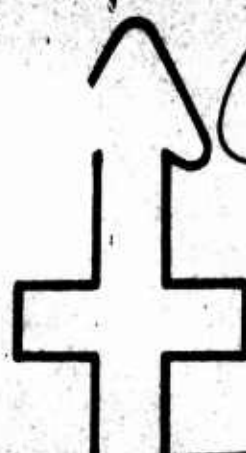


DDC FILE COPY

EXERCISE

ADA950088



EXERCISES

1
9
6
2

This document has been approved for public release and sale; its distribution is unlimited.

U. S. ARMY INFANTRY
HUMAN RESEARCH UNIT

OCT 15 1962

Box 200,
Ft. Benning, Ga.



THIS DOCUMENT IS BEST QUALITY PRACTICABLE.
THE QUALITY OF THE REPRODUCTION OF THIS DOCUMENT
MAY BE IMPAIRED BY THE QUALITY OF THE ORIGINAL
SIGNIFICANT NUMBER OF PAGES WHICH DO NOT
REPRODUCE LEGIBLY.

ELEC

NOV 13 1960

A

GENERAL
PLAN

DISCLAIMER NOTICE

THIS DOCUMENT IS BEST QUALITY PRACTICABLE. THE COPY FURNISHED TO DTIC CONTAINED A SIGNIFICANT NUMBER OF PAGES WHICH DO NOT REPRODUCE LEGIBLY.

HEADQUARTERS EXERCISE SHERWOOD FOREST
Fort Lewis, Washington

6

28 May 1962

SUBJECT: General Plan, Exercise SHERWOOD FOREST.

TO: Commanding General
United States Continental Army Command
ATTN: Assistant Chief of Staff, G3
Fort Monroe, Virginia

Enclosed is the General Plan, Exercise SHERWOOD FOREST, to be conducted in the Olympic Peninsula, State of Washington, 18-29 June 1962.

William G. Kastner
WILLIAM G KASTNER
Colonel, Infantry
CO, 1st BG, 128th Infantry
32d Infantry Division
Exercise Director

1 Incl
as

DISTRIBUTION:
See attached sheets

A 234

412020

DISTRIBUTION LIST FOR JOINT GENERAL PLAN, EXERCISE SHERWOOD FOREST

Commanding Generals:

US Continental Army Command	40
ZI Armies 1 each	5
Sixth US Army	30
3rd US Corps	1
10th US Corps	1
15th US Corps	1
18th Airborne Corps	1
US Army Air Defense Center	1
US Army Armor Center	1
US Army Artillery and Missile Center	1
US Army Chemical Corps Training Command	1
US Army Infantry Center	5
US Army Intelligence Center	1
US Army Ordnance Training Command	1
US Army Quartermaster Training Command	2
US Army Signal Training Command	1
US Army Transportation Training Command	2
US Army Aggressor Center	5
US Army Special Warfare Center	10
The Deputy Chief of Staff for Personnel, DA	1
The Deputy Chief of Staff for Military Operations, DA	1
The Deputy Chief of Staff for Logistics, DA	1
The Assistant Chief of Staff, Intelligence, DA	1
Head of Technical Staff Agencies, DA (1 ea)	7

The Adjutant General	1
The Chief of Civil Affairs, US Army	1
The Chief of Information, US Army	1
The Provost Marshall General, US Army	1
The Chief of Research and Development, US Army	1
Chief, US Army Security Agency	2
Commandants:	
Army War College	2
US Army Command and General Staff College	2
Armed Forces Staff College	1
US Army Aviation School	2
Army Medical Service School	2
US Army Chaplain School	1
US Army Chemical Corps School	1
US Army Civil Affairs School	1
US Army Engineer School	1
US Army Signal School	2
US Army Transportation School	1
Provost Marshall General School	2
US Army Armor School	2
US Army Artillery School	2
US Army Special Warfare School	10
Director, Special Weapons Developments	4
President, US Army Infantry Board	2
US Army Advisory Group, Air University	1
US Army Element, US Air Force Ground Operations School	1

Senior Army Instructors:

Amphibious Force, US Atlantic Fleet 1

Amphibious Force, US Pacific Fleet 1

Senior Army Instructor and Liaison Naval Officer, Educational

Center, Marine Corps School 1

Chief of Staff, US Air Force 6

Commanders:

Tactical Air Command 4

Strategic Air Command 4

Ninth Air Force 4

Twelfth Air Force 4

Nineteenth Air Force 4

121 Tactical Fighter Wing 3

832d Air Division 2

837th Air Division 2

2d Weather Group 2

Commanding Generals:

Fort Lewis 40

4th Infantry Division 10

32d Infantry Division 50

Seattle Office, US Corps of Engineers 5

Olympic Park Rangers (2 ea) 6

Commanding Officers:

7th Special Forces Group (Airborne) 10

1st Battle Group, 128th Infantry, 32d Infantry Division 30

Gerlach's Guerrilla Forces 10

Commanding Officers (cont)

Headquarters Exercise Sho wood Forest

48

Total Copies

400

EXERCISE SHERWOOD FOREST
TABLE OF CONTENTS

SECTION I	Authority	Page 1
	Objectives	Page 1
	Participants	Page 1
SECTION II	Pre-exercise Training Program	Page 3
SECTION III	Situation and Concept of Operations	Page 5
SECTION IV	Schedule of Major Events	Page 7
SECTION V	Observer Plan	Page 9
SECTION VI	Information Plan	Page 11
SECTION VII	Exercise Control Plan and Controller Training	Page 13
SECTION VIII	Finance and Fiscal	Page 19
SECTION IX	Administrative Instructions	Page 23

SECTION I

1. AUTHORITY: USCOMJFC Letter ATNG-TNG (C), dated 24 March 1962,
SUBJECT: Counterguerrilla Warfare Training (U).

2. OBJECTIVES:

a. Advanced counterguerrilla training for Task Force Robin Hood (1st BG 128th Inf, 32d Inf Div) with emphasis on:

(1) Hunter-killer tactics by elements of relatively small size not tied to fixed bases.

