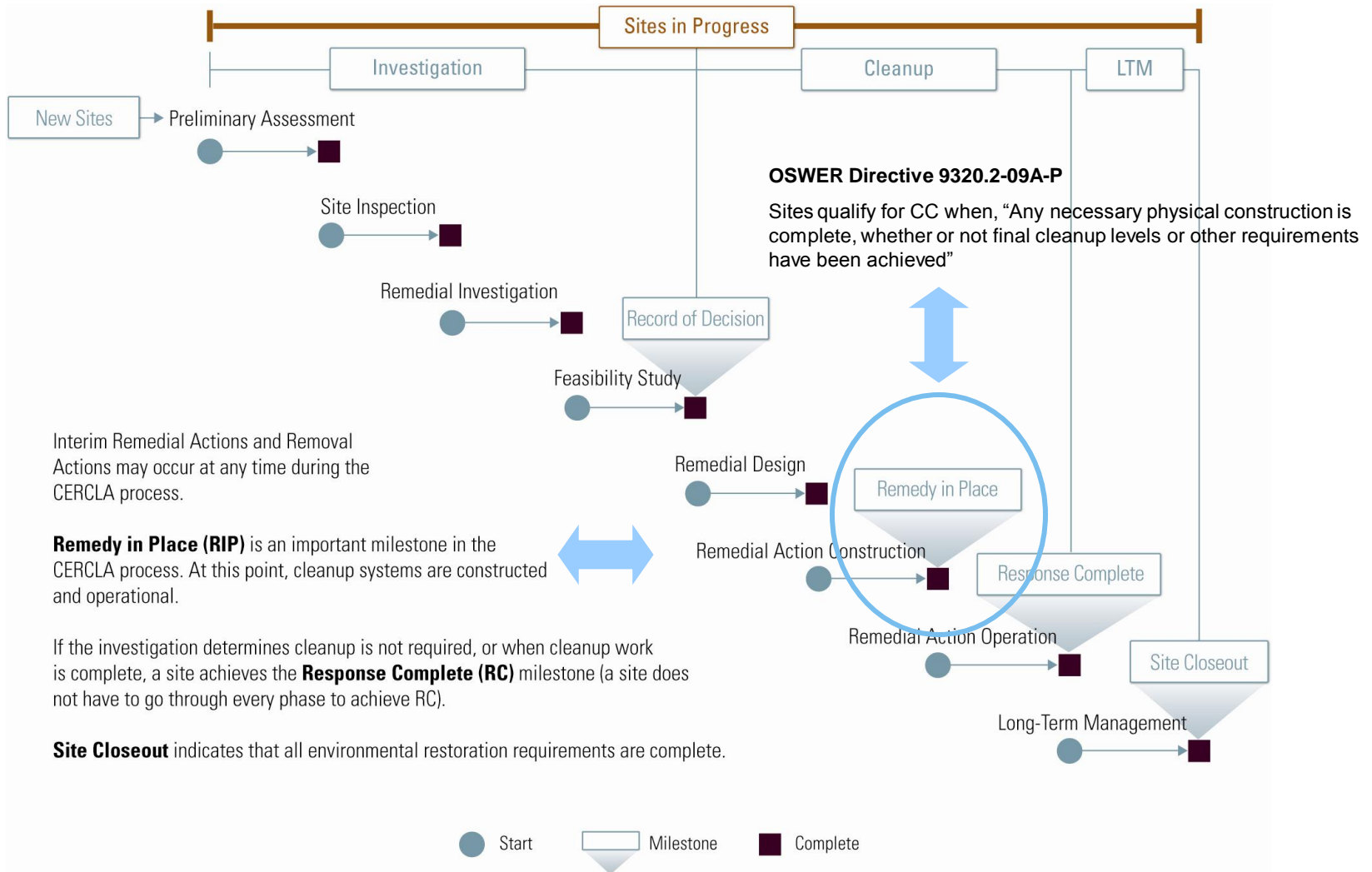
- Establish agreement on the universe of installations being measured

➤ **Enhances government transparency**

- Develop a consistent approach to performance measures currently used to indicate progress to external stakeholders



How DoD Measures Cleanup Progress





Significant Project Successes

- **Established Work Group**
- **Developed Operating Principles, Mission Statement, and Goals**
- **Conducted an initial pilot-test to determine if we could easily use existing data to report progress**
 - Aberdeen Proving Ground
 - Pearl Harbor Complex
 - McChord AFB
 - DDMT Memphis
- **DoD and EPA have a better understanding of each organization's goals and milestones**



Challenges Faced by the Work Group

- **Mature cleanup program with long history**
- **Different level of detail in both goals and data available to measure progress**
 - EPA installation-level goals vs. DoD site-level goals
 - DoD is able to measure incremental progress while EPA is not
 - EPA OUs and DoD sites are not one-to-one
- **Management of NPL installations varies**
 - EPA manages by NPL Listing package, which may encompass multiple DoD installations in one listing
 - One NPL package may encompass multiple DoD installations or multiple NPL packages may exist within one DoD installation
 - DoD manages by Federal Facility real property IDs (FFIDs)



Additional DoD Challenges

- **LRIP not based on NPL vs. Non-NPL status**
 - EPA tracking CC for NPL portion of installation
 - DoD tracking LRIP for entire installation

- **Expanded DERP eligibility increases size of program**

- **Risk-Based Program**
 - DoD has risk-based program where worst sites are addressed first regardless of NPL status
 - Creates different EPA and DoD priorities



What We've Learned

- **Local understanding of cleanup progress is generally consistent**
 - Installation and EPA RPMs are often in agreement on overall cleanup status

- **Inconsistencies are based more on what we measure than on different understandings of what has been accomplished**
 - Reporting in internal databases

- **Differences in metrics and terminology cause significant confusion**
 - Different interpretation of terms when communicating across agencies
 - Overall progress becomes unclear to external stakeholders



Next Steps

- **DoD has requested the DoD Components:**
 - Work more collaboratively with EPA Regional RPMs
 - Develop a crosswalk between EPA OUs and DoD sites at each installation
 - Review the accuracy of the site-level NPL flags in KBCRS
 - Share data with EPA on overall site schedule and progress changes

- **Work with EPA to develop a process for calculating percent construction completion for an installation**
 - Will pilot test the process at several installations before expanding
 - Will ensure the methodology is confirmed by actual site-level data

- **Work with EPA to resolve short-term data discrepancies in projected completion dates**



Questions?

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