(2) Sustained operations on a decentralized basis with insecure lines of communication.

(3) Effective and imaginative intelligence gathering.

(4) Maximum reliance on air mobility.

(5) Long range patrolling.

(6) Aerial resupply.

(7) Heliborne operations.

b. Advanced training for detachment from 7th Special Forces Group to include personnel and equipment, initial drop and aerial resupply by Air Force personnel.

3. PARTICIPANTS:

a. 1st Battle Group, 128th Infantry, 32d Infantry Division, Fort Lewis, Washington, augmented by engineer, transportation, artillery, cavalry, military police, military intelligence, civil affairs, psywar, signal and service elements from within and outside the Division to form Task Force Robin Hood.

b. A guerrilla force of approximately company size (200 men) to oppose TF Robin Hood selected from volunteers of the 32d Infantry Division. Guerrilla force is designated as "Gerlach's Guerrillas."

c. A detachment of the 7th Special Forces Group (Airborne), 1st Special Forces, Fort Bragg, North Carolina, to train and direct the enemy guerrillas.

4. MANEUVER AREA: The FTX SHERWOOD FOREST will be held in an area NW of Olympia, Washington, a portion of the Olympic Park of the Olympic National Forest, generally located between Lakes Quinault and Cushman. Maneuvers and bases are restricted to an area bordered on the north and

SECTION I

south by the Olympic Park boundaries and on the west by the Quinault Ridge and the east by the ridge east of the Wynoché River which approximates the eastern boundary of Grays Harbor County. Exceptions to this area restriction are the east-west road south of the park, which may be used, and the communities of Quinault, Neilton, Humptulips and Montesana, which may be used by agents from both sides. (For example, the gas station attendant in Quinault may be a guerrilla placed there as an intelligence agent.)

5. EXERCISE DIRECTOR: Colonel WILLIAM G KASTNER, 1st Battle Group, 128th Infantry.

SECTION II

PRE-EXERCISE TRAINING PROGRAM

1. Phase I and II training by TF Robin Hood (-) at Fort Lewis prior to exercise. See Annex N to current USCONARC Training Directive for subjects and hours. Phase II training 1 June - 15 June 1962.
2. Pre-exercise training exercise at Exercise MESA DRIVE by TF Robin Hood of 4 days' duration.
3. Enemy guerrillas move to Olympic Mountains on 4 June with area resistance leaders (Special Forces personnel) for special training and area familiarization.

SECTION III

SITUATION AND CONCEPT OF OPERATIONS

1. SITUATION: Since 1948, the United States has become progressively deeper involved in the internal struggle in the country of SHERWOOD. When SHERWOOD was granted independence from a former colonial empire, she reverted to her ancient form of government, an absolute monarchy. The King, however, showed little sign of ability or interest in the practical side of running a government, so the actual rule has been in the hands of a succession of strong premiers, most of them persons of royal blood. Strong jealousies among the many princes in the country have prevented any coordinated effort to bring peace and prosperity.

SHERWOOD is bordered on the north by the aggressor country of REDWOOD, which has taken every opportunity of developing unrest and dissatisfaction among the peasant population of SHERWOOD. Strong guerrilla forces have been recruited in the northern provinces, using a pro-aggressor prince and a core of deserters from the SHERWOOD army as a nucleus. Arms, money, supplies and technical advisors are being furnished by REDWOOD. The United States initially supplied the army with arms, equipment and money, but soon it was found necessary to provide military technicians and advisors. The army of SHERWOOD has proven to be a most inefficient organization despite the best efforts of MAAG personnel.

Though the guerrilla forces opposing them are, by any standard, a fairly weak force, the army of SHERWOOD has failed to obtain a victory or even to maintain the status quo. It has become obvious that, unless troops are committed to this area, the country of SHERWOOD will soon fall under domination of the aggressors. Having decided that this cannot be permitted, the United States has made the decision to commit counter guerrilla task forces to the area to eliminate guerrilla activities and restore law and order until such time as the SHERWOOD government can develop an armed force worthy of the name. The 1st BG 128th Infantry of the 32d Infantry Division, augmented and called Task Force Robin Hood, is now alerted to travel to SHERWOOD and operate in the mountainous province of Olympus, where known bands of guerrillas of undertermined size have been organizing and training for several months. The entire population can be considered as either neutral or actively supporting the guerrillas, and any support acquired by US forces will be earned through fair treatment of civilians and an effective demonstration of efficient military power.

2. CONCEPT OF OPERATION:

a. Task Force Robin Hood moves to operational area with the mission of eliminating active guerrilla units and controlling the area so as to preclude further activities of this type.

b. Area is divided into sectors suitable for company-sized counter guerrilla operations. Company combat bases are established and patrols and outposts commence operations.

SECTION III

c. Initial emphasis is upon reconnaissance of the area to locate likely ambush sites, raid sites and targets, and to familiarize personnel with road nets.

d. Aerial and ground patrols conduct continuous surveillance of the area to locate guerrilla movements, camps or supply caches.

e. Mobile reaction force is kept on alert status near Task Force Headquarters to react immediately to reports from reconnaissance units. Existing SOP's will be utilized with special emphasis on rehearsal of rapid reaction exercises against guerrilla attack.

f. Support elements conduct normal missions with emphasis upon precautions against guerrilla attacks.

g. Augmentation forces conduct continuous activity among the civilian populace to determine sources of guerrilla support and to collect intelligence of guerrilla activities.

h. Civil affairs, psywar and medical units conduct operations calculated to win support of the local people for the US forces. Local civilians will be asked to cooperate and be brought into the actual play of the problem.

SECTION IV

SCHEDULE OF MAJOR EVENTS

1. 20 - 21 May "Area Resistance Leaders" (SF personnel) arrive from Fort Bragg and commence reconnaissance and area study and set up the area to include civilian contacts, ration caches, live and dead letter drops, drop zones, etc.
2. 4 June Guerrillas move to area and establish camps.
3. 5 June Special Forces Detachment infiltrates by air drop from Fort Bragg. (6 June alternate)
4. 6 - 17 June Organization, training and resupply of guerrillas.
5. 7 - 17 June Elements of TF Robin Hood conduct reconnaissance of bivouac areas, air strips, helicopter pads, etc.
6. 18 June Task Force Robin Hood moves to operational area, sets up company combat bases.
7. 19 - 20 June Task Force engages in road recon, intelligence and security activities, small scale patrolling. Guerrillas attack patrols, individuals, vehicles and units where security is inadequate.
8. 21 - 25 June Guerrillas attack on larger scale against convoys, rear area installations and units of TF Robin Hood. TF uses reaction tactics to a maximum during this period, using air mobile reaction forces.
9. 26 - 28 June Maximum TF effort against guerrillas. All available resources of the TF utilized to isolate and eliminate guerrilla bands, as
10. 29 June End of exercise, critiques, etc. Return to Ft Lewis.

SECTION V

OBSERVER PLAN

1. GENERAL:

a. A Rear Visitors Bureau will be established by Hq 32d Infantry Division in Building Nr 3440-P at Fort Lewis to process incoming and departing visitors for FTX SHERWOOD FOREST.

b. A Forward Visitors Bureau will be established at Exercise Director Headquarters in the Olympic Park to assist visitors while in the field.

c. Invitations will be issued to visitors and observers by CG, Sixth US Army in accordance with established space allocations.

d. Prospective observers are advised that the counter guerrilla type of exercise is by nature difficult to observe, and observers cannot be dispatched to scenes of projected actions without compromising the situation. Most observer tours will be limited to the sites of company combat bases and guerrilla camps.

2. FUNCTION OF VISITORS BUREAU REAR:

a. Receive, process and billet visitors and observers.

b. Orient visitors and observers as to local facilities.

c. Orient visitors and observers as to messing and billeting in the maneuver site.

d. Outfit visitors and observers in suitable field clothing (HBT's and boots) and provide with special equipment, such as, field glasses, compasses, maps, canteens and sleeping bags.

e. Provide Railroad Depot, SEA-TAC Airport and Grey Army Airfield pickup on a 24 hour basis.

f. Provide transport to maneuver site.

g. Provide information and on-post transportation.

h. Verify security clearance which must be "Confidential."

i. Furnish special observer pass and green armband.

j. Coordinate departure transportation.

SECTION V

3. FUNCTION OF VISITORS BUREAU FORWARD:

- a. Orient visitor or observer as to situation. (Briefing by representative of Exercise Director Headquarters)
- b. Notify visitor as to daily special areas of interest.
- c. Provide messing and tent housing for visitors.
- d. Furnish general officers and civilian dignitaries with individual transportation and escort officers.
- e. Furnish group transport and guides (buses if available) for group observer travel.
- f. Furnish observers and visitors with special interests with individual $\frac{1}{4}$ ton trucks and driver-guides.

SECTION VI

INFORMATION PLAN

1. INFORMATION PLAN:

a. MISSION. The mission is to release full and factual information concerning Exercise SHERWOOD FOREST and to develop an understanding of the overall aims of the US Army. The mission includes:

- (1) Providing assistance to correspondents.
- (2) Timely dissemination of newsworthy events.
- (3) Home town release program.
- (4) Special community program, see paragraph c below.

b. POLICY. All releases will be aimed at achieving public understanding as follows:

(1) Exercise SHERWOOD FOREST is a controlled training exercise directed by the army to meet the demands of national defense.

(2) That a standard battle group of an infantry division, augmented, can function effectively in a counter guerrilla role.

(3) Accident information and reports covering actual casualties will be released by Exercise Director Headquarters only.

(4) Security precautions will be taken regarding classified points listed in exercise authority, Section I, par 1, above.

(5) Correspondents will wear green armbands and carry special identification.

c. COMMUNITY PROGRAM. A special community program will be prepared and instituted early to acquaint residents and prospective park visitors with the exercise. Civilians will be invited to take part in the play and help the guerrillas or counter guerrillas in the area of intelligence gathering or as messengers.

2. TROOP INFORMATION:

a. A general troop orientation will be conducted for all participating troops prior to the exercise.

b. Orientation will include:

(1) Necessity for Exercise SHERWOOD FOREST and counter guerrilla training in general.

SECTION VI

- (2) Mission of individual and his unit.
- (3) Organization, characteristics, uniform, insignia and role of enemy guerrillas and of the Special Forces.
- (4) Role of the controllers.
- (5) Proper conduct at exercise.
- (6) Park rules.
- (7) Standard exercise training rules regarding safety areas for artillery simulators and proper use of blank ammunition.
- (8) Fire regulations.
- (9) Smoking restrictions.

SECTION VII

EXERCISE CONTROL PLAN AND CONTROLLER TRAINING

1. GENERAL: This memorandum contains the control plan for the conduct of Exercise SHERWOOD FOREST. It outlines the mission, organization and function of the control group, to be called Exercise Director Headquarters.

2. MISSION:

- a. Control and guide the play of the exercise so as to obtain maximum training benefit for all participants.
- b. Control and monitor aggressor guerrilla activities.
- c. Assess effectiveness of friendly and aggressor guerrilla activities.
- d. Provide controllers and target damage assessment groups to assist in the assessment of operations and establish liaison with aggressor.
- e. Provide alternate means of supply to guerrillas (thru raids, ambushes, etc.) in event of air mission aborts.
- f. Provide emergency evacuation of personnel or equipment as required.
- g. Investigate and process maneuver damage claims.
- h. Brief and escort VIP's.
- i. Represent Sherwood MAAG Headquarters.

3. ORGANIZATION:

- a. Exercise Director Headquarters - See Annex A.
- b. Schematic Control Plan - See Annex B.
- c. Special Forces Operational Base (SFOB) - See Annex B.
 - (1) Commander, SF element and representative on BG staff.
 - (2) Operations Officer.
 - (3) Operations Sergeants.
 - (4) Radio operators.

SECTION VII

- (5) Target Damage Assessment Group NCO's (TDAG).
- (6) Parachute rigger.
- (7) Area resistance leaders (in field with guerrillas).

4. FUNCTIONS:

a. Exercise Director and Staff.

- (1) Overall direction of exercise.
- (2) Direct and control all operations of TF Robin Hood through normal command channels and the use of controllers.
- (3) Coordinate guerrilla and friendly operations through Special Forces representative and SFOB.
- (4) Authorize changes when necessary.

b. Special Forces Operational Base (SFOB).

- (1) Direct and control guerrilla activities through deployed Special Forces detachment, TDAG and area resistance leaders. CW radio communication with deployed detachment.
- (2) Brief Exercise Director on guerrilla activities.
- (3) Advise Exercise Director on unconventional warfare matters.
- (4) Direct and coordinate Air Force support of guerrillas.
- (5) Supervise operations of TDAG.
 - (a) Consists of two (2) special forces qualified controllers.
 - (b) Assess target damage and render reports to SFOB.
 - (c) Maintain liaison between Exercise Director Headquarters and guerrillas by means of live and dead letter drops.
 - (d) Infiltrate personnel by ground to guerrilla areas in the event of aborted air missions.
 - (e) Recover non-expendable equipment (parachutes, etc.).
- (6) Brief visitors regarding guerrilla situation.
- (7) Maintain contact with air crews and rigger at home air base.

SECTION VII

5. GENERAL GUIDE:

a. Maximum latitude of action will be allowed all participants in the conduct of the exercise within necessary maneuver restrictions.

b. Interjection of situations are designed to give realism and continuity to the exercise. Realism will be consistent with established safety regulations.

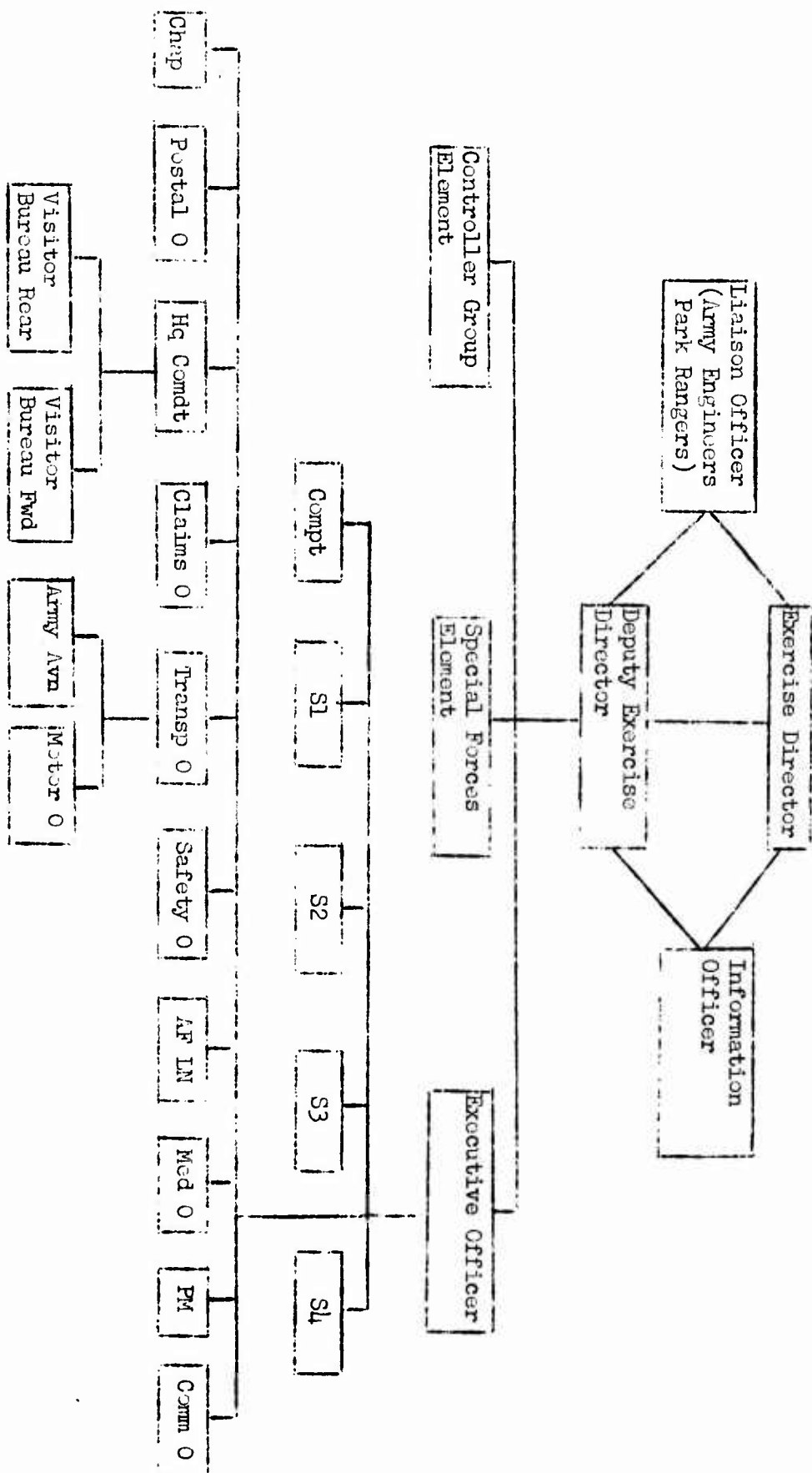
c. Restrictions within the maneuver area, both military and civilian, will be strictly adhered to.

d. Area civilians will be brought into the problem, but contact and fraternization will be controlled.

e. A joint briefing will be conducted daily for the Exercise Director, SF representative and controllers, in order to establish realistic situations and insure proper control.

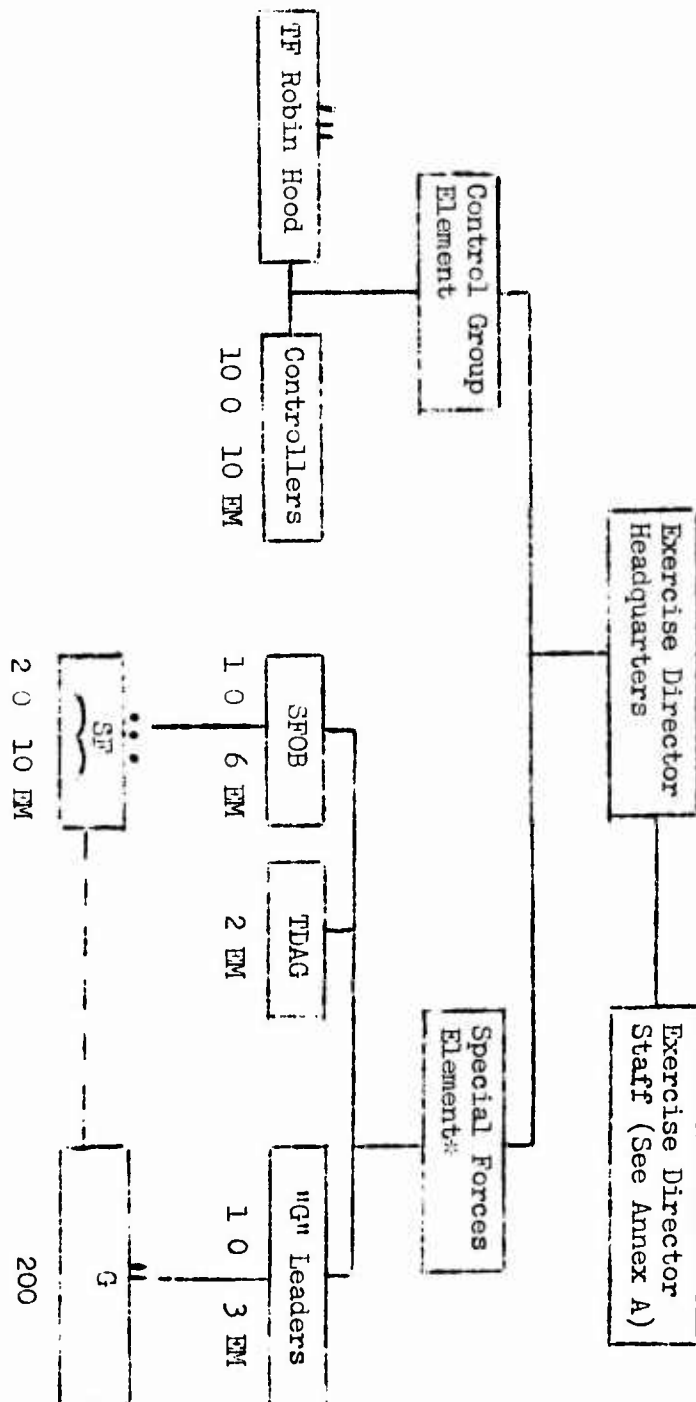
6. CONTROLLER TRAINING: Chief controller will publish a controller plan prior to June 10. He will conduct controller school in the conference room of Building Nr 3440-P on 14 and 15 June 1962.

ANNEX A SEC VII. EXERCISE DIRECTOR HEADQUARTERS*



*Located physically with TF Robin Hood Logistics Support Group which furnishes mess and motors.

ANNEX B SEC VII. SCHEMATIC CONTROL PLAN



*Both CG and SF elements are a part of Exercise Director Headquarters.

SECTION VIII

FINANCE AND FISCAL

Control of Exercise Funds

1. REFERENCES:

- a. AR 35-285, Accounting for Travel and Transportation Charges.
- b. AR 35-3080, Per Diem Allowances: Maneuver, Field Exercises, Simulated War Games, Training Encampments and other similar activities.
- c. AR 37-20, Administrative Control of Appropriations.
- d. AR 37-20-1, Distribution and Administrative Control of Appropriations.
- e. AR 37-22, Principles of Accounting for Commitments.
- f. Joint Travel Regulations.

2. GENERAL: Set forth herein are special instructions regarding, funding, the flow of obligation and cost documents, and other details necessary to insure that appropriated funds provided for this exercise are properly controlled and accounted for.

3. RESPONSIBILITIES: The Exercise Comptroller is responsible for:

- a. Certifying as to the availability of funds on all documents requiring such certifications, i. e., request for travel and TDY orders, requests for shipment, etc. (Details of modus operandi coordinated between the Exercise Comptroller and the Finance and Accounting Officer, Fort Lewis).
- b. Maintenance of required informal accounting records.
- c. Preparation of such funds reports as may be required by the Exercise Director.
- d. Preparation of Exercise Cost Report following conclusion of the exercise.

4. FUNDING:

- a. Operation and maintenance, Army funds necessary to finance this exercise will be provided by the Commanding General, Sixth US Army, from fund resources made available by the Commanding General, USCONARC.
- b. Funds required by other commands, installations, etc., to cover costs incurred or to be incurred in connection with this exercise

SECTION VIII

will be made available by direct fund citation issued by the Exercise Comptroller.

5. TRAVEL:

a. All requests for TDY to be performed in connection with this exercise will be prepared on DA Form 1049 (Personnel Action) and will be processed as follows:

(1) Step 1. Requestor, forward completed DA Form 1049, in two copies, to Exercise Director Headquarters, ATTN: Comptroller for approval.

(2) Step 2. Comptroller approves or disapproves and inserts estimated cost of travel and per diem and certification as to the availability of funds.

(3) Step 3. Following certification as to the availability of funds, the Exercise Comptroller will forward 1 copy of DA Form 1049 to the AG, Headquarters Fort Lewis, for publication of orders.

(4) Step 4. In addition to normal distribution, the AG will distribute 2 copies of each travel order issued to the Exercise Comptroller. The Exercise Comptroller will retain one copy of each order for his memorandum records and forward one copy to the Finance & Accounting Officer, Ft Lewis for obligation in the official accounting records.

b. Travel Orders. Travel orders for individuals or groups to participate in this exercise will be issued in accordance with instructions contained in AR 310-25 and will in applicable cases include the following additional information:

(1) Requests for Group Travel Orders and/or Movement Orders will be forwarded to G3 Operations, Headquarters Fort Lewis, and prepared according to FL 55-3. Orders directing the movement of groups to the site of this exercise so as to arrive thereat on or after the beginning date of the exercise, and return therefrom, will state "All travel and temporary duty directed by this order are of a type contemplated by paragraph 4250, Item 6, JTR, as implemented by AR 35-3080." (Orders of this type require that Government transportation and subsistence in kind, or meal tickets, be made available for the period(s) of travel.)

(2) Individual or nongroup travel orders which direct travel to the site of this exercise so as to arrive thereat on or after the beginning date of the exercise, and return therefrom, will state "All temporary duty, excluding travel to and from the site of the exercise directed by this order is a type contemplated by paragraph 4250, Item 6, JTR, as implemented by AR 35-3080." Appropriate modifications may be made where necessary, e. g., members traveling under individual or nongroup travel may be required to perform temporary duty enroute.

SECTION VIII

6. PREPARATION, DISTRIBUTION AND FLO OF REQUESTS FOR ISSUE OR TURN-IN (DA FORM 1546). REQUEST FOR SHIPMENT (6AA FORM 185). PURCHASES REQUEST AND COMMITMENT FORMS (DA FORM 14-115) INVOLVING PERSONAL SERVICES AND DEFENSE PRINTING SERVICE REQUESTS (DD FORM 282):

a. Requests for issue or turn-in (DA Form 1546). All requests for issue or turn-in, of supplies and equipment required for this exercise will be prepared by the requesting unit or activity and will be processed as follows:

(1) Step 1. Requestor, forward all copies except those necessarily retained to the Exercise S4 for approval.

(2) Step 2. Exercise S4, forward copies of approved request to the Exercise Comptroller for reservation of necessary funds. The Exercise Comptroller will effect necessary processing and forward all copies to the proper Supply Officer.

b. Requests for shipment (6AA Form 185). All requests for shipment of supplies and/or equipment by commercial carrier (rail or truck) will be submitted and processed as follows:

(1) Step 1. Requestor, forward 4 copies of each request to the Exercise S4 for approval.

(2) Step 2. Exercise S4, forward 3 copies of each request to the Exercise Comptroller for certification as to the availability of funds. Following certification of the availability of funds, the Exercise Comptroller will forward all 3 copies of each request to the Transportation Officer, Fort Lewis.

(3) Step 3. Transportation Officer, Fort Lewis, following preparation of the Government Bill of Lading, return one copy of each request together with a copy of the GBL(s) prepared therefrom to the Exercise Comptroller.

c. Purchase and Commit Forms (DA FM 14-115) involving personal services. Purchase Request Commitment Forms involving personal services to be obtained in connection with this Exercise will be prepared and processed as follows:

(1) Step 1. Initiator, forward each Purchase and Commitment Form in 4 copies, to the Exercise Comptroller for certification of availability of funds. (Prior to certifying as to the availability of funds, the Exercise Comptroller will obtain the approval of the interested Exercise Staff Section.)

(2) Step 2. Exercise Comptroller, following certification of availability of funds, forward 2 copies of each PRC to the Purchasing and Contracting Officer, Fort Lewis and 1 copy to the Finance and Accounting Office, Fort Lewis.

SECTION VIII

7. COST DOCUMENTS (Receiving Reports, etc.): The policies and procedures outlined herein in no way affect the preparation and/or flow of cost documents, i.e., cost documents relating to this exercise will be processed in the same manner and flow through the same channels as other cost documents not relating to the exercise.

8. COST: Following is a list of funded costs which are properly chargeable to this exercise, primary expense account 2040.1110.

a. Over and above normal day-to-day costs for repair parts necessary to perform maintenance and repair of equipment while enroute to and from the exercise site, during the conduct of the exercise, and to restore equipment to pre-exercise condition at the conclusion of the exercise.

b. Repair parts and supplies necessary to modify equipment specifically for the exercise.

c. TA 21 series discretionary items essential to the exercise and not otherwise for normal training.

d. TOE and TA items required specifically for the exercise and which are over and above current authorizations.

e. Maintenance, rent, and utilities directly attributable to the exercise.

f. Travel and TDY performed in connection with the exercise.

g. POL products required in excess of normal consumption.

h. Packing, crating and transportation costs for supplies and equipment issued by depots and supply centers, the payment of which is not otherwise covered in existing directives.

i. Minor new construction in connection with the temporary requirements created in connection with the exercise.

SECTION IX

ADMINISTRATIVE INSTRUCTIONS

1. PERSONNEL:

a. Strength Reports. Actual strength report will be furnished daily to S1, Exercise Director Headquarters, by TF Robin Hood in five (5) copies as of 1600 hours prior to 0500 hrs following morning. SFOB submits guerrilla strength report same as above.

b. Personnel Requisitions. Regular personnel requisitions will be submitted for officers and enlisted casualties. Replacements will come from simulated casualties held for 24 hours. TF Robin Hood Logistics Support Group will operate a replacement section to handle both US and guerrilla replacements.

c. Incidents involving death, serious injury or illness will be reported to S1, Exercise Director Headquarters, by fastest means.

d. Uniform:

(1) US Forces. Cotton sateen OG 107 (fatigue) with combat boots and soft cap. Steel helmet will not be worn.

(2) Guerrilla. As prescribed by guerrilla commander.

e. Prisoners of War. POW's will be processed by both sides as follows:

(1) Guerrillas will release US POW's after 24 hours by blindfolding them, taking them to a release point and giving them directions to a US position.

(2) Guerrilla POW's will be turned over to SFOB after questioning and returned to guerrilla band after 24 hrs by SFOB.

(3) Upper left hand pocket of outer garment not subject to search.

(4) POW's will not be mistreated or subjected to physical contact.

(5) POW's will not attempt to escape when vigil is maintained by captor.

f. Mail Service.

(1) Address for 32d Infantry Division personnel participating will remain the same.

SECTION IX

(2) Address for personnel not members of the 32d Infantry Division is as follows:

Pfc John E Doe, NG 24 678 311
(parent unit)
Exercise Sherwood Forest
Fort Lewis, Washington

(3) Locator card DD Form 1175 in duplicate will be furnished for each individual participating in the exercise to the 32d Division Postal Section, Fort Lewis, Washington. Cards will be furnished as soon as orders for participation are received.

(4) All mail for exercise participants will be sent to North Fort Post Office and picked up by 32d Division Postal Section. Postal Section will deliver to Exercise Headquarters Rear, Building 3440-P and transport by courier aircraft to exercise site. At exercise site US Force mail will be handled normally. Guerrilla mail will be delivered to SFOB for dispatch to guerrillas by live letter drop.

2. INTELLIGENCE: Exercise Director Headquarters S2 will promulgate intelligence information regarding the terrain, weather and enemy situation by separate documents and/or briefings.

3. OPERATIONS: Exercise Director Headquarters will:

- a. Act as Sherwood MAAG headquarters.
- b. Represent, when appropriate, CG, 32d Inf Div, Fort Lewis, and Sixth US Army.
- c. Coordinate support requirements.
- d. Publish OPOD directing TF Robin Hood to find and destroy guerrillas.

4. LOGISTICS:

- a. Supply.

(1) Aerial resupply to US Forces will be accomplished by Army Aviation aircraft based at the Robin Hood airstrip.

(2) Aerial resupply for the guerrilla special forces personnel will be by Air Force aircraft based at McChord AFB. Guerrillas are attached to Hq Co, 32d Infantry Division for morning report purposes which will facilitate drawing of supplies.

(3) Class I - US Forces and Guerrillas will be allowed to cache emergency Type C Rations as required. TF Robin Hood S4 will draw

SECTION IX

ration direct from Fort Lewis supply point. Guerrillas draw Type C Rations in bulk from Div QM in advance of the exercise with certain local purchase allowed to simulate living off the land.

(4) Class II and IV - supply points simulated only.

(5) Class IIIa - G4, 32d Inf Div, has arranged for 80/87 Avn Gas and 100/130 Av Gas - 1200 gallon tankers to be based at TF Robin Hood airstrip.

(6) Class III - G4, 32d Inf Div, has arranged for two (2) 1200 gallon mogas tankers to support TF, with refill from Ft Lewis by 5000 gal tanker.

(7) Class V - to be drawn by participating units prior to departure from Ft Lewis.

(8) Water - all moving streams are potable and may be used by patrols with proper treatment. Water Point TF Robin Hood vic TF Logistical Support Group operated by detachment from 724th Engineers.

(9) Bath Unit, 32d QM, located at TF Logistical Support Group.

b. Medical.

(1) Actual.

(a) US Forces evacuate to medical detachment vic TF HQS by $\frac{1}{4}$ ton truck or helicopter. Green smoke reserved for emergency call for helicopter evacuation.

(b) Guerrillas use green smoke for helicopter evacuation or carry casualty to nearest US unit under white truce flag.

(2) Simulated.

(a) US Forces evacuate to clearing station and return after 24 hrs thru replacement section, TF Logistical Support Group.

(b) Guerrilla - treated by SF aid man and returned after 24 hrs.

c. Transportation.

(1) Units apply for convoy clearance in accordance with Hqs Ft Lewis Manuel LE 5, April 59.

(2) Exercise Director Trans O will control daily courier aircraft flying between Fort Lewis and Exercise Area.

SECTION IX

(3) 32d Div Transportation Officer, Fort Lewis, will make arrangements for shipment of tracked vehicles.

d. Engineer. TF Engineer will improve TF airstrip and level necessary helipads.

e. Signal. TF Signal Officer will establish telephone communications between the exercise area and Fort Lewis.

f. Property accountability and responsibility.

(1) In accordance with paragraph 24e, Section II, Annex L to USCONARC Training Directive, 1961, and Appendix VIII thereto, immediately after conclusion of the exercise, a "Report of Equipment Losses, Maintenance Costs, Reports of Survey and Statement of Charges Incurred During the Exercise" will be required by the Exercise Director for submission to Hqs USCONARC.

(2) A feeder report in the format as shown in Annex A, Section IX will be submitted within 15 working days after completion of the exercise by each participating unit and each technical service, to the S4, Exercise Director Headquarters, for consolidation.

5. ARMY AVIATION: Flight regulations will be published under separate cover by the TF Aviation Officer.

6. CLAIMS: Claims arising in connection with the exercise, as a result of damage to private property or injury of persons will be processed ATTN: Staff Claims Officer, Exercise Director Headquarters, in accordance with the provisions of Cir 25-1, Hqs Ft Lewis, 22 Mar 61.

7. MAIL AND TELEPHONE ADDRESS:

a. Exercise Director Headquarters, Exercise SHERWOOD FOREST, will be located in Building Nr 3440-P until 180800 June and thereafter in the exercise area vic TF Logistics Support Group.

b. Mail address for Exercise Director Headquarters is c/o Headquarters, 1st Battle Group, 128th Infantry, Fort Lewis, Washington.

c. Exercise Director Headquarters, Exercise SHERWOOD FOREST and Task Force Robin Hood can be contacted at extension 28104, Ft Lewis.

8. NATIONAL FOREST RULES AND SAFETY PROGRAM:

a. Forest Rules and Ranger advice.

(1) Speed limit - 25 mph; logging vehicles have right-of-way.

(2) Neilton Point has fenced electronic equipment area - dangerous - stay away.

SECTION IX

- (3) Bear Traps. Stay away from marked areas and obvious bait.
- (4) If lost, find road. Downhill is generally south, and streams run south.
- (5) Beware of undercut river banks; troops can drop 200 ft.
- (6) Leave engineering stakes along roads alone; they may have orange or red ribbons affixed. As numbers get smaller, they lead to the main road.
- (7) Marking or blazing of trees is not permitted.
- (8) Dead timber may be cut and used. Green timber may not be touched.
- (9) Logging or blasting areas are strictly off limits.
- (10) There are no poisonous snakes, only large garter snakes.
- (11) Don't antagonize bears or cougars; they are not dangerous unless provoked. Coyotes will be heard often but not seen.
- (12) The only important poisonous plant is the "Devil's Club" which is a broad leafed plant growing in canyons; thorns cause infection.
- (13) Beware of "widow makers," dead trees fall in high winds.
- (14) Do not open gates closing private roads.
- (15) Leave logging tools such as chain saws strictly alone.
- (16) When helicopters are landed on roads, guards must be placed to stop traffic.
- (17) Certain roads will be designated as logging roads and may not be used for military vehicular traffic. Montesano Road is route for crew buses between 0600 and 0700 and between 1600 and 1700 hours.
- (18) Soldiers fishing must have resident State of Washington Fishing License.
- (19) No live ammunition will be permitted in the area, and consequently, no hunting is permitted.

b. Fire Regulations.

- (1) Whenever possible build fire in green area near stream or on road; woods are tinder dry two (2) days after rain.

SECTION IX

(2) Scrape away all combustible material from a four (4) foot circle to build any fire.

(3) In case of fire. One man goes to obtain help while others fight it. Cut off head of fire or beat ring around it. Place guide on road to guide fire fighters.

(4) Fire permits are not required by military.

(5) When reporting fire or other emergency, give name or number of road.

(6) Smoking will not be permitted while troops are on the move. Soldier must sit down to smoke and carefully dispose of match and butt.

(7) Do not walk away from fire until it is out. Use water to make sure it is out.

9. CRITIQUE: Critique will be held at Exercise Director Headquarters at 290800 June 62. Attendance - Controllers, TF Robin Hood Staff and company commanders, guerrilla staff and unit leaders.

10. AFTER ACTION REPORTS: CO, TF Robin Hood; CO, guerrillas; and CO, Special Forces Detachment will submit a report to Exercise Director by 061200 July 1962 giving summary of operation, conclusions, lessons learned and constructive recommendations.

ANNEX A
SECTION IX

HEADQUARTERS EXERCISE SHERWOOD FOREST
FORT LEWIS, WASHINGTON

REPORT OF EQUIPMENT LOSSES, MAINTENANCE COSTS,
REPORTS OF SURVEY AND STATEMENT OF CHARGES
INCURRED DURING EXERCISE SHERWOOD FOREST

1. Items lost or damaged beyond repair:

<u>Technical Service*</u>	<u>Quantity</u>	<u>Total Cost</u>
---------------------------	-----------------	-------------------

2. Estimated maintenance costs (labor and repair parts) over and above normal maintenance:

<u>Technical Services</u>	<u>Total Cost</u>
---------------------------	-------------------

3. Estimated dollar value of statement of charges and report of survey actions covering above losses and/or costs.

Statement of Charges Reports of Survey

Dollar value

4. Brief analysis of principal losses under 1 and 2 above, to include incidents, circumstances, courses, etc.

* Indicate by technical service the total dollar value of all items with a unit cost of \$100 or less. Itemize items, by technical service, where unit cost exceeds \$100